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FY 2016-2017 PROPOSED BUDGET

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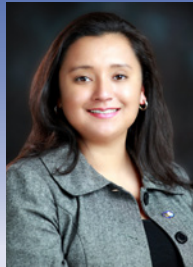
Tim Flynn,
Mayor



Carmen Ramirez,
Mayor Pro Tem



Bryan A. MacDonald,
Councilman



Dorina Padilla,
Councilmember



Bert Perello,
Councilmember



Daniel Martinez,
City Clerk



Danielle Navas,
City Treasurer

Senior Leadership Team



Stephen Fischer,
City Attorney



Greg Nyhoff,
City Manager



Maria Hurtado,
Assistant
City Manager



Scott Whitney,
Assistant
City Manager



Jeri Williams,
Police Chief



Bryan Brice,
Fire Chief



Dave Millican,
Chief Financial Officer



Ingrid Hardy,
Cultural and Community
Services Director



Ashley Golden,
Development Services
Director



Kymberly Horner,
Economic
Development Director



Keith Brooks,
Information Technology
Director



Arturo Casillas,
Housing Director



Daniel Rydberg,
Public Works Director

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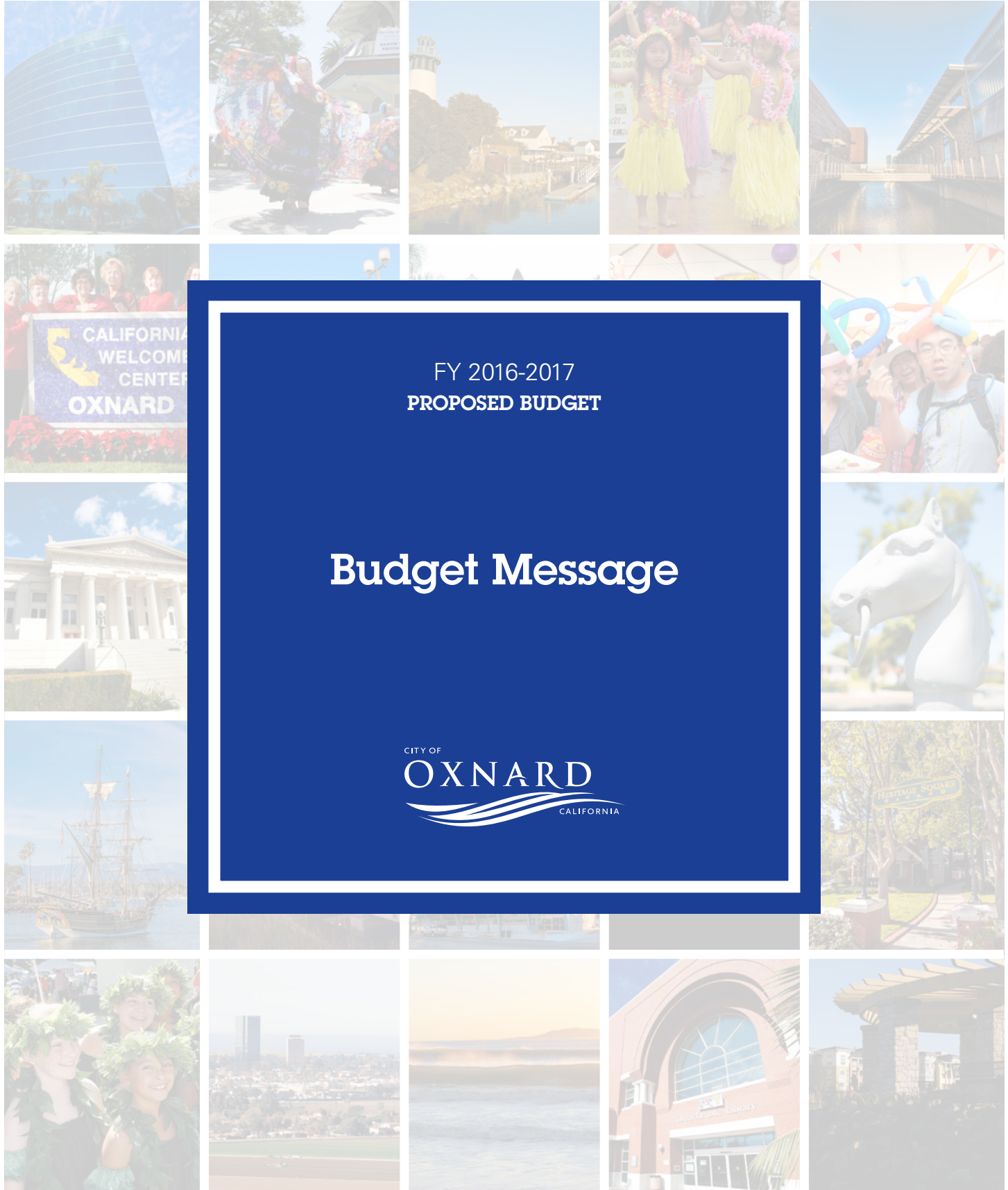
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Budget Message

CITY OF
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CALIFORNIA

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Budget Message

June 14, 2016

TO: Honorable City Council Members
Housing Authority Commissioners
Successor Agency to the Community Development Commission

FROM: Greg Nyhoff, City Manager
Office of the City Manager

SUBJECT: Proposed Operating Budget for Fiscal Year (FY) 2016-2017

I choose to begin the 2016-2017 proposed budget narrative with hope and a positive outlook for a better Oxnard and City government. Prior to the initiation of this proposed budget the City Council adopted four Strategic Priorities that include; Quality of Life, Organizational Effectiveness, Economic Development and Infrastructure and Natural Resources. With clear priorities, community, City Council and City staff can far better partner to bring about positive change for Oxnard.

We have made significant strides in getting our “fiscal house in order”. Our local economy is improving as seen by increased revenue in property tax and sales taxes, which account for 51 percent of General Fund revenues. This winter we partnered with the Congress for New Urbanism California Chapter to hold a “Downtown Oxnard Vision Plan Charrette.” The report has just recently been completed and we share the community’s excitement about the plan and look forward to prioritizing and implementing it. A \$6 million dollar settlement of a related recent court case has provided resources for a strong start that will enable us to create some dynamic changes to our downtown.

The City began planning for recycled water over 20 years ago after the problems of local sea water intrusion and over pumping of groundwater aquifers were identified. After years of planning, adjusting to environmental regulatory changes, and construction, the City began operating our state of the art Advanced Water Purification Facility on a regular basis this year. The facility purifies our community’s wastewater that normally would be treated and released into the ocean. The purified water is used for irrigation and industrial processes, which reduces the demand on our decreasing drinking water supplies. The City has also partnered with local water agencies to use the water to irrigate farmland that might otherwise be fallowed during the drought. The water is so pure that it reduces the amount of water used for irrigation,

Budget Message

increases crop yield, and reduces salts in the aquifers; helping to keep farming viable on the Oxnard Plain. GREAT plan, GREAT partnerships and GREAT results.

There has been a lot of discussion this past year regarding both internal and external services. We have found much to improve on through assessments and audits. We have improved, but if our benchmark is to move from GOOD to GREAT, we still have work to do. Our leadership team and our employees are committed to raising the bar.

Through this difficult past of budgetary cuts, audit and financial uncertainty and position eliminations, our employees have “stepped up” by taking on additional responsibilities and addressing necessary internal control changes and efficiency recommendations. I salute them in appreciation of their efforts.

2015-2016 BUDGET RECAP

It is good to look in the rearview mirror and remind ourselves of the struggles we have been through in order to provide the proper context to view this new budget submittal. As you are painfully aware, with the help of an assessment we discovered numerous accounts and programs with cash deficits, deficit budgeting, and replacement funds for vehicles, equipment and facilities that were depleted. We were required to lower the Carman Override tax rate, which caused a significant reduction in property tax revenue that previously covered the costs for public safety pensions. Combining this change with the fact that the City was depleting fund balance from this source (deficit budgeting) and as pension costs continue to escalate, this revenue source did not cover our costs in this area. The General Fund had to absorb pension costs for the first time in fiscal 14-15. The cost now is \$5 million in public safety pension costs.

All of these financial impacts left the City in a deficit position. If the City had not taken action, but had continued the status quo we would have run out of money in the General Fund. Difficult conversations and decisions were made to reduce spending and services. Those decisions to reset and begin to stabilize were crucial as we look at our position going into the FY 2016 – 2017 budget. We must not forget that not only did we need to cut approximately 10% of our budget, but we also utilized \$16 million from the Measure O fund in order to have cash available to operate even at reduced service levels. By Council resolution we are committed to restore the \$16 million back to the Measure O fund over a 10-year period. Consistent with this commitment, we have budgeted our annual installment on this loan this year.

Once we moved into the current year budget the \$12 million reductions in staffing and services were felt by the community and the organization. The impacts to both the organization and the community touched nearly all sectors of the services we provide. Public Safety, recreation, parks, library, development services, economic development and streets all have seen some decline in service levels and have placed strain throughout the organization. It is very hard to answer question after question about why service levels have declined. The alternative to not making the hard decisions to reduce costs was to run out of money.

Budget Message

Although service levels are not where we want them to be, we also are not covering the costs of the service levels we currently provide. The City continues to face the financial impacts of problems revealed last year which were significant and had one time costs. And we will need to prepare for new ongoing costs to maintain compliance. It will be these ongoing costs that make it important to carefully address priorities and control costs. I would call the FY 16-17 proposed budget one of stabilization to the new normal for the City. Council made the difficult decisions and impacts to service levels occurred in the community. Assessments, audits, vacancies and uncertainty were the word of the day this year. FY 2016 – 2017 is the year we stabilize.

FY 2016-17 BUDGET OVERVIEW

This new budget signals stabilization from the current year, yet we are far from the fiscal health goal we all wish to achieve. I am of the opinion that additional reductions to service levels will cause us to decline to a below satisfactory level. I am recommending very selective budget augmentations in areas that reflect the City Council priorities. Given our financial picture for the foreseeable future, our focus looking into the future should be “are we efficiently providing current services?” City employees have taken excellent strides towards gaining efficiencies. As our “Good to Great” culture continues to change, more will be realized.

Due to very significant financial management and record keeping deficiencies, our independent auditors are in the final stages of completing our FY 2014-2015 audits. Due to multitudes of adjustments from a scouring of our books we only really were able to make assumptions about our beginning and ending fund balances until very recently. The fact that our CAFR is scheduled at the same time City Council considers adoption of the FY 2016-2017 budget is a second reason I propose what I will call a “stabilization budget”. In light of this very difficult timeframe we have not been able to fully implement a priority-based budget. However, with this budget you will see evidence of our actions to support City Council strategic goals.

I am happy to say this proposed budget does not ask for more reductions in staffing and services. However, we still have our work cut out for us.

We had many Council discussions about our utility rates during the past fiscal year. Oxnard, like many cities in our state, is facing water and wastewater revenue shortfalls. These shortfalls hit us at a particularly challenging time; a time when fundamental infrastructure repairs and investments are critically needed. Without the Council action to approve new Wastewater rate increases, we would have gone further down the dangerous path of running out of operating funds in our Wastewater Utility.

Although it currently has a higher cash balance, our Water Utility has a significant imbalance in its operating revenues and expenditures. Our Water Utility is burning through its operating cash at too high a rate and action must be taken soon to stabilize it. We plan on coming back to Council with recommendations after the results of the audit are presented.

Budget Message

We are just starting the second year into implementing several of the 128 recommendations found in the organizational assessment of our “Corporate Support, Accountability and Value Systems” and as we tackle and correct past practices the impacts continue to trickle in and affect our budget. Some of these I highlighted and cautioned you about within last year’s Budget Message in the “Additional Budget and Emerging Issues” section. On May 24th, you heard about \$3.6 million in General Fund audit adjustments that reduce our expected June 30, 2016 fund balance. Since the final audit report has not been issued as of date of publication of this document, further adjustments may be required as a result of the report that may impact fund balance.

Thankfully through a strong economy and aggressively monitoring the budget, we expect this year to add \$1.7 million to the General Fund—Fund Balance for a total of \$16.2 million (13.6% of expenditures). We must remember that the transfer of \$16 million dollar in loan proceeds to the General Fund last year preserved the General Fund balance and continues to do so this year. We need to focus on improving this number given Council’s goal of 18% and before we experience the next recession.

If we did not have to trudge through these corrections in our accounting, fiscal and operational practices, this budget would be considering tackling pent up capital needs in our technology, fleet and facilities or investing even more into the City Council policy priorities. This is because our revenues are increasing faster than what we expected at this time last year. However, this is offset by a \$2.3 million increase in CalPERS costs, the three-year payment schedule for non-compliance with social security replacement plans and roll out of “Emerging Issues” such as the Benefit Assessment Districts and impacts of accumulated issues in the PACC, Golf and the Animal Shelter contract. These have all caused a drag on the General Fund.

In summary, we essentially have a balanced budget in conformance with state law, but our ongoing expenses are exceeding our ongoing revenues by approximately \$500,000. This needs to be monitored through this next budget cycle; however, there are General Fund costs in the calculation that are not truly ongoing such as the social security replacement program IRS penalty and other one-time augmentations. The candidates for helping with this issue next year include: internal audits of our overtime usage, the PACC and Golf programs - staying the course on fixing our Benefit Assessment District subsidies and continued evaluation of major cost drivers in our budget, via internal audit review and other means.

Finally, what received a large amount of attention in last year’s budget process and during this fiscal year was the request for employee assistance in plugging the budget gap, from both a short and long-term perspective. As I write this message we had tentative agreements with two employee groups but one did not ratify their agreement. This budget assumes that we will ultimately be successful in partnering with our employee groups and in achieving concessions that strike a balance between maintaining a market competitive compensation package and that fits within our financial parameters.

Budget Message

BUDGET SUMMARY:

While it is difficult to compare budgets between fiscal years, it is an obligatory task in every governmental budget. As a result, you will find below a comparison between this year’s budget and my proposed budget for next year.

BUDGET SUMMARY - ALL FUNDS

FUND	FY 2015/16 Revised	FY 2016/17 Budget
General Fund	\$115.5	\$122.6
Measure O	10.9	\$15.2
Assesment Districts	4.5	\$4.5
Community Facility Districts	10.4	\$10.2
Debt Service	6.0	\$7.0
Golf Course	5.6	\$5.3
Impact Fees	2.1	\$1.7
Internal Service	26.3	\$26.6
PACC	1.5	\$1.7
Public Safety Retirement	10.5	\$10.4
Soid Waste/Environmental Resources	42.9	\$43.0
Special Revenue	23.9	\$17.0
Stormwater	0.0	\$1.2
Wastewater	33.3	\$34.1
Water	63.1	\$60.5
Housing Authority (Non-City)	24.8	\$25.0
Total All Funds	\$381.3	\$385.9

The table above illustrates that the proposed FY 2016/2017 Budget for all funds is \$385.9 million, which is \$4.6 million more than in the FY 2015-2016 revised budget.

The General Fund reflects a 6% increase in expenditures primarily due to \$2.5 million in mandatory expenses that include a PEMHCA employer contribution, an increase in the animal services contract, a golf course and storm water subsidy requirement, and an anticipated payment to the IRS resulting from the IRS audit. Additionally, there are a total of \$3 million in recommended funding this fiscal year to implement Council strategic priorities, to address IT, building and fleet maintenance related needs, and other policy priorities, such as the establishment of the internal audit program.

Measure O continues to fund approximate \$10 million in ongoing projects and an additional \$3.6 million of one-time expenditures are recommended. The City recognizes that there is a need for critical repair and replacement needs across the organization that include replacement For public safety vehicles, repairs and improvements to various City facilities, and

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Budget Message

improvements to neighborhood and community parks. The 39% increase in Measure O recommended expenditures focus on key project enhancements to address public safety vehicle replacement and equipment, investment for deferred maintenance for parks, sidewalks, and community facilities including the Performing Arts Center (PAC) and recommended improvements to La Colonia Gym. The projects recommended for funding are listed and discussed further in this budget message.

The Special Revenue funds decrease is attributed to the ending of some major grants, including \$700,000 in State Cops Grants, \$550,000 in Gang Violence Grant, and the Rice Ave Project is completed therefore that Federal Transportation Grant will end this year. Other funds essentially remain flat year-to-year and the Housing Authority estimated budget only increases \$200,000. There is an \$800,000 increase in Wastewater operations and a Debt service payments have increased by \$1 million.

GENERAL FUND SUMMARY

	FY 15/16 Revised Budget	FY 15/16 Projected Actuals	FY 2016/17 Budget
REVENUES:			
Property Taxes	\$47.2	\$47.9	\$52.1
Sales Tax (Inc. Prop 172)	28.51	29.07	30.09
Other Revenues	29.34	33.72	29.05
Internal Service/Intergovernmental	10.47	10.40	10.86
Total Revenues	\$115.50	\$121.12	\$122.11
EXPENDITURES:			
City Attorney	1.52	1.57	1.82
City Clerk	0.44	0.41	0.73
City Council	0.35	0.35	0.36
City Manager	2.38	2.41	2.07
City Treasurer	1.36	1.37	1.38
Human Resources	2.14	2.07	2.32
Finance	3.94	3.88	4.37
Cultural Services	8.83	8.17	8.57
Development Services	7.26	7.26	7.43
Economic Development	1.02	1.17	1.55
Housing	0.38	0.38	0.54
Fire	15.15	15.09	15.92
Police	52.03	52.61	52.54
Public Works	10.12	9.51	10.24
Non-Departmental	11.75	13.16	12.59
Total Expenditures	\$118.66	\$119.42	\$122.43
Net Change in Balance	(3.16)	1.70	(0.33)
Beginning Balance		14.46	16.16
Ending Balance		\$16.16	\$15.84

Budget Message

Some key points that I wish to draw attention are not all readily apparent by looking at the above summary schedule. For example, our revenues are projected to surpass budgeted amounts by approximately \$5.6 million in fiscal year 15/16. Most of that is due to the one-time \$3.5 million Successor Agency payment in this year that will not be budgeted for next year. Next year's revenues look relatively flat compared to projections. Yet, the story is more complicated. Our General Fund is experiencing robust growth in property and sales tax revenues. However, losing the one-time Successor Agency payment offsets this.

Again, on the surface it appears budgeted expenditures between the two years have increased by \$7 million; however, this is primarily due to a change in budgeting practices. In order to conform to state law and generally accepted accounting practices, the City historically transfers cash from the General Fund to various grant funds that have negative cash balances at June 30th. The grant funds are waiting for reimbursement from grantors. This transaction is immediately reversed on July 1 because the grant funds will get reimbursed the next year. This "paper" transfer (\$6 million) is now being properly budgeted for the first time. The balance of the changes is nominal in total. Yet again, the details suggest another story. Our CalPERS costs are increasing by \$2.3 million. Our subsidy of the PACC will be increasing to \$910,000; the Animal Control contract is increasing another \$180,000; the General Fund portion of storm water costs are now budgeted at \$664,000; and, the subsidy to the Golf Fund continues to be \$600,000.

CITY COUNCIL'S FOUR STRATEGIC PRIORITY AREAS

The October 29, 2015 Council prioritization workshop last fall resulted in Council identifying four strategic priority areas. I formed inter-departmental teams to develop Strategy Business Plans to ensure implementation of these priorities and, on May 17, 2016; Council adopted the four 2-year business plans to ensure those goals are realized. Council's identification of these four strategic priority areas and related business plans are explained in more detail at the end of this budget message. The recommended funding for this upcoming year ensures that funding priority was given to the implementation of these four strategic priority areas.

QUALITY OF LIFE:

The purpose of the Quality of Life strategy is to build relationships and create opportunities within the community for safe and vibrant neighborhoods, which will showcase the promising future of Oxnard.

There are several key initiatives outlined in the Quality of Life strategy business plan. Recommended funding includes a code compliance inspector for the rental inspection program, a homeless assistance program coordinator position and funding for a number of other public safety related programs, including three new police officers: a homeless liaison officer, a crisis intervention officer and a neighborhood policing supervisor. There is also funding for a Fire Academy to fill badly needed vacancies to enhance service levels and response times.

Budget Message

We also are proposing \$1.2 million in neighborhood and community park improvements as well as sidewalk repair to ensure that public facilities and spaces continue to be in safe and proper conditions for public use.

ORGANIZATIONAL EFFECTIVENESS:

The purpose of the Organizational Effectiveness strategy is to strengthen and stabilize the organizational foundation of the City in the areas of Finance, Information Technology and Human Resources and to improve workforce quality while increasing transparency to the public.

There are various investments proposed in this budget that improve the City's capacity to deliver better results including: a new classification and compensation study, a new Assistant City Clerk position to support customer service needs and to improve support to the Council; additional finance Information Technology (IT) staff; a Benefit Assessment coordinator; and, and IT fiber master plan. Funding enhancements for staff training and development was added through the budget to ensure that the city maintains and grows a well trained staff to serve the community.

ECONOMIC DEVELOPMENT:

The purpose of the Economic Development strategy is to develop and enhance Oxnard's business climate, promote the City's fiscal health and support economic growth in a manner consistent with the City's unique character.

There are several key initiatives outlined in the Economic Development strategy that are recommended for funding including: additional resources to improve plan check turnaround times and supporting regional economic development efforts. A project manager position was added for redevelopment efforts. A \$350K investment was added for the PACC to address deferred maintenance issues to upgrade the facility to attract more shows and events to the downtown and to the City.

INFRASTRUCTURE AND NATURAL RESOURCES:

The purpose of the Infrastructure and Natural Resources strategy is to establish, preserve and improve the City's infrastructure and natural resources through effective planning, prioritization and efficient use of available funding.

There are several key initiatives outlined in the Infrastructure strategy that are recommended for funding, including: subject matter experts to support Council goals for the SOAR initiatives, Ormond Beach and coastal development issues; sand moving resources at beaches; Colonia Gym repairs, PACC Auditorium repairs, and \$1 million in facility and sidewalk repairs.

A more detailed discussion of Council priorities and strategies is appended to this budget message.

Budget Message

EMERGING ISSUES THAT WILL AFFECT OUR FINANCES

Similar to last year, I would like to draw attention to the issues that will be playing out this next year that will have a material impact on the City finances. I have to fulfill my statutory obligation to submit a budget before the fiscal year, but there are emerging issues, which your Council will have to address that may cause changes to the budget throughout the year.

Utility Rate Increases

As you know from extensive workshops, the three utilities i.e. water, wastewater and solid waste require rate increases to provide adequate and sustainable services and to comply with the plethora of regulatory standards from various agencies and levels of government.

Council approved the wastewater rates and has yet to approve the water and solid waste rates. There is justified frustration in the community about the proposed rate increases and there is a movement to reverse the wastewater rate increase through an initiative petition process.

Rolling back the rate increases does not eliminate the need for infrastructure repairs or the investments that need to be made. These repairs and investments are at the foundation of our ability to provide safe and reliable wastewater services.

Notwithstanding the legal efficacy of the rate reversal effort, if successful, it would significantly challenge our ability to provide regulatory compliant services. Without a way to increase revenues or decrease expenses to comply with bond provisions, bond rating agencies and capital market credit departments markets could penalize the City by further downgrading our bonds.

Variable rate wastewater bonds affected by the initiative would face large increases in interest rates and agreements intended to cap variable rate payment risk could be terminated. Millions of dollars of cost would be added to the fund that, before the rate increase, was not covering its cost of operations and existing debt payments. Issuing debt for critical infrastructure would be, at best very expensive and achieving \$10 million in savings by refunding existing debt would probably be impossible. Loss of capital market confidence in Oxnard's willingness to pay and meet its contractual obligations could have consequences for General Fund supported debt to the point of affecting service levels. The city could face the prospect of reducing payments to bondholders if net revenues are inadequate to cover bond payments, which would harm both the City's ability to issue future debt and the overall reputation of the City of Oxnard for years to come.

We also need to increase the rates for Water and Solid Waste. As you know, these two funds are unable to sustain operations and replace the assets required to provide services without increases. Not investing in our infrastructure will negatively impact every Oxnard resident and business owner.

Budget Message

Maintenance Assessment Districts (MADs)

The Council has worked on this issue in recent months, and has been well briefed on the conditions of the districts. Implementation of organizational assessment recommendations relating to MADs resulted in audits and analysis performed by NBS, Inc., experts in land secured financing and services. They found serious problems with the City's administration of the MADs, including lack of compliance with state code and court decisions interpreting the provisions of Proposition 218. Issues relating to the process of allocating cost between general and property owner benefit affected both districts that were unable to cover the costs of services, and those that could produce adequate revenues.

We need to stay the course and focus on educating assessment payers about the costs and benefits of services provided by these districts and stay the course in aligning assessment revenues with the cost of services. Correcting those problems will impose new costs on the City's General Fund, adjustment of assessment levels and revision of service levels. During the course of Fiscal 2016-2017 a series of reports and proposed changes will be presented to increase efficiency, continue to improve cost allocation, reengineer districts, add multi-year budgeting and provide appropriate service levels.

Internal Audit Program

This program is becoming more important to the City's financial picture as time goes by. We need to maintain our resolve and award a contract to a contractor soon so we examine ways to save money. The immediate candidates for review include the ever-increasing subsidies for the PACC and Golf operations and our overtime usage.

Asset Management

While I'm comfortable that we understand our capital needs associated with utilities, I am less so about tackling our substantial needs in facilities, fleet, parks and technology. I propose a modest contribution of \$1.2 million from the General Fund and \$2.7 million from Measure O funds towards these programs. We generally know our needs in technology but we need updated master plans in the other areas and a robust financing plan for all. This will be our challenge in the coming years. Part of this investment will be made in \$450,000 in vehicle replacement for first responder police vehicles.

Increase Cost of Pension

Pension cost for public safety employees for FY 2016-17 is estimated at \$18 million, \$7 million of which is paid for by the Carman Override tax. PERS rates increased from FY 2015-16 to FY 2016-17 by 1.9% for Police and 1% for Fire classic members and -.37% for miscellaneous classic members. These increases were the key driver in overall personnel costs in the General Fund increasing 6.8% from \$80.0 million in the FY 2015/16 adopted budget to \$85.5 million in the FY 2016/2017 budget. Across all funds, personnel costs are increasing 1.9% from \$146.5 million in FY 2015/2016 to \$149.3 million in FY 2016/2017.

Budget Message

Audit-Related Impacts

The IRS audit completed a couple of months ago resulted in an estimated \$1.5 million dollar liability to the City for non-compliance with social security replacement plans. The City plans to request a deferred payment arrangement to preserve cash for contingencies. Included in the budget this year is \$560,000 in preparation for a deferred payment arrangement. The Independent Audit will be presented at the same time and confirms the issues that have been identified in last year's and this year's transmittal message.

User Fees

This past budget I highlighted the inconsistencies between the specific direction around user fees outlined in the financial management policies and past practices. I also recommended that a thorough review of our practices in this area was needed with the ultimate goal of having a Council adopted master fee schedule that was consistent with the Council's financial management policies. We are on the verge of recommending a subject matter expert to review our use of development mitigation or impact fees to ensure they comply with the most recent court interpretations for this program. To the extent that we grow, it is critical that growth pays for its impacts on the City infrastructure. Absent a plan, the General Fund would be the backstop for funding a Capital Improvement Plan.

MEASURE O

Last year, due to the City's commitment to eliminate the deficits in various funds, the City's General Fund received a loan from Measure O fund in the amount of \$16 million dollars. Council's commitment to repay the loan over a period of ten years at 4% interest with annual transfers from the General Fund begins this year. This year's budget includes a payment from General Fund to Measure O in the amount of \$1,875,688.

Additionally, given that Measure O funding expires in 2028, I recommended that future funding be limited to one-time expenditures. For FY 16/17, I recommend using Measure O funding for critical one-time funding needs that comply with the spirit of Measure O. These projects include a number of fleet, Information Technology, and building maintenance related items, as well as several public safety related projects. The nine specific projects recommended for funding this year include body cameras, public safety vehicle replacement, and several public safety related items. Table 1 below lists the specific projects totaling \$1.37 million.

Budget Message

TABLE 1: MEASURE O FY 16/17 RECOMMENDED FUNDING

PROJECTS	FY 16/17 Recommended Funding
Colonia Gym Facility Repairs	\$18,000
PACC Auditorium & other Repairs	\$350,000
Fire Standards of cover Study	50,000
Breathing Apparatus	100,000
Fiber Master Plan	\$100,000
Body Cameras	\$220,000
Public Safety Vehicle Replacement	\$450,000
Police-Efficient Workforce Scheduling Software	\$60,000
Animal Shelter Feasibility Study	\$25,000
SUBTOTAL:	\$1,373,000

Additionally, there are critical facility, park and sidewalk improvement needs across the City which requires immediate attention. A total of \$2.25 Million dollars are recommended for funding from Measure O for Facilities maintenance and repairs, neighborhood and community park improvements, and sidewalk repairs. These repairs are listed on Table 2 below.

TABLE 2: PROJECT CATEGORIES RECOMMENDED FOR FUNDING FOR FY 16/17

PROJECTS	FY 16/17 Recommended Funding
Facilities Maintenance and Repairs	\$500,000
Neighborhood Parks Improvements	\$500,000
Community Parks Improvements	\$750,000
Sidewalk Repairs	\$500,000
SUBTOTAL (Categories):	\$2,250,000

These one-time funding recommendations will begin to restore a neglected asset management strategy and address repairs that are past due. There is, however, an additional \$11.6 million worth of ongoing programs being funded by Measure O on an ongoing basis that will need to be evaluated over the next several years. While it is twelve years off, we need to discuss our reliance on this supplemental sales tax for ongoing operations and develop a plan to transition these costs to another sustainable funding source, like general fund, evaluate and refine priority core services, and begin weaning ourselves off a short term funding source long before its sunset date.

Budget Message

SUMMARY

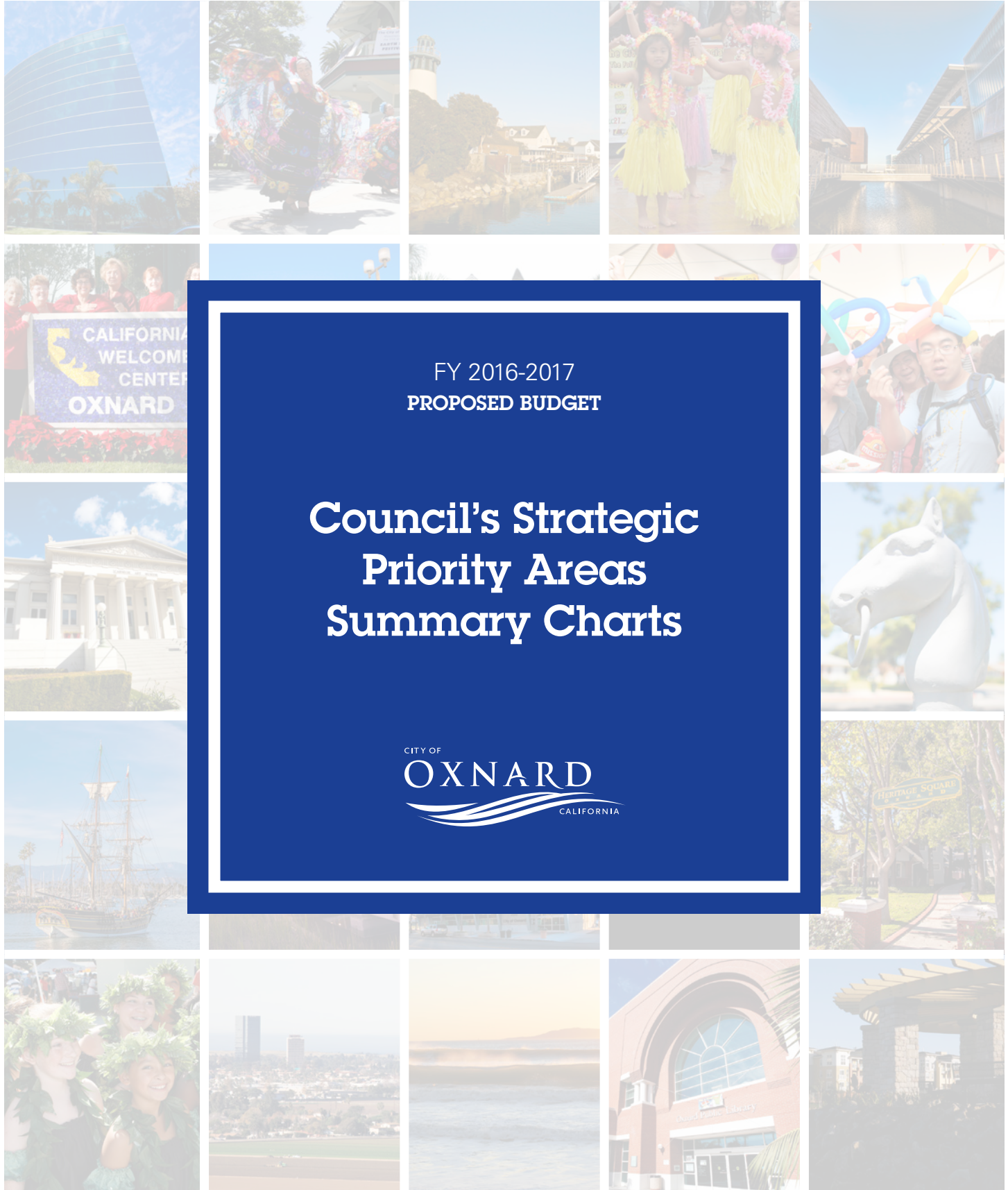
Upon reflecting on this budget I think one can find good and challenging news in it. The good being our property values and local economy continues to strongly come back. We are not experiencing the massive surprises from last year where we had to make huge reductions to balance the budget. We are able to make modest investments in the Council priority areas, consistent with priority-based budgeting.

The challenging side of this budget picture is the fact that our General Fund—Fund Balance has not reached Council’s target and the majority of the funds currently in the fund balance are loan proceeds from Measure O. We are still being affected by the cleanup of past practices, such as the Maintenance Assessment District subsidies, the audit adjustments, and continued high subsidies for the PACC and Golf operations. We also need to take a hard look at our Animal Control contract given the huge increase in costs over the last few years. Yet, we haven’t taken our eye off the ball and have plans to grapple with these challenges.

Again, Council should be proud on how you have tackled all the surprises thrown your way. As a result, the list is getting smaller by the year as we pivot and focus on the City Council priorities and the reasons you became elected officials.

I look forward to working with you in both understanding and ultimately adopting a budget for FY 2016-17.

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FY 2016-2017
PROPOSED BUDGET

Council's Strategic Priority Areas Summary Charts

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Council's Strategic Priority Areas Summary Charts

Fiscal Years 2016/2017 and 2017/2018

In last year's budget message, I noted that, as a result of the independent audit we had initiated and the issues that audit identified, the City would need to implement reductions of approximately \$12.8 million in its General Fund baseline budget. The City Council and I were committed to a corrective course of action, but also made best efforts to minimize impacts on service level.

As we moved past the budget cycle, and continued with day-to-day activities, it became clear that the City would need to take a hard look at pending projects and "re-prioritize" in order to ensure that City Council's priorities were clear, attainable, and matched the available resources. Clarity regarding Council priorities is especially important when resources are scarce and when difficult choices must be made between competing needs within the community.

With this in mind, City Council and staff held a prioritization workshop on October 29, 2015. At this workshop, the City Council was afforded an opportunity to work together to identify their four strategic priorities for the upcoming two years and the specific goals Council wants to complete. Staff was able to work directly with City Council, and hear their priorities firsthand.

In the months that followed, I initiated four inter-departmental strategy teams. These inter-departmental strategy teams furthered our focus on the elimination of "silos," and encouraged coordination across departments with a focus on service delivery from a citywide perspective.

On April 5, 2016, the Interdepartmental Strategy team leads presented the strategic business plans, with specific goals, objectives, and performance measures for each strategic priority captured from the Council prioritization workshop discussion held in October.

On May 17, the City Council, for the first time, adopted business plans with specific implementation steps that captured the City Council's agreed upon strategic priority focus for the coming two years. The adoption of the business plans was the culmination of months of work. I was, and am still, extremely proud of these inter-departmental teams and grateful to the City Council for assisting staff with a focused work plan that reflects the direction and vision of the Council. Over the next two years, these interdepartmental strategy teams will be tasked with implementing these business plans, as well as, providing Council with periodic updates on the progress.

In addition, these four strategic priority areas were also used to guide the fiscal year 2016/2017 budget process and the PROPOSED BUDGET reflects those priorities.

By adopting these business plans in May, City Council gave staff a clear path to follow with the 2016-17 budget. Although these are challenging times, the City is able to look to these business plans for guidance. In preparing the budget, certain augmentations were made with the goal of implementing each of Council's strategic priorities, including:

Quality of Life

The purpose of the Quality of Life strategy is to build relationships and create opportunities within the community for safe and vibrant neighborhoods, which will showcase the promising future of Oxnard.

Several key Quality of Life initiatives are addressed by recommended augmentations for funding, including several Measure "O" funded items. As stated in the attached business plan summary, the first goal in the Quality of Life priority area is to "improve community safety and quality of life through a combination of prevention, intervention and suppression efforts that address crime and underlying issues." To address this goal, staff recommended additional police officers, public safety vehicles, and police body cameras. One objective that Council set was to investigate long-term sustainability of public

safety options. To address this, I am recommending funding to address the feasibility of an Oxnard animal shelter, and also an Oxnard Fire Academy. Finally, Council stated that the development of a Rental Inspection Program was a high priority item. Staff has been working on the development of a program since these Strategic Priorities were adopted. Although the program should ideally be self-funding, staff recommended one-time funding for a Code Compliance Inspector to launch this program.

The second goal for the Quality of Life Strategy focuses on addressing homelessness through a multi-tiered strategy. To begin implementing this goal, the Housing Department recommended a Homeless Assistance Program coordinator to work with local and regional entities to find solutions to homelessness. Staff also recommended the addition of two Police Officer positions; first, a homeless liaison officer position to better coordinate efforts to address the growing homeless population in Downtown and other areas of the City, and second, a Crisis Intervention Officer to work with the Homeless Liaison Officer and others to address mental health issues.

Finally, the third goal of the Quality of Life Strategy is to “strengthen neighborhood development, and connect City, community and culture.” Many of the objectives related to this goal are focused on neighborhood coordination and communication, and staff have been able to start addressing these through low- or no-cost options (i.e. utilizing social media, empowering Citizen Advisory Groups and Neighborhood programs). However, one key item I am recommending for the Police Department is the addition of a Neighborhood Policing Program Supervisor. This position will focus on empowering neighborhoods and the various neighborhood organizations.

Organizational Effectiveness

The purpose of the Organizational Effectiveness strategy is to strengthen and stabilize the organizational foundation of the City in the areas of Finance, Information Technology, and Human Resources, and to improve workforce quality while increasing transparency to the public. I am recommending augmentations that focus re-building the City’s foundation.

The first goal in the Organizational Effectiveness priority area is to build a healthy and accountable corporate foundation. The major objective under this goal is the continued implementation of the 128 Organizational Assessment recommendations. The Organizational Assessment identified many weaknesses in the City’s “foundation,” namely in the areas of Finance, Information Technology, and Human Resources. The City has maintained a commitment to addressing these recommendations. To continue the “re-build” of the City’s Human Resources department, I am recommending the addition of two positions: one focused on citywide organizational development, and the other focused on administration of the City’s Leave Program. These additions will be offset by a reduction in subject matter expert costs, while helping to strengthen our foundation.

We also aim to strengthen the City’s Finance Department. Like Human Resources, Finance has been operating without a department head for extended periods of time, and losing key members of the team at critical times. To remedy this, I am recommending the addition of a Financial Analyst, a Purchasing Officer, a Payroll Coordinator, and an Assistant CFO. Each of these positions will address major finance issues called out in the Organizational Assessment. I’m also recommending a budget for temporary help during critical periods of the year, such as during budget preparation or when finalizing an audit.

I’m also focused on the third part of the City’s foundation, the Information Technology Department. I am recommending the addition of key support positions, including Computer Network Engineers and a manager for the City’s Communication and Security Systems. These positions will enable Information Technology to provide daily support to the City’s staff, while also focusing on long-term projects, and implementing the City’s IT Master Plan, a critical component of the Organizational Assessment. The additions to the Finance and Information Technology Departments will also be critical to addressing the second goal in the Organizational Effectiveness area, which is to increase transparency with Council, community, and staff related to the City’s budget and financial management processes.

I’m also recommending more administrative support for the City Manager’s Office, in the form of

two administrative assistants, and a re-classification of a current administrative assistant who has been providing analyst support over the last year. These additions, along with the Finance, Information Technology and Human Resources additions, will help the City continue to address the Organizational Assessment recommendations, and also help with day-to-day operations and major projects.

The final goal for Organizational Effectiveness is to create a culture of learning and talent development that will lead to a quality workforce that meets the needs of our community. To do this, I am recommending increases to training and professional development for various departments, including the City Attorney's Office, City Clerk's Office, Cultural and Community Services, Finance, and Human Resources (in addition to the aforementioned Organizational Development position in HR). I'm also recommending funding for Employee Appreciation, and for the City's Health and Wellness Fair.

Economic Development

The purpose of the Economic Development strategy is to develop and enhance Oxnard's business climate, promote the City's fiscal health, and support economic growth in a manner consistent with the City's unique character.

There are several key initiatives outlined in the Economic Development strategy that are recommended for funding in the amount of \$153,900. You'll notice that this priority area did not receive as much funding from the General Fund or Measure "O" as the other categories; however this is partially due to the \$6.1 million Successor Agency payment, which will fund several key Economic Development projects. However, I am recommending an increase to pay for bank charges so that the City can roll-out autopay service. This addresses a complaint we have received from residents and business owners, and should make it easier to do business with the City. It also addresses Council's Economic Development strategy by helping to enhance business development and retention throughout the City. I am also recommending funding for subject matter experts for plan checking services. This will expedite plan check review periods, addressing business development and retention, and also helping to implement a "one-stop shop" effort at the City's Service Center, by streamlining our internal process. Finally, I am recommending funding for regional economic development efforts. This will help to address the goals of creating vibrant and economically sustainable industries throughout the City, and also help to revitalize the downtown area and pursue economic development opportunities, both in Oxnard, and regionally.

Infrastructure and Natural Resources

The purpose of the Infrastructure and Natural Resources strategy is to establish, preserve and improve our infrastructure and natural resources through effective planning, prioritization, and efficient use of available funding. There are several key initiatives outlined in the Infrastructure strategy that are recommended for funding.

The first and third goal of the Infrastructure and Natural Resources Priority Area focus on funding and implementing Public Works Master Plans. The additions I have recommended look to target several items from these Master Plans, including funding for parks improvements and facilities maintenance. These additions also address the second goal in this area, focusing on managing the City's assets properly. Through the last recession facility maintenance was deferred to help balance the City's budget, but I believe it is necessary to begin investing in the City's assets again. The City also looks to address Council's fifth goal focused on conserving and managing our natural resources and coastal assets. I am recommending funding for subject matter experts to assist with the SOAR project, Ormond Beach project and power plant issues, as well as providing funding for sand moving at our beaches.

In conclusion, I would like to point out the importance of these plans, as staff was able to use these City Council Strategic Priority goals and objectives as a roadmap when looking at funding. This will ensure that we are following through on Council's vision for the City, in a way we have not been able to do in the past. I invite you to read through the business plan summaries that follow to get a preview of the projects we will be working on over the next two years.

QUALITY OF LIFE STRATEGY

Purpose: To build relationships and create opportunities within the community for safe and vibrant neighborhoods which will showcase the promising future of Oxnard.



City Council Strategic Priorities 2016-2018

GOAL 1

Improve community safety and quality of life through a combination of prevention, intervention, and suppression efforts that address crime and underlying issues.

OBJECTIVES

- Create a renewed focus on police/community relations with underserved communities and youth population.
- Explore alternatives for youth through recreation programs and intervention services.
- Highlight our continued efforts to address Domestic Violence.
- Examine options for long term sustainability of our public safety services to ensure an efficient public safety service delivery model.
- Develop a rental inspection program.

PERFORMANCE MEASURES

- Increase the city's social media followers by 10% each year.
- Increase the number of youth referred to employment through youth services by 5% each year.

GOAL 2

Address homelessness through the development and implementation of a multi-tiered strategy.

OBJECTIVES

- Identify the City's homelessness mission and create a 5-year plan to address homelessness.

PERFORMANCE MEASURES

- Creation and implementation of 10-year plan to address homelessness by 6/30/2017.

GOAL 3

Strengthen neighborhood development, and connect City, community and culture.

OBJECTIVES

- Create a renewed focus on establishing a positive outlook and orientation of our City, neighborhoods and overall community.
- Empower and connect our Inter-Neighborhood Council Organizations (INCOs), Community Advisory Groups (CAGs) and Neighborhood Watch Program.
- Improve our methods of communicating with residents, businesses, and neighborhoods (e.g. leverage social media and tools like Nextdoor).
- Discuss CAG goals at respective meetings and develop an action plan for annual implementation.
- Create a pilot revitalization project for Southwinds Neighborhood.
- Develop a co-sponsorship policy with criteria that would enable the City to encourage local community events.

PERFORMANCE MEASURES

- City will activate 2 new Neighborhoods annually.
- City will increase the number of community event collaborations by 5% each year.

ORGANIZATIONAL EFFECTIVENESS STRATEGY

Purpose: To strengthen and stabilize the organizational foundation in the areas of Finance, Information Technology, and Human Resources, and improve workforce quality while increasing transparency to the public.



City Council Strategic Priorities 2016-2018

GOAL 1

To help foster a healthy and accountable corporate foundation by strengthening the support functions, which include Finance, Information Technology and Human Resources.

OBJECTIVES

- Ensure the 128 recommendations outlined in the organizational assessment are implemented through the 3 phased implementation action plans adopted by Council in July, 2015, and provide periodic reports to Council on the status of the implementation plans.
- Establish an Internal Audit Program to complete performance audits of identified programs to ensure compliance with state and federal law and Council policy is adhered to.
- Develop written procedures to address Internal Control recommendations from Auditor.
- Ensure adequate systems are established, reviewed, and updated within the Human Resources Department related to personnel policies and procedures, employee compensation, benefits, recruitments, testing and other human resources related systems.

PERFORMANCE MEASURES

- Address 40% of all organizational assessment recommendations by end of Fiscal Year 2016-17.
- Complete 90% of Priority 1A assessment recommendations.

GOAL 2

Increase transparency with Council, community, and staff related to the City's budget and financial management processes.

OBJECTIVES

- Initiate a priority based budgeting program incorporating departmental performance measures and the Council Strategic priorities.
- Prepare Quarterly Budget Updates and have month-end financial reports available via City's Website.
- Create a standardized template to present financial and other data to the general public.

PERFORMANCE MEASURES

- Report assessment progress to Council during all 4 quarters of Fiscal Year 2016-17.
- Complete at least 2 of the performance audits in Fiscal Year 2016-17 (PACC, Golf Course, City Corps, Worker's Compl).

GOAL 3

Focus on creating a culture of learning and talent development that will lead to a quality workforce which meets the needs of our community.

OBJECTIVES

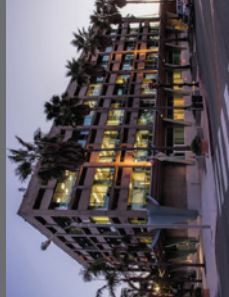
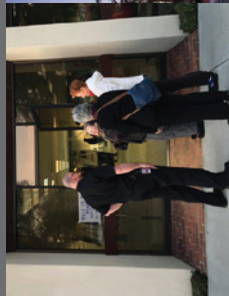
- Develop a training program that focuses on strengthening the effectiveness of supervisory/ management staff by establishing a common understanding of basic HR, IT, and fiscal policies and procedures.
- Develop a talent development initiative that engages, trains, transforms, and works collaboratively with mid-managers to change the organizational culture into one that focuses on a high performing organization.
- Develop an employee recognition program that recognizes talent developers, high performers, and employees that exhibit the values of the organization.
- Establish a Leadership Development Team (LDT) with the purpose of identifying and growing internal leaders to fill future vacancies & attract talent into the organization.

PERFORMANCE MEASURES

- Hold 2 employee recognition events in Fiscal Year 2016-17.
- Provide upgraded employee orientation training to 100% of new hires during Fiscal Year 2016-17.
- Written internal control procedures are being followed at least 75% of the time.

ECONOMIC DEVELOPMENT STRATEGY

Purpose: To develop and enhance Oxnard's business climate, promote the City's fiscal health, and support economic growth in a manner consistent with the City's unique character.

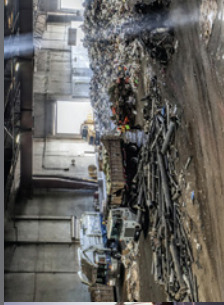
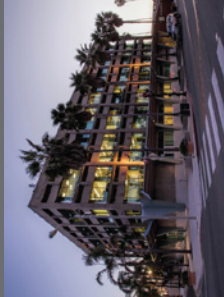
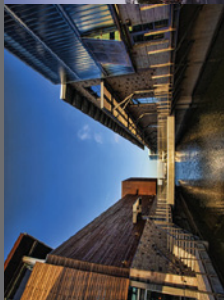
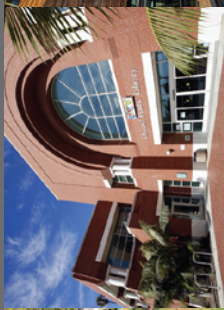


City Council Strategic Priorities 2016-2018

<p>GOAL 1 Create vibrant and economically sustainable commercial, industrial and retail industries throughout the City.</p>	<p>OBJECTIVES</p> <ul style="list-style-type: none"> a. Focus available resources on a comprehensive effort to promote economic activity in Oxnard, including a marketing program that communicates the City's available resources and assets. 	<p>PERFORMANCE MEASURES</p> <ol style="list-style-type: none"> 1. Increase in annual number of new businesses opened in Oxnard by 5%.
<p>GOAL 2 Enhance business development throughout the City.</p>	<p>OBJECTIVES</p> <ul style="list-style-type: none"> a. Develop a strong citywide economy which attracts investment, increases the tax base, creates employment opportunities, and generates public revenue. b. Improve relationships and communication between the City and the business community. c. Capitalize on historic, cultural and natural resources. d. Public safety will collaborate with the business community to promote an environment that supports economic development. 	<p>PERFORMANCE MEASURES</p> <ol style="list-style-type: none"> 1. 10% Improvement in the building permit turnaround time.
<p>GOAL 3 Enhance business retention and attraction.</p>	<p>OBJECTIVES</p> <ul style="list-style-type: none"> a. Implement an economic development plan for attracting and retaining business. 	<p>PERFORMANCE MEASURES</p> <ol style="list-style-type: none"> 1. 5% improvement in City's annual retention rate.
<p>GOAL 4 Implement a "one stop shop" effort at the City's Service Center.</p>	<p>OBJECTIVES</p> <ul style="list-style-type: none"> a. Streamline internal process to ensure government efficiencies. 	<p>PERFORMANCE MEASURES</p> <ol style="list-style-type: none"> 1. Turnaround time for 1st plan checks is less than 4 weeks 90% of time. 2. Turnaround time for discretionary permits is less than 6 months 90% of the time. 3. Customer satisfaction surveys with approval ratings over 85%.
<p>GOAL 5 Revitalize Oxnard's downtown and pursue economic development opportunities.</p>	<p>OBJECTIVES</p> <ul style="list-style-type: none"> a. Develop a vision and plan (with timelines) for downtown revitalization to create a vibrant center for our community, emphasizing cultural arts, diversity, and historic assets. 	<p>PERFORMANCE MEASURES</p> <ol style="list-style-type: none"> 1. 5% increase in number of visitors/tourists to Oxnard for the next two years.

INFRASTRUCTURE AND NATURAL RESOURCES STRATEGY

Purpose: To establish, preserve and improve our infrastructure and natural resources through effective planning, prioritization, and efficient use of available funding.



City Council Strategic Priorities 2016-2018

GOAL 1

Ensure Master Plans for all City infrastructure are current, synchronized and consistent with the General Plan.

OBJECTIVES

- a. Complete the Public Works Integrated Master Plan.
- b. Develop master plans for other City facilities and vehicles.

PERFORMANCE MEASURES

1. Ensure integrated master plan is at least 70% implemented.

GOAL 2

Develop an asset management program that includes fleet, facilities, parks, streets, alleys, water, wastewater and stormwater.

OBJECTIVES

- a. Develop a City-wide asset management program.
- b. Develop an asset management funding plan.
- c. Sell unneeded City assets.

PERFORMANCE MEASURES

1. Reduce maintenance backlog by 20% annually.

GOAL 3

Ensure funding is adequate to meet the goals of the master plans.

OBJECTIVES

- a. Maximize funding sources.
- b. Set rates and fees to fully recover cost.

PERFORMANCE MEASURES

1. Increase number of grants applied for by 10%.

GOAL 4

Ensure proper construction and maintenance of infrastructure to provide maximum benefit with lowest life cycle cost following CIP plans.

OBJECTIVES

- a. Implement CIP plans.
- b. Catch up on deferred maintenance for City facilities.

PERFORMANCE MEASURES

1. Complete 20% of CIP projects.

GOAL 5

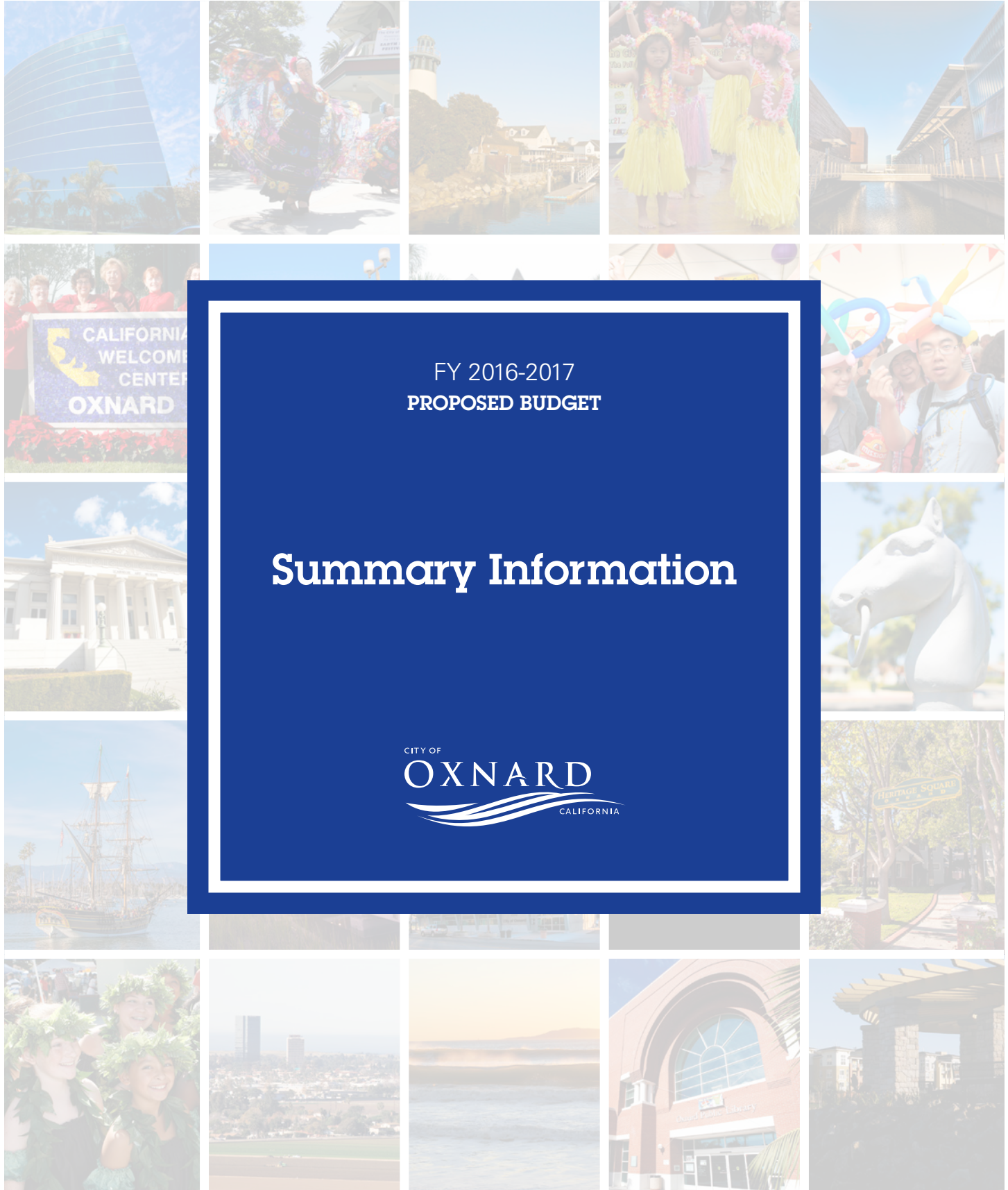
Ensure orderly development and long-range conservation and management of our natural resources and coastal assets.

OBJECTIVES

- a. Develop and implement a sustainability program.
- b. Protect ocean and waterways.

PERFORMANCE MEASURES

1. Ensure coastal plan is at least 25% implemented.



FY 2016-2017
PROPOSED BUDGET

Summary Information

CITY OF
OXNARD
CALIFORNIA

REVISED 6/14/16

Summary Information

Community Profile

HISTORY

The City of Oxnard is located on the “Gold Coast” of sunny California, approximately halfway between Los Angeles and Santa Barbara, and is known as the gateway to the Channel Islands. Named for the Oxnard brothers who began an agricultural community in 1903 by opening a sugar beet factory, today Oxnard is a thriving center of commerce, tourism and industry in Ventura County. Oxnard is the largest city in Ventura County with its population of over 200,000 residents. Oxnard services the needs of its culturally diverse population.

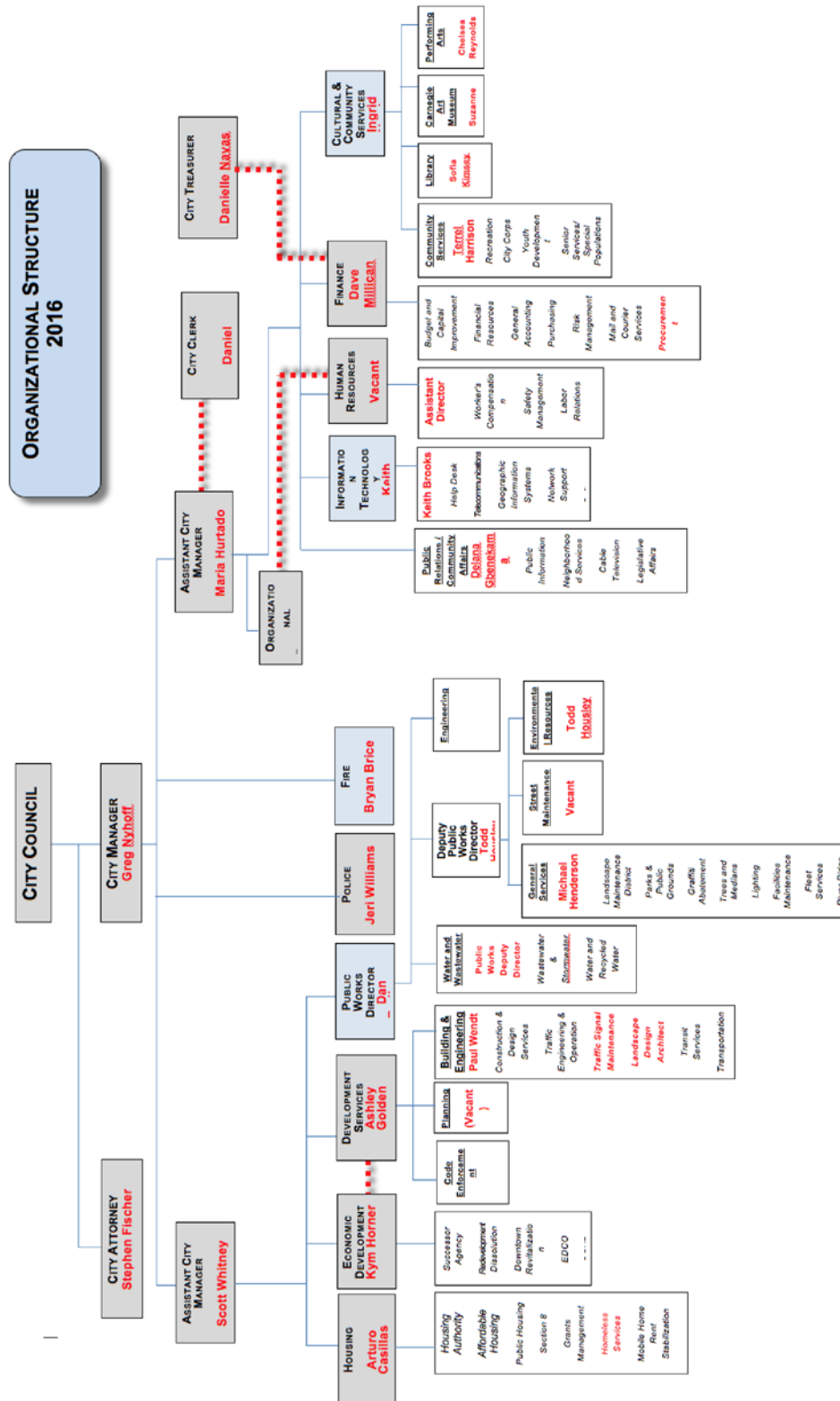
In the fall of 2012, The Collection of RiverPark, a high-end office and retail shopping center with a state-of-the-art multiplex cinema, opened in the northern end of the City. While the City maintains steady growth with new development, it also promotes the preservation and economic health of its historic downtown, including the unique Henry T. Oxnard Historic District, with beautifully preserved turn of the century homes. The long-awaited completion of the Oxnard Boulevard and Rice Avenue interchanges at Highway 101 and Santa Clara River Bridge provides easier access to the City from all points. The City also operates more than 50 park facilities for its residents, as well as special purpose facilities such as River Ridge Golf Course. Oxnard’s leadership has adopted a plan with vision and conviction for an exciting future to further enhance business development and the quality of life.

Oxnard is the only full-service city in Ventura County. Incorporated as a general law city in 1903, Oxnard operates under the council-manager form of government. The City consists of an elected Mayor holding a two-year term and four councilmembers elected at large for four-year overlapping terms. The City’s other elected officials are the City Clerk and the City Treasurer. The City Council acts as the Community Development Commission’s Successor Agency and, supplemented by two tenant commissioners, as the Housing Authority. The City Council is advised by several citizen commissions and committees.

The City Council appoints the City Manager and City Attorney. The City Manager is responsible for assisting the City Council in its policy-making role, providing information and advice, implementing policy and managing approved services.

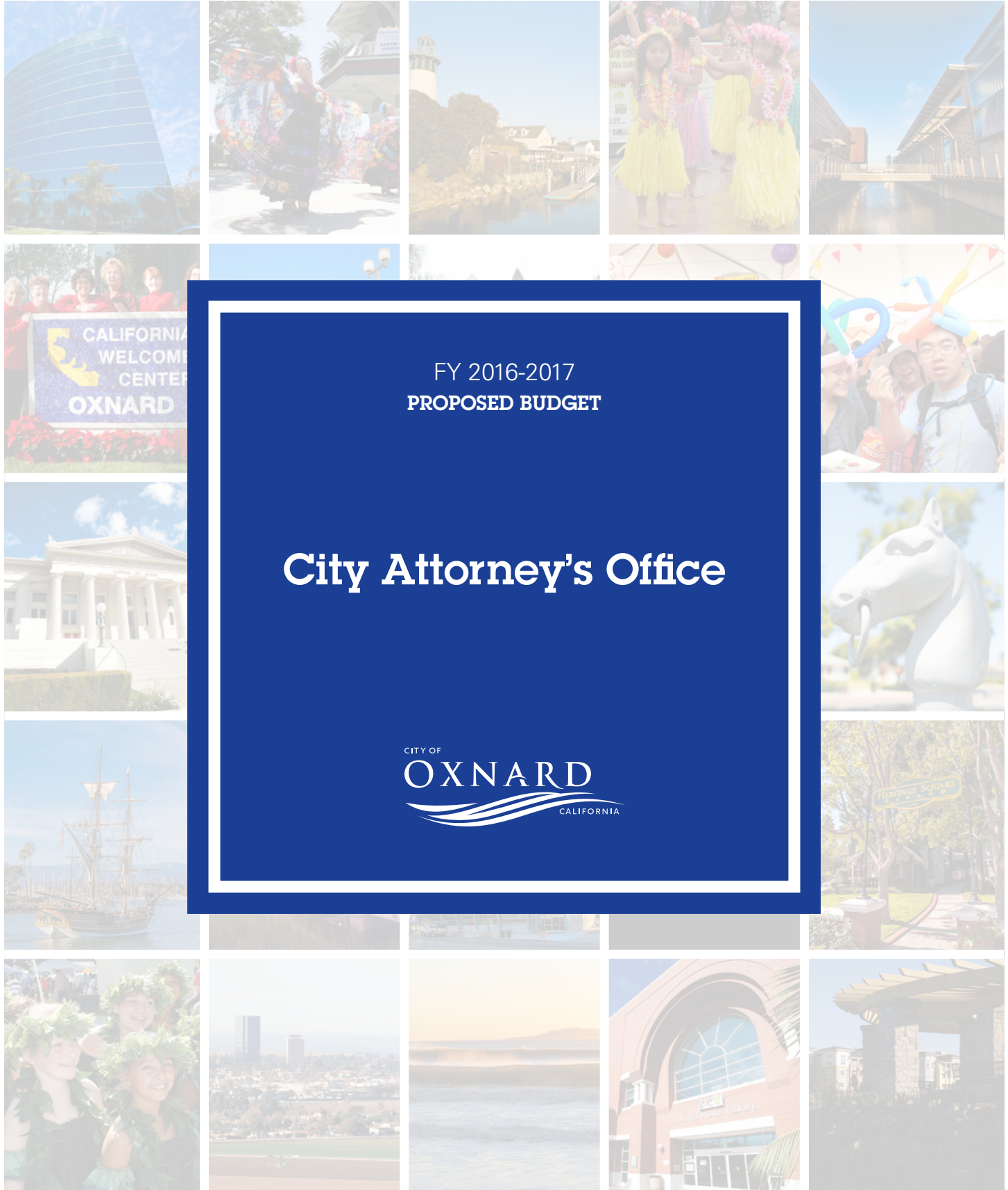
Oxnard developed a 2030 General Plan that strikes a unique balance between the beauty of its agricultural heritage while continuing to accommodate dynamic changes. The population has grown significantly in the last fifty years, providing many challenges to local government and residents. Oxnard continually offers many opportunities for its enterprising and forward-thinking business community, while maintaining a family-friendly environment, as evidenced by the new parks that have opened throughout the City. As Oxnard evolves, the City will continue to strive to maintain a balance between its residents’ needs and being a “business friendly” community.

City of Oxnard Citywide Organizational Chart



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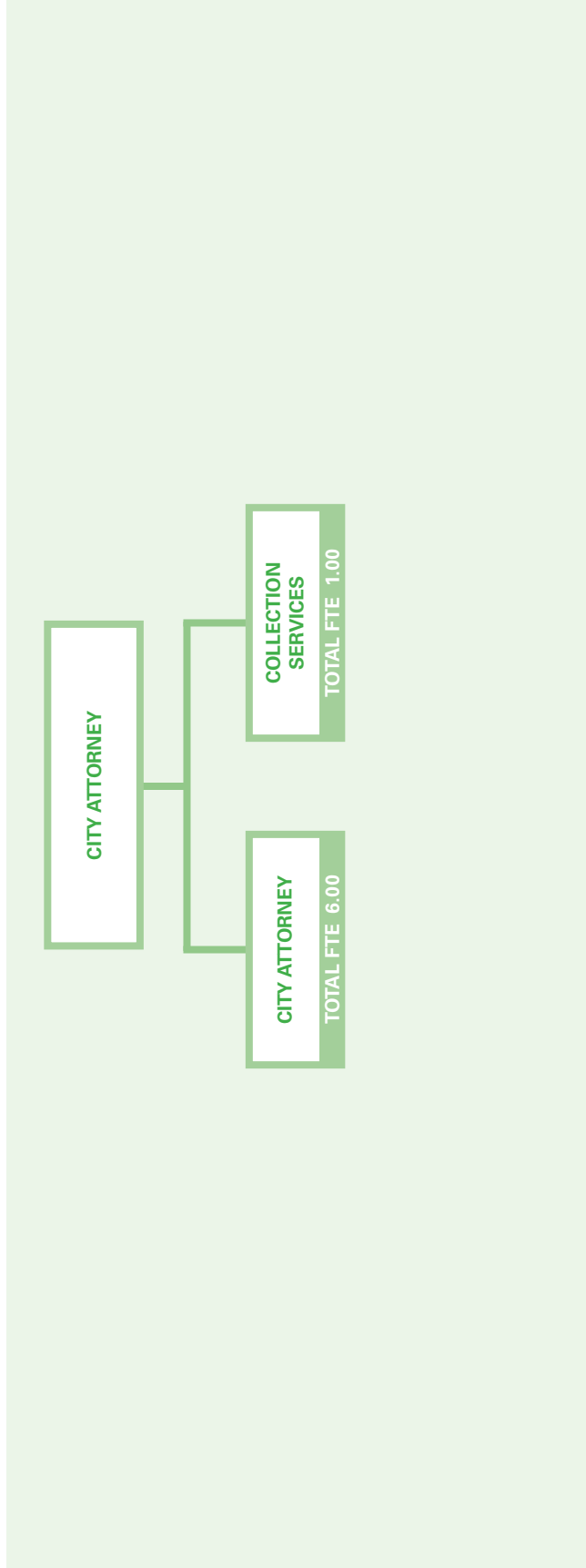
FY 2016-2017
 PROPOSED BUDGET

City Attorney's Office

CITY OF
OXNARD
 CALIFORNIA

REVISED 6/14/16

City Attorney's Office



City Attorney's Office

Mission:

The City Attorney's Office provides excellent and ethical legal advice and representation to the City Council, City boards, commissions, committees, task forces and City staff in general municipal, public liability and workers' compensation claims and litigation, and administrative matters by including all stakeholders in strategy development and resolution of each matter.

Programs:

City Attorney (General Legal Services) represents and advises the City Council and all of the City's boards, commissions, officers, and employees in all legal actions or proceedings to which the City is a part of. The Office of the City Attorney serves as general counsel to the Oxnard Community Development Successor Agency and the Housing Authority of the City of Oxnard. The Office of the City Attorney provides general legal services including, but not limited to, coordinating litigation and other proceedings for the City; coordinating with insurance carriers, claims administrators and special counsel on claims, litigation, mediation, and pre-suit matters; and comprehensive and efficient review and

drafting of contracts, ordinances, resolutions, policies and procedures to promote transparency and understanding of City government. The Office of the City Attorney also provides legal advice and support regarding revenue generating programs and day-to-day operational support and interpretation/application of City legislative enactments such as the Oxnard City Code, Coastal Land Use Plan, and 2030 General Plan.

Debt Collection reviews and pursues available collection options with available resources for outstanding judgments secured over the past 15 years.

Accomplishments – FY 2015-2016:

- Completed City Council Procedures Manual.
- Completed Smoking Ordinance.
- Completed Whistleblower Policy.
- Assisted in the processing of subpoenas served on the City.
- Assisted the City Clerk's Office in responding to public records requests, some involving significant records review or complex privacy issues.
- Coordination with Police records custodian opposing Pitchess motions in court.
- Renewed of Abstracts of Judgment for the Debt Collection Program.
- Created of City bond forms for Faithful Performance Bonds and Labor and Material Bonds.
- Prepared Development Improvement Agreements and reviewed of forms of security.
- Reviewed agreements/amendments from all City departments.
- Reviewed all resolutions/ordinances for consideration by City Council.

Goals & Objectives – FY 2016-2017

The FY 2016-2017 Goals and Objectives for the City Attorney's Office are:

Goal 1 - To attract, develop, and retain quality staff.

- Recruit and integrate qualified candidates for three budgeted vacant attorney positions.
- Successful completion of continuing education in local government law courses and paralegal studies by attorneys and paralegals by receiving certificates of completion.
- Evaluate employee performance annually and conduct follow-up development conversations to recognize successes documented by a log.

Goal 2 - To ensure the City is in compliance with laws, and uses legally acceptable means to accomplish the City's overall goals, policies and objectives.

- Complete ordinances and ballot language for SOAR amendment and other measures to be included on the November 2016 general election ballot and advise the City Clerk on election matters.
- Meet with City Manager's Office and Department Directors to coordinate an assessment of City policies before the end of Fiscal Year 16-17 in order to continue to improve the legal processes of the City in areas such as contracts, procurement and permitting.
- Review and ensure timely approval of agendas for the approximately 150 meetings of the City's Brown Act legislative bodies.
- Evaluate Public Works bid process and implement new procedures and bid documents set by the end of Fiscal Year 16-17.

Goal 3 - To enhance support to client departments.

- Assist the Code Compliance Unit in the prosecution of City Code violations by giving advice and representing the City at appeal hearings and responding within five days to requests for inspection warrants and abatement warrants.
- Integrate legal review and advice into all stages of planning and development process by July 1, 2016.
- Ensure timely representation of Police Department in response to discovery motions (Pitchess) for Police personnel files and ensure compliance with Evidence and Penal Code provisions.
- File unlawful detainer actions and provide representation as authorized by the Housing Authority within seven days.
- Provide Brown Act and ethics training annually for staff, City officers, and City Council, especially as required by AB 1234.
- Assist the designated staff liaisons for Citizen Advisory Groups with same day development of agendas 80% of the time.

Goal 4 - To increase efficiency and external accessibility.

- Implement the City Attorney Action Form to facilitate clear requests for legal services and project management at the start of FY 16-17.
- Conduct semi-annual training sessions to keep City staff informed about changing laws and obligations in performance of their duties.
- Work within the proposed budget and encourage fiscal responsibility, including cost effective use of special counsel for litigation and special projects.
- Enhance clear and concise communication of litigation matters, costs and resolution options to City Council by providing quarterly reports.

Goal 5 - Continue to review and pursue available collection options with available resources for outstanding judgments secured over the past 15 years.

- Utilize cost effective available resources for recovery of outstanding judgments owed to the City by running current credit reports on a monthly basis that provide the most current information for the judgment renewals.

Quantitative and Qualitative Performance Measures:

	FY 2015-2016 Projected	FY 2016-2017 Estimated
Continuing education in local government law courses and paralegal studies by attorneys and paralegals.	17 training/ continuing education events	50 training/ continuing education events
Provide practical and efficient legal advice and support to City Council and City staff through competent drafting of ordinances, resolutions, contracts, policies and procedures.	600 Agreements/ Amendments 92 Resolutions/ Ordinances	1,000 Agreements/ Amendments 150 Resolutions/ Ordinances
Respond to and provide review of Public Records Requests to all City departments.	74	100
Prepare Development Improvement Agreements and review security requirements.	17	25
Provide satisfactory and cost-efficient resolution of claims, litigation matters and pre-suit conflicts.	168 Claims 28 Public Liability Litigation Cases 5 Municipal/ Administrative Litigation	200 Claims 22 Public Liability Litigation Cases 5 Municipal/ Administrative Litigation
Increase recovery efforts for money owed to the City through renewing Abstracts of Judgment.	117	183

City Council Strategic Priority Areas:

Some of the programs listed in this Department budget help to implement the City Council’s Strategic Priority Areas; specifically:

- Organizational Effectiveness- Goal 1, Objective 1a:** Ensure the 128 recommendations outlined in the Organizational Assessment are implemented through the 3-phased implementation action plans adopted by Council in July, 2015, and provide periodic reports to Council on the status of the implementation plans.
- Goal 3:** Focus on creating a culture of learning and talent development that will lead to a quality workforce which meets the needs of our community.

FULL TIME EQUIVALENT STAFFING BY DEPARTMENT

	14-15 Actual	15-16 Adopted	15-16 Revised	16-17 Proposed
CITY ATTORNEY				
Administrative Legal Assistant (C)	1.00	1.00	-	-
Administrative Legal Secretary I/II (C)	1.00	-	-	-
Administrative Legal Secretary III (C)	1.00	1.00	-	-
Assistant City Attorney	3.00	3.00	3.00	3.00
City Attorney	1.00	1.00	1.00	1.00
Deputy City Attorney I/II	1.00	1.00	1.00	1.00
Law Office Manager	1.00	1.00	1.00	1.00
Total FTE	9.00	8.00	6.00	6.00
COLLECTION				
Paralegal (C)	1.00	1.00	1.00	1.00
Total FTE	1.00	1.00	1.00	1.00
CITY ATTORNEY TOTAL	10.00	9.00	7.00	7.00

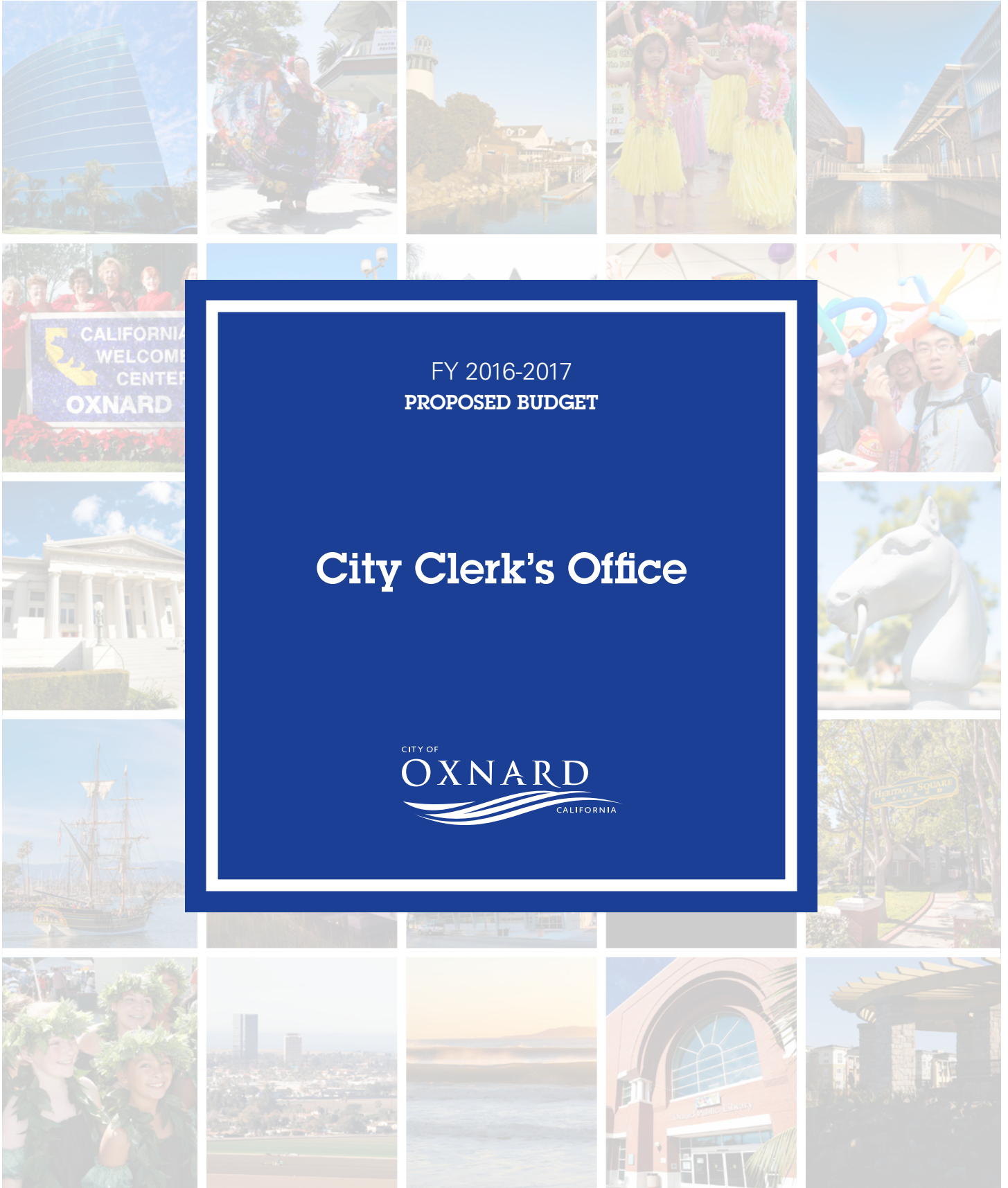
EXPENDITURES BY PROGRAM BY FUND

Account Code	FY 14-15 ACTUALS	FY 15-16 ADJUSTED BUDGET	FY 15-16 ESTIMATED BUDGET	FY 16-17 PROPOSED BUDGET
Fund 101-GENERAL FUND				
CITY ATTORNEY				
1501-CITY ATTORNEY	1,242,269	1,456,076	1,504,952	1,760,180
1503-CITY ATTORNEY	35,201	42,872	42,872	42,872
1504-COLLECTION SERVICES	108,306	21,795	22,011	18,010
CITY ATTORNEY Total	1,385,775	1,520,743	1,569,835	1,821,062
Fund 101-GENERAL FUND Total	1,385,775	1,520,743	1,569,835	1,821,062
Grand Total	1,385,775	1,520,743	1,569,835	1,821,062

EXPENDITURES BY TYPE BY FUND

	FY 14-15 ACTUALS	FY 15-16 ADJUSTED BUDGET	FY 15-16 ESTIMATED BUDGET	FY 16-17 PROPOSED BUDGET
CITY ATTORNEY				
Fund 101-GENERAL FUND				
1-PERSONNEL	1,008,135	846,301	895,247	1,169,980
2-OTHER O&M EXPENSE	377,641	674,442	674,588	651,082
5-TRANSFERS OUT	-	-	-	-
Fund 101-GENERAL FUND Total	1,385,775	1,520,743	1,569,835	1,821,062
CITY ATTORNEY Total	1,385,775	1,520,743	1,569,835	1,821,062

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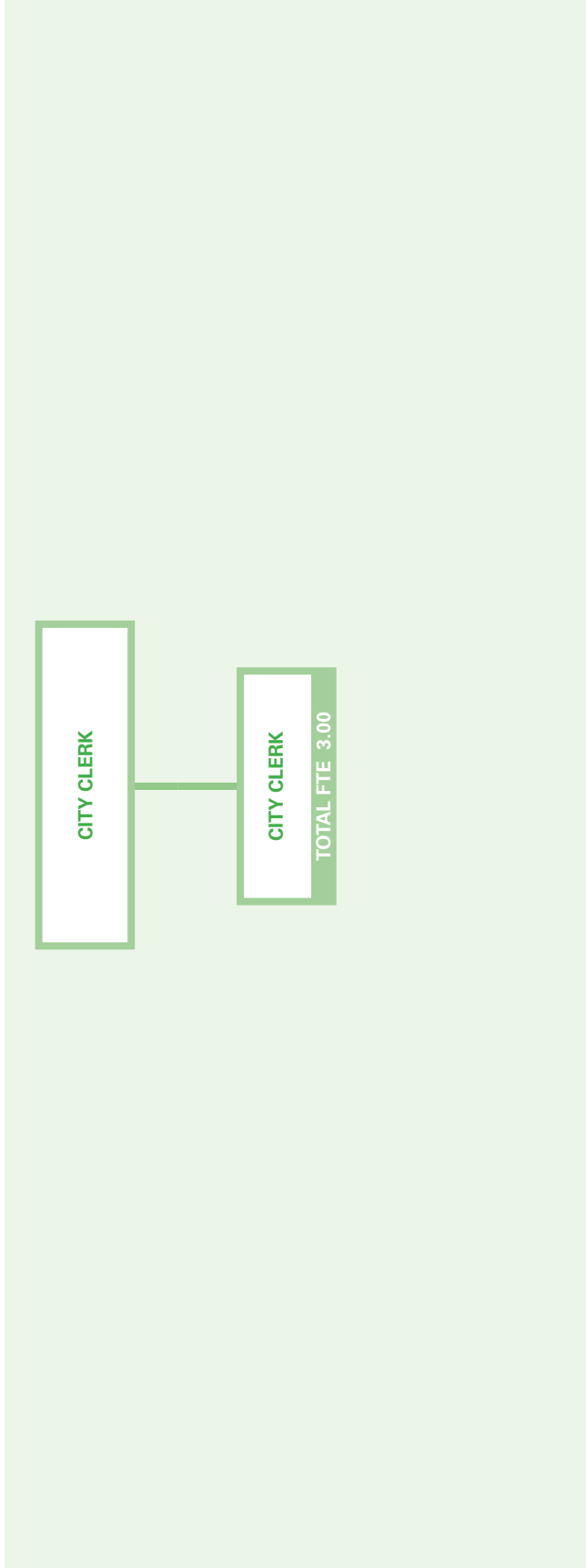
FY 2016-2017
PROPOSED BUDGET

City Clerk's Office

CITY OF
OXNARD
CALIFORNIA

REVISED 6/14/16

City Clerk's Office



City Clerk's Office

Mission:

The City Clerk's Office performs statutory and assigned duties which include: (1) ensuring accessibility of official records of the City Council, Housing Authority and Community Development Commission Successor Agency; and (2) administration of municipal elections and maintenance of campaign related records. The City Clerk's Office also serves as an information and research center for the community and municipal organization.

Programs:

City Clerk provides agenda coordination for legislative bodies, including City Council, Housing Authority and Community Development Commission Successor Agency using Accela (MinuteTraq); posts the City Council meeting agenda, including an online agenda, providing access to residents; streams City Council meetings on the internet to provide greater accessibility to meetings, and viewing on the Internet 24 hours a day; indexes and files minutes, ordinances, resolutions and agreements using computerized software including Munimetrix system, Granicus and Accela (MinuteTraq); scans ordinances, resolutions, minutes, agreements, agendas, Form 700 and elections documents into electronic imaging media, providing a database for easy retrieval of information; coordinates record keeping on

applicants and appointees to the various CAGS, policies and procedures related to appointments, and recognition of members; and coordinates public outreach with Public Information Office regarding City Clerk information, including municipal records, general information, election information and voter registration.

Elections coordinates municipal elections and citywide voter registration, including a media campaign reminding voters of the last day to register and to vote on Election Day. Coordinates with the County Elections Clerk to organize the City-wide election. The Elections program also coordinates FPPC filings and annual campaign statements.

Accomplishments – FY 2015-2016:

- Coordinated agenda workflow program (Accela) with City Manager's Office and Information Technology Department, including learning software and assisting City staff.
- Coordinated responses of 254 public records requests.

Goals & Objectives – FY 2016-2017:

The FY 2016-2017 Goals and Objectives for the City Clerk's Office are:

- Goal 1** - Keep the public, and staff, informed and provide information on using the City Clerk's services. Coordinate with Information Systems to provide Accela (MinuteTraq) training, resulting in reducing time to create Council agenda by 10%.
- Coordinate a project with the Public Information Officer to inform internal employees of general municipal information on the City's web site and electronic communications (WebExtender, Granicus, Accela), resulting in reducing time to gather information by 10%.
 - Increase amount of internal training of software used (Webextender system, Granicus and Accela)

Goal 2 - Increase number of voters

- Coordinate with California State University Channel Islands to complete an analysis to identify the current number of registered voters, the current number of non-voters and complete the plan for a campaign to encourage more voting.
- Coordinate a project with the Public Information Officer to provide information to registered voters by using the City’s web site, electronic communications (Facebook, Twitter. etc.) and other media connections about the reasons to vote, and to inform the community of the general municipal election.
- Coordinate with the Ventura County Elections Office to encourage registered voters to vote using communications (Facebook, Twitter, etc.) and media connections to inform the community of the general municipal election.

Quantitative and Qualitative Performance Measures:

	FY2015-2016 Actual	FY2016-2017 Estimated
Increase Number of voters (5%)	35,356*	37,122
Increase Number of knowledgeable Accela users	5	15

* 2012 last presidential election

City Council Strategic Priority Areas:

Some of the programs listed in this Department budget help to implement the City Council’s Strategic Priority Areas; specifically:

- **Quality of Life – Goal Three:** Strengthen neighborhood development, and connect City, community, and culture.
- **Organizational Development – Goal One:** Help foster a healthy and accountable corporate foundation by strengthening the support functions, which include Finance, Information Technology, and Human Resources.

FULL TIME EQUIVALENT STAFFING BY DEPARTMENT

	14-15 Actual	15-16 Adopted	15-16 Revised	16-17 Proposed
CITY CLERK				
Administrative Assistant	1.00	1.00	1.00	-
Assistant City Clerk	1.00	-	-	1.00
City Clerk	1.00	1.00	1.00	1.00
Office Assistant I/II	1.00	1.00	1.00	1.00
Total FTE	4.00	3.00	3.00	3.00
CITY CLERK TOTAL	4.00	3.00	3.00	3.00

EXPENDITURES BY PROGRAM BY FUND

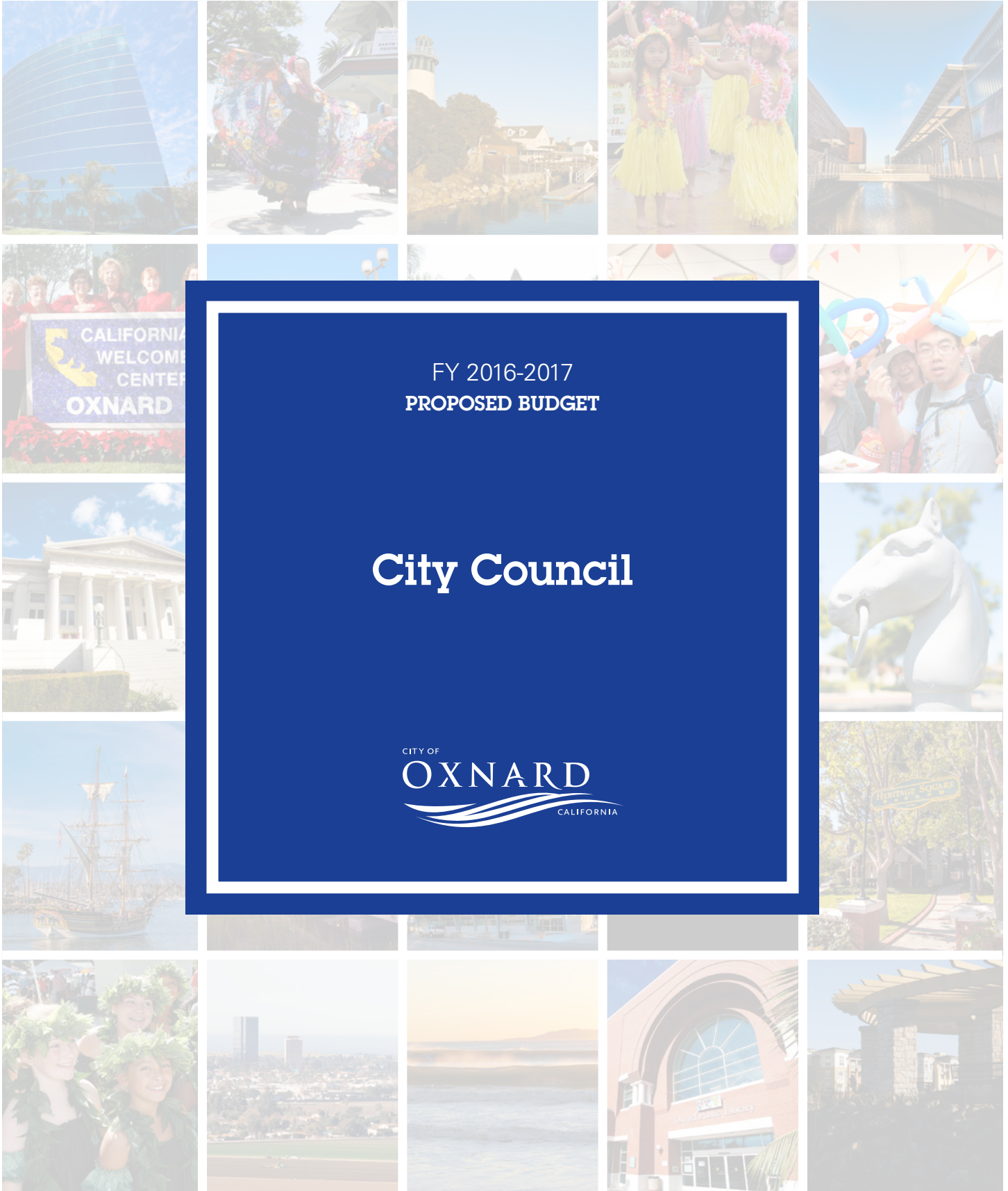
Account Code	FY 14-15 ACTUALS	FY 15-16 ADJUSTED BUDGET	FY 15-16 ESTIMATED BUDGET	FY 16-17 PROPOSED BUDGET
Fund 101-GENERAL FUND				
CITY CLERK				
1301-CITY CLERK	377,665	377,954	371,157	459,014
1302-CITY CLERK	66,810	58,610	41,579	198,352
CITY CLERK Total	444,475	436,564	412,736	657,366
Fund 101-GENERAL FUND Total	444,475	436,564	412,736	657,366
Grand Total	444,475	436,564	412,736	657,366

EXPENDITURES BY TYPE BY FUND

	FY 14-15 ACTUALS	FY 15-16 ADJUSTED BUDGET	FY 15-16 ESTIMATED BUDGET	FY 16-17 PROPOSED BUDGET
CITY CLERK				
Fund 101-GENERAL FUND				
1-PERSONNEL	350,107	354,273	346,858	444,835
2-OTHER O&M EXPENSE	94,368	82,291	65,878	212,531
Fund 101-GENERAL FUND Total	444,475	436,564	412,736	657,366
CITY CLERK Total	444,475	436,564	412,736	657,366

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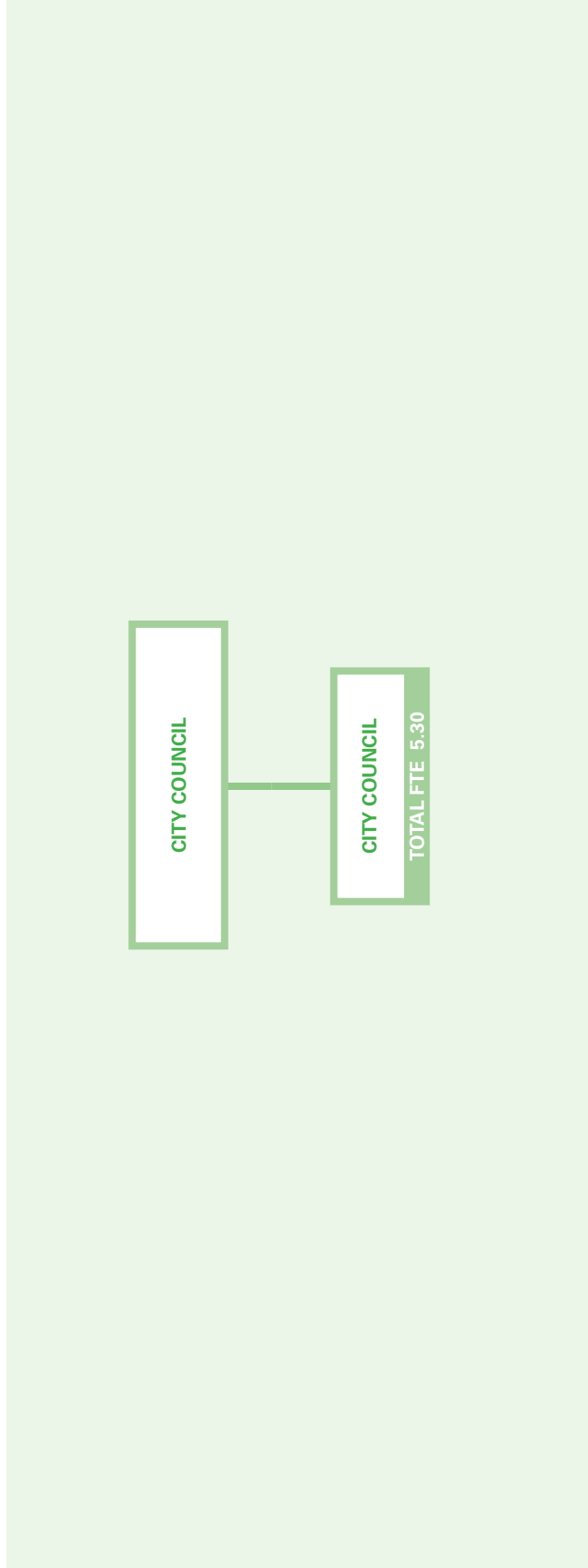
FY 2016-2017
PROPOSED BUDGET

City Council

CITY OF
OXNARD
CALIFORNIA

REVISED 6/14/16

City Council



City Council

Mission:

The City Council enacts City ordinances, establishes policy for administrative staff, and approves and oversees the budget of the City. Serves as the board of the City of Oxnard Financing Authority (COFA), the City's Community Development Commission Successor Agency, and supplemented by two Tenant Commissioners, serves as the City's Housing Authority. Appoints the City Manager and City Attorney.

Programs:

Enacts City ordinances, establishes policy for administrative staff, and approves and oversees the budget of the City.

Successor Agency, and supplemented by two Tenant Commissioners, serves as the City's Housing Authority.

Serves as the board of the City of Oxnard Financing Authority (COFA), the City's Community Development Commission

Appoints the City Manager and City Attorney.

Accomplishments – FY 2015-2016:

- Adopted the FY 2016-2017 and 2017-2018 City Council Strategic Priorities and accompanying business plans.
- Approved a balanced FY 2015-2016 budget.
- Worked with Citizen Advisory Groups (CAG) and Inter-Neighborhood Communication
- Organization (INCO) to increase communication and information coming to the City Council.
- Made important public policy decisions.

Goals & Objectives – FY 2016-2017:

On October 29, 2015, the City Council held a priority setting workshop. The City Council established four strategic priority areas, and goals and objectives for each of those areas. After further refining the priorities from this workshop with the City's interdepartmental strategic priority teams, the City Council adopted the strategic priority business plans for FY 2016-2017 at the May 17, 2016 City Council meeting. These strategic priority business plans set the goals and objectives for the City for the next two years. For more information, please see the strategic priority business plans and summary pages included with the budget message. The goals for each area include:

Priority Area 1: Quality of Life

Goal 1 – Improve community safety and quality of life through a combination of prevention, intervention, and suppression efforts that address crime and underlying issues.

Goal 2 – Address homelessness through the development and implementation of a multi-tiered strategy.

Goal 3 – Strengthen neighborhood development, and connect City, community and culture.

Priority Area 2: Organizational Effectiveness

- Goal 1** – To help foster a healthy and accountable corporate foundation by strengthening the support functions of the organization, which include Finance, Information Technology and Human Resources.
- Goal 2** – Increase transparency with Council, community and staff related to the City’s budget and financial management processes.
- Goal 3** – Focus on creating a culture of learning and talent development that will lead to a quality workforce which meets the needs of our community.

Priority Area 3: Economic Development

- Goal 1** – Create vibrant and economically sustainable commercial, industrial and retail industries throughout the City.
- Goal 2** – Enhance business development.
- Goal 3** – Enhance business retention and attraction.
- Goal 4** – Implement a “one-stop shop” effort at the City’s Service Center.
- Goal 5** – Revitalize Oxnard’s downtown and pursue economic development opportunities.

Priority Area 4: Infrastructure and Natural Resources

- Goal 1** – Ensure Master plans for all City infrastructure are current, synchronized and consistent with the General Plan.
- Goal 2** – Develop an asset management program that includes fleet, facilities, parks, streets, alleys, water, wastewater and storm water.
- Goal 3** – Ensure funding is adequate to meet the goals of the master plans.
- Goal 4** – Ensure proper construction and maintenance of infrastructure to provide maximum benefit with lowest life cycle cost following CIP plans.
- Goal 5** – Ensure orderly development and long-range conservation and management of our natural resources and coastal assets.

Quantitative and Qualitative Performance Measures:

	FY2015-2016 Actual	FY2016-2017 Estimated
Activate at least 2 new neighborhood watch programs (Quality of Life Strategy)	N/A	2
Address 40% of all 128 organizational assessment recommendations by end of Fiscal Year 2016-17 (Organizational Effectiveness Strategy)	24%	48%
Increase the number of new businesses opening in Oxnard annually by 5% (Economic Development Strategy)	N/A	5%
Reduce maintenance backlog by 20% annually (Infrastructure and Natural Resources Strategy)	N/A	20%

City Council Strategic Priority Areas:

The City Council established the Strategic Priority areas for FY 2016-2017, and will continue to guide the City towards meeting these goals and objectives.

FULL TIME EQUIVALENT STAFFING BY DEPARTMENT

	14-15 Actual	15-16 Adopted	15-16 Revised	16-17 Proposed
CITY COUNCIL				
City Councilmember	4.00	4.00	4.00	4.00
Executive Assistant I/II	0.30	0.30	0.30	0.30
Mayor	1.00	1.00	1.00	1.00
Total FTE	5.30	5.30	5.30	5.30
CITY COUNCIL TOTAL	5.30	5.30	5.30	5.30

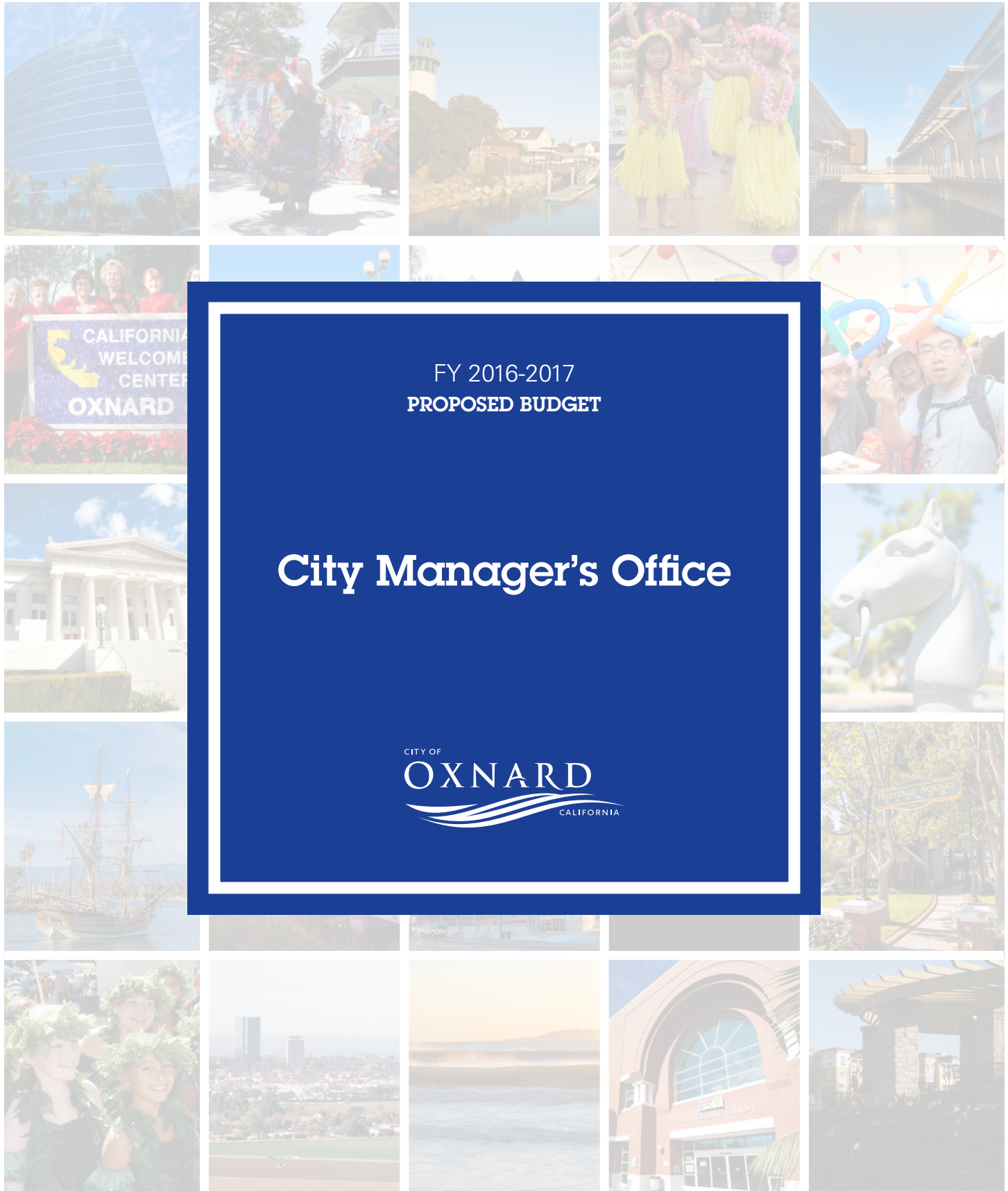
EXPENDITURES BY PROGRAM BY FUND

Account Code	FY 14-15 ACTUALS	FY 15-16 ADJUSTED BUDGET	FY 15-16 ESTIMATED BUDGET	FY 16-17 PROPOSED BUDGET
Fund 101-GENERAL FUND				
CITY COUNCIL				
1101-CITY COUNCIL	359,345	350,654	350,654	358,836
CITY COUNCIL Total	359,345	350,654	350,654	358,836
Fund 101-GENERAL FUND Total	359,345	350,654	350,654	358,836
Grand Total	359,345	350,654	350,654	358,836

EXPENDITURES BY TYPE BY FUND

	FY 14-15 ACTUALS	FY 15-16 ADJUSTED BUDGET	FY 15-16 ESTIMATED BUDGET	FY 16-17 PROPOSED BUDGET
CITY COUNCIL				
Fund 101-GENERAL FUND				
1-PERSONNEL	210,725	202,697	202,697	213,474
2-OTHER O&M EXPENSE	148,621	147,957	147,957	145,362
Fund 101-GENERAL FUND Total	359,345	350,654	350,654	358,836
CITY COUNCIL Total	359,345	350,654	350,654	358,836

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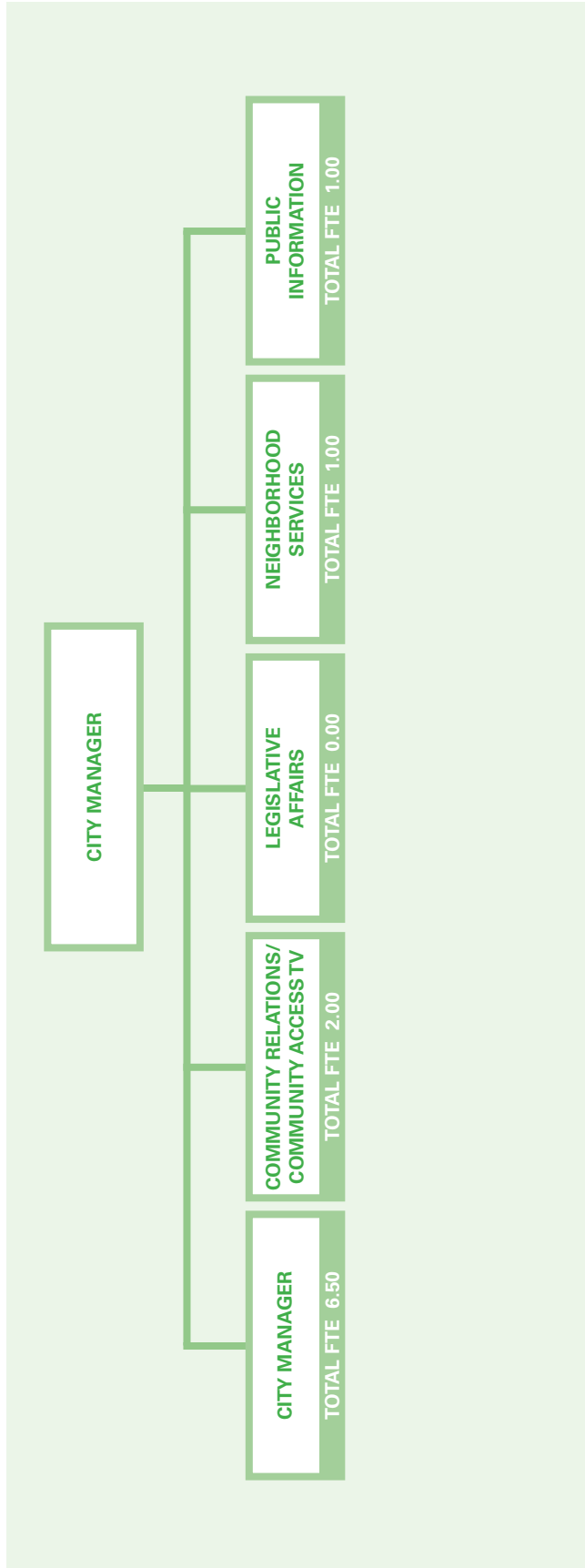
FY 2016-2017
PROPOSED BUDGET

City Manager's Office

CITY OF
OXNARD
CALIFORNIA

REVISED 6/14/16

City Manager's Office



City Manager's Office

Mission:

The City Manager's Office provides strategic leadership and implements City Council, Community Development Commission Successor Agency, and Housing Authority policies; provides oversight to all City departments; develops and recommends alternatives to address current and future community needs; ensures the City's financial integrity; provides information on City government to residents; ensures that City services are provided equitably and cost-effectively; and provides oversight for the development of the City budget. The City Manager's Office also oversees the City's Public Information Office, ensuring that information is effectively communicated to City staff, elected officials, and residents.

Programs:

In addition to the City Manager's Office program, listed above, the City Manager's Office includes the following programs:

Public Information provides oversight of the Communication and Public Information Office, including Community Relations, Government Citywatch TV, the City's website, and Neighborhood Services.

Neighborhood Services maintains and provides support for the Neighborhood Council Program, including the Inter-Neighborhood Council Organization (INCO), which consists of members from each active neighborhood council.

Community Relations provides support to the Community Relations Commission (CRC), which consists of seven members appointed to

identify and advise the City Council on problems of discrimination in the community, and to promote better human relationships among all City residents, and supports various community events.

Legislative Affairs supports the Legislative Program, adopted by City Council in 2007, which allows staff to more effectively carry out City Council direction with respect to a variety of critical areas of concern, including water resources, transportation needs, and preservation of local control.

Accomplishments – FY 2015-2016:

- Held a priority-setting workshop for City Council, created interdepartmental teams to define and address Council's strategic priority areas, and oversaw the creation and implementation of the strategic priority business plans.
- Assisted with the Mayor's State of the City speech and presentation, INCO events, and the 2015 Multi Cultural Festival.
- Maintained direct and consistent contact with contracted state and federal legislative advocates, monitored the League of California Cities Priority Focus, California Water Association, and other sources to identify pending legislation that may impact the City. Began implementation of the 128 recommendations from the 2014 Organizational Assessment.
- Developed and implemented the City's organizational development program to ensure a qualified workforce.
- Began distributing daily news clips to the City Council and employees to keep them informed about Oxnard media coverage.
- Designed and developed content for the City's website, Oxnardnews.org, the City's television channel ("Citywatch"), the City's Facebook and Twitter pages, and City Publications that highlight programs and services, such as posters and flyers.

Goals & Objectives – FY 2016-2017:

The FY 2016-2017 Goals and Objectives for the City Manager's Office are:

Goal 1 - Implement Council's Strategic Priorities

- The City Manager's Office will continue to provide leadership that supports the City Council; will focus on implementing the City Council's strategic priorities, goals and objectives; and will be on schedule in implementing at least 60% of the City Council Strategic Priorities.

Goal 2 - Focus on Resident's Needs

- The City Manager's Office will ensure that the organization delivers high quality services to the residents of the City with the implementation of the Oxnard 311 application, and response times will be tracked to resident complaints to allow the City to establish baseline response times for future performance measures.

Goal 3 - Address and Implement the Organizational Assessment Recommendations

- The City Manager's Office will continue to implement the 128 recommendations stemming from the 2014 Organizational Assessment, in order to ensure that the City establishes corporate support, accountability, and value systems.
- The City Manager's Office will prioritize the remaining recommendations to ensure the highest priority items are focused on and addressed soonest.

Goal 4 - Provide timely updates to the City Council and employees through the launch of a biweekly City Manager's newsletter.

- The Public Information Office will gather information from various City departments.
- The Public Information Office will create a newsletter that will be published and provided to City Council on a bi-weekly basis, in order to keep Council and City employees informed of events and issues throughout the City.

Quantitative and Qualitative Performance Measures:

	FY2015-2016 Actual	FY2016-2017 Estimated
Establish Internal Audit Program and complete at least 2 of the recommended Performance Audits	N/A	3
Implement an Organizational Development Program and hold a minimum of 4 Organizational Development events.	N/A	5
Launch a bi-weekly City Manager’s newsletter	N/A	24

City Council Strategic Priority Areas:

The City Manager’s Office will provide leadership and support in addressing all City Council strategic priority areas.

FULL TIME EQUIVALENT STAFFING BY DEPARTMENT

	14-15 Actual	15-16 Adopted	15-16 Revised	16-17 Proposed
CITY MANAGER				
Administrative Assistant (C)	2.00	2.00	1.00	2.00
Assistant City Manager	0.80	0.80	1.80	1.80
City Manager	1.00	1.00	1.00	1.00
Deputy City Manager	1.35	1.35	-	-
Executive Assistant I/II	0.70	0.70	0.70	0.70
Legislative Affairs Manager	1.00	-	-	-
Management Analyst III	1.00	-	-	-
Management Analyst III (C)	-	-	-	1.00
Total FTE	7.85	5.85	4.50	6.50

	14-15 Actual	15-16 Adopted	15-16 Revised	16-17 Proposed
PUBLIC INFORMATION				
Outreach/Education Specialist	2.00	2.00	-	-
Programmer Analyst	1.00	-	-	-
Public Information Officer	1.00	1.00	-	-
Public Relations & Community Affairs Manager	-	-	1.00	1.00
Total FTE	4.00	3.00	1.00	1.00

	14-15 Actual	15-16 Adopted	15-16 Revised	16-17 Proposed
COMMUNITY RELATIONS				
Administrative Secretary I/II	1.00	1.00	1.00	1.00
Community Outreach & Production Specialist	1.00	1.00	1.00	1.00
Total FTE	2.00	2.00	2.00	2.00

	14-15 Actual	15-16 Adopted	15-16 Revised	16-17 Proposed
NEIGHBORHOOD SERVICES				
Administrative Secretary I/II	1.00	1.00	1.00	1.00
Management Analyst III	0.40	0.40	-	-
Neighborhood Services Coordinator	1.00	-	-	-
Total FTE	2.40	1.40	1.00	1.00

CITY MANAGER TOTAL	16.25	12.25	8.50	10.50
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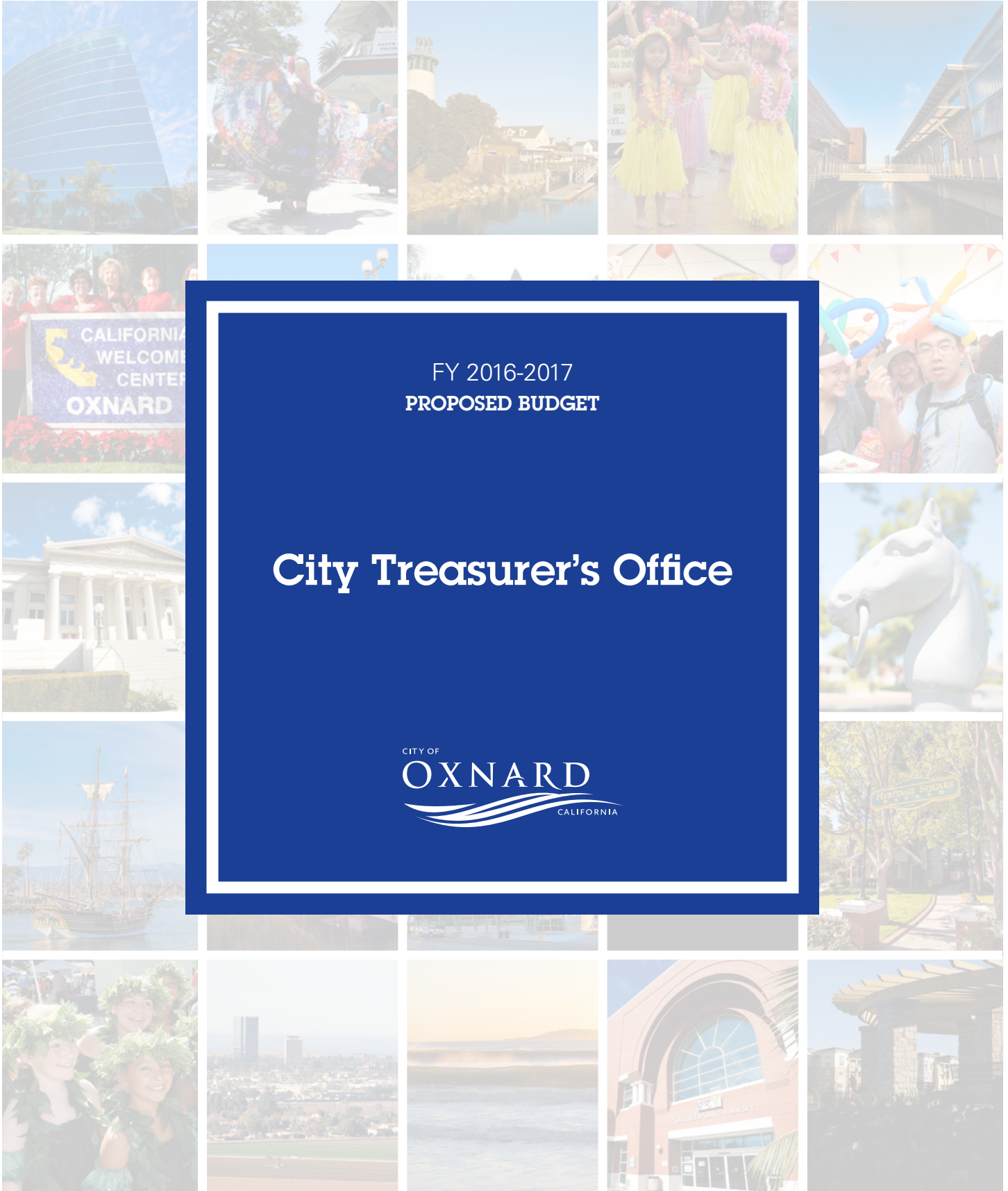
REVISED 6/14/16

EXPENDITURES BY PROGRAM BY FUND

Account Code	FY 14-15 ACTUALS	FY 15-16 ADJUSTED BUDGET	FY 15-16 ESTIMATED BUDGET	FY 16-17 PROPOSED BUDGET
Fund 101-GENERAL FUND				
CITY MANAGER				
1401-CITY MANAGER	1,784,677	1,827,449	1,883,031	1,530,523
1402-CITY MANAGER	1,023	4,368	4,368	4,368
1405-PUBLIC INFORMATION	226,896	157,142	128,228	148,211
3101-LEGISLATIVE AFFAIRS	20,129	7,413	17,605	18,093
5201-NEIGHBORHOOD SERVICES	193,200	134,483	156,866	116,289
5301-COMMUNITY RELATIONS/ COMMUNITY ACCESS TV	252,545	245,928	214,935	250,787
CITY MANAGER Total	2,478,470	2,376,783	2,405,033	2,068,271
Fund 101-GENERAL FUND Total	2,478,470	2,376,783	2,405,033	2,068,271
Fund 104-MEASURE O SALES TAX				
CITY MANAGER				
1405-OTHER COMMUNITY IMPROVE- MENTS	51,640	50,000	50,000	50,000
CITY MANAGER Total	51,640	50,000	50,000	50,000
Fund 104-MEASURE O SALES TAX Total	51,640	50,000	50,000	50,000
Fund 118-AIR POLLUTION BUY-DOWN				
CITY MANAGER				
3101-LEGISLATIVE AFFAIRS	165,003	166,469	166,469	165,000
CITY MANAGER Total	165,003	166,469	166,469	165,000
Fund 118-AIR POLLUTION BUY-DOWN Total	165,003	166,469	166,469	165,000
Grand Total	2,695,113	2,593,252	2,621,502	2,283,271

EXPENDITURES BYTYPE BY FUND

	FY 14-15 ACTUALS	FY 15-16 ADJUSTED BUDGET	FY 15-16 ESTIMATED BUDGET	FY 16-17 PROPOSED BUDGET
CITY MANAGER				
Fund 101-GENERAL FUND				
1-PERSONNEL	1,904,826	1,507,780	1,530,268	1,722,828
2-OTHER O&M EXPENSE	573,644	869,003	874,765	345,443
Fund 101-GENERAL FUND Total	2,478,470	2,376,783	2,405,033	2,068,271
Fund 104-MEASURE O SALES TAX				
2-OTHER O&M EXPENSE	51,640	50,000	50,000	50,000
Fund 104-MEASURE O SALES TAX Total	51,640	50,000	50,000	50,000
Fund 118-AIR POLLUTION BUY-DOWN				
2-OTHER O&M EXPENSE	165,003	166,469	166,469	165,000
Fund 118-AIR POLLUTION BUY-DOWN Total	165,003	166,469	166,469	165,000
CITY MANAGER Total	2,695,113	2,593,252	2,621,502	2,283,271



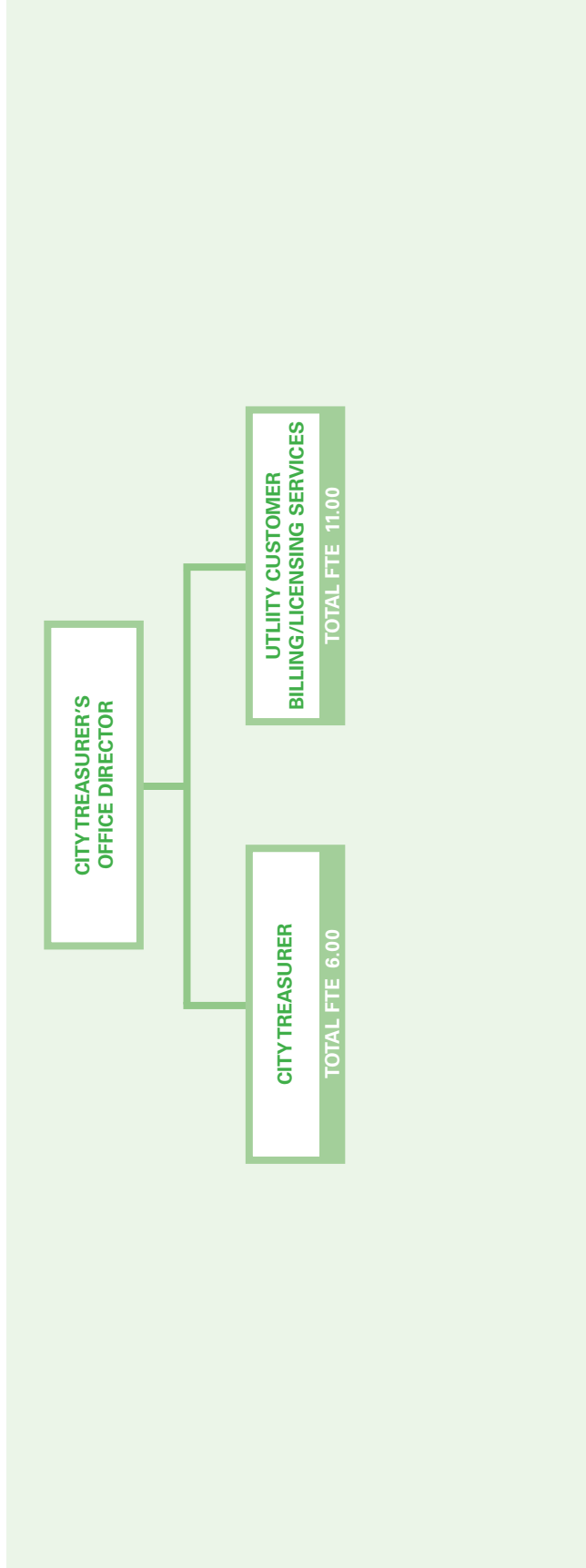
FY 2016-2017
 PROPOSED BUDGET

City Treasurer's Office

CITY OF
OXNARD
 CALIFORNIA

REVISED 6/14/16

City Treasurer's Office



City Treasurer's Office

Mission:

The City Treasurer's Office is responsible for acceptance of all revenues due to the City, assuring safekeeping, availability, timely deposits, and investment of funds with a focus on excellent customer service accomplished on a daily basis.

Programs:

Community Treasurer provides centralized collection of all revenues including payments for utility bills, business tax, animal licenses, permits, and all other funds due to the City through cash, check or credit card payments at the customer service counter, and credit card by phone and on-line.

Customer Service is responsible for utility billing of water, wastewater, and refuse accounts and collection of business tax and other related permits.

Accomplishments – FY 2015-2016:

- Continued to provide quality customer service and increased efficiency.
- Provided paperless statements for utility bills.

Goals & Objectives – FY 2016-2017:

The FY 2016-2017 Goals and Objectives for the City Treasurers' Department are:

- Goal 1** - Offer Autopay for Utility bills. Complete 100% by mid-year 2016-2017.
- Goal 2** - Expand C2GOV to allow utility customers to pay online using checking accounts. 100% by mid-year 2016-2017.
- Goal 3** - Decrease business tax delinquency by 5% for 2016-2017.
- Goal 4** - Increase business tax revenue by 5% for 2016-2017

Quantitative and Qualitative Performance Measures:

	FY2015-2016 Actual	FY2016-2017 Estimated
Maintain or increase average rate of return on investments by .50% (Market Driven) (*% of return paid on treasury investments)	1.31	1.80
Maintain the processing of utility payments within one business day of receipt at 95%	.95	.98

City Council Strategic Priority Areas:

Some of the programs listed in this Department budget help to implement the City Council's Strategic Priority Areas; specifically:

- **Operational Effectiveness**
 - **Goal One:** Help foster a healthy and accountable corporate foundation by strengthening the support functions, which include Finance, Information Technology, and Human Resources.
- **Economic Development**
 - **Goal 2:** Enhance business development throughout the City.

FULL TIME EQUIVALENT STAFFING BY DEPARTMENT

	14-15 Actual	15-16 Adopted	15-16 Revised	16-17 Proposed
CITY TREASURER				
Account Clerk I/II	2.75	2.00	2.00	2.00
Account Clerk III	1.00	1.00	1.00	1.00
Administrative Assistant	1.00	1.00	1.00	1.00
City Treasurer	1.00	1.00	1.00	1.00
Revenue Collection Technician	1.00	1.00	1.00	1.00
Total FTE	6.75	6.00	6.00	6.00

	14-15 Actual	15-16 Adopted	15-16 Revised	16-17 Proposed
UTILITY CUSTOMER/LICENSING SERVICES				
Assistant City Treasurer/Revenue Accounting Manager	1.00	1.00	1.00	1.00
Code Compliance Inspector I/II	1.00	1.00	1.00	1.00
Customer Service Accounting Technician	2.00	2.00	2.00	2.00
Customer Service Representative I/II	6.00	6.00	5.00	5.00
Senior Customer Service Representative	1.00	1.00	1.00	1.00
Treasury Supervisor	1.00	1.00	1.00	1.00
Total FTE	12.00	12.00	11.00	11.00

CITY TREASURER TOTAL	18.75	18.00	17.00	17.00
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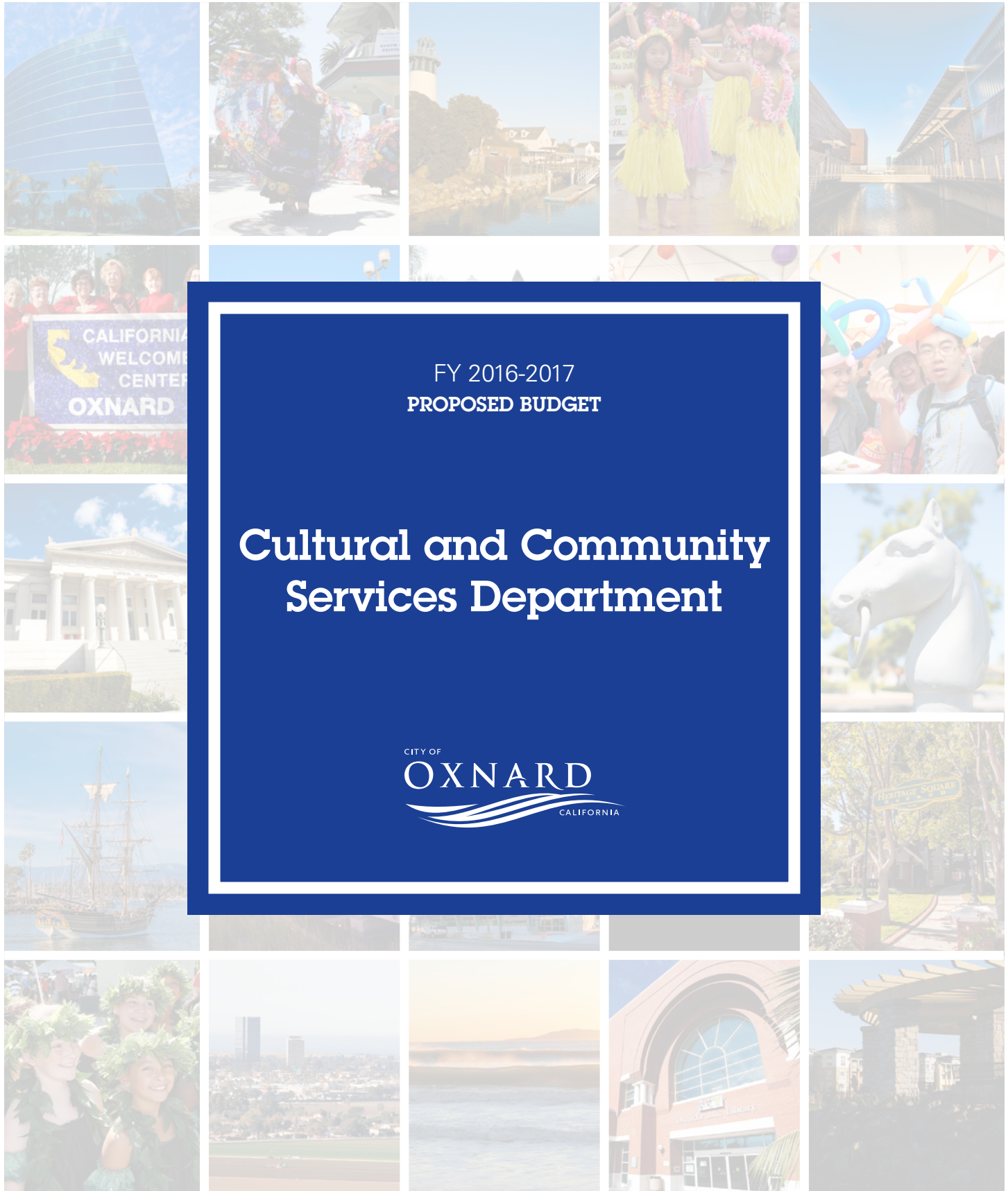
EXPENDITURES BY PROGRAM BY FUND

Account Code	FY 14-15 ACTUALS	FY 15-16 ADJUSTED BUDGET	FY 15-16 ESTIMATED BUDGET	FY 16-17 PROPOSED BUDGET
Fund 101-GENERAL FUND				
CITY TREASURER				
1201-CITY TREASURER	953,327	835,600	860,172	906,211
1211-UTILITY CUSTOMER/LI- CENSING SERVICES	393,238	523,872	507,249	472,732
CITY TREASURER Total	1,346,564	1,359,472	1,367,421	1,378,943
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Fund 101-GENERAL FUND Total	1,346,564	1,359,472	1,367,421	1,378,943
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Fund 725-CUSTOMER BILLING OPRNS				
CITY TREASURER				
1211-UTILITY CUSTOMER/LICENSING SERVICES	1,595,465	1,615,500	1,644,333	1,092,521
CITY TREASURER Total	1,595,465	1,615,500	1,644,333	1,092,521
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Fund 725-CUSTOMER BILLING OPRNS Total	1,595,465	1,615,500	1,644,333	1,092,521
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Grand Total	2,942,029	2,974,972	3,011,754	2,471,464

EXPENDITURES BY TYPE BY FUND

	FY 14-15 ACTUALS	FY 15-16 ADJUSTED BUDGET	FY 15-16 ESTIMATED BUDGET	FY 16-17 PROPOSED BUDGET
CITY TREASURER				
Fund 101-GENERAL FUND				
1-PERSONNEL	835,424	985,104	959,272	1,010,573
2-OTHER O&M EXPENSE	511,141	374,368	408,149	368,370
Fund 101-GENERAL FUND Total	1,346,564	1,359,472	1,367,421	1,378,943
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Fund 725-CUSTOMER BILLING OPRNS				
1-PERSONNEL	548,756	491,476	495,536	527,121
2-OTHER O&M EXPENSE	1,046,709	1,124,024	1,148,797	565,400
Fund 725-CUSTOMER BILLING OPRNS Total	1,595,465	1,615,500	1,644,333	1,092,521
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CITY TREASURER Total	2,942,029	2,974,972	3,011,754	2,471,464

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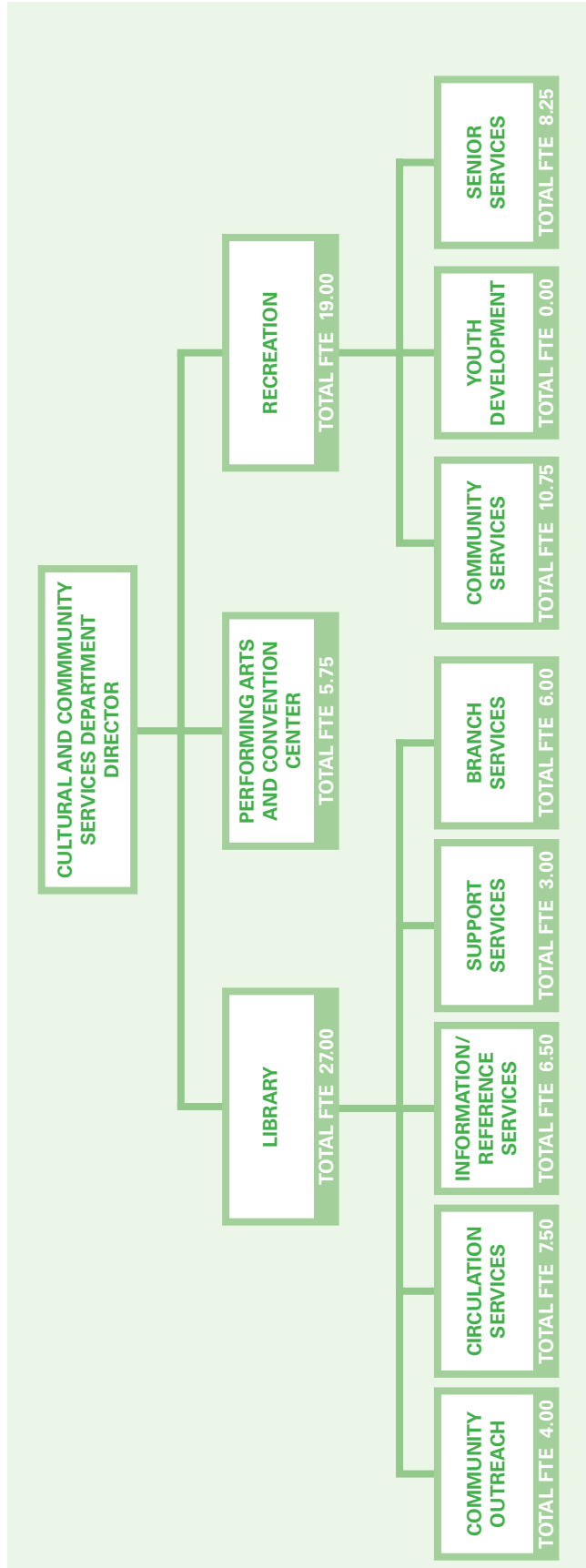
FY 2016-2017
 PROPOSED BUDGET

Cultural and Community Services Department

CITY OF
OXNARD
 CALIFORNIA

REVISED 6/14/16

Cultural and Community Services Department



Cultural and Community Services Department

Mission:

The Cultural and Community Services Department is committed to providing a wide range of exceptional programs, services, and events that encourage and promote a full, enriched, and active life. This includes free and equal access to information and resources, quality artistic, cultural, and entertainment experiences, and offerings that embrace diversity and promote wellness, civic pride, and lifelong learning.

Programs:

Library

The Oxnard Public Library provides free and equal access to relevant information, resources, exhibits and programs designed to enhance the lives of Oxnard residents. In addition, the Library promotes democratic participation and freedom of speech.

The Performing Arts & Convention Center (PACC) provides outstanding entertainment opportunities to Ventura County residents and visitors by providing space for commercial and community events, giving Oxnard an opportunity to hold meetings, weddings, and other important milestones in the classrooms and banquet rooms, as well as hosting professional performances in the Auditorium.

Recreation and Community Services

encompasses programs that benefit the residents of Oxnard to best serve their needs as a whole. Over the past two decades, the Recreation and

Community Services team has pursued the vision of integrating its multi-program efforts with the larger goals of economic development, strengthening safety and security, fostering cultural diversity, life long learning, responding to the residents needs and interests, and promoting health and wellness in the Oxnard community. Programs within this division of Recreation include: Special Populations, Adult Sports, Bedford Pinkard Oxnard Skatepark, Recreation Classes (pre-school, youth, and adult), College Park Programs, Colonia Basketball Gym, Facilities, Oxnard Tennis Center, Seasonal Day Camps, Special Events & Activities, the Rio Vista Basketball Gym, Retired Senior Volunteer Program (RSVP), Senior Programs, and Senior Nutrition.

Accomplishments – FY 2015-2016:

- Through the implementation of electronic data interchange (EDI), Library has increased its efficiency, speed and accuracy in invoicing and order fulfillment, and detailed review of workflow has resulted in increased efficiencies throughout organization.
- As a participating Library in the county-wide Makerspace Cooperative, a \$20,000 Library Services and Technology Act grant was awarded enabling the presentation of 12 youth focused technology and science workshops using 3D printing.
- Strengthened enduring partnerships with several community groups including Oxnard's Japanese-American community through programming; Carnegie Art Museum collaboration promoted both the Library and Museum's strengths and expanded partnerships with ARC of Ventura County, RSVP, the Salvation Army and the United Way.
- Hosted 5 Family Place child development workshops for parents and children ages 1-3.
- Increased the number of reference questions answered per librarian by 23% with 22% reduction in librarian staffing at the Main Library.
- Performing Arts and Convention Center increased community engagement by

- maintaining and improving customer service with new and returning clients and increased social media and web presence with over 1,431 likes/followers.
- PACC presented 5 original programs, maintained and supported 4 resident companies, and sold 27,741 tickets via ETIX.
- PACC accommodated 19 commercial rentals, 36 nonprofit rentals, 12 resident company rentals, and 9 school rentals.
- PACC increased facility rental fees by 20-25% based on competitive market rates.
- Recreation and Community Services established and implemented a Virtual Senior Center.
- Successfully transitioned Recreation Offices into downtown, resulting in an annual savings of \$225,000.
- Over 135,690 volunteer service hours through Special Populations, Oxnard Police Activities League, Youth Sports, City Corps, and the Retired Senior Volunteer Program (RSVP). The State of California values these hours at \$3,743,687.10 (cvnl.org, 4-16-2016).
- 159,474 Youth served through prevention, intervention, and partnership program such as: City Corps, PAL, Youth Sports, Youth Safety, and California State Parks.
- Successful revitalization of the Oxnard Tennis Center programs and services.

Goals & Objectives – FY 2016-2017:

The FY 2016-2017 Goals and Objectives for the Cultural and Community Services Department are:

Goal 1 - Link Library patrons with information resources via professional reference and collection services

- Increase the number of one-on-one reference assistance by 2%
- Check outs and in-house material use will increase by 3%
- Increase the number of materials selected, processed and added to the collection by 10%

Goal 2 - Library public programming enrichment

- Increase Makerspace attendance by 10%
- Educate caregivers and children through focused activity by 12%
- Increase ethnically diverse programs by 40%

Goal 3 - Library Outreach

- Increase library attendance, website and social media hits by 2%
- Increase number of partnerships by 25%
- Implement off site library card registration through attendance at outreach events by 200%

Goal 4 - Original Programming at the PACC

- Engage community organizations and the public to produce programming, performances, and exhibitions by City of Oxnard and Ventura County artists; including the Oxnard Arts Festival. Increase original programming by 15%.
- Market 2016-2017 season through improved website, social media, constant contact, media sponsorships and print pieces. Increase impressions, social media likes and ticket sales by 20%.

Goal 5 - Increased PACC Revenue

- Utilize a cost recovery analysis model to ensure and predict a marked increase in facility revenue while producing and marketing programming. Increase rental revenue by 15%.
- Obtain a facility ABC license to control and regulate the distribution of alcohol on the premises while providing an additional revenue source by June 30, 2017.
- Streamline facility rental procedures to increase ease of use; including the introduction of credit card use for rental fees, examining event security requirements, introducing an online rental application and translating all rental and promotional materials into Spanish by

June 30, 2017.

- Create a PACC fundraising committee by end of second quarter 2016.
- Establish membership and individual donor programs by June 30, 2017.

Goal 6 - Provide Recreation programs that address the needs of residents

- Conduct a survey of recreation programming and services to a minimum of 2,500 residents by 3/31/2017.

Goal 7 - Provide youth employment opportunities in alignment with the national My Brothers Keeper Initiative

- Identify employment opportunities with the support of the needs of youth aged 16-24 years old by 12/31/2016.
- Create opportunities that provide work experience and challenges to support the development of youth by employing 300 youth ages 16-24 by 6/30/2017.

Goal 8 - Encourage and continue fostering community volunteerism

- Increase the number of volunteers by 4% to assist in the support of recreation and community programs by 6/30/2017.
- Provide quarterly trainings to support the growth and enhance the experience of volunteers.

Quantitative and Qualitative Performance Measures:

	FY2015-2016 Actual	FY2016-2017 Estimated
Reference questions answered	78,000	79,560
Material use	531,300	547,239
Makerspace attendance	109	120
Caregiver/child program attendance	110	125
Ethnic programming expansion	3	5
Library and website attendance	391,461	399,290
Library Partnerships	7	10
PACCTickets Sold Through the ETIX system	35,000	45,000
Number of PACC Commercial Rentals	19	30
Number of PACC Presented Programs	5	24
Projected PACC Revenue	\$650,000	\$700,00
Administer Annual Surveys on Customer Satisfaction and Community Need/Potential Programs	0	2,500
Employ Youth 16-24	225	300
Increase Community Volunteerism	1,057	1,100
Host Volunteer Trainings	8	14
Youth Sports: <ul style="list-style-type: none"> • Youth Served • Number of Teams 	3,914 364	4,125 375
Recreation Classes: <ul style="list-style-type: none"> • Participants Served • Number of Classes 	797 91	840 100

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	FY2015-2016 Actual	FY2016-2017 Estimated
Adult Sports		
• Adults Served	4,625	4,850
• Number of Teams	320	350
Senior Center Programing		
• Seniors Served	40,675	54,000
Senior Nutrition Program		
• Meals Served to Seniors	42,960	43,500

City Council Strategic Priority Areas:

Some of the programs listed in this Department budget help to implement the City Council’s Strategic Priority Areas; specifically:

- **Quality of Life -**
Goal 1: Improve community safety and quality of life through a combination of prevention, intervention, and suppression efforts that address crime and underlying issues.
Goal 3: Strengthen neighborhood development, and connect City, community, and culture.
- **Economic Development -**
Goal 3: Enhance business development throughout the City.

FULL TIME EQUIVALENT STAFFING BY DEPARTMENT

	14-15 Actual	15-16 Adopted	15-16 Revised	16-17 Proposed
COMMUNITY OUTREACH				
Administrative Assistant	1.00	1.00	1.00	1.00
Cultural & Community Services Director	-	-	1.00	0.50
Library Aide I/II	.50	.50	.50	.50
Library Aide III	1.00	1.00	1.00	1.00
Library Director	1.00	1.00	-	-
Office Assistant I/II	1.00	1.00	1.00	1.00
Total FTE	4.50	4.50	4.50	4.00

	14-15 Actual	15-16 Adopted	15-16 Revised	16-17 Proposed
CIRCULATION SERVICES				
Library Aide I/II	8.00	6.50	5.50	5.50
Library Circulation Supervisor	1.00	1.00	1.00	1.00
Literacy Coordinator	1.00	1.00	1.00	1.00
Office Assistant I/II	1.00	-	-	-
Total FTE	11.00	8.50	7.50	7.50

	14-15 Actual	15-16 Adopted	15-16 Revised	16-17 Proposed
INFORMATION/REFERENCE SERVICES				
Librarian I	9.00	6.00	4.50	4.50
Librarian II	1.00	1.00	1.00	1.00
Librarian III	1.00	-	-	-
Library Services Supervisor	1.00	1.00	1.00	1.00
Literacy Coordinator	-	-	-	-
Total FTE	12.00	8.00	6.50	6.50

	14-15 Actual	15-16 Adopted	15-16 Revised	16-17 Proposed
SUPPORT SERVICES				
Computer Network Engineer I/II	2.00	2.00	2.00	-
Library Aide I/II	3.50	3.00	2.00	2.00
Library Aide III	1.00	1.00	1.00	1.00
Systems Analyst III	1.00	-	-	-
Total FTE	7.50	6.00	5.00	3.00

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FULL TIME EQUIVALENT STAFFING BY DEPARTMENT

	14-15 Actual	15-16 Adopted	15-16 Revised	16-17 Proposed
BRANCH SERVICES				
Librarian I	2.00	2.00	2.00	2.00
Librarian II	1.00	1.00	1.00	1.00
Librarian III	1.00	1.00	1.00	1.00
Library Aide I/II	2.00	2.00	2.00	2.00
Library Aide III	1.00	1.00	-	-
Library Services Supervisor	1.00	-	-	-
Total FTE	8.00	7.00	6.00	6.00
LIBRARY TOTAL	43.00	34.00	29.50	27.00

	14-15 Actual	15-16 Adopted	15-16 Revised	16-17 Proposed
PERFORMING ARTS CONVENTION CENTER				
Administrative Secretary I/II	-	-	-	-
Administrative Secretary III	1.00	1.00	1.00	1.00
Community Facilities Manager	-	-	-	-
Cultural & Community Services Director	-	-	-	0.25
Custodian	1.00	1.00	-	-
Event Attendant III	3.50	3.50	2.50	2.50
Event Coordinator	1.00	1.00	1.00	1.00
Facilities Maintenance Worker I/II	-	-	-	-
Performing Arts Center Manager	1.00	1.00	1.00	1.00
Senior Custodian	1.00	1.00	-	-
Total FTE	8.50	8.50	5.50	5.75
PERFORMING ARTS & CONV CTR TOTAL	8.50	8.50	5.50	5.75

FULL TIME EQUIVALENT STAFFING BY DEPARTMENT

	14-15 Actual	15-16 Adopted	15-16 Revised	16-17 Proposed
COMMUNITY SERVICES				
Administrative Secretary I/II	-	-	1.00	1.00
Administrative Secretary III	1.00	1.00	1.00	1.00
Administrative Technician	1.00	-	1.00	1.00
Community Services Manager	1.00	1.00	1.00	1.00
Cultural & Community Services Director	-	-	-	0.25
Leisure and Recreation Superintendent	1.00	1.00	-	-
Management Analyst I/II	1.00	1.00	-	-
Management Analyst III	0.60	0.60	-	-
Recreation/Human Services Coordinator	4.50	4.00	4.00	4.00
Recreation/Human Services Leader III	3.50	2.50	1.50	1.50
Recreation Supervisor	1.85	1.00	1.00	1.00
Total FTE	15.45	12.10	10.50	10.75

	14-15 Actual	15-16 Adopted	15-16 Revised	16-17 Proposed
YOUTH DEVELOPMENT				
Administrative Secretary I/II	1.00	1.00	-	-
Recreation Supervisor	0.15	-	-	-
Total FTE	1.15	1.00	0.00	0.00

	14-15 Actual	15-16 Adopted	15-16 Revised	16-17 Proposed
SENIOR SERVICES				
Administrative Technician	1.00	1.00	-	-
Office Assistant I/II	1.00	1.00	1.00	1.00
Recreation/Human Services Coordinator	3.00	3.00	3.00	3.00
Recreation/Human Services Leader III	3.25	3.25	3.25	3.25
Recreation Supervisor	1.00	1.00	1.00	1.00
Total FTE	9.25	9.25	8.25	8.25

RECREATION TOTAL	25.85	22.35	18.75	19.00
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EXPENDITURES BY PROGRAM BY FUND

Account Code	FY 14-15 ACTUALS	FY 15-16 ADJUSTED BUDGET	FY 15-16 ESTIMATED BUDGET	FY 16-17 PROPOSED BUDGET
Fund 101-GENERAL FUND				
LIBRARY				
5401-LIBRARY COMMUNITY OUT-REACH	819,133	681,485	811,906	649,825
5402-LIBRARY CIRCULATION SERVICES	1,207,806	1,246,792	1,094,052	1,066,640
5403-LIBRARY INFORMATION/REFERENCE SERVICES	866,486	820,262	798,000	858,107
5404-LIBRARY SUPPORT SERVICES	642,405	608,974	591,235	425,114
5411-LIBRARY BRANCH SERVICES	896,437	867,000	812,546	836,523
LIBRARY Total	4,432,266	4,224,513	4,107,739	3,836,209
Fund 101-GENERAL FUND Total	4,432,266	4,224,513	4,107,739	3,836,209
Fund 104-MEASURE O SALES TAX				
LIBRARY				
5401-LIBRARY COMMUNITY OUT-REACH	29,523	21,656	30,000	15,800
5412-LIBRARY SERVICES	4,104	(904)	2,000	2,000
5420-LIBRARY SERVICES	234,196	304,998	143,283	50,000
LIBRARY Total	267,823	325,750	175,283	67,800
Fund 104-MEASURE O SALES TAX Total	267,823	325,750	175,283	67,800
Fund 208-LIBRARY GRANTS				
LIBRARY				
5414-LIBRARY SUPPORT SERVICES	8,257	-	-	-
5415-LIBRARY SUPPORT SERVICES	28,909	12,457	18,265	-
LIBRARY Total	37,166	12,457	18,265	-
Fund 208-LIBRARY GRANTS Total	37,166	12,457	18,265	-
Grand Total	4,737,255	4,562,720	4,301,287	3,904,010

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EXPENDITURES BY TYPE BY FUND

	FY 14-15 ACTUALS	FY 15-16 ADJUSTED BUDGET	FY 15-16 ESTIMATED BUDGET	FY 16-17 PROPOSED BUDGET
LIBRARY				
Fund 101-GENERAL FUND				
1-PERSONNEL	3,218,914	2,990,431	2,867,364	2,706,463
2-OTHER O&M EXPENSE	1,213,353	1,234,082	1,240,375	1,129,746
Fund 101-GENERAL FUND Total	4,432,266	4,224,513	4,107,739	3,836,209
Fund 104-MEASURE O SALES TAX				
1-PERSONNEL	29,119	28,263	27,785	12,644
2-OTHER O&M EXPENSE	238,747	297,487	73,635	55,157
4-CAPITAL OUTLAY	(43)	-	73,863	-
Fund 104-MEASURE O SALES TAX Total	267,823	325,750	175,283	67,800
Fund 208-LIBRARY GRANTS				
1-PERSONNEL	4,153	7,698	7,698	-
2-OTHER O&M EXPENSE	33,013	4,759	10,567	-
Fund 208-LIBRARY GRANTS Total	37,166	12,457	18,265	-
LIBRARY Total	4,737,255	4,562,720	4,301,287	3,904,010

EXPENDITURES BY PROGRAM BY FUND

Account Code	FY 14-15 ACTUALS	FY 15-16 ADJUSTED BUDGET	FY 15-16 ESTIMATED BUDGET	FY 16-17 PROPOSED BUDGET
Fund 641-PERFORMING ARTS CENTER				
PERFORMING ARTS AND CONVENTION CENTER				
5601-PERFORMING ARTS AND CONVENTION CENTER	1,533,841	1,448,667	1,448,667	1,620,759
5603-PERFORMING ARTS AND CONVENTION CENTER	46,197	36,490	36,490	36,490
PERFORMING ARTS AND CONVENTION CENTER Total	1,580,037	1,485,157	1,485,157	1,657,249
Fund 641-PERFORMING ARTS CENTER Total	1,580,037	1,485,157	1,485,157	1,657,249
Grand Total	1,580,037	1,485,157	1,485,157	1,657,249

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EXPENDITURES BY PROGRAM BY FUND

Account Code	FY 14-15 ACTUALS	FY 15-16 ADJUSTED BUDGET	FY 15-16 ESTIMATED BUDGET	FY 16-17 PROPOSED BUDGET
Fund 101-GENERAL FUND				
RECREATION				
5302-YOUTH DEVELOPMENT	265,424	-	-	-
5303-SENIOR SERVICES/SPECIAL POPULATIONS	728,744	-	-	-
5308-SENIOR SERVICES/SPECIAL POPULATIONS	34,652	-	-	-
5310-YOUTH DEVELOPMENT	37,857	-	-	-
5314-YOUTH DEVELOPMENT	222,848	-	-	-
5316-YOUTH DEVELOPMENT	57,681	-	-	-
5317-YOUTH DEVELOPMENT	73,277	-	-	-
5321-YOUTH DEVELOPMENT	70,003	-	-	-
5322-YOUTH DEVELOPMENT	48,027	-	-	-
5323-YOUTH DEVELOPMENT	79,034	-	-	-
5324-YOUTH DEVELOPMENT	102,774	-	-	-
5325-YOUTH DEVELOPMENT	2,468	-	-	-
5501-RECREATION COMMUNITY SERVICES	2,186,483	2,553,434	2,345,639	2,652,808
5502-YOUTH DEVELOPMENT	88,867	1,088,699	717,548	981,498
5503-SENIOR SERVICES	1,740	720,265	746,028	906,268
5504-SOUTH OXNARD CENTER	194,438	-	-	-
5505-RECREATION SERVICES	67,659	-	-	-
5506-RECREATION SERVICES	97,411	-	-	-
5509-RECREATION SERVICES	94,429	-	-	-
5511-CITICORP.	632,707	246,417	249,599	189,049
5514-YOUTH DEVELOPMENT	26,984	-	-	-
5521-YOUTH DEVELOPMENT	36,464	-	-	-
5535-SENIOR SERVICES/SPECIAL POPULATIONS	55,640	-	-	-
RECREATION Total	5,205,609	4,608,815	4,058,814	4,729,623
Fund 101-GENERAL FUND Total	5,205,609	4,608,815	4,058,814	4,729,623

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EXPENDITURES BY PROGRAM BY FUND

Account Code	FY 14-15 ACTUALS	FY 15-16 ADJUSTED BUDGET	FY 15-16 ESTIMATED BUDGET	FY 16-17 PROPOSED BUDGET
Fund 104-MEASURE O SALES TAX				
RECREATION				
5302-YOUTH DEVELOPMENT	12,947	-	-	-
5304-SENIOR SERVICES PROGRAMS	-	28,943	-	-
5307-SENIOR SERVICES PROGRAMS	21,801	-	-	-
5312-YOUTH DEVELOPMENT	203,899	-	-	-
5314-YOUTH DEVELOPMENT	187,197	-	145,624	166,200
5501-RECREATION COMMUNITY SERVICES	2,102	187,292	162,000	155,790
5502-YOUTH DEVELOPMENT	149,740	508,289	469,653	103,600
5503-SENIOR SERVICES	-	58,199	40,000	58,140
5511-CITICORP.	392,161	550,516	476,640	422,569
5514-YOUTH DEVELOPMENT	134,733	-	-	-
5550-YOUTH DEVELOPMENT	6,319	60,681	-	1,090
5595-YOUTH DEVELOPMENT	-	129,881	-	-
RECREATION Total	1,110,899	1,523,801	1,293,917	907,389
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Fund 104-MEASURE O SALES TAX Total	1,110,899	1,523,801	1,293,917	907,389
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Fund 261-FEDERAL TERM GRANTS FUND				
RECREATION				
5307-SENIOR SERVICES/SPECIAL POPULATIONS	90,535	-	13,028	-
5390-SENIOR SERVICES/SPECIAL POPULATIONS	11,558	16,000	16,000	-
5503-SENIOR SERVICES	-	85,906	85,906	-
5550-YOUTH DEVELOPMENT	52,824	137,328	119,828	-
RECREATION Total	154,916	239,234	234,762	-
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Fund 261-FEDERAL TERM GRANTS FUND Total	154,916	239,234	234,762	-

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EXPENDITURES BY PROGRAM BY FUND

Account Code	FY 14-15 ACTUALS	FY 15-16 ADJUSTED BUDGET	FY 15-16 ESTIMATED BUDGET	FY 16-17 PROPOSED BUDGET
Fund 263-RSVP				
RECREATION				
4806-SENIOR SERVICES/SPECIAL POPULATIONS	70,934	-	-	-
4856-SENIOR SERVICES/SPECIAL POPULATIONS	27,954	19,967	31,088	35,579
5503-SENIOR SERVICES	-	54,077	137,745	48,377
RECREATION Total	98,887	74,044	168,833	83,956
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Fund 261-FEDERAL TERM GRANTS FUND Total	154,916	239,234	234,762	83,956
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Fund 272-21ST CENTURY CLCP-ASESP				
RECREATION				
5300-YOUTH DEVELOPMENT	2,076,836	-	-	-
5502-YOUTH DEVELOPMENT	-	2,130,000	1,875,593	2,243,804
5511-YOUTH DEVELOPMENT	-	842,292	552,942	918,992
RECREATION Total	2,076,836	2,972,292	2,428,535	3,162,796
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Fund 272-21ST CENTURY CLCP-ASESP Total	2,076,836	2,972,292	2,428,535	3,162,796
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Fund 285-CDBG ENTITLEMENT				
RECREATION				
5311-YOUTH DEVELOPMENT	40,000	-	-	-
5314-YOUTH DEVELOPMENT	79,299	-	-	8,800
5501-RECREATION SERVICES	-	32,000	45,290	52,000
5502-YOUTH DEVELOPMENT	-	64,669	79,327	64,800
5503-SENIOR SERVICES	-	50,000	49,481	25,800
5521-YOUTH DEVELOPMENT	20,701	-	-	-
RECREATION Total	140,000	146,669	174,098	151,400
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Fund 285-CDBG ENTITLEMENT Total	140,000	146,669	174,098	151,400
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Grand Total	8,787,146	9,564,855	8,358,959	9,035,164

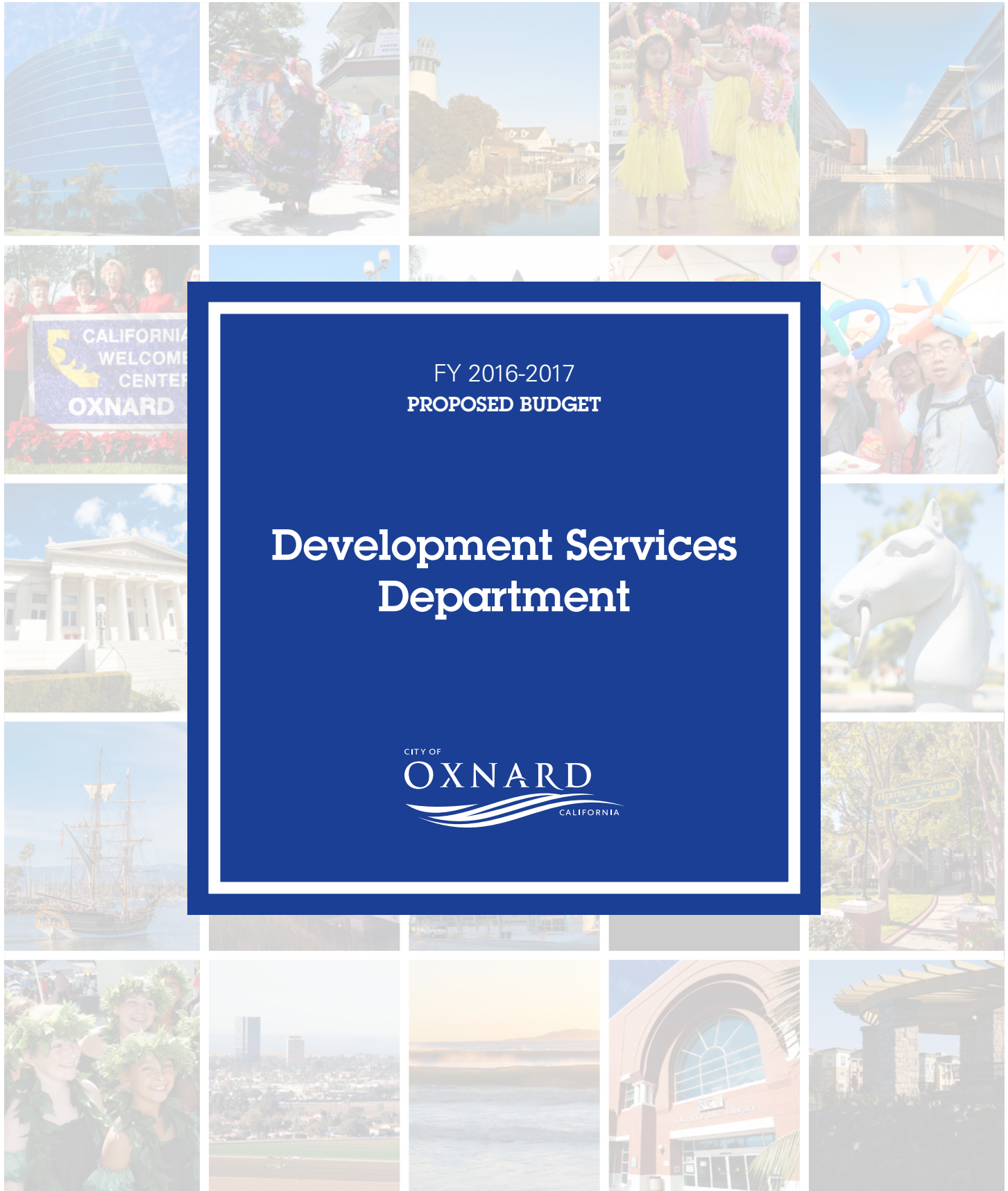
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EXPENDITURES BY TYPE BY FUND

Account Code	FY 14-15 ACTUALS	FY 15-16 ADJUSTED BUDGET	FY 15-16 ESTIMATED BUDGET	FY 16-17 PROPOSED BUDGET
RECREATION				
Fund 101-GENERAL FUND				
1-PERSONNEL	3,510,967	2,897,359	2,426,707	3,139,367
2-OTHER O&M EXPENSE	1,636,548	1,649,770	1,592,107	1,520,256
5-TRANSFERS OUT	58,094	-	-	-
4-CAPITAL OUTLAY	-	61,686	40,000	70,000
Fund 101-GENERAL FUND Total	5,205,609	4,608,815	4,058,814	4,729,623
Fund 104-MEASURE O SALES TAX				
1-PERSONNEL	845,455	986,103	1,025,405	571,365
2-OTHER O&M EXPENSE	265,444	508,755	268,512	336,024
4-CAPITAL OUTLAY	-	28,943	-	-
Fund 104-MEASURE O SALES TAX Total	1,110,899	1,523,801	1,293,917	907,389
Fund 261-FEDERAL TERM GRANTS FUND				
1-PERSONNEL	99,306	152,469	195,363	-
2-OTHER O&M EXPENSE	55,610	86,765	39,399	-
Fund 261-FEDERAL TERM GRANTS FUND Total	154,916	239,234	234,762	-

EXPENDITURES BY TYPE BY FUND

Account Code	FY 14-15 ACTUALS	FY 15-16 ADJUSTED BUDGET	FY 15-16 ESTIMATED BUDGET	FY 16-17 PROPOSED BUDGET
Fund 263-RSVP				
1-PERSONNEL	79,733	50,759	124,869	81,615
2-OTHER O&M EXPENSE	19,155	23,285	43,964	200
Fund 263-RSVP Total	98,887	74,044	168,833	81,815
Fund 285-CDBG ENTITLEMENT				
1-PERSONNEL	140,000	123,871	154,315	99,100
2-OTHER O&M EXPENSE	-	22,798	19,783	52,300
Fund 285-CDBG ENTITLEMENT Total	140,000	146,669	174,098	151,400
RECREATION Total	8,787,146	9,564,855	8,358,959	9,035,164



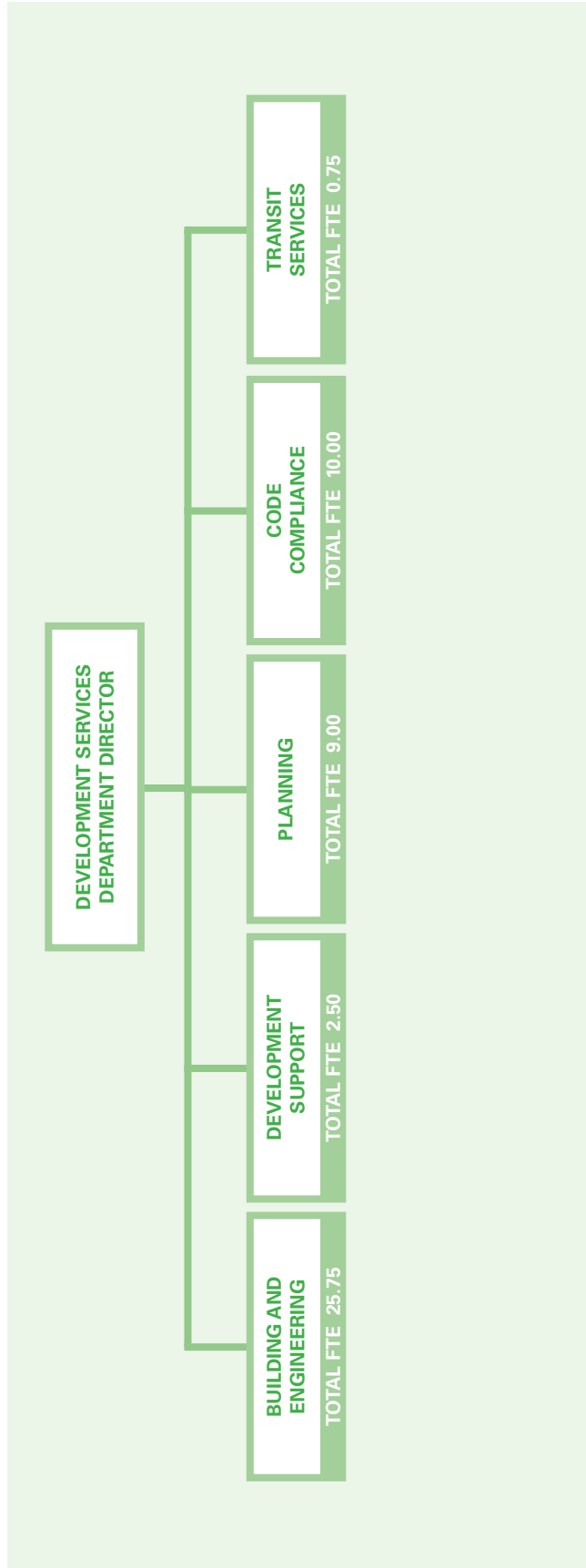
FY 2016-2017
 PROPOSED BUDGET

Development Services Department

CITY OF
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Development Services Department



Development Services Department

Mission:

The Development Services Department provides solution-oriented services to customers and residents in the areas of planning, building, development, engineering, building and public improvement inspections, traffic engineering, transportation planning, and code compliance.

Programs:

Development Support provides oversight and administration of the Development Services Department and implementation of Council policies.

Planning creates, preserves and enhances the quality of the City's natural and built environments through implementation of the General Plan, zoning ordinance, adopted specific plans, Local Coastal Plan, the coastal zoning ordinance and other State legislative requirements.

Building and Engineering ensures the safety of new buildings and related infrastructure by verifying compliance with California Building codes, State Law, disabled access, energy conservation, green building standards, fire prevention, storm water quality and Public Works design criteria.

Transportation Planning establishes Oxnard as a recognized regional and national leader in the efficient planning, development, and execution of public inter-modal transit, transportation improvements, all while considering related air quality concerns.

Code Compliance provides community-based, solution-oriented enforcement to maintain clean, safe, prosperous, and attractive neighborhoods.

Accomplishments – FY 2015-2016:

- Completed the Oxnard Corridor Community Transportation Improvement Plan (OCCTIP).
- Integrated Oxnard Boulevard to the Intelligent Traffic System (ITS).
- Completed Phase I of the Crosswalk Beacons project.
- Completed transition of the Code Compliance Division to the Development Service Department.
- Implemented electronic processing of solar energy permits.
- Implemented of an online permit status process.
- Reduced the time and cost of permitting by establishing an Over-the-Counter minor modification permit.

Goals & Objectives – FY 2016-2017:

The FY 2016-2017 Goals and Objectives for the Development Services Department are:

Goal 1 – Quality Service Delivery

- Provide high quality building plan reviews within established turnaround times:
 - Express plans - 85% within 5 working days
 - Tenant Improvements - 85% within 20 working days
 - New Commercial/Industrial/Multi-family - 80% within 25 working days
- Provide 85% of engineering site/grading plan reviews within 25 working days.
- Provide 60% of customer wait times of less than 20 minutes.
- Provide 90% of building inspection services within 24 hours of inspection request.

Goal 2 – Full-Service Planning for the City of Oxnard

- Adopt plans and studies, including:
 - Housing Element (100% by 2nd Quarter)
 - Local Coastal Plan (90% by 4th Quarter)
 - CEQA Threshold Guidelines (100% by 4th Quarter)
- Organize, advertise, and staff monthly Planning Commission, Community Workshops, and Downtown Design Review Committee meetings.
- Draft ordinances, policies, general plan and zone text amendments:
 - EV permitting (100% by 1st Quarter)
 - Short-term rentals (100% by 1st Quarter)
 - Mobile food facilities (100% by 4th Quarter)
 - All Affordable Opportunity Housing Program (100% by 2nd Quarter)
 - Density Bonus (100% by 2nd Quarter)
 - 2nd Unit Ordinance (100% by 2nd Quarter)

Goal 3 – Traffic Improvements

- Replace 10% of the 680 safety lights at traffic signal controlled intersections from HPSV to LED technology to maximize savings in electricity costs.

Quantitative and Qualitative Performance Measures:

	FY2015-2016 Actual	FY2016-2017 Estimated
Building Division counter customers served within 20 minutes	56%	60%
Planning Division counter customers served within 20 minutes	80%	80%
Percentage of New Multi-Family Building plan reviews completed within established time frame	70%	80%
Engineering site plans reviewed within established time frames	82%	85%
Building inspection requests meeting next-day response	90%	95%
Code compliance inspections conducted monthly per inspector	119	135
Self-initiated code compliance cases monthly	24%	30%
Positive responses on the Service Center Customer Survey	0%	85%

City Council Strategic Priority Areas:

Some of the programs listed in this Department budget help to implement the City Council’s Strategic Priority Areas; specifically:

- **Quality of Life -**
Goal 1: Improve community safety and quality of life through a combination of prevention, intervention, and suppression efforts that address crime and underlying issues.
Goal 3: Strengthen neighborhood development, and connect City, community and culture.
- **Organizational Effectiveness -**
Goal 3: Focus on creating a culture of learning and talent development that will lead to a quality workforce which meets the needs of our community.
- **Economic Development -**
Goal 2: Enhance business development throughout the City.
Goal 4: Implement a one-stop shop effort at the City’s Service Center.
Goal 5: Revitalize Oxnard’s downtown and pursue economic development opportunities.
- **Infrastructure and Natural Resources -**
Goal 5: Ensure orderly development and long-range conservation and management of our natural resources and coastal assets.

FULL TIME EQUIVALENT STAFFING BY DEPARTMENT

	14-15 Actual	15-16 Adopted	15-16 Revised	16-17 Proposed
DEVELOPMENT SUPPORT				
Administrative Technician	1.00	1.00	1.00	1.00
Development Services Director	1.00	1.00	0.50	0.50
Management Analyst I/II	1.00	1.00	-	-
Management Analyst III	-	-	1.00	1.00
Total FTE	3.00	3.00	2.50	2.50

	14-15 Actual	15-16 Adopted	15-16 Revised	16-17 Proposed
BUILDING & ENGINEERING				
Administrative Secretary I/II	1.00	1.00	1.00	1.00
Administrative Secretary III	1.00	1.00	2.00	2.00
Assistant Traffic Engineer	1.00	1.00	1.00	1.00
Building Inspector I/II	7.00	6.00	4.00	4.00
Civil Engineer	1.00	1.00	1.00	1.00
Construction Inspector I/II	2.00	2.00	2.00	2.00
Data Entry Operator I/II	1.00	1.00	1.00	1.00
Deputy Building Official	2.00	2.00	2.00	2.00
Development Services Director	-	-	0.50	0.50
Development Services Manager	1.00	1.00	-	-
Electrical Inspector	1.00	1.00	1.00	1.00
Junior Civil Engineer	3.00	3.00	3.00	3.00
Office Assistant I/II	6.00	4.00	1.00	1.00
Permit Technician	3.00	3.00	2.00	2.00
Plan Check Engineer	1.00	-	-	-
Plans Examiner I/II	1.00	1.00	1.00	1.00
Project Manager	0.50	0.50	0.25	0.25
Senior Construction Inspector	1.00	1.00	1.00	1.00
Supervising Building Inspector	1.00	1.00	1.00	1.00
Supervising Civil Engineer	1.00	1.00	1.00	1.00
Total FTE	35.50	31.50	25.75	25.75

	14-15 Actual	15-16 Adopted	15-16 Revised	16-17 Proposed
CODE COMPLIANCE				
Administrative Secretary III	-	-	1.00	1.00
Code Compliance Inspector I/II	-	-	6.00	7.00
Code Compliance Manager	-	-	1.00	1.00
Senior Code Compliance Inspector	-	-	1.00	1.00
Total FTE	0.00	0.00	9.00	10.00

FULL TIME EQUIVALENT STAFFING BY DEPARTMENT

	14-15 Actual	15-16 Adopted	15-16 Revised	16-17 Proposed
PLANNING				
Administrative Secretary III	1.00	-	-	-
Assistant Planner	2.00	2.00	2.00	2.00
Associate Planner	4.00	3.00	2.00	2.00
Drafting/Graphics Technician I/II	1.00	1.00	1.00	1.00
Junior Planner	1.00	-	-	-
Office Assistant I/II	1.00	1.00	1.00	1.00
Planning and Environmental Services Manager	1.00	1.00	1.00	1.00
Principal Planner	2.00	2.00	2.00	2.00
Total FTE	13.00	10.00	9.00	9.00

	14-15 Actual	15-16 Adopted	15-16 Revised	16-17 Proposed
TRAFFIC ENGINEERING & OPERATIONS				
Associate Traffic Design Engineer	1.00	1.00	1.00	-
Traffic Engineer	1.00	1.00	1.00	-
Traffic Signal Repairer I/II	-	-	2.00	-
Traffic Signal Technician	-	-	1.00	-
Total FTE	2.00	2.00	5.00	0.00

	14-15 Actual	15-16 Adopted	15-16 Revised	16-17 Proposed
TRANSIT SERVICES				
Deputy City Manager	0.50	0.50	-	-
Project Manager	0.50	0.50	0.75	0.75
Total FTE	1.00	1.00	0.75	0.75

DEVELOPMENT SERVICES TOTAL	54.50	47.50	52.00	48.00
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EXPENDITURES BY PROGRAM BY FUND

Account Code	FY 14-15 ACTUALS	FY 15-16 ADJUSTED BUDGET	FY 15-16 ESTIMATED BUDGET	FY 16-17 PROPOSED BUDGET
Fund 101-GENERAL FUND				
DEVELOPMENT SERVICES				
4101-PLANNING	1,726,730	1,760,298	1,918,412	1,550,639
4301-BUILDING AND ENGINEER- ING	4,111,013	3,793,776	4,011,901	4,182,060
4305-CODE COMPLIANCE	-	1,059,131	721,152	969,264
4501-DEVELOPMENT SUPPORT	1,046,019	643,730	612,521	731,806
DEVELOPMENT SERVICES Total	6,883,761	7,256,935	7,263,986	7,433,769
<hr/>				
Fund 101-GENERAL FUNDTotal	6,883,761	7,256,935	7,263,986	7,433,769
<hr/>				
Fund 104-MEASURE O SALES TAX				
DEVELOPMENT SERVICES				
6670-OTHER COMMUNITY IMPROVE- MENTS	48,835	1,165	1,165	-
DEVELOPMENT SERVICES Total	48,835	1,165	1,165	-
<hr/>				
Fund 104-MEASURE O SALES TAX Total	48,835	1,165	1,165	-
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Fund 118-AIR POLLUTION BUY- DOWN				
DEVELOPMENT SERVICES				
3107-TRANSIT SERVICES	300,000	-	165,000	-
DEVELOPMENT SERVICES Total	300,000	-	165,000	-
<hr/>				
Fund 118-AIR POLLUTION BUY- DOWN Total	300,000	-	165,000	-
<hr/>				
Fund 213-TDA/LTF4-TRANS.FND- 99400c				
DEVELOPMENT SERVICES				
3101-TRANSIT SERVICES	-	-	68,126	-
3107-TRANSIT SERVICES	199,692	131,944	143,657	127,300
3110-TRANSIT SERVICES	518,372	460,381	471,074	518,543
DEVELOPMENT SERVICES Total	718,064	592,325	682,857	645,843
<hr/>				
Fund 213-TDA/LTF4-TRANS.FND- 99400c Total	718,064	592,325	682,857	645,843

REVISED 6/14/16

EXPENDITURES BY PROGRAM BY FUND

Account Code	FY 14-15 ACTUALS	FY 15-16 ADJUSTED BUDGET	FY 15-16 ESTIMATED BUDGET	FY 16-17 PROPOSED BUDGET
Fund 219-STATE/LOCAL-MY GRANTS				
DEVELOPMENT SERVICES				
4121-PLANNING	-	40,000	40,000	-
4122-PLANNING	-	110,000	110,000	-
DEVELOPMENT SERVICES Total	-	150,000	150,000	-
<hr/>				
Fund 219-STATE/LOCAL-MY GRANTS Total	-	150,000	150,000	-
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Fund 285-CDBG ENTITLEMENT				
DEVELOPMENT SERVICES				
4305-CODE COMPLIANCE	-	200,000	200,000	218,214
DEVELOPMENT SERVICES Total	-	200,000	200,000	218,214
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Fund 285-CDBG ENTITLEMENT Total	-	200,000	200,000	218,214
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Fund 353-STORM DRAIN FACILITY FEE				
DEVELOPMENT SERVICES				
4301-BUILDING AND ENGINEERING	72,715	123,392	123,392	24,373
DEVELOPMENT SERVICES Total	72,715	123,392	123,392	24,373
<hr/>				
Fund 353-STORM DRAIN FACILITY FEE Total	72,715	123,392	123,392	24,373
<hr/>				
Fund 354-CIRCULATION SYS. IMPR.FEES				
DEVELOPMENT SERVICES				
4301-BUILDING AND ENGINEERING	563,045	685,460	685,460	1,109,305
DEVELOPMENT SERVICES Total	563,045	685,460	685,460	1,109,305
<hr/>				
Fund 354-CIRCULATION SYS. IMPR.FEES Total	563,045	685,460	685,460	1,109,305
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Grand Total	8,586,421	9,009,277	9,271,860	9,431,504

REVISED 6/14/16

EXPENDITURES BY TYPE BY FUND

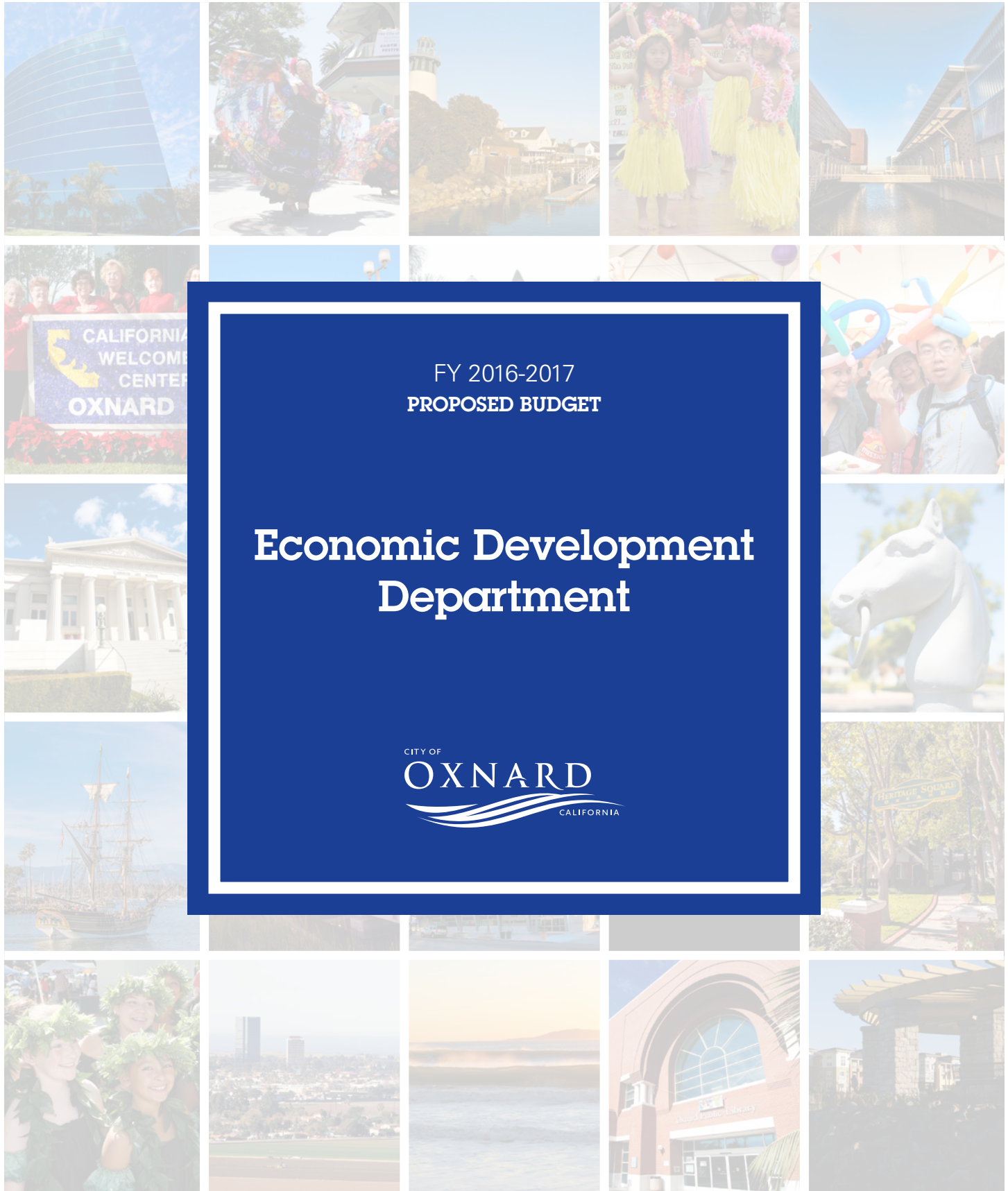
	FY 14-15 ACTUALS	FY 15-16 ADJUSTED BUDGET	FY 15-16 ESTIMATED BUDGET	FY 16-17 PROPOSED BUDGET
DEVELOPMENT SERVICES				
Fund 101-GENERAL FUND				
1-PERSONNEL	4,965,059	5,344,965	5,460,093	5,383,551
2-OTHER O&M EXPENSE	1,918,702	1,911,970	1,803,893	2,050,218
Fund 101-GENERAL FUND Total	6,883,761	7,256,935	7,263,986	7,433,769
Fund 104-MEASURE O SALES TAX				
2-OTHER O&M EXPENSE	48,835	1,165	1,165	-
Fund 104-MEASURE O SALES TAX Total	48,835	1,165	1,165	-
Fund 118-AIR POLLUTION BUY-DOWN				
2-OTHER O&M EXPENSE	300,000	-	165,000	-
Fund 118-AIR POLLUTION BUY-DOWN Total	300,000	-	165,000	-
Fund 213-TDA/LTF4-TRANS.FND-99400c				
1-PERSONNEL	184,956	89,475	101,188	71,407
2-OTHER O&M EXPENSE	502,609	502,850	581,669	574,436
4-CAPITAL OUTLAY	30,500	-	-	-
Fund 213-TDA/LTF4-TRANS.FND-99400c Total	718,064	592,325	682,857	645,843
Fund 219-STATE/LOCAL-MY GRANTS				
2-OTHER O&M EXPENSE	-	150,000	150,000	-
Fund 219-STATE/LOCAL-MY GRANTS Total	-	150,000	150,000	-
Fund 285-CDBG ENTITLEMENT				
1-PERSONNEL	-	200,000	200,000	210,814
2-OTHER O&M EXPENSE	-	-	-	7,400
Fund 285-CDBG ENTITLEMENT Total	-	200,000	200,000	218,214

REVISED 6/14/16

EXPENDITURES BY TYPE BY FUND

	FY 14-15 ACTUALS	FY 15-16 ADJUSTED BUDGET	FY 15-16 ESTIMATED BUDGET	FY 16-17 PROPOSED BUDGET
Fund 353-STORM DRAIN FACIL- ITY FEE				
2-OTHER O&M EXPENSE	72,715	123,392	123,392	24,373
Fund 353-STORM DRAIN FACIL- ITY FEE Total	72,715	123,392	123,392	24,373
Fund 354-CIRCULATION SYS. IMPR.FEES				
2-OTHER O&M EXPENSE	563,045	685,460	685,460	1,109,305
Fund 354-CIRCULATION SYS. IMPR.FEES Total	563,045	685,460	685,460	1,109,305
DEVELOPMENT SERVICES Total	8,586,421	9,009,277	9,271,860	9,431,504

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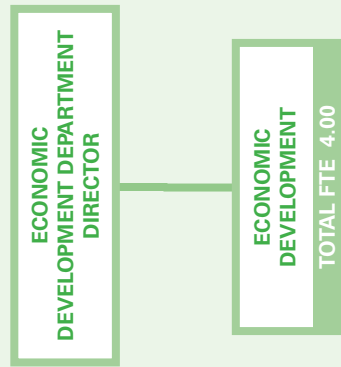
FY 2016-2017
PROPOSED BUDGET

Economic Development Department

CITY OF
OXNARD
CALIFORNIA

REVISED 6/14/16

Economic Development Department



Economic Development Department

Mission:

The Economic Development Department ensures the successful completion of unique and meaningful revitalization projects that promote and stimulate City pride and invigorates the City economically, physically, aesthetically, and socially.

Programs:

Redevelopment Dissolution implements the statutory requirements of AB X1 26 in winding down redevelopment activities of the former Community Development Commission ("CDC") including: (i) staff support to the Successor Agency, Oversight Board, and Successor Housing Entity; (ii) disposition of real property assets in accordance with a State-approved Long-Range Property Management Plan; (iii) report preparation and interface with the State Department of Finance ("DoF") on the allocation of tax increment trust funds; and (iv) management of recognized obligations and completion of on-going redevelopment projects.

Economic Enhancement promotes development of a strong and diversified economy through a comprehensive Economic Development Plan that: (i) unifies the collaborative efforts of key stakeholders and community partners; (ii) capitalizes upon the community's economic base and development potential; (iii) recognizes industry trends and establishes realistic business retention/attraction targets; (iv) identifies business assistance and public infrastructure needs; (v) interfaces with EDCO and EDC-VC to facilitate the City's overarching economic development goals; (vi) engages the support of the Convention and Visitors Bureau to promote leisure and business travel and to promote leisure and business travel to effectively impact the City's transient occupancy and sales tax (vi) supports other critically important community objectives including public health and safety, social services, and environmental quality.

Downtown Revitalization provides and manages revitalization efforts expressly geared to improving Downtown including: (i) coordination of stakeholder organizations in the delivery of goods and services in a cohesive and mutually supportive fashion; (ii) development and implementation of programs to improve the outward appearance and economic vitality of targeted properties; (iii) cultivation of new revenue sources and economic development tools to sustain revitalization efforts and backfill former redevelopment authority; (iv) hosts the Heritage Square Summer Concerts Series as a way to bring people to Downtown Oxnard; and (v) leverage disposition of former redevelopment properties to maximum physical and economic impact.

Heritage Square Facilities Rental Program oversees the rental of this very unique venue for public and private events. The Department is responsible for booking weddings, wedding receptions, social affairs and community fundraisers held at Heirtage Square. Available for rental is the Main Plaza, the Rose Garden, the Courtyard and the Chapel. The Chapel is a Ventura County Historical Landmark that was built in 1906 and is also available for self viewing or a site tour.

Accomplishments – FY 2016-2017:

- 2006 Tax Allocation Bond Proceeds
 - Commenced the programming of tax increment bond proceeds totaling \$9.8 million to underwrite a variety of infrastructure and capital improvement projects while furthering former redevelopment goals.
 - Hosted a Community Meeting and surveyed attendees to determine how the Bond Proceeds should be allocated
 - Advised Assistant City Manager of outcome of Survey.
- Downtown Charrette
 - Orchestrated a five-day public “charrette” led by the Congress for the New Urbanism (“CNU”), California Chapter, to help craft a Downtown Vision Plan.
- Long Range Property Management Plan
 - Obtained State Department of Finance (“DOF”) approval for disposition of 51 Successor Agency-owned properties. Of this inventory, 38 properties will be retained for continued public purposes. Commenced disposition process for Ormond Beach land holdings.
- Heritage Square
 - Received approval by the State Department of Finance (“DOF”) to allow the City to keep Heritage Hall as well as the Visitors Center for continued public use of the buildings. The properties were originally deemed by DOF as non-governmental use properties and were scheduled to be sold.
- Heritage Square Summer Concert Series
 - Successfully hosted the City’s 24th annual Summer Concert Series, generating on average 400 attendees per concert.
- Affordable Housing
 - Completed compliance review and release of occupancy for a 44-unit residential mixed-use project known as Colonial House along Oxnard Boulevard.
 - Completed amendment of loan documents enabling development of a 53-unit affordable housing project known as “Sonata” at RiverPark.
 - Initiated final steps to provide final loan draw to developer of approximately \$1,650,000 in Housing –Set-Aside funds.
- Retail Attraction
 - Completed occupancy clearance for nine new businesses at The Collection within RiverPark.

Goals & Objectives – FY 2016-2017:

The FY 2016-2017 Goals and Objectives for the Economic Community Development Department are:

Goal 1 - Develop a Citywide Economic Development Plan

- Create and implement a City-wide economic development strategy.
- Develop a webpage to include a list of commercial, industrial, and retail vacancies citywide to aid companies searching for new locations within the City.
- Create a current list of City and Successor Agency assets available for disposition or for disposition and development.
- Work with EDC-VC and the Chamber of Commerce to promote existing mentoring/consulting programs for small businesses.

Goal 2 - Develop a Citywide Business Development Program

- Develop a business attraction and retention plan.
- Conduct a City Council work session to define a shared definition of “Business Friendly”.
- Expand the Business Visitation Program.
- Survey businesses that close or leave the industrial area to learn from common issues, and evaluate current business licensing practices and impacts on retention/attraction efforts.
- Formulate policy recommendations to maintain a competitive edge within the market area.
- Revise outdated Ordinances and Codes that are impeding business development.

Goal 3 - Development of a Downtown Vision Plan

- Review the Congress for New Urbanism (“CNU”) 2016 Draft Downtown Vision Plan report with Senior Leadership Team, and make recommendations to City Manager.
- Host Public meeting for input on the Draft Vision Plan as presented by CNU.
- Submit revised Downtown Plan to City Council and Planning Commission.
- Devise a Strategic Action Plan for the programming of approximately \$6.150M in settlement funds to benefit the Downtown and present to City Council for approval.

Goal 4 - Develop and Implement a plan to Revitalization

- Identify desired uses for strategic sites and update zoning code if necessary to allow for development of the sites.
- Update central business district zoning code, including but not limited to: parking, signage, design guidelines, uses, permit procedures.
- Facilitate the implementation of a Downtown Arts, Dining and Entertainment district.

Goal 5 - Implement Affordable Housing Strategy

- Devise an Affordable Housing Strategy for use of Successor Housing Agency Trust Funds.
- Formalize monitoring procedures for CDC-assisted affordable housing projects.
- Adopt Affordable Housing Successor Entity Operational Guidelines and Policies.

Quantitative and Qualitative Performance Measures:

	FY2015-2016 Actual	FY2016-2017 Estimated
Complete a webpage to list Successor Agency assets available for disposition	N/A	1/1/2017
Number of Businesses Visited in Business Outreach Program with the Chamber	7	14
Percentage of Downtown Vision Plan Complete	35%	100%
Percentage Complete of a Strategic Action Plan for programing \$6.150M in Downtown Settlement funds	0	100%
Develop a method to survey restaurants and retail businesses that close or leave the Downtown	0	100%

City Council Strategic Priority Areas:

Some of the programs listed in this Department budget help to implement the City Council’s Strategic Priority Areas; specifically:

- **Economic Development –**
Goal 1: Create vibrant and economically sustainable commercial, industrial and retail industries throughout the City.
Goal 2: Enhance business development throughout the City.

- Goal 3:** Enhance business retention and attraction.
- Goal 4:** Implement a one-stop shop effort at the City’s Service Center.
- Goal 5:** Revitalize Oxnard’s downtown and pursue economic development opportunities.

FULL TIME EQUIVALENT STAFFING BY DEPARTMENT

	14-15 Actual	15-16 Adopted	15-16 Revised	16-17 Proposed
ECONOMIC COMMUNITY DEVELOPMENT				
Administrative Assistant	1.00	1.00	1.00	1.00
Administrative Secretary III	1.00	1.00	1.00	1.00
Economic Development Director	1.00	1.00	1.00	1.00
Project Manager	-	-	-	1.00
Redevelopment Services Manager	1.00	-	-	-
Total FTE	4.00	3.00	3.00	4.00
ECONOMIC COMMUNITY DEVELOPMENT				
TOTAL	4.00	3.00	3.00	4.00

EXPENDITURES BY PROGRAM BY FUND

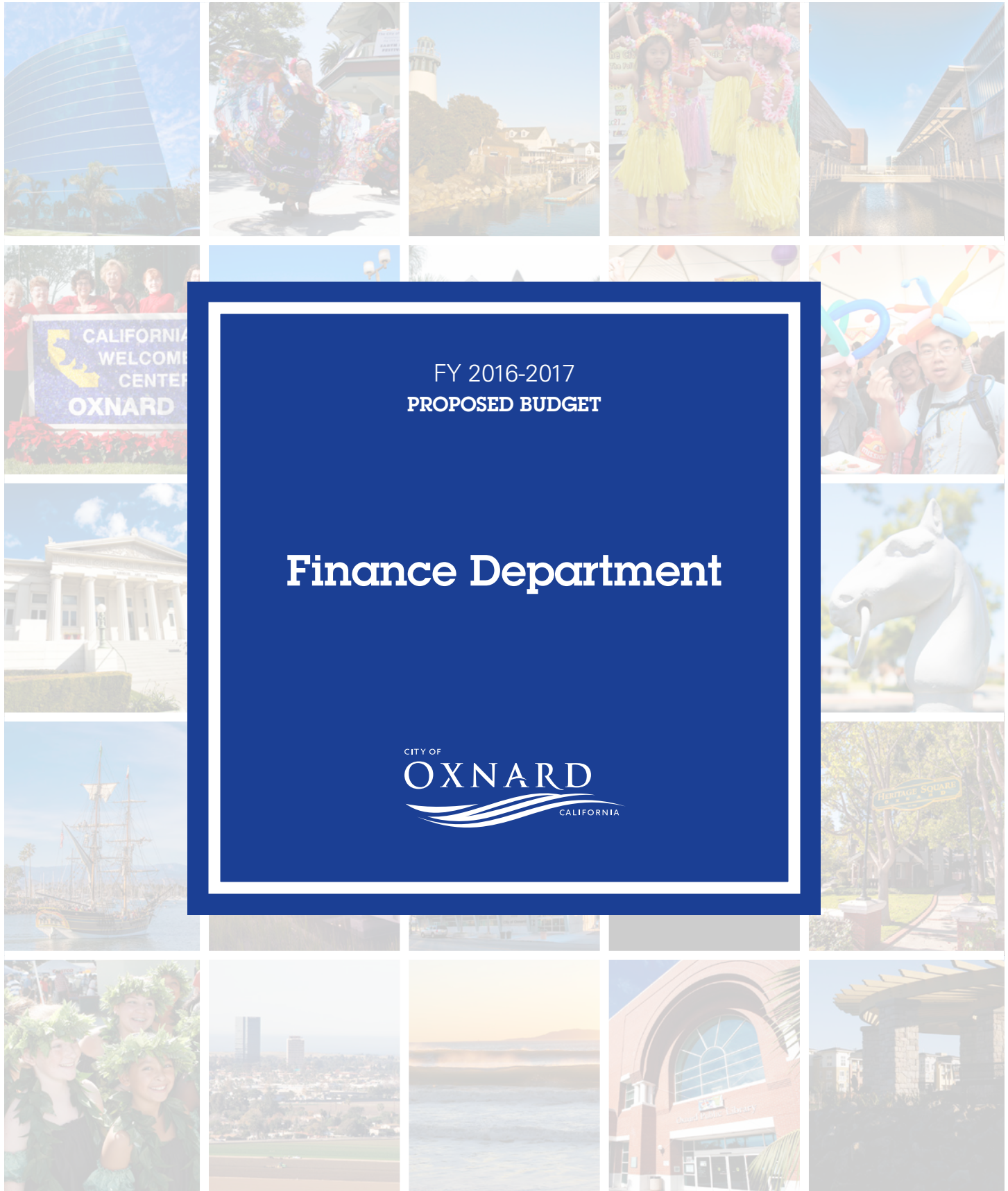
Account Code	FY 14-15 ACTUALS	FY 15-16 ADJUSTED BUDGET	FY 15-16 ESTIMATED BUDGET	FY 16-17 PROPOSED BUDGET
Fund 101-GENERAL FUND				
ECONOMIC COMMUNITY DEVELOPMENT				
4103-SPECIAL PROJECTS/CDC OPERATIONS	3,146	3,845	3,845	3,593
4201-CONVENTION AND VISITORS BUREAU	705,236	635,236	635,236	635,236
4202-ECONOMIC DEVELOPMENT	151,088	151,088	151,088	151,088
5101-SPECIAL PROJECTS/CDC OPERATIONS	-	-	-	1,700
8100-SPECIAL PROJECTS/CDC OPERATIONS	254,508	177,530	325,183	705,896
8210-SPECIAL PROJECTS/CDC OPERATIONS	170,224	56,956	56,956	56,956
ECONOMIC COMMUNITY DEVELOPMENT Total	1,284,202	1,024,655	1,172,308	1,554,469
Fund 101-GENERAL FUND Total	1,284,202	1,024,655	1,172,308	1,554,469
Grand Total	1,284,202	1,024,655	1,172,308	1,554,469

EXPENDITURES BY TYPE BY FUND

	FY 14-15 ACTUALS	FY 15-16 ADJUSTED BUDGET	FY 15-16 ESTIMATED BUDGET	FY 16-17 PROPOSED BUDGET
ECONOMIC COMMUNITY DEVELOPMENT				
Fund 101-GENERAL FUND				
1-PERSONNEL	58,016	82,918	230,571	601,856
2-OTHER O&M EXPENSE	1,226,186	941,737	941,737	952,613
Fund 101-GENERAL FUND Total	1,284,202	1,024,655	1,172,308	1,554,469
ECONOMIC COMMUNITY DEVELOPMENT Total	1,284,202	1,024,655	1,172,308	1,554,469

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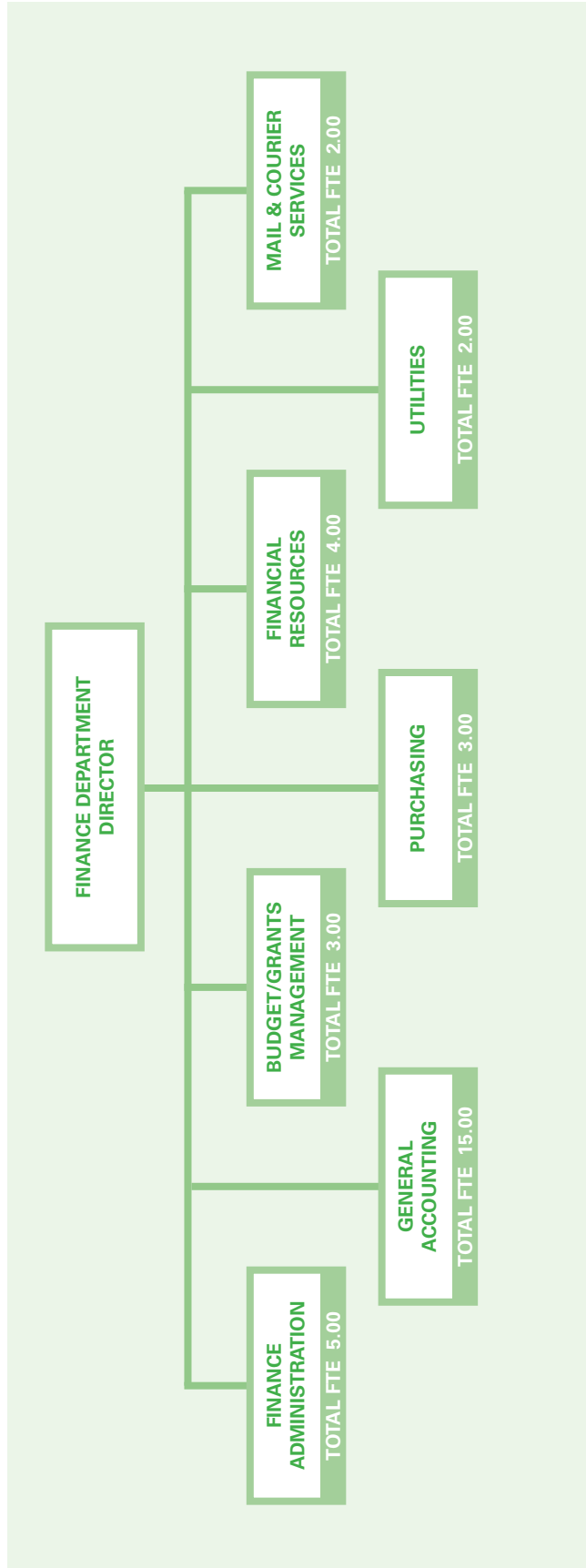
FY 2016-2017
 PROPOSED BUDGET

Finance Department

CITY OF
OXNARD
 CALIFORNIA

REVISED 6/14/16

Finance Department



Finance Department

Mission:

The Finance Department provides services for the financial management of City resources, and the preparation of financial reports for internal and external use.

Programs:

Community Outreach provides support to the City Manager's Office and other City departments in all aspects of budget development, administration, and monitoring, and prepares budget documents for the adopted budget for both operating and capital improvement programs.

Financial Resources Division is responsible for debt issuance and administration, maintenance assessment district and community facilities district management, property management, and liability risk management. In addition, the Financial Resources Division manages purchasing functions, landscape maintenance districts, and mail & courier services.

General Accounting Division is responsible for the financial accounting and reporting activities of the City, and prepares the Comprehensive Annual Financial Report (CAFR), coordinates the annual financial audit and audits by outside agencies, and submits the annual State Controller's Report. General Accounting also is responsible for payroll and accounts payable activities, and is responsible for grant administration for various grants.

Utilities Division is responsible for managing the budget, accounting functions, and other financial activities of the Water, Wastewater, and Environmental Resources enterprise funds.

Accomplishments – FY 2015-2016:

- Instrumental in developing and balancing the FY 2015-16 Budget
- Worked with the City's independent external auditor to conduct an extensive, thorough review of the City's financial records to provide a true picture of the City's financial condition including capital assets.
- Worked to create an updated user fee study to increase revenues to the City.
- Addressed and corrected numerous items in the Citywide Organizational Assessment.

Goals & Objectives – FY 2016-2017:

The FY 2016-2017 Goals and Objectives for the Finance Department are:

Goal 1 - Financial Reporting and External Audit

- Complete FY 15-16 audit fieldwork by October 2016.
- Complete FY 15-16 financial audit and CAFR by December 31, 2016 Submit CAFR to GFOA for consideration of award of excellence in financial reporting by required deadline.

Goal 2 - Implement Five –Year Capital Improvement Plan

- Create comprehensive Five-Year Capital Improvement Plan (CIP) by June 30, 2017.
- Identify funding for 50% of projects .

Goal 3 - Enhance Maintenance Assessment District Management

- Reduce General Fund Subsidy by 75%.
- Increase service levels by 20%.
- Reduce overall costs by 20%.

Goals & Objectives – FY 2016-2017:

The FY 2016-2017 Goals and Objectives for the Finance Department are:

Goal 4 - Complete FY 15-16 audit fieldwork and FY 15-16 Financial Audit and CAFR

Goal 5 - Enhance Maintenance Assessment District Management

Quantitative and Qualitative Performance Measures:

	FY2015-2016 Actual	FY2016-2017 Estimated
Percentage of CIP projects reviewed with project managers	50%	80%
Number of checks Issued	2,268	2,900
Number of agreements reviewed by Purchasing/Risk Management	383	450
Completion date for CAFR (prior fiscal year)	6/30/2016	12/31/2016
Percent timely submission of invoices for reimbursement per grant agreement, by fiscal year end	80%	5

City Council Strategic Priority Areas:

Some of the programs listed in this Department budget help to implement the City Council’s Strategic Priority Areas; specifically:

Organizational Effectiveness -

- **Goal 1:** Help foster a healthy and accountable corporate foundation by strengthening the support functions, which include Finance, Information Technology, and Human Resources.
- **Goal 2:** Increase transparency with Council, community and staff related to the City’s budget and financial management processes.

Infrastructure and Natura Resources

- **Goal 3:** Ensure funding is adequate to meet the goals of the master plans.

FULL TIME EQUIVALENT STAFFING BY DEPARTMENT

	14-15 Actual	15-16 Adopted	15-16 Revised	16-17 Proposed
FINANCE ADMINISTRATION				
Assistant Chief Financial Officer	-	-	1.00	2.00
Chief Financial Officer	1.00	1.00	1.00	1.00
Financial Analyst I/II	-	-	-	1.00
Senior Administrative Secretary (C)	1.00	1.00	1.00	1.00
Total FTE	2.00	2.00	3.00	5.00

	14-15 Actual	15-16 Adopted	15-16 Revised	16-17 Proposed
GENERAL ACCOUNTING				
Account Clerk I/II	0.50	-	1.00	1.00
Account Clerk III	2.00	2.00	2.00	2.00
Accountant I	2.00	2.00	2.00	3.00
Accountant II	-	-	1.00	1.00
Accountant II (C)	-	-	-	1.00
Accounting Technician	1.00	1.00	2.00	2.00
Accounting Technician (C)	1.00	1.00	1.00	1.00
Controller	1.00	1.00	1.00	1.00
Customer Service Representative I/II	1.00	-	-	-
Financial Analyst I/II	1.00	1.00	1.00	1.00
Management Accountant/Auditor	1.00	1.00	1.00	1.00
Management Analyst III	1.00	1.00	1.00	1.00
Total FTE	11.50	10.00	13.00	15.00

	14-15 Actual	15-16 Adopted	15-16 Revised	16-17 Proposed
Budget				
Budget Manager	0.50	0.50	0.50	1.00
Financial Analyst I/II	0.50	0.50	1.50	2.00
Total FTE	1.00	1.00	2.00	3.00

FULL TIME EQUIVALENT STAFFING BY DEPARTMENT

	14-15 Actual	15-16 Adopted	15-16 Revised	16-17 Proposed
PURCHASING				
Account Clerk II	1.00	1.00	-	-
Accounting Manager	1.00	1.00	-	-
Buyer	2.00	2.00	2.00	2.00
Financial Analyst III	-	-	-	1.00
Purchasing Clerk	-	-	-	-
Total FTE	4.00	4.00	2.00	3.00

	14-15 Actual	15-16 Adopted	15-16 Revised	16-17 Proposed
FINANCIAL RESOURCES				
Administrative Technician	1.00	1.00	1.00	1.00
Financial Analyst I/II	1.00	1.00	1.00	1.00
Financial Services Manager	1.00	1.00	1.00	1.00
Maintenance District Administrator	-	-	1.00	1.00
Total FTE	3.00	3.00	4.00	4.00

	14-15 Actual	15-16 Adopted	15-16 Revised	16-17 Proposed
GRANTS MANAGEMENT				
Accounting Manager	-	-	-	-
Accountant I	1.00	1.00	1.00	-
Administrative Secretary III	-	-	-	-
Budget Manager	0.50	0.50	0.50	-
Financial Analyst I/II	0.50	0.50	0.50	-
Total FTE	2.00	2.00	2.00	0.00

	14-15 Actual	15-16 Adopted	15-16 Revised	16-17 Proposed
MAIL & COURIER SERVICES				
Mail Clerk	2.00	2.00	2.00	2.00
Total FTE	2.00	2.00	2.00	2.00

FULL TIME EQUIVALENT STAFFING BY DEPARTMENT

	14-15 Actual	15-16 Adopted	15-16 Revised	16-17 Proposed
UTILITIES FINANCE				
Financial Analyst I/II	-	-	1.00	1.00
Utilities Finance Officer	-	-	1.00	1.00
Total FTE	0.00	0.00	2.00	2.00
FINANCE TOTAL	25.50	24.00	30.00	34.00

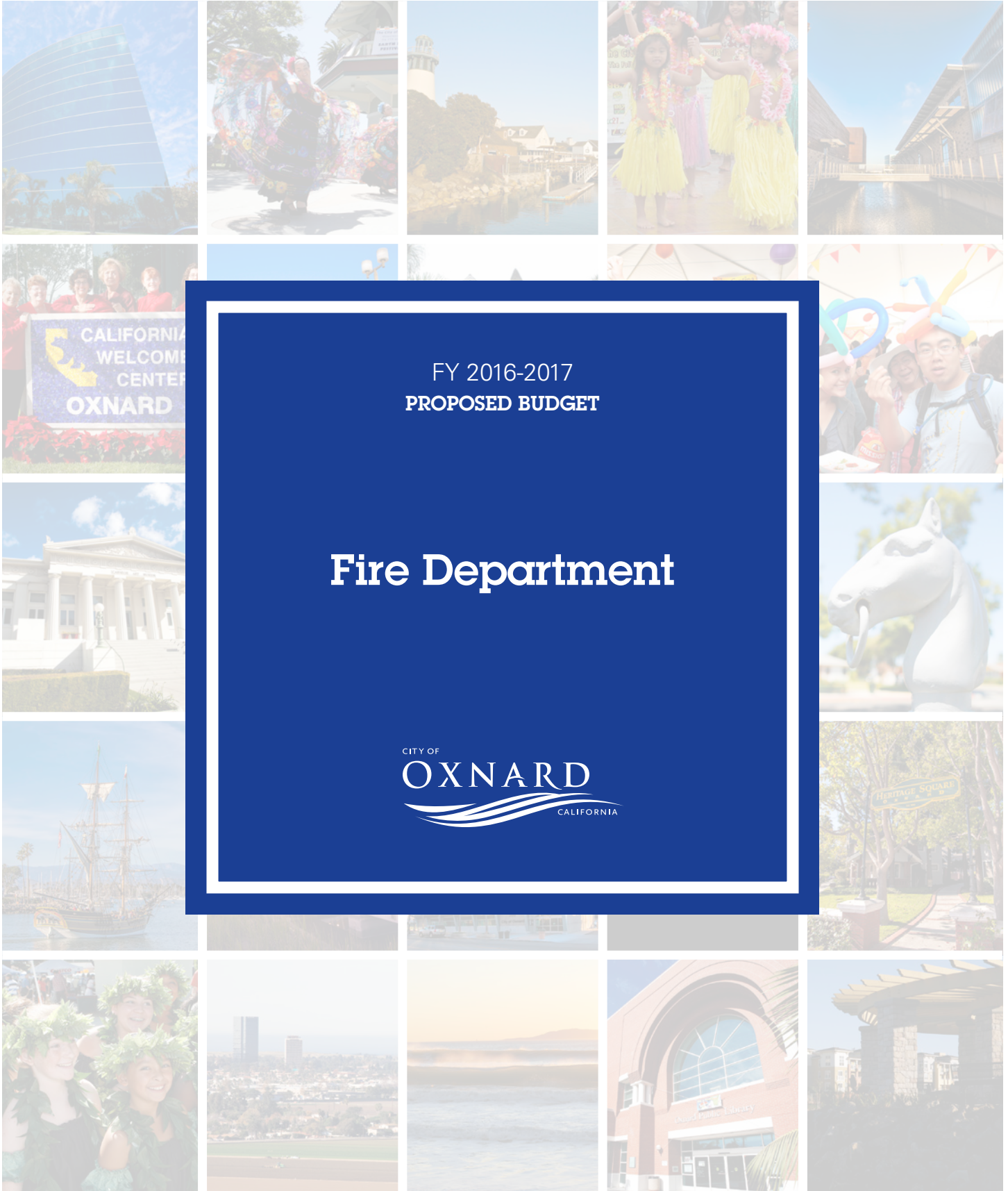
EXPENDITURES BY PROGRAM BY FUND

Account Code	FY 14-15 ACTUALS	FY 15-16 ADJUSTED BUDGET	FY 15-16 ESTIMATED BUDGET	FY 16-17 PROPOSED BUDGET
Fund 101-GENERAL FUND				
FINANCE				
1600-ADMINISTRATION	443,376	798,299	725,212	1,113,412
1601-GENERAL ACCOUNTING	1,708,881	2,003,946	2,003,034	1,845,780
1602-PURCHASING	249,864	260,234	256,577	338,121
1603-FINANCIAL RESOURCES	273,145	293,651	317,939	384,449
1605-GRANTS MANAGEMENT	261,885	266,029	257,097	20,145
1612-MAIL & COURIER SERVICES	157,844	156,268	156,435	160,430
1616-BUDGET AND CAPITAL IM- PROVEMENT PROJECTS	166,920	163,426	163,425	505,136
FINANCE Total	3,261,913	3,941,853	3,879,719	4,367,474
Fund 101-GENERAL FUND Total	3,261,913	3,941,853	3,879,719	4,367,474
Fund 701-PUBL LIAB & PROP DAMAGE				
FINANCE				
1603-LIABILITY MANAGEMENT	3,766,098	2,973,762	2,973,762	2,935,629
FINANCE Total	3,766,098	2,973,762	2,973,762	2,935,629
Fund 701-PUBL LIAB & PROP DAMAGE Total	3,766,098	2,973,762	2,973,762	2,935,629
Grand Total	7,028,011	6,915,615	6,853,481	7,303,103

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EXPENDITURES BY TYPE BY FUND

	FY 14-15 ACTUALS	FY 15-16 ADJUSTED BUDGET	FY 15-16 ESTIMATED BUDGET	FY 16-17 PROPOSED BUDGET
FINANCE				
Fund 101-GENERAL FUND				
1-PERSONNEL	2,279,466	2,386,520	2,398,530	3,474,621
2-OTHER O&M EXPENSE	982,448	1,555,333	1,481,189	892,853
Fund 101-GENERAL FUND Total	3,261,913	3,941,853	3,879,719	4,367,474
Fund 701-PUBL LIAB & PROP DAMAGE				
1-PERSONNEL	47,746	70,819	70,819	41,491
2-OTHER O&M EXPENSE	3,718,351	2,902,943	2,902,943	2,894,138
Fund 701-PUBL LIAB & PROP DAMAGE Total	3,766,098	2,973,762	2,973,762	2,935,629
FINANCE Total	7,028,011	6,915,615	6,853,481	7,303,103



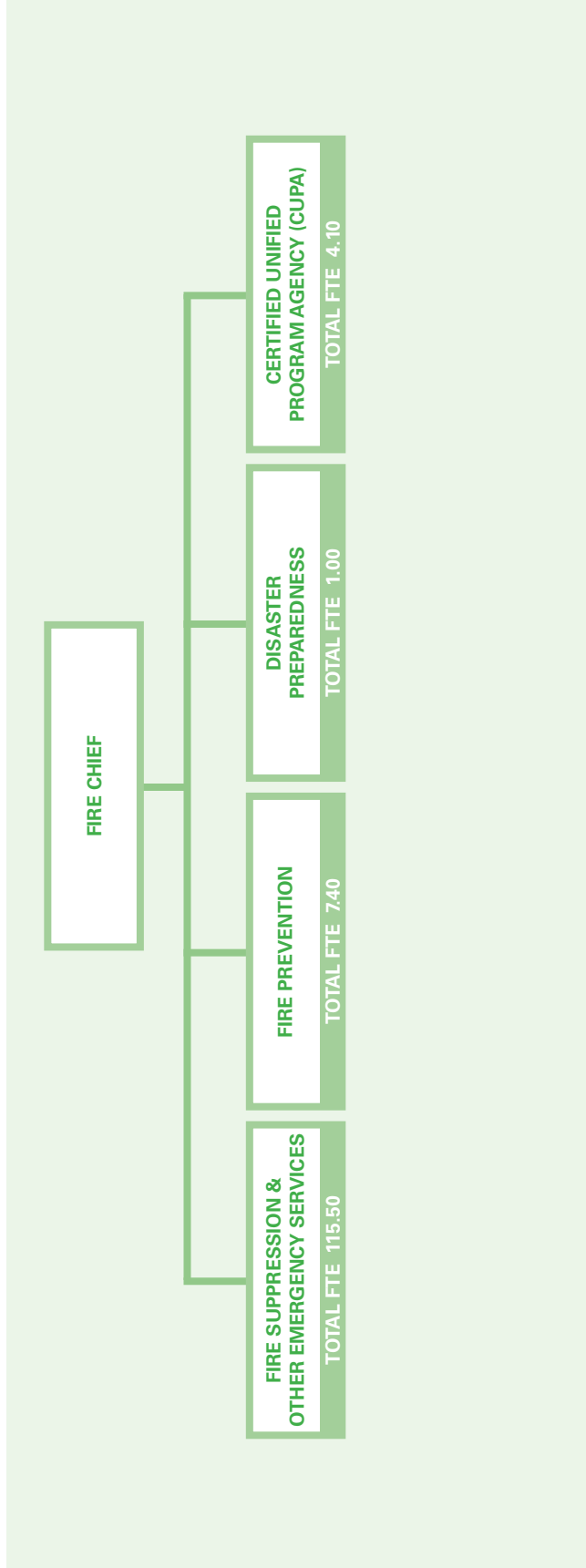
FY 2016-2017
 PROPOSED BUDGET

Fire Department

CITY OF
OXNARD
 CALIFORNIA

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Fire Department



Fire Department

Mission:

The Oxnard Fire Department serves the public and safeguards the community by preventing or minimizing the impact of emergency situations to life, environment, and property by responding to both emergency and non-emergency requests for service.

Programs:

Fire Suppression Services Division provides emergency response including fire suppression to structural and wild land fires, emergency medical services (EMS), traffic accidents, surf/ocean rescue, abatement of hazardous conditions, urban search and rescue (USAR) incidents, and hazardous materials incidents. The Fire Suppression Division is a member of the Regional Hazardous Materials Response Team, which is a response team comprised of all the fire agencies in Ventura County that handle hazardous materials incidents and is also a member of California OES Regional USAR Task Force-7.

Fire Prevention Division provides regulatory oversight for state mandated inspections, new construction, and investigation of fires. In addition, the division is responsible for nonmandated inspections and charged with delivery of public education designed to reduce the number and likelihood of fires.

Emergency Management Division is responsible for maintaining the city's Emergency Operations Center (EOC), training EOC staff to ensure compliance with the Standardized Emergency Management System and the National Incident Management System, managing the Community Emergency Response Team and Disaster Service Worker programs, providing emergency preparedness training to city staff, working with outside agencies to improve coordination in

times of disaster and providing public education and outreach to community groups.

Certified Unified Program Agency (CUPA) provides regulatory oversight for the following six statewide environmental programs:

- Hazardous Waste
- Hazardous Materials Business Plan
- California Accidental Release Prevention Program
- Underground Hazardous Materials Storage Tanks
- Aboveground Petroleum Storage Tanks /
- Spill Prevention Control & Countermeasure Plans
- Onsite Hazardous Waste Treatment / Tiered Permit

For the above programs, the CUPA implements State and Federal laws and regulations, city ordinance code, and local policies. Compliance is achieved through routine and follow-up inspections, educational guidance, and enforcement actions. The CUPA also is involved with hazardous materials emergency response, investigation of illegal disposal of hazardous waste and public complaints.

Accomplishments – FY 2015-2016:

- Oxnard Fire responded to 17,178 emergency incidents, an increase of 11 % over 2014; resulting in 22,850 separate unit responses.
- Opened Fire Station 8, a new station that will service the South end of Oxnard.
- Fire personnel provided education on fire prevention and public safety to 120,000 citizens at community events, schools, business presentations, and through radio and television broadcasts. The community outreach included the installation of 2,000 smoke detectors, distribution of 400 bicycle helmets and installation of 204 child safety seats.
- Fire Prevention completed 1,252 inspections.
- CUPA completed 604 inspections.
- Grant funding in the amount of \$1,919,003 was awarded for the retention of 9 firefighters, 50% of the salary for a Disaster Preparedness Coordinator, training, and assistance with education and prevention outreach.

Goals & Objectives – FY 2016-2017:

The FY 2016-2017 Goals and Objectives for the Oxnard Fire Department are:

Goal 1 - Implement Technologies That Improve Efficiencies

- Host quarterly trainings to increase staff efficiencies on existing computer programs and systems; i.e. Google Documents and Sheets, AS400, Telestaff, Microsoft Suite
- Review and purchase a software program that can improve reporting by March 2017
- Redesign of department website to be a dynamic source of information available for the public by December 2016

Goal 2 - Provide Timely Emergency Response

- Transition dispatch from Oxnard Police Department to Ventura County Fire Department by September 2016
- Purchase and install traffic preemption devices for major intersections as FY16/17 budget allows

Goal 3 - Ensure That All Personnel are Achieving Minimum Training Standards and Advanced Training Opportunities are Provided for Career Development

- Retain a level of 100% completion on all mandated training
- Host academy with 10 graduates
- Maintain 100% EMT Certification
- Provide quarterly development opportunities for company officers
- Conduct three training classes and one exercise for Emergency Operations Center staff

Goal 4 - Ensure Fire Prevention Bureau is Timely in the Inspection, Enforcement and Completion of Duties

- Review and return plan checks for corrections within 3 weeks of submission
- Complete new construction plan check inspections within two business days of the date submitted
- Complete all plan check re-inspections submitted within two business days
- Respond to fire code violation complaints immediately if life safety issue is suspected
- Respond to fire code violation complaints within two business days if no immediate life safety issue is suspected
- Resolution or correction plan in response to fire code violation complaints within 30 days of first contact

Goal 5 - Increase Community Emergency Response and Public Education

- Provide Community Emergency Response Training to 100 residents with at least 25 from the Spanish Speaking community
- Increase the number of registered community Disaster Service Workers from 31 to 75
- Increase the number of residents who are registered to report disaster damage from 67 to 150
- Provide six emergency preparedness presentations to community groups
- Increase public education contacts by 20% from previous year
- Teach sidewalk CPR to 1,000 citizens

Goal 6 - Increase Outside Agency Engagement and Coordination

- Participate in regionalized Hazardous Materials, USAR, and Wildland trainings throughout FY16/17
- Work with regional partners to develop a plan for identifying the location of vulnerable populations
- Invite regional partners to participate in EOC training and exercise in FY16/17

Goal 7 - Ensure CUPA is Timely in the Inspection, Enforcement and Completion of Duties

- Meet or exceed State mandated inspection frequencies as stated in the CUPA Inspection and Enforcement Plan
- Ensure adequate staffing to manage inspection caseload
- Respond to hazardous materials/hazardous waste complaints within two business days if no immediate threat to public or the environment
- Respond to hazardous materials/hazardous waste complaints immediately if threat to public or the environment

Quantitative and Qualitative Performance Measures:

	FY2015-2016 Actual	FY2016-2017 Estimated
Maintain 100% EMT Certification	100%	100%
Review and return plan checks for corrections within 3 weeks of submission	97%	100%
Complete new construction plan check inspections within 48 hours of the date submitted	90%	95%
Complete all plan check re-inspections submitted within 48 hours	90%	95%
Respond to fire code violation complaints immediately if life safety issue is suspected	99%	100%
Respond to fire code violation complaints within two business days if no immediate life safety issue is suspected	90%	95%
Provide Community Emergency Response Team training to 100 residents with at least 25 from the Spanish speaking community	125 – English	95%
Increase the number of registered community Disaster Service Workers from 31 to 75	31	75

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Quantitative and Qualitative Performance Measures:

	FY2015-2016 Actual	FY2016-2017 Estimated
Increase the number of residents who are registered to report disaster damage from 67 to 150	67	150
Provide eight emergency preparedness presentations to community groups	7	8
Teach sidewalk CPR to 1,000 citizens	250	1,000
Respond to hazardous materials/hazardous waste complaints within two business days if no immediate threat to public or the environment	80%	90%
Respond to hazardous materials/hazardous waste complaints immediately if threat to public or the environment	100%	100%

City Council Strategic Priority Areas:

Some of the programs listed in this Department budget help to implement the City Council's Strategic Priority Areas; specifically:

- Quality of Life -**
Goal 1: Improve community safety and quality of life through a combination of prevention, intervention, and suppression efforts that address crime and underlying issues.
- Economic Development -**
Goal 2: Enhance business development throughout the City.

FULL TIME EQUIVALENT STAFFING BY DEPARTMENT

	14-15 Actual	15-16 Adopted	15-16 Revised	16-17 Proposed
FIRE SUPPRESSION				
Administrative Assistant (C)	1.00	1.00	1.00	1.00
Administrative Secretary I/II	0.50	0.50	0.50	0.50
Assistant Fire Chief	0.95	1.00	1.00	1.00
Emergency Medical Services Coordinator	1.00	1.00	1.00	1.00
Fire Battalion Chief	4.00	4.00	4.00	4.00
Fire Captain	28.00	28.00	30.00	30.00
Fire Chief	1.00	1.00	1.00	1.00
Fire Engineer	27.00	27.00	30.00	30.00
Firefighter	51.00	51.00	46.00	46.00
Grants Specialist II	-	-	-	1.00
Total FTE	114.45	114.50	114.50	115.50

	14-15 Actual	15-16 Adopted	15-16 Revised	16-17 Proposed
FIRE PREVENTION				
Administrative Secretary I/II	0.50	0.50	0.50	0.50
Fire Battalion Chief	1.00	1.00	1.00	1.00
Fire Captain	1.00	1.00	1.00	1.00
Fire Inspector	4.00	4.00	4.00	4.00
Plans Examiner I/II	0.90	0.90	0.90	0.90
Total FTE	7.40	7.40	7.40	7.40

	14-15 Actual	15-16 Adopted	15-16 Revised	16-17 Proposed
DISASTER PREPAREDNESS				
Assistant Fire Chief	0.05	-	-	-
Disaster Preparedness Coordinator	1.00	1.00	1.00	1.00
Fire Battalion Chief	-	-	-	-
Total FTE	1.05	1.00	1.00	1.00

CERTIFIED UNIFIED PROGRAM AGENCY (CUPA)

CUPA Coordinator	1.00	1.00	1.00	1.00
Fire Environmental Specialist I/II	4.00	4.00	3.00	3.00
Plans Examiner I/II	0.10	0.10	0.10	0.10
Total FTE	5.10	5.10	4.10	4.10

FIRE TOTAL	128.00	128.00	127.00	128.00
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EXPENDITURES BY PROGRAM BY FUND

Account Code	FY 14-15 ACTUALS	FY 15-16 ADJUSTED BUDGET	FY 15-16 ESTIMATED BUDGET	FY 16-17 PROPOSED BUDGET
Fund 101-GENERAL FUND				
FIRE				
2201-FIRE SUPPRESSION & OTHER EMERGENCY SERVICES	16,487,799	13,715,434	13,629,101	14,623,706
2202-FIRE PREVENTION	807,651	1,223,523	1,266,745	1,144,780
2203-DISASTER PREPAREDNESS	178,830	200,944	184,628	143,475
2205-CERTIFIED UNIFIED PRO- GRAM AGENCY (CUPA)	6,592	8,904	8,903	8,904
FIRE Total	17,480,872	15,148,805	15,089,377	15,920,865
Fund 101-GENERAL FUNDTotal	17,480,872	15,148,805	15,089,377	15,920,865
Fund 104-MEASURE O SALES TAX				
FIRE				
2208-STATION 8	148,014	3,243,928	3,216,687	4,607,572
2209-FIRE TRAINING ACADEMY	601,687	-	-	-
2260-FIRE ENGINE REPLACE- MENT	199,583	854,400	172,857	172,857
2280-FIRE STATION CIP	3,382	-	-	-
FIRE Total	952,667	4,098,328	3,389,544	4,780,429
Fund 104-MEASURE O SALES TAXTotal	952,667	4,098,328	3,389,544	4,780,429
Fund 119-PUBLIC SAFETY RE-TIREMENT				
FIRE				
2201-FIRE SUPPRESSION & OTHER EMERGENCY SERVICES	4,086,487	2,485,418	2,485,418	2,089,776
2202-FIRE PREVENTION	192,724	217,606	217,606	189,222
2203-DISASTER PREPAREDNESS	4,692	-	-	-
2221-FIRE SUPPRESSION & OTHER EMERGENCY SERVICES	107	170,958	170,958	76,589
FIRE Total	4,284,010	2,873,982	2,873,982	2,355,587
Fund 119-PUBLIC SAFETY RE- TIREMENTTotal	4,284,010	2,873,982	2,873,982	2,355,587

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EXPENDITURES BY PROGRAM BY FUND

Account Code	FY 14-15 ACTUALS	FY 15-16 ADJUSTED BUDGET	FY 15-16 ESTIMATED BUDGET	FY 16-17 PROPOSED BUDGET
Fund 217-STATE TERM GRANTS FUND				
FIRE				
2205-CERTIFIED UNIFIED PRO- GRAM AGENCY (CUPA)	-	32,215	-	-
2220-FIRE SUPPRESSION & OTHER EMERGENCY SERVICES	222,585	60,705	45,049	500
2225-DISASTER PREPAREDNESS	30,013	-	-	-
2226-DISASTER PREPAREDNESS	91,253	59,857	59,857	42,146
FIRE Total	343,851	152,777	104,906	42,646
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Fund 217-STATE TERM GRANTS FUNDTOTAL	343,851	152,777	104,906	42,646
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Fund 285-CDBG ENTITLEMENT				
FIRE				
2280-FIRE STATION CIP	-	-	-	310,000
FIRE Total	-	-	-	310,000
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Fund 285-CDBG ENTITLEMENT Total	-	-	-	310,000
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Fund 370-CUPA OPERATING FUND				
FIRE				
2205-CERTIFIED UNIFIED PRO- GRAM AGENCY (CUPA)	830,286	722,200	725,649	731,898
FIRE Total	830,286	722,200	725,649	731,898
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Fund 370-CUPA OPERATING FUNDTOTAL	830,286	722,200	725,649	731,898
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Grand Total	23,891,685	22,996,092	22,183,458	24,141,425

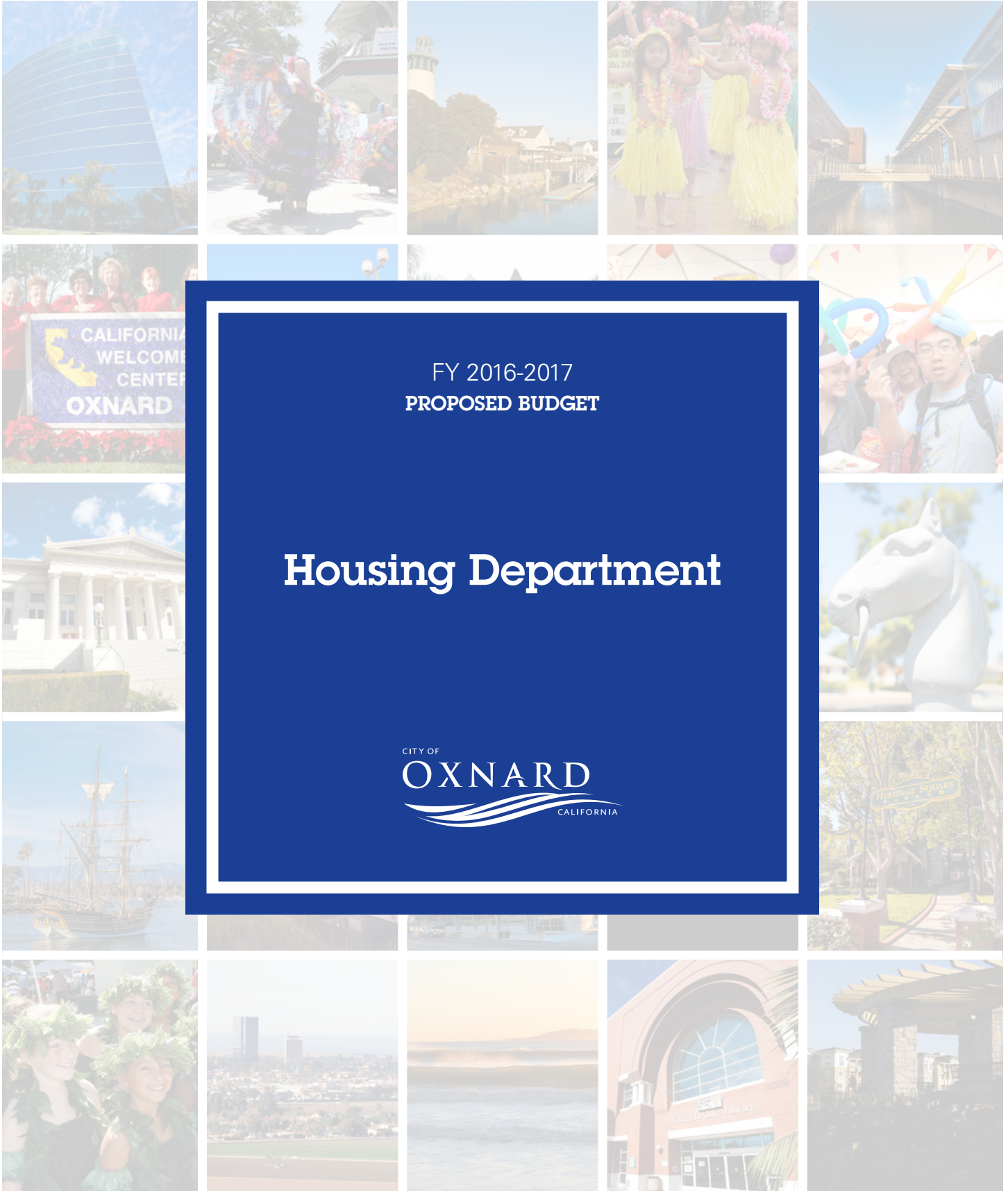
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EXPENDITURES BY TYPE BY FUND

	FY 14-15 ACTUALS	FY 15-16 ADJUSTED BUDGET	FY 15-16 ESTIMATED BUDGET	FY 16-17 PROPOSED BUDGET
FIRE				
Fund 101-GENERAL FUND				
1-PERSONNEL	15,254,076	13,107,881	13,068,789	13,543,827
2-OTHER O&M EXPENSE	2,195,996	2,016,062	1,995,726	2,346,239
5-TRANSFERS OUT	17,876	17,876	17,876	17,876
4-CAPITAL OUTLAY	12,923	6,986	6,986	12,923
Fund 101-GENERAL FUND Total	17,480,872	15,148,805	15,089,377	15,920,865
Fund 104-MEASURE O SALES TAX				
1-PERSONNEL	635,413	2,862,324	2,738,317	2,630,947
2-OTHER O&M EXPENSE	140,598	359,722	306,956	597,143
3-DEBT SERVICE	169,182	849,031	318,714	1,526,782
4-CAPITAL OUTLAY	7,474	27,251	25,557	25,557
Fund 104-MEASURE O SALES TAX Total	952,667	4,098,328	3,389,544	4,780,429
Fund 119-PUBLIC SAFETY RE-TIREMENT				
1-PERSONNEL	4,284,010	2,873,982	2,873,982	2,355,587
Fund 119-PUBLIC SAFETY RE-TIREMENT Total	4,284,010	2,873,982	2,873,982	2,355,587
Fund 217-STATE TERM GRANTS FUND				
1-PERSONNEL	69,928	61,972	64,927	41,646
2-OTHER O&M EXPENSE	45,135	60,539	39,979	10,000
4-CAPITAL OUTLAY	228,788	30,266	-	-
Fund 217-STATE TERM GRANTS FUND Total	343,851	152,777	104,906	42,646
Fund 285-CDBG ENTITLEMENT				
4-CAPITAL OUTLAY	-	-	-	310,000
Fund 285-CDBG ENTITLEMENT Total	-	-	-	310,000

EXPENDITURES BY TYPE BY FUND

	FY 14-15 ACTUALS	FY 15-16 ADJUSTED BUDGET	FY 15-16 ESTIMATED BUDGET	FY 16-17 PROPOSED BUDGET
Fund 370-CUPA OPERATING FUND				
1-PERSONNEL	676,313	511,349	510,967	574,563
2-OTHER O&M EXPENSE	153,973	210,851	214,682	157,335
Fund 370-CUPA OPERATING FUND Total	830,286	722,200	725,649	731,898
FIRE Total	23,891,685	22,996,092	22,183,458	24,141,425



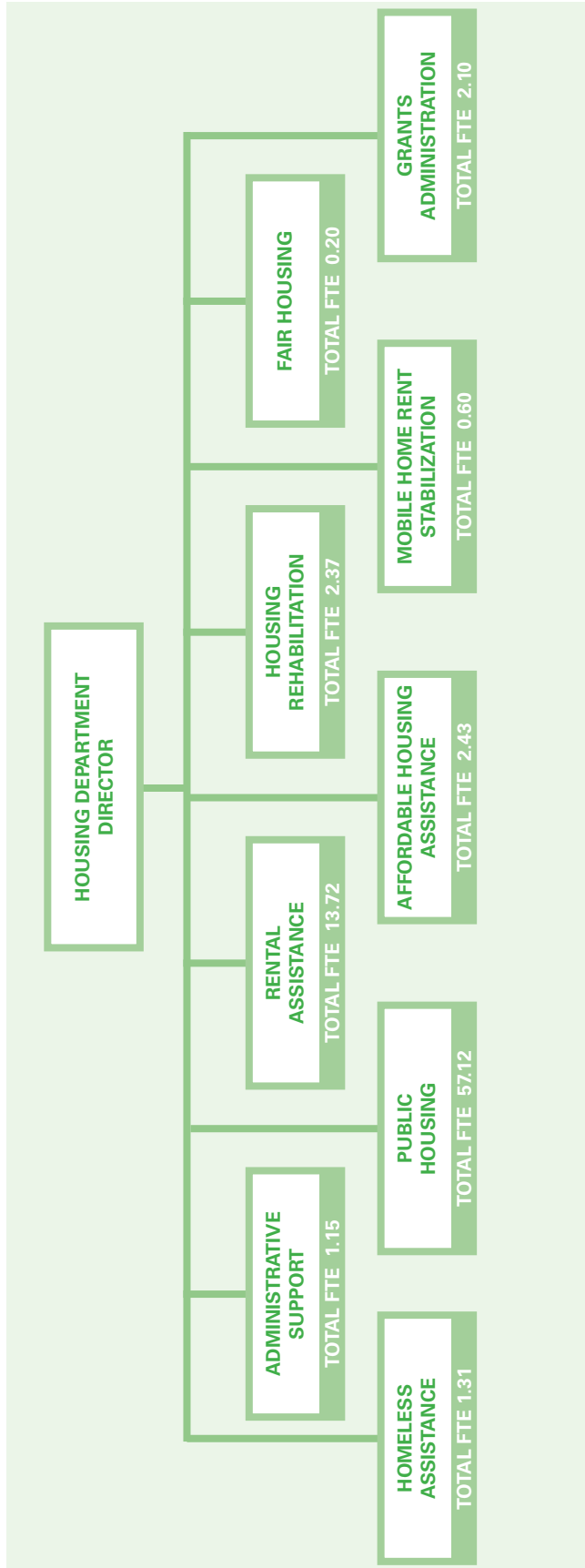
FY 2016-2017
PROPOSED BUDGET

Housing Department

CITY OF
OXNARD
CALIFORNIA

REVISED 6/14/16

Housing Department



Housing Department

Mission:

The Housing Department provides safe, attractive, sanitary, and well maintained housing for eligible low and very low income families in a manner that promotes commitment, exemplary customer service, economic efficiency and the social well-being of the residents.

Programs:

Section 8 Housing Assistance is responsible for the administration and management of 1,819 Section 8 vouchers which provide rental subsidy to assist low-income individuals and families to obtain rental housing in the private market. Funding is provided by the U.S. Department of Housing and Urban Development (HUD).

Public Housing is responsible for the operation, management, and maintenance of 666 low income rental units throughout the City. This program is funded with subsidies from HUD.

Affordable Housing is responsible for administering first-time homebuyer and home repair programs for low-income residents. The division also provides assistance to non-profit developers for the development of low-income housing throughout the City.

Homeless Services is responsible for administering the Homeless Emergency Solutions Grant from HUD which provides funding to non-profit agencies providing services to homeless individuals in the City. Homeless Services staff is also responsible for providing staff support to the City's Commission on Homelessness, a 7 member board formed to advise the City Council on issues related to homelessness.

Fair Housing is responsible for the administration of the fair housing requirements as specified by state and federal law, which includes developing systems to ensure compliance with federal and state laws; administering service provider contracts; providing information and promoting fair housing programs to public and private agencies.

Grants Management is responsible for the administration and financial management of HUD entitlement grants received by the City (Community Development Block Grant, HOME Investment Partnership Act Grant, and Homeless Emergency Solutions Grant), as well as any state grants that may be received to provide affordable housing opportunities.

Mobile home Rent Stabilization is responsible for the administration and compliance monitoring of the City's Mobile Home Park Rent Stabilization ordinance and guidelines as well as providing staff support to the City's Mobile Home Park Rent Review Board.

Accomplishments – FY 2015-2016:

- Assisted over 2,300 families to obtain and maintain affordable housing.
- Designated by HUD as a High Performing agency for Public Housing.
- Trained and transitioned the Commission on Homelessness to perform its proper advisory function, resulting in Commission adoption of specific policy recommendations for City Council.
- Completed construction on a 64 unit affordable housing project – Terraza de las Cortes.
- Provided 18 first-time homebuyer loans since July 1, 2015.

- Organized a successful regional Winter Warming Shelter for homeless persons for 4.5 months (with an average of 82 persons nightly).
- Maintained and protected the housing affordability of 2,900 households who own mobile homes in privately-owned mobile home parks.

Goals & Objectives – FY 2016-2017:

The FY 2016-2017 goals and objectives for the oxnard housing department are:

Goal 1 – Housing Authority - High Performing Agency

- Increase Section 8 Housing Choice Voucher (HCV) Program lease-up rate by 5%.
- Increase HCV Housing Quality Standards enforcement by 10 points in HUD Section 8 Management Assessment Program (SEMAP).
- Increase HUD Public Housing Assessment System (PHAS) rating by 5 points.

Goal 2 – Meet HUD Entitlement Grants Timelines Standards

- Prepare all FY 2016-17 Grant Agreements by 7/1/2016.
- Complete and submit the Consolidated Annual Performance and Evaluation Report (CAPER) by 9/30/2016.
- Complete and submit the FY 2017-18 Annual Action Plan to HUD by May 15, 2017.

Goal 3 – Provide More Affordable Housing Opportunities

- Provide 7 additional first-time homebuyers loans.
- Provide 13 additional rehabilitation loans.
- Expend \$1 million from the 2011 Cal Home grant allocation by April 2017.
- Provide funding to non-profits for development of low-income housing.

Goal 4 – Provide More Affordable Housing Opportunities

- Work with developer under contract to complete the demolition of 144 units of public housing and construction of 144 tax-credit dwelling units and reconfiguration of the neighborhood.

Goal 5 – Provide an Improved Alternative to the National Guard Armory to provide shelter for homeless individuals and families during the winter months of Dec. 2016 through March 2017.

Quantitative and Qualitative Performance Measures:

	FY2015-2016 Actual	FY2016-2017 Estimated
Lease up Rate	93%	98%
Increase HQS Enforcement Points	0	10
Increase PHAS	591	596
Preparation of Grant Agreements	10/30/2015	7/01/2016
Complete CAPER	9/30/2015	9/30/2016
First-time Homebuyer loans	18	25
Rehabilitation loans	4	17
Non-profit development funding	1,033,000	850,000

City Council Strategic Priority Areas:

Some of the programs listed in this Department budget help to implement the City Council's Strategic Priority Areas; specifically:

- **Quality of Life –**
 - Goal 1:** Improve community safety and quality of life through a combination of prevention, intervention, and suppression efforts that address crime and underlying issues.
 - Goal 2:** Address homelessness through the development and implementation of a multi-tiered strategy.
- **Economic Development: –**
 - Goal 5:** Revitalize Oxnard's downtown and pursue economic development opportunities.

FULL TIME EQUIVALENT STAFFING BY DEPARTMENT

	14-15 Actual	15-16 Adopted	15-16 Revised	16-17 Proposed
PUBLIC HOUSING				
Account Clerk I/II	2.00	2.00	2.00	2.00
Account Clerk III	1.75	1.75	1.75	1.75
Accountant I	1.05	1.05	1.00	1.00
Administrative Secretary III	0.45	0.45	0.45	0.45
Administrative Technician	-	-	-	-
Compliance Services Manager	0.03	-	-	-
Computer Network Engineer III	0.72	0.72	0.72	0.72
Deputy Housing Director	0.50	0.50	0.50	0.50
Facilities Maintenance Worker I/II	8.00	8.00	8.00	8.00
Groundswoker I/II (or Maintenance Worker Trainee)	3.00	3.00	3.00	3.00
Housing Contract Administrator	1.00	1.00	1.00	1.00
Housing Director	1.00	0.43	0.43	0.43
Housing Engineer	1.00	1.00	1.00	1.00
Housing Financial Officer	0.75	0.75	0.75	0.75
Housing Maintenance Superintendent	1.00	1.00	1.00	1.00
Housing Maintenance Supervisor	3.00	3.00	3.00	3.00
Housing Modernization Superintendent	1.00	1.00	1.00	1.00
Housing Program Supervisor	4.00	3.00	4.00	4.00
Housing Programs Manager	1.00	1.00	1.00	1.00
Housing Rehabilitation Program Manager	0.15	0.15	0.15	0.15
Housing Specialist I/II	8.00	7.00	8.00	8.00
Management Accountant/Auditor	-	-	-	-
Management Analyst I/II	0.50	0.25	0.25	0.25
Management Analyst III	1.85	1.85	2.00	2.00
Office Assistant I/II	6.80	5.80	6.80	6.80
Rehabilitation Construction Specialist I/II	1.00	1.00	1.00	1.00
Rehabilitation Loan Assistant	-	0.30	0.32	0.32
Rehabilitation Loan Specialist	-	-	-	-
Resident Services Assistant	1.00	1.00	1.00	1.00
Resident Services Coordinator	1.00	1.00	1.00	1.00
Senior Groundswoker	1.00	1.00	1.00	1.00
Senior Housing Maintenance Worker	2.00	2.00	2.00	2.00
Senior Housing Specialist	2.00	3.00	3.00	3.00
Total FTE	56.55	54.00	57.12	57.12

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FULL TIME EQUIVALENT STAFFING BY DEPARTMENT

	14-15 Actual	15-16 Adopted	15-16 Revised	16-17 Proposed
RENTAL ASSISTANCE				
Account Clerk III	0.25	0.25	0.25	0.25
Accountant I	0.95	0.95	1.00	1.00
Administrative Secretary III	0.45	0.45	0.45	0.45
Compliance Services Manager	0.06	0.09	0.09	0.09
Computer Network Engineer III	0.28	0.28	0.28	0.28
Deputy Housing Director	0.50	0.50	0.50	0.50
Housing Director	-	0.43	0.43	0.43
Housing Financial Officer	0.25	0.25	0.25	0.25
Housing Inspector	1.00	0.75	1.00	1.00
Housing Program Supervisor	-	1.00	-	-
Housing Specialist I/II	5.00	6.00	5.00	5.00
Management Accountant/Auditor	-	-	-	-
Management Analyst III	0.15	0.15	-	-
Office Assistant I/II	3.20	4.20	3.20	3.20
Rehab Loan Assistant	-	0.30	0.27	0.27
Senior Housing Specialist	2.00	1.00	1.00	1.00
Total FTE	14.09	16.60	13.72	13.72

	14-15 Actual	15-16 Adopted	15-16 Revised	16-17 Proposed
AFFORDABLE HOUSING ASSISTANCE				
Administrative Technician	-	0.80	0.80	0.80
Compliance Services Manager	0.16	-	-	-
Housing Rehabilitation Program Manager	0.58	0.58	0.58	0.58
Management Analyst II	-	0.25	0.25	0.25
Rehabilitation Loan Assistant	0.20	0.08	0.20	0.20
Rehabilitation Loan Specialist	0.40	0.60	0.60	0.60
Total FTE	1.34	2.31	2.43	2.43

	14-15 Actual	15-16 Adopted	15-16 Revised	16-17 Proposed
Administrative Support				
Accounting Manager	-	1.00	1.00	1.00
Housing Director	-	0.15	0.15	0.15
Total FTE	0.00	1.15	1.15	1.15

FULL TIME EQUIVALENT STAFFING BY DEPARTMENT

	14-15 Actual	15-16 Adopted	15-16 Revised	16-17 Proposed
HOUSING REHABILITATION				
Administrative Technician	0.13	0.25	-	-
Compliance Services Manager	0.75	-	-	-
Facilities Maintenance Worker I/II	-	-	-	-
Housing Rehabilitation Program Manager	0.27	0.27	0.27	0.27
Management Analyst I/II	0.50	0.50	0.50	0.50
Rehabilitation Construction Specialist I/II	-	-	-	-
Rehabilitation Loan Assistant	0.80	-	0.20	0.20
Rehabilitation Loan Specialist	1.60	1.40	1.40	1.40
Total FTE	4.05	2.42	2.37	2.37

	14-15 Actual	15-16 Adopted	15-16 Revised	16-17 Proposed
HOMELESS ASSISTANCE				
Compliance Services Manager	-	0.31	0.31	0.31
Homeless Assistance Program Coordinator	1.00	-	-	1.00
Rehab Loan Assistant	-	0.08	-	-
Total FTE	1.00	0.39	0.31	1.31

	14-15 Actual	15-16 Adopted	15-16 Revised	16-17 Proposed
MOBILE HOME RENT STABILIZATION				
Administrative Technician	0.82	0.10	0.10	0.10
Compliance Services Manager	-	0.50	0.50	0.50
Total FTE	0.82	0.60	0.60	0.60

	14-15 Actual	15-16 Adopted	15-16 Revised	16-17 Proposed
FAIR HOUSING				
Administrative Technician	0.05	0.10	0.10	0.10
Compliance Services Manager	-	0.10	0.10	0.10
Total FTE	0.05	0.20	0.20	0.20

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FULL TIME EQUIVALENT STAFFING BY DEPARTMENT

	14-15 Actual	15-16 Adopted	15-16 Revised	16-17 Proposed
GRANTS ADMINISTRATION				
Accounting Manager	1.00	-	-	-
Administrative Secretary III	0.10	0.10	0.10	0.10
Grants Coordinator	1.00	1.00	1.00	1.00
Grants Specialist I/II	1.00	1.00	1.00	1.00
Rehab Loan Assistant	-	0.25	-	-
Total FTE	3.10	2.35	2.10	2.10
HOUSING TOTAL				
	81.00	80.02	80.00	81.00

EXPENDITURES BY PROGRAM BY FUND

Account Code	FY 14-15 ACTUALS	FY 15-16 ADJUSTED BUDGET	FY 15-16 ESTIMATED BUDGET	FY 16-17 PROPOSED BUDGET
Fund 101-GENERAL FUND				
HOUSING				
5105-HOMELESS ASSISTANCE	153,789	12,000	9,500	141,491
5106-MOBILEHOME RENT STABILIZATION	123,685	119,662	119,661	115,380
5139-GRANTS ADMINISTRATION	25,741	47,544	50,781	74,294
5199-ADMINISTRATIVE SUPPORT	5,254	198,218	198,818	207,245
HOUSING Total	308,469	377,424	378,760	538,410
Fund 101-GENERAL FUNDTotal	308,469	377,424	378,760	538,410
Fund 117-CALHOME PROGRAM-STATE				
HOUSING				
5134-AFFORDABLE HOUSING ASSISTANCE	441,202	1,565,899	478,013	900,000
HOUSING Total	441,202	1,565,899	478,013	900,000
Fund 117-CALHOME PROGRAM-STATE Total	441,202	1,565,899	478,013	900,000
Fund 219-STATE/LOCAL-MY GRANTS				
HOUSING				
5127-AFFORDABLE HOUSING ASSISTANCE	262,555	30,801	30,801	-
5141-HOUSING REHABILITATION	87,049	-	95,775	-
HOUSING Total	349,603	30,801	126,576	-
Fund 219-STATE/LOCAL-MY GRANTS Total	349,603	30,801	126,576	-

REVISED 6/14/16

EXPENDITURES BY PROGRAM BY FUND

Account Code	FY 14-15 ACTUALS	FY 15-16 ADJUSTED BUDGET	FY 15-16 ESTIMATED BUDGET	FY 16-17 PROPOSED BUDGET
Fund 243-EMERGENCY SHELTER GRANT				
HOUSING				
5138-HOMELESS ASSISTANCE	40,442	30,000	30,000	30,000
5374-HOMELESS ASSISTANCE	95,958	61,959	61,959	55,000
5376-HOMELESS ASSISTANCE	1,100	21,047	21,047	7,369
5391-HOMELESS ASSISTANCE	13,318	14,341	14,341	15,067
5396-HOMELESS ASSISTANCE	46,540	44,731	44,731	58,143
5397-HOMELESS ASSISTANCE	30,000	40,000	40,000	27,000
HOUSING Total	227,358	212,078	212,078	192,579
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Fund 243-EMERGENCY SHELTER GRANT Total	227,358	212,078	212,078	192,579
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Fund 285-CDBG ENTITLEMENT				
HOUSING				
5105-HOMELESS ASSISTANCE	26,008	57,510	57,510	57,475
5107-FAIR HOUSING	78,917	54,815	54,815	58,235
5110-HOMELESS ASSISTANCE	-	-	-	100
5111-HOUSING REHABILITATION	201,233	183,252	185,305	229,224
5115-AFFORDABLE HOUSING ASSISTANCE	42,148	75,382	75,382	87,921
5139-GRANTS ADMINISTRATION	280,823	303,467	300,075	312,892
5160-GRANTS ADMINISTRATION	233,796	329,704	329,704	-
5163-AFFORDABLE HOUSING ASSISTANCE	25,000	375,000	375,000	-
5182-HOUSING REHABILITATION	54,611	10,000	-	300,000
5183-HOUSING REHABILITATION	54,274	367,823	364,224	125,000
5309-HOMELESS ASSISTANCE	11,581	10,000	25,000	-
5347-HOMELESS ASSISTANCE	61,286	60,000	60,000	48,000
5387-HOMELESS ASSISTANCE	10,000	15,000	15,000	30,000
5394-HOMELESS ASSISTANCE	19,299	-	-	-
5396-HOMELESS ASSISTANCE	45,000	50,000	50,000	73,822
HOUSING Total	1,143,976	1,891,953	1,892,015	1,322,668
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Fund 285-CDBG ENTITLEMENT Total	1,143,976	1,891,953	1,892,015	1,322,668

REVISED 6/14/16

EXPENDITURES BY PROGRAM BY FUND

Account Code	FY 14-15 ACTUALS	FY 15-16 ADJUSTED BUDGET	FY 15-16 ESTIMATED BUDGET	FY 16-17 PROPOSED BUDGET
Fund 295-HUD HOME				
HOUSING				
5115-AFFORDABLE HOUSING AS- SISTANCE	79,697	56,117	53,335	126,679
5162-AFFORDABLE HOUSING ASSISTANCE	-	755,057	755,057	213,399
5163-AFFORDABLE HOUSING ASSISTANCE	435,744	283,605	300,000	420,000
5182-HOUSING REHABILITATION	163,821	16,023	144,817	-
5183-HOUSING REHABILITATION	30,000	200,000	149,540	-
HOUSING Total	709,262	1,310,802	1,402,749	760,078
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Fund 295-HUD HOME Total	709,262	1,310,802	1,402,749	760,078
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Fund 371-HOUSING-IN-LIEU FEES				
HOUSING				
5132-AFFORDABLE HOUSING ASSISTANCE	113	-	-	-
HOUSING Total	113	-	-	-
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Fund 371-HOUSING-IN-LIEU FEES Total	113	-	-	-
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Grand Total	3,179,985	5,388,957	4,490,191	3,713,735

EXPENDITURES BY TYPE BY FUND

Account Code	FY 14-15 ACTUALS	FY 15-16 ADJUSTED BUDGET	FY 15-16 ESTIMATED BUDGET	FY 16-17 PROPOSED BUDGET
HOUSING				
Fund 101-GENERAL FUND				
1-PERSONNEL	254,990	313,456	316,573	449,884
2-OTHER O&M EXPENSE	53,479	63,968	62,187	88,526
5-TRANSFERS OUT	-	-	-	-
Fund 101-GENERAL FUND Total	308,469	377,424	378,760	538,410
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Fund 101-GENERAL FUNDTotal	17,480,872	15,148,805	15,089,377	15,920,865

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EXPENDITURES BY TYPE BY FUND

Account Code	FY 14-15 ACTUALS	FY 15-16 ADJUSTED BUDGET	FY 15-16 ESTIMATED BUDGET	FY 16-17 PROPOSED BUDGET
Fund 219-STATE/LOCAL-MY GRANTS				
1-PERSONNEL	58,141	-	66,668	-
2-OTHER O&M EXPENSE	291,462	30,801	59,908	-
Fund 219-STATE/LOCAL-MY GRANTS Total	349,603	30,801	126,576	-
Fund 243-EMERGENCY SHELTER GRANT				
1-PERSONNEL	13,318	13,806	13,806	11,898
2-OTHER O&M EXPENSE	214,040	198,272	198,272	180,681
Fund 243-EMERGENCY SHELTER GRANT Total	227,358	212,078	212,078	192,579
Fund 258-CONTINUUM OF CARE GRANT				
1-PERSONNEL	-	-	-	-
2-OTHER O&M EXPENSE	-	-	-	-
Fund 258-CONTINUUM OF CARE GRANT Total	-	-	-	-
Fund 285-CDBG ENTITLEMENT				
1-PERSONNEL	514,800	561,055	557,055	594,443
2-OTHER O&M EXPENSE	481,275	1,117,299	1,131,361	303,225
5-TRANSFERS OUT	147,901	213,599	203,599	425,000
Fund 285-CDBG ENTITLEMENT Total	1,143,976	1,891,953	1,892,015	1,322,668
Fund 286-CDBG-ARRA				
1-PERSONNEL	-	-	-	-
Fund 286-CDBG-ARRA Total	-	-	-	-
Fund 295-HUD HOME				
1-PERSONNEL	66,557	39,956	37,174	108,478
2-OTHER O&M EXPENSE	448,489	299,766	610,518	438,201
5-TRANSFERS OUT	194,216	216,023	-	-
4-CAPITAL OUTLAY	-	755,057	755,057	213,399
Fund 295-HUD HOME Total	709,262	1,310,802	1,402,749	760,078

REVISED 6/14/16

EXPENDITURES BY TYPE BY FUND

Account Code	FY 14-15 ACTUALS	FY 15-16 ADJUSTED BUDGET	FY 15-16 ESTIMATED BUDGET	FY 16-17 PROPOSED BUDGET
Fund 371-HOUSING-IN-LIEU FEES				
2-OTHER O&M EXPENSE	113	-	-	-
5-TRANSFERS OUT	-	-	-	-
Fund 371-HOUSING-IN-LIEU FEES Total	113	-	-	-

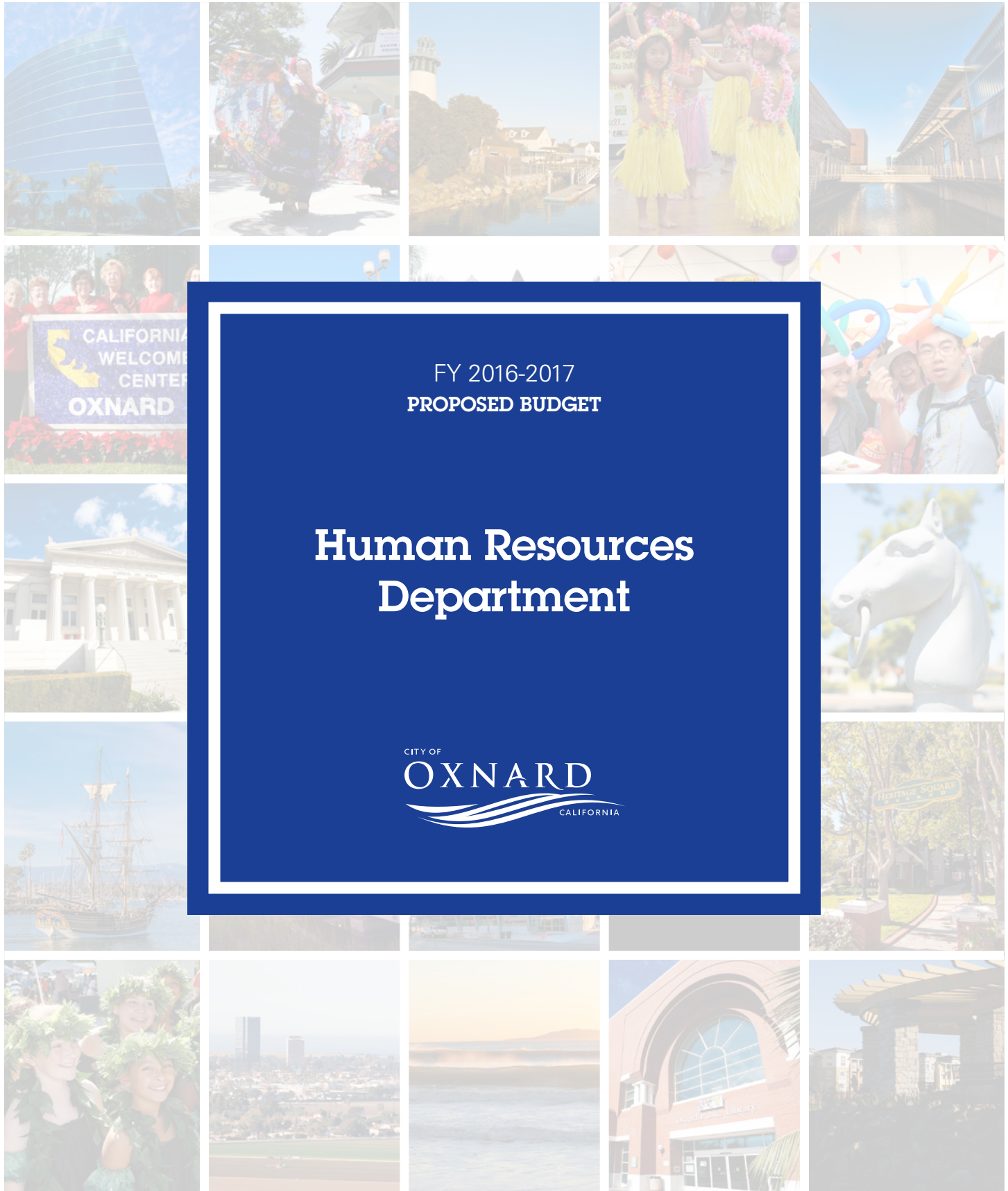
EXPENDITURES BY TYPE BY FUND

Account Code	FY 14-15 ACTUALS	FY 15-16 ADJUSTED BUDGET	FY 15-16 ESTIMATED BUDGET	FY 16-17 PROPOSED BUDGET
Fund 372-AFFORD.RENTAL HOUSING FND				
2-OTHER O&M EXPENSE	-	-	-	-
5-TRANSFERS OUT	-	-	-	-
Fund 372-AFFORD.RENTAL HOUSING FND Total	-	-	-	-

**Fund 117-CALHOME PROGRAM-
STATE**

1-PERSONNEL	36,189	-	-	-
2-OTHER O&M EXPENSE	405,013	1,565,899	478,013	900,000
Fund 117-CALHOME PROGRAM- STATE Total	441,202	1,565,899	478,013	900,000

HOUSING Total	3,179,985	5,388,957	4,490,191	3,713,735
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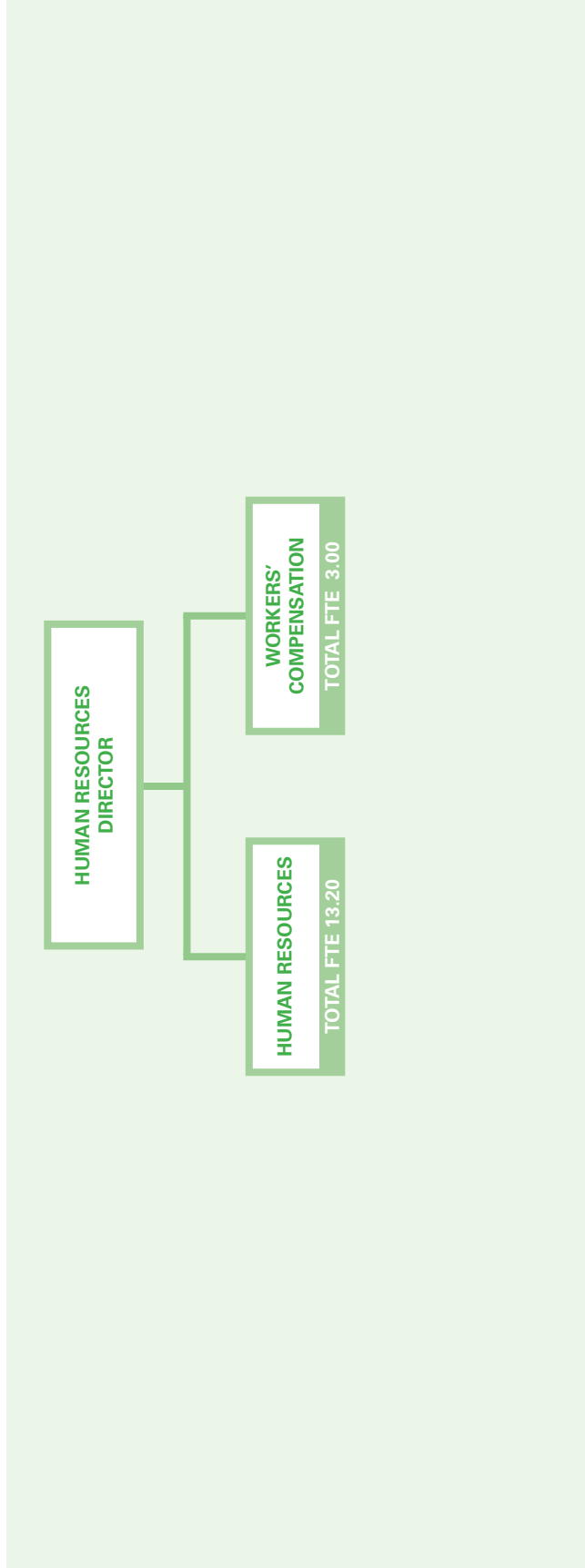
FY 2016-2017
PROPOSED BUDGET

Human Resources Department

CITY OF
OXNARD
CALIFORNIA

REVISED 6/14/16

Human Resources Department



Human Resources Department

Mission:

The Human Resources Department serves as a strategic partner to City departments by attracting, developing and retaining the most qualified, proficient and service-oriented workforce possible to provide excellent public service to the residents of the City of Oxnard.

Programs:

Recruitment & Selection, Classification & Compensation provides professional services to departments by planning and acquiring a highly skilled workforce. The division directs, assesses, and modifies as needed the centralized and decentralized recruitment and examination systems in accordance with the Civil Service principles and all applicable Federal, State, and local statutes, laws and regulations. The division also provides recruitment and certification of qualified candidates, and maintains recruitment and examination files; determines classification and compensation, bargaining units, and Fair Labor Standards Act status.

Training & Development aims to promote and support employee development by providing high-quality training programs designed to meet individual, group, or departmental needs and objectives by conducting comprehensive programs in required training, general management, and supervision and basic skills development.

Employee Benefits Administration is committed to providing excellent customer service and education to allow City employees to make informed choices among a wide variety of high quality benefit options. The responsibilities of the division include; implementing and administering benefits plans, analyzing and making recommendations related to benefit programs and policies, participating in benefit contract negotiation and renewals, communicating benefits information to employees, administering family and medical leave, COBRA, military leave, mandating benefit notices, and Monitoring related legislation.

Employee & Labor Relations develops a strategic view of the priorities for balancing sustainable financial resources with the cost of a stable and highly skilled workforce to provide City services. Labor Relations secures City Council and City Manager approval for long and short-term objectives and adjustments as needed, establishes and maintains a durable working relationship with organized labor groups, negotiates agreements that achieve strategic, operational and fiscal objectives consistent with prioritized needs, performs day-to-day oversight of the implementation of negotiated agreements, and resolves grievances and assures that the collective bargaining agreements and disciplinary actions are applied in a consistent, business based manner.

Employee Safety and Workers Compensation is charged with the responsibility of making and implementing decisions that minimize the adverse effects of accidental losses and is responsible for the administration of the City's safety and Workers' Compensation programs. The division performs facility inspections, safety training for City employees, and is responsible for compliance with a number of Federal and State mandated programs including Unemployment Insurance, the Americans with Disabilities Act, and drug testing.

Accomplishments – FY 2015-2016:

- Established a multi-year contract with Keenan & Associates to assist in administering the City's benefits programs.
- Coordinated and delivered a successful Benefits Open Enrollment Program.
- Addressed and corrected deficiencies in the Retiree Life Insurance Program.
- Established an Alternative Retirement Plan specifically for employees not enrolled in the City's CalPERS plan.
- Coordinated with City Manager's Office to facilitate and establish city-wide Leadership Development Teams.
- Coordinated professional development / training programs.
- Restructured the Human Resources organization by adding Assistant Director of HR and key technical staff.
- Established a recruitment and vacancy tracking system.
- Improved and standardized recruitment materials and process.
- Responded to approximately 160 "Request to Fill" position requisitions.
- Filled 85 vacant positions including ten (10) key senior management positions.
- Addressed high turnover positions by establishing "active" eligibility lists for "on demand" placements.
- Negotiated one comprehensive labor agreement and engaged six others in the negotiations process.

Goals & Objectives – FY 2016-2017:

The FY 2016-2017 Goals and Objectives for the Human Resources Department are:

Goal 1 - Fill Vacant Funded Positions

- Reduce the City's overall vacancy rate to 9%.
- Implement standardized recruitment and hiring processes.
- Establish clear recruitment expectations with hiring managers .

Goal 2 - Benefits Administration

- Review all city-sponsored benefit programs for maximum service level and cost effectiveness.
- Coordinate and deliver a Health and Wellness Fair.
- Coordinate and deliver Benefits Open Enrollment.
- Augment staff with leave coordinator.

Goal 3 - Employee/Labor Relations

- Conclude all open labor negotiations for successor agreements.
- Implement revised Personnel Rules and Regulations.

Goal 4 - Training and Development

- Augment staff with addition of training coordinator.
- Implement new training program, including leadership, supervisory and targeted competency training.

Goal 5 - Promote Health and Safety Strategies

- Manage premium costs for liability and other insurance.
- Control workers' compensation costs by providing Employee Safety and Wellness Program

Quantitative and Qualitative Performance Measures:

	FY2015-2016 Actual	FY2016-2017 Estimated
Complete external (open) recruitments within an average of 90 days from receipt of approved request to fill form	n/a	90
Conduct post-recruitment follow-up interviews with 75% of hiring managers	n/a	75%
Conduct exit interview with 90% of separated employees	n/a	90%
Conclude labor negotiations on successor agreements with all city unions	1	6
Complete phases 1 and 2 (50%) of city-wide classification and compensation study	n/a	50%
Implement 50% of revised Personnel Rules and Regulations	n/a	50%
Coordinate and deliver Benefits Open Enrollment	1	1
Provide supervisory training modules	0	4
Provide targeted competency training modules	0	2

City Council Strategic Priority Areas:

Some of the programs listed in this Department budget help to implement the City Council’s Strategic Priority Areas; specifically:

- Organizational Effectiveness –**
Goal 1: Help foster a healthy and accountable corporate foundation by strengthening the support functions, which include Finance, Information Technology, and Human Resources.

Goal 3: Focus on creating a culture of learning and talent development that will lead to a quality workforce which meets the needs of our community.

FULL TIME EQUIVALENT STAFFING BY DEPARTMENT

	14-15 Actual	15-16 Adopted	15-16 Revised	16-17 Proposed
HUMAN RESOURCES				
Administrative Assistant (C)	-	-	1.00	1.00
Administrative Secretary I/II (C)	2.00	2.00	1.00	1.00
Administrative Technician (C)	0.50	-	-	-
Assistant City Manager	0.20	0.20	0.20	0.20
Assistant Human Resources Director	-	-	1.00	1.00
Employee Relations Coordinator (C)	1.00	1.00	-	-
Human Resources Director	1.00	1.00	1.00	1.00
Human Resources Manager	1.00	1.00	-	-
Human Resources Technician (C)	0.67	1.00	3.00	3.00
Principal Human Resources Analyst	-	-	1.00	1.00
Recruitment Supervisor	-	-	-	-
Senior Benefits Coordinator (C)	0.50	1.00	1.00	1.00
Senior Human Resources Coordinator (C)	1.00	-	2.00	4.00
Senior Recruitment Coordinator	-	1.00	-	-
Total FTE	7.87	8.20	11.20	13.20

	14-15 Actual	15-16 Adopted	15-16 Revised	16-17 Proposed
WORKER'S COMPENSATION				
Administrative Technician (C)	-	-	-	-
Human Resources Technician (C)	0.33	-	-	-
Senior Benefits Coordinator (C)	0.50	-	-	-
Senior Human Resources Coordinator (C)	1.00	1.00	1.00	1.00
Workers' Compensation Manager	1.00	1.00	1.00	1.00
Workers' Compensation Specialist (C)	1.00	1.00	1.00	1.00
Total FTE	3.83	3.00	3.00	3.00

	14-15 Actual	15-16 Adopted	15-16 Revised	16-17 Proposed
SAFETY MANAGEMENT				
Administrative Technician (C)	-	-	-	-
Safety Specialist (C)	1.00	-	-	-
Senior Benefits Coordinator (C)	-	-	-	-
Total FTE	1.00	0.00	0.00	0.00

HUMAN RESOURCES TOTAL	12.70	11.20	14.20	16.20
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REVISED 6/14/16

EXPENDITURES BY PROGRAM BY FUND

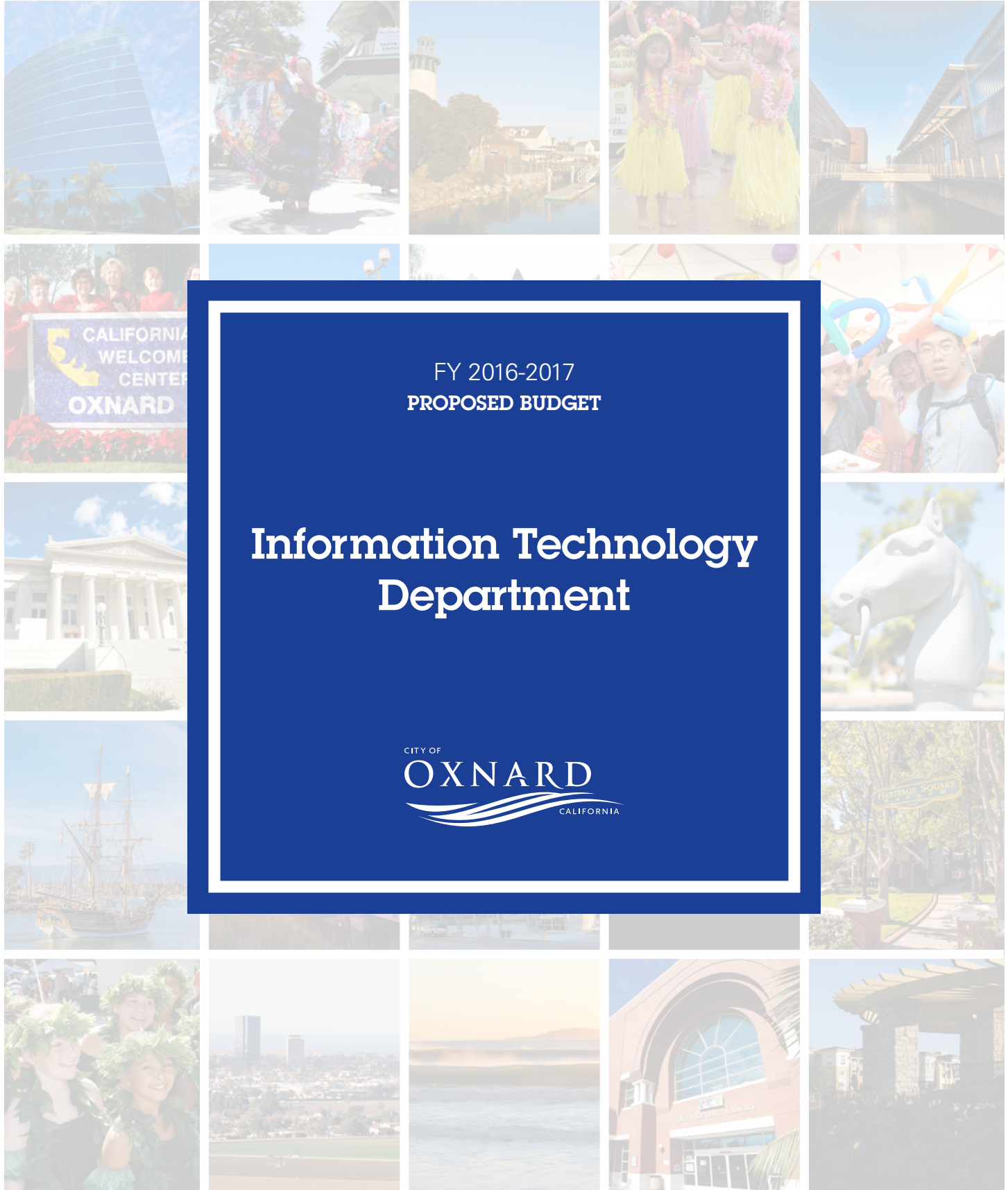
Account Code	FY 14-15 ACTUALS	FY 15-16 ADJUSTED BUDGET	FY 15-16 ESTIMATED BUDGET	FY 16-17 PROPOSED BUDGET
Fund 101-GENERAL FUND				
HUMAN RESOURCES				
1701-HUMAN RESOURCES	1,741,837	2,136,827	2,072,238	2,323,695
HUMAN RESOURCES Total	1,741,837	2,136,827	2,072,238	2,323,695
<hr/>				
Fund 101-GENERAL FUND Total	1,741,837	2,136,827	2,072,238	2,323,695
<hr/>				
Fund 702-WORKERS COMPENSA-TION				
HUMAN RESOURCES				
1702-WORKERS' COMPENSA-TION	6,081,588	5,223,289	5,224,396	5,192,212
1703-SAFETY MANAGEMENT	176,182	262,973	262,973	253,923
HUMAN RESOURCES Total	6,257,770	5,486,262	5,487,369	5,446,135
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Fund 702-WORKERS COMPENSA-TION Total	6,257,770	5,486,262	5,487,369	5,446,135
<hr/>				
Grand Total	7,999,607	7,623,089	7,559,607	7,769,830

EXPENDITURES BY TYPE BY FUND

Account Code	FY 14-15 ACTUALS	FY 15-16 ADJUSTED BUDGET	FY 15-16 ESTIMATED BUDGET	FY 16-17 PROPOSED BUDGET
HUMAN RESOURCES				
Fund 101-GENERAL FUND				
1-PERSONNEL	493,313	1,150,045	1,082,701	1,691,548
2-OTHER O&M EXPENSE	1,248,524	986,782	989,537	632,147
Fund 101-GENERAL FUND Total	1,741,837	2,136,827	2,072,238	2,323,695
<hr/>				
Fund 702-WORKERS COMPENSATION				
1-PERSONNEL	436,787	333,054	334,161	303,488
2-OTHER O&M EXPENSE	5,815,550	5,153,208	5,153,208	5,142,647
4-CAPITAL OUTLAY	5,433	-	-	-
Fund 702-WORKERS COMPENSA-TION Total	6,257,770	5,486,262	5,487,369	5,446,135
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HUMAN RESOURCES Total	7,999,607	7,623,089	7,559,607	7,769,830

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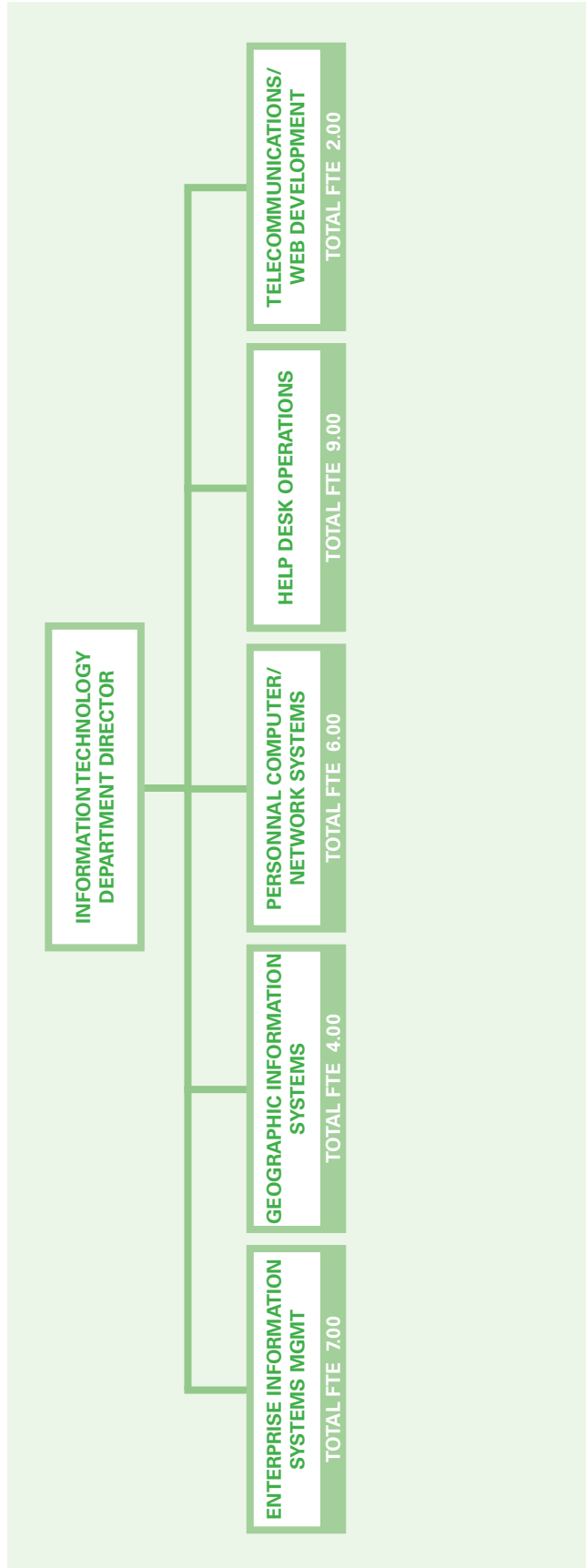
FY 2016-2017
PROPOSED BUDGET

Information Technology Department

CITY OF
OXNARD
CALIFORNIA

REVISED 6/14/16

Information Technology Department



Information Technology Department

Mission:

The Information Technology Department provides critical decision making information when it is required.

Programs:

Help Desk Operations provides documentation, training and management of ongoing first-level support for personal workstations, networking technology, end-user applications and mobile devices.

Computing & Network Systems is responsible for the planning, acquisition, delivery and support of the City's computing and networking infrastructure.

Enterprise Applications Applications works in a consultative role with the various divisions within the City of Oxnard to provide the technical expertise to support the strategic direction of the organization. The Enterprise Applications Division will work collaboratively to perform the necessary analysis, identify and evaluate alternatives, as well as select and implement the recommended solution and perform ongoing maintenance. Through these efforts, the group will ensure the flow of vital information required by key stakeholders, including City management, staff, and the community.

Communication and Security Systems is responsible for maintaining communication and messaging networks in all their forms, including voice, video, messaging, unified communications, security applications and their infrastructure, in order to facilitate and support the efficient, safe, secure and revenue-generating operation of critical applications for city government, employees and businesses.

Geographic Information Systems (GIS) is responsible for the City's Enterprise GIS data by employing advanced and innovative GIS technology, expanding GIS for field applications, providing training and support for staff to maintain department specific data sets and providing Intranet map services available for all City personnel. This includes internet-viewable maps and downloadable maps for the general public.

Accomplishments – FY 2015-2016:

- Completed Information Technology (IT) Master Plan and received City Council approval and funding of top five priority projects per Organizational Assessment Recommendation (Rec #25, Priority 1B, 6 Months).
- Established a Technology Governance Committee comprised of Senior Leadership Team members and their designated technical liaisons by working with Department Heads Per Organizational Assessment Recommendation (Rec #30, Priority 1B, 1 Year).
- Migrated and trained all City employees who were previously using three separate email systems into one seamless and secure Google Apps for Government environment under the oxnard.org domain name.
- Utilized Google Apps for Government to integrate document sharing, collaboration and video conferencing within current procedures to enhance productivity and work-product quality, while reducing time required in order to meet City goals.
- Achieved and maintained a 99.9% uptime on all critical systems including the SunGard Public Sector applications, Gmail system, domain controllers and numerous file applications, databases, and print servers.

- Launched REGIS Connect mobile application Work Order Activity Tracking system. This is a GIS-based technology that allows field crews the ability to track work through a mobile application. This technology will also provide City staff with critical location data in almost real time.
- GIS staff collaborated with CIRGIS regional user group to obtain new 2015 aerial imagery used by all City departments.
- Combined three disparate tech support groups into a unified help desk for the City of Oxnard, extended support times from 6:00 am to 6:00 pm, with every other Friday off, to 6:00 am to 8:15 pm with Monday through Friday coverage and 24/7 on-call support for all City systems.
- Established ongoing classroom-based training for new software rollouts with accompanying online and printed documentation.
- Acquired and customized first-ever Citizen Relationship Management mobile application; Oxnard 311, which is a simple way for residents to submit issues, requests for service, questions and comments to the City.

Goals & Objectives – FY 2016-2017:

The FY 2016-2017 Goals and Objectives for the Information Technology Department are:

Goal 1 - Increase Internet and Wide-Area Network Speed, Reliability and Uptime.

- Survey, analyze and upgrade all core City network infrastructure to accommodate high speed connectivity to all locations - Goal - 100% completed in FY 2016-2017.
- Create internal and external escalation lists for leased lines, Internet, Phone system and Cellular services expanding staff's ability to respond.
- Create Telecommunications Google site listing key services, vendors, and escalation points.
- Identify, create and cross-train personnel to establish duplicity in internal support for leased lines, Internet, phone system and cellular services.
- Research redundancy options to key internal and external systems and networks.

Goal 2 - Enterprise Applications Systems

- Complete ERP Specification & Procurement RFP process - Goal - 100% complete in FY 2016 - 2017.
- Select and implement Citywide Time and Attendance System for electronic timekeeping - Goal - 100% complete in FY 2016 - 2017.
- Select and implement Payroll/HCM system - Goal - 50% complete in FY 2016 - 2017
- Complete New World Systems (e911 system) upgrade to version 11.6 - Goal - 100% complete in FY 2016 - 2017.
- Complete migration of Oxnard.org and Oxnardpd.org websites - Goal - 100% complete in FY 2016 - 2017.
- Implement COGNOS Business Intelligence and Analytics to the SunGard Naviline system - Goal - 100% complete in FY 2016 - 2017.
- Select and implement new Contract and Insurance Certificate Management system - Goal - 50% complete in FY 2016 - 2017.
- Implement Utility Billing enhancement for HTE upgrade to allow for remote credit card processing - Goal 100% complete in FY 2016 - 2017.

Goal 3 - Increase the efficacy and responsiveness of the Help Desk

- Integrate the City's Help Desk within project management from RFP through deployment.
- Develop partnerships with third-party subject matter experts and/or vendors.
- Create online and printed documentation in anticipation of the go-live date for 100% of hardware and software platforms.
- Train support staff and end users prior to go live of 100% of hardware and software platforms.
- Increase availability of front-line support staff by equipping them with web-based ticket management and call-taking tools. - Goal - 100% complete FY 2016-2017.

Goal 4 - Increase speed and access to GIS spatial data

- Decrease the number of desktop users dependent on GIS data-access licenses by 20%.
- Provide quarterly interdepartmental user meetings on usage of GIS data.
- Increase access to web-based GIS data.
- Initiate a viability study for integrating GIS into existing and future work orders, CMMS and Land Management software. - Goal - 100% complete in FY 2016-2017.
- Upgrade to the latest version of the GIS SQL Database.
- Complete GIS usage analysis from at least 10% of city.

Goal 5 - Analyze and reduce overall Information Technology spending. - Goal - 100% complete in FY 2016-2017

- Audit end-user usage to determine if a Chromebook/Virtual Machine combination is a viable solution enabling the potential to replacement of traditional workstations.
- Provide training to users to enable them to take advantage of remote and virtual solutions. Initiate a viability study to investigate the replacement of servers with Virtual Machines to reduce hardware and licensing costs as well as tech support complexity.
- Initiate a viability study to investigate the replacement of selected network infrastructure with Network Function Virtualization and Software-defined networking.

Quantitative and Qualitative Performance Measures:

	FY2015-2016 Actual	FY2016-2017 Estimated
Ensure 99% uptime for all Enterprise Applications	N/A	99%
Ensure a 99% uptime for network infrastructure	N/A	99%
Achieve 75% First-Call Resolution by first-level support team	N/A	75%
Achieve 85% customer satisfaction by the Help Desk	110	125
Achieve a 95% uptime on GIS web mapping applications.	25%	90%
Perform annual GIS customer survey with 85% customer satisfaction rate.	25%	85%

City Council Strategic Priority Areas:

Some of the programs listed in this Department budget help to implement the City Council's Strategic Priority Areas; specifically:

- **Organizational Effectiveness** -
 - Goal 1:** Help foster a healthy and accountable corporate foundation by strengthening the support functions, which include Finance, Information Technology, and Human Resources.
 - Goal 2:** Increase transparency with Council, community and staff related to the City's budget, and financial management processes.
 - Goal 3:** Focus on creating a culture of learning and talent development that will lead to a quality workforce which meets the needs of the community.
- **Quality of Life** -
 - Goal 3:** Strengthen neighborhood development, and connect City, community, and culture.

FULL TIME EQUIVALENT STAFFING BY DEPARTMENT

	14-15 Actual	15-16 Adopted	15-16 Revised	16-17 Proposed
ENTERPRISE INFORMATION SYSTEMS MGMT				
Computer Operator	-	-	1.00	1.00
Deputy City Manager	0.03	0.03	-	-
Information Technology Director	-	-	1.00	1.00
Network Services Coordinator	1.00	1.00	1.00	-
Programmer Analyst	1.00	1.00	1.00	3.00
Systems Administrator	1.00	1.00	-	1.00
Systems Analyst III	-	-	-	1.00
Total FTE	3.03	3.03	4.00	7.00

	14-15 Actual	15-16 Adopted	15-16 Revised	16-17 Proposed
GEOGRAPHIC INFORMATION SYSTEMS				
Deputy City Manager	0.03	0.03	-	-
Geographic Information Systems Coordinator	1.00	1.00	1.00	1.00
Geographic Information Systems Technician I/II	2.00	1.00	-	-
Geographic Information Systems Technician III	1.00	1.00	1.00	1.00
Programmer Analyst	1.00	1.00	1.00	1.00
Systems Analyst I/II	1.00	1.00	1.00	1.00
Total FTE	6.03	5.03	4.00	4.00

	14-15 Actual	15-16 Adopted	15-16 Revised	16-17 Proposed
HELPDESK OPERATIONS				
Computer Network Engineer I/II	-	-	-	7.00
Computer Network Engineer III	-	-	-	1.00
Public Safety InfoTech Manager	-	-	-	1.00
Total FTE	0.00	0.00	0.00	9.00

FULL TIME EQUIVALENT STAFFING BY DEPARTMENT

	14-15 Actual	15-16 Adopted	15-16 Revised	16-17 Proposed
PERSONAL COMPUTER/NETWORK SYSTEMS				
Computer Network Engineer I/II	2.00	2.00	2.00	-
Computer Network Engineer III	2.00	2.00	2.00	5.00
Computer Operator	2.00	1.00	-	-
Deputy City Manager	0.03	0.03	-	-
Systems Administrator	1.00	1.00	1.00	1.00
Systems Analyst I/II	-	-	-	-
Systems Analyst III	2.00	2.00	1.00	-
Total FTE	9.03	8.03	6.00	6.00

	14-15 Actual	15-16 Adopted	15-16 Revised	16-17 Proposed
DOCUMENT PUBLISHING SERVICES				
Deputy City Manager	0.03	0.03	-	-
Word Processor I/II	1.00	-	-	-
Word Processor III	1.00	1.00	-	-
Total FTE	2.03	1.03	0.00	0.00

	14-15 Actual	15-16 Adopted	15-16 Revised	16-17 Proposed
TELECOMMUNICATIONS/WEB DEVELOPMENT				
Computer Network Engineer I/II	-	-	-	1.00
Deputy City Manager	0.03	0.03	-	-
Project Manager	1.00	1.00	1.00	1.00
Total FTE	1.03	1.03	1.00	2.00

INFORMATION TECHNOLOGY TOTAL	21.15	18.15	15.00	28.00
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EXPENDITURES BY PROGRAM BY FUND

Account Code	FY 14-15 ACTUALS	FY 15-16 ADJUSTED BUDGET	FY 15-16 ESTIMATED BUDGET	FY 16-17 PROPOSED BUDGET
Fund 731-INFORMATION TECHNOLOGY				
INFORMATION TECHNOLOGY				
7301-ENTERPRISE INFORMATION SYSTEMS MANAGEMENT	1,122,362	1,152,879	980,761	1,581,475
7302-GEOGRAPHIC INFORMATION SYSTEMS	762,135	728,109	631,992	606,160
7303-HELP DESK OPERATIONS	-	-	-	460,511
7304-PERSONAL COMPUTER/ NETWORK SYSTEMS	876,765	819,477	838,713	1,039,086
7305-DOCUMENT PUBLISHING SERVICES	152,123	31,827	33,765	7,428
7306-TELECOMMUNICATIONS	-	913,578	893,578	756,959
INFORMATION TECHNOLOGY Total	2,913,385	3,645,870	3,378,809	4,451,619
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Fund 731-INFORMATION TECHNOLOGY Total	2,913,385	3,645,870	3,378,809	4,451,619

EXPENDITURES BY PROGRAM BY FUND

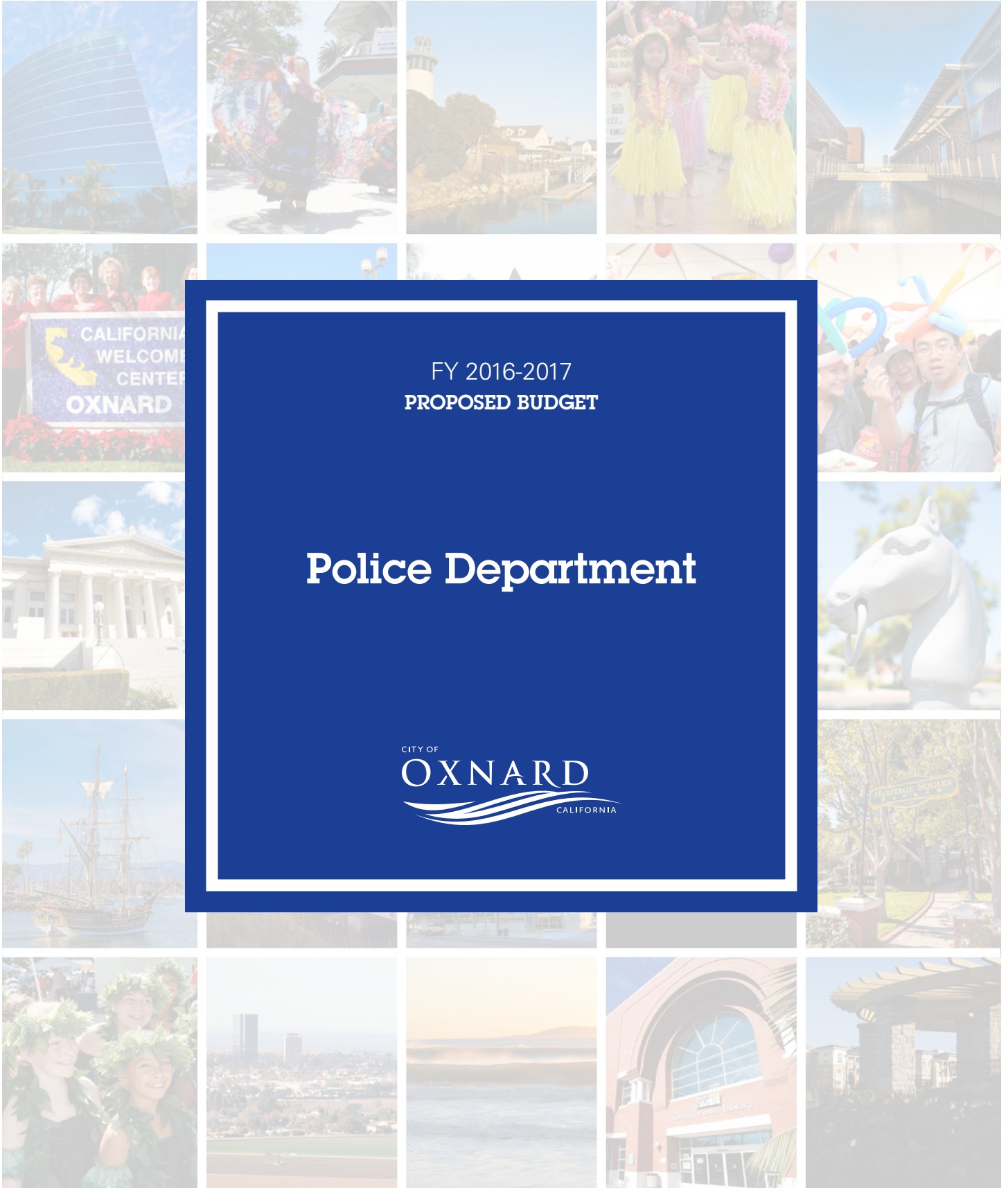
Account Code	FY 14-15 ACTUALS	FY 15-16 ADJUSTED BUDGET	FY 15-16 ESTIMATED BUDGET	FY 16-17 PROPOSED BUDGET
Fund 104-MEASURE O SALES TAX				
INFORMATION TECHNOLOGY				
1001-NON-DEPARTMENTAL	-	-	-	100,000
INFORMATION TECHNOLOGY Total	-	-	-	100,000
<hr/>				
Grand Total	2,913,385	3,645,870	3,378,809	4,551,619
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Fund 731-INFORMATION TECHNOLOGY Total	2,913,385	3,645,870	3,378,809	4,451,619

REVISED 6/14/16

EXPENDITURES BY TYPE BY FUND

	FY 14-15 ACTUALS	FY 15-16 ADJUSTED BUDGET	FY 15-16 ESTIMATED BUDGET	FY 16-17 PROPOSED BUDGET
INFORMATION TECHNOLOGY				
Fund 731-INFORMATION TECHNOLOGY				
1-PERSONNEL	1,730,765	1,633,881	1,584,214	2,699,958
2-OTHER O&M EXPENSE	1,170,630	1,823,345	1,754,595	1,561,661
4-CAPITAL OUTLAY	11,991	188,644	40,000	190,000
Fund 731-INFORMATION TECHNOLOGY Total	2,913,385	3,645,870	3,378,809	4,451,619
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INFORMATION TECHNOLOGY Total	2,913,385	3,645,870	3,378,809	4,451,619

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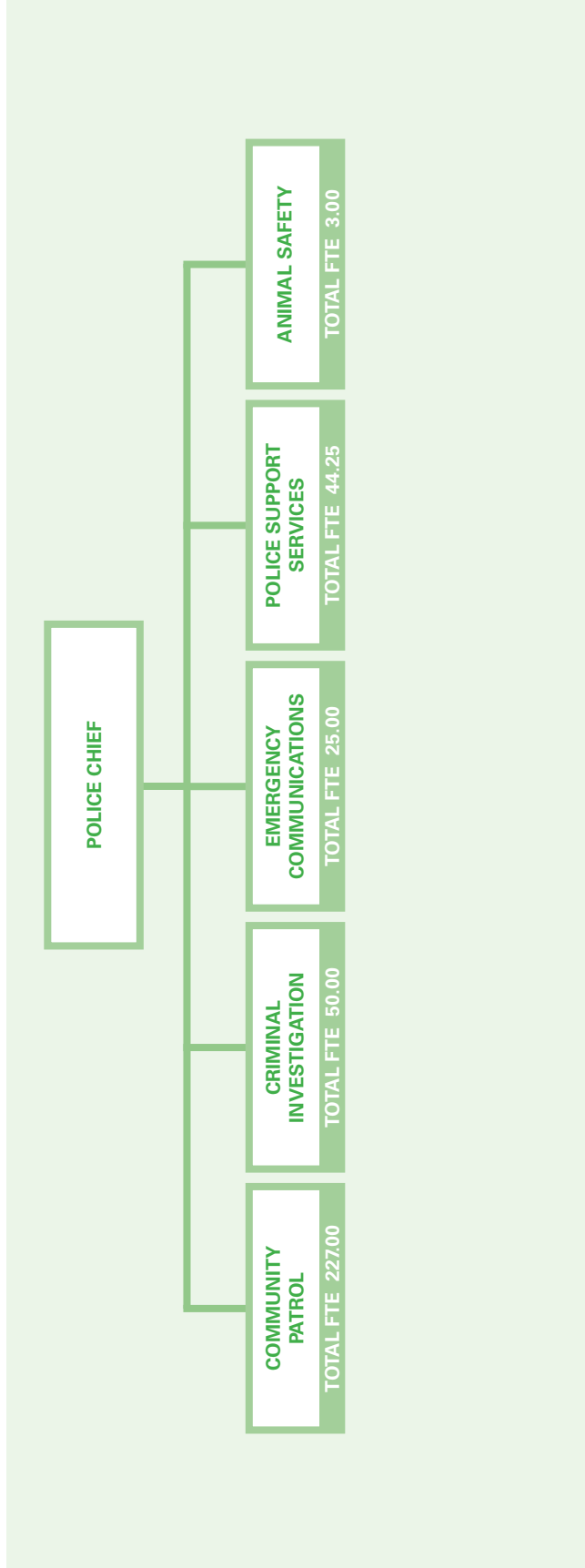
FY 2016-2017
 PROPOSED BUDGET

Police Department

CITY OF
OXNARD
 CALIFORNIA

REVISED 6/14/16

Police Department



*This does not include 10 unfunded positions.

Police Department

Mission:

Protecting our Community with Exceptional Service

Programs:

Community Patrol

- Serves as first responders to emergency and routine calls for service, and handling preliminary investigations.
- Responds to high-risk and critical public safety-related incidents.
- Provides focused and informed policing services to the community, with an emphasis placed on problem solving.
- Works full-time on school campuses to handle police issues and to break down police/youth barriers.
- Reduces the number of traffic collisions on our roadways through enforcement, education, and working with the City's traffic engineer.
- Provides consistent and proactive gang enforcement while participating in prevention and intervention strategies.
- Provides support to investigative efforts with the Special Enforcement Unit.
- Addresses issues related to vagrancy.
- Engages neighborhoods, promoting their organizing and working with the department to prevent crime, reduce victimization, and improve the quality of life in the city.
- Promotes interactions with the community that build trust, confidence, and positive relationships with the Police Department.

Criminal Investigation

- Responsible for investigative, analytical, and crime victim services to the residents of Oxnard. Additional responsibilities include:
- Investigates crimes related to domestic

violence and sexual assault, including but not limited to: spousal and domestic battery, rape, attempted rape, sexual battery, child endangerment, child molestation, and dependent elder abuse.

- Responds to community concerns and conducting investigations into the sales, transportation, and distribution of illegal drugs within the City of Oxnard.
- Investigate a wide array of criminal activity ranging from property crimes to violent crimes and crimes involving gang members.
- Maintains the City's two gang injunctions.
- Provides outreach to give owners and managers of local properties the opportunity to participate in the Crime Free Multi-Housing Program, which seeks to encourage crime prevention strategies on properties in the Oxnard community, including crime prevention through environmental design (CPTED) and accountability-based approach toward criminal behavior by tenants or their guests.

Support Services

- Responsible for administration of the Department including recruitment and training, management of financial and information resources, oversight of incoming property and evidence, and adherence to existing laws that govern public records to ensure transparent operations, and to provide quality customer service to the public, employees and other agencies.
- Investigates complaints of misconduct against employees and conducting audits of Department processes to ensure best practices and policies are practiced.

- Maintains PCs, handheld computers, and other peripherals and printers, and operating servers and network infrastructure for connecting to storefronts, fire stations, and ambulance.
- Manages, assigns, trains, and evaluates personnel in implementing community affairs programs, events, and special initiatives.
- Monitors pending calls and those currently being handled by responders while prioritizing pending calls appropriately and assigning the appropriate number of responders in a logical geographical deployment plan using both routine and alternate resources while keeping in mind responder assignment responsibilities.

Emergency Communications

- Supports public safety personnel with the highest and most efficient communication and dispatch services possible by providing expedient, courteous, and professional service to the community.
- Answers non-emergency, seven-digit emergency, wireless and 9-1-1 emergency lines. The Communications Center receives over 320,000 phone calls on an annual basis.

Animal Safety

- Promotes responsible animal ownership and safety.
- Provides animal safety services to the community, with an emphasis of gaining compliance over enforcement.
- Increases awareness and gaining compliance for animal licensing.

Accomplishments – FY 2015-2016:

- Overtime expenditures were reduced by over \$600,000 during the first three quarters of FY 2015-2016.
- The number of Oxnard dogs and cats that were impounded in the Ventura County Animal Shelter was reduced by (5.6%) during the first two quarters of FY 2015-2016, when compared to the first two quarters of the previous fiscal year.
- Achieved a stolen vehicle recovery rate of 85% during 2015. The national average ranges between 53%-55%.
- Began a series of community meetings to revitalize Neighborhood Watch efforts and revitalize neighborhood communication.
- Maintained a reportable use of force rate of less than two percent (2%) during 2015.
- Identified and secured funding for its first tier of fifty (50) body-worn cameras.
- Expanded the Parent Project program from two (2) instructors to three (3). This enables the Department to reach a larger part of the community, in both English and Spanish.
- The number of online reports filed by the public increased from 461 in 2014 to 1,460 in 2015, in line with the Department's effort to improve the convenience of making reports to the Police Department.

Goals & Objectives – FY 2016-2017:

The FY 2016-2017 Goals and Objectives for the Police Department are:

- Goal 1** - Suppressing crime, improving traffic safety, reducing fear & improving the quality of life
- Reduce the number of DUI-related traffic collisions by 10% from 2015
 - Lower the per capita crime rate for 3%
 - Reduce the number of animals that are impounded at the Ventura County Animal Shelter by 10%

Goal 2 - Quality Service Delivery (internal and external)

- Detach ten (10) sworn officers from conventional patrol duties to assignments that specifically focus on reducing crime by engaging in community policing and problem-solving efforts
- Increase Department volunteer workforce by 10%
- Answer calls to the Emergency Communications Center in less than ten seconds 90% of the time.

Goal 3 - Enhancing Public Trust

- Deploy fifty (50) Body Worn Cameras to the patrol workforce.
- Increase Department social media reach by 10%.
- Conduct one (1) crime prevention operation per month in each of the four (4) policing districts.

Goal 4 - Efficient Resource Management

- Conduct four (4) audits of significant Department processes or functions annually.
- Increase cost recovery for School Resource Officers to 75% of their personnel costs.
- Develop and implement a Community Security Camera Program and enroll a minimum of one-hundred (100) residents.

Quantitative and Qualitative Performance Measures:

	FY2015-2016 Actual	FY2016-2017 Estimated
Average response time to Priority 1+ calls (emergency with a threat to life)	4 min 51 sec	4 min 51 sec
Annual number of calls for service per patrol officer	1,157	1,100
Use of force to booking ratio	1.95%	1.90%
Percentage of newly hired officers who successfully complete their probationary period	73.3%	80%
Animal licensing compliance rate	30%	40%
Number of online reports filed	1,460	1,750

City Council Strategic Priority Areas:

Some of the programs listed in this Department budget help to implement the City Council’s Strategic Priority Areas; specifically:

- **Quality of Life** -
 - Goal 1:** Improve community safety and quality of life through a combination of prevention, intervention, and suppression efforts that address crime and underlying issues.
 - Goal 3:** Strengthen neighborhood development, and connect City, community and culture.
- **Economic Development** -
 - Goal 2:** Enhance business development throughout the City.

FULL TIME EQUIVALENT STAFFING BY DEPARTMENT

	14-15 Actual	15-16 Adopted	15-16 Revised	16-17 Proposed
ANIMAL SAFETY				
Administrative Technician	1.00	-	-	-
Animal Safety Officer	3.00	3.00	2.00	2.00
Code Compliance Inspector I/II	9.00	9.00	-	-
Code Compliance Manager	1.00	1.00	-	-
Office Assistant I/II	1.00	1.00	-	-
Senior Animal Safety Officer	1.00	1.00	1.00	1.00
Senior Code Compliance Inspector	2.00	1.00	-	-
Total FTE	18.00	16.00	3.00	3.00

	14-15 Actual	15-16 Adopted	15-16 Revised	16-17 Proposed
COMMUNITY PATROL				
Administrative Secretary I/II	1.00	1.00	1.00	1.00
Assistant Police Chief	2.00	1.00	1.00	1.00
Community Service Officer	9.00	8.00	6.00	7.00
Crossing Guard	10.50	10.50	6.00	6.00
Police Commander	5.00	4.00	5.00	5.00
Police Officer I/II	153.00	143.00	147.00	151.00
Police Officer III	17.00	14.00	14.00	13.00
Police Sergeant	20.00	19.00	19.00	21.00
Police Service Officer	8.00	8.00	6.00	6.00
Senior Police Service Officer	1.00	1.00	1.00	1.00
Senior Traffic Service Assistant	3.00	3.00	2.00	2.00
Traffic Service Assistant I/II	15.00	15.00	13.00	13.00
Total FTE	244.50	227.50	221.00	227.00

REVISED 6/14/16

FULL TIME EQUIVALENT STAFFING BY DEPARTMENT

	14-15 Actual	15-16 Adopted	15-16 Revised	16-17 Proposed
CRIMINAL INVESTIGATION				
Community Service Officer	2.00	2.00	2.00	1.00
Crime Analysis Data Technician	1.00	1.00	1.00	1.00
Crime Analyst I/II	2.00	2.00	2.00	2.00
Data Entry Operator I/II	1.00	1.00	1.00	1.00
Evidence Technician I/II	3.00	3.00	3.00	3.00
Missing Persons Specialist	1.00	1.00	1.00	1.00
Police Commander	1.00	1.00	1.00	1.00
Police Officer I/II	24.00	22.00	18.00	17.00
Police Officer III	17.00	16.00	16.00	15.00
Police Records Technician III	1.00	1.00	1.00	1.00
Police Sergeant	6.00	6.00	5.00	5.00
Sex Registrant Specialist	1.00	1.00	1.00	1.00
Victim Services Specialist	1.00	1.00	1.00	1.00
Total FTE	61.00	58.00	53.00	50.00

FULL TIME EQUIVALENT STAFFING BY DEPARTMENT

	14-15 Actual	15-16 Adopted	15-16 Revised	16-17 Proposed
SUPPORT SERVICES				
Account Clerk I/II	2.00	2.00	-	-
Account Clerk III	-	-	2.00	2.00
Administrative Assistant (C)	1.00	1.00	1.00	1.00
Administrative Services Assistant (C)	2.00	2.00	2.00	2.00
Assistant Police Chief	1.00	1.00	1.00	1.00
Community Affairs Manager	1.00	1.00	1.00	1.00
Community Service Officer	1.00	-	-	-
Computer Network Engineer III	3.00	2.00	3.00	-
Data Entry Operator I/II	3.25	3.25	-	-
Grants Specialist I/II	1.00	1.00	1.00	-
Office Assistant I/II	1.00	1.00	1.00	1.00
Police Chief	1.00	1.00	1.00	1.00
Police Commander	2.00	2.00	1.00	1.00
Police Financial Manager	-	-	-	-
Police Finance/Grants Manager	1.00	1.00	1.00	1.00
Police Records Manager	1.00	1.00	1.00	1.00
Police Records Supervisor	1.00	1.00	1.00	1.00
Police Records Technician I/II	15.75	15.75	14.75	14.75
Police Records Technician III	2.00	2.00	2.00	2.00
Police Sergeant	4.00	4.00	5.00	5.00
Police Word Processor I/II	7.50	7.50	7.50	7.50
Police Word Processor III	1.00	1.00	1.00	1.00
Programmer Analyst	2.00	2.00	2.00	-
Property & Evidence Custodian	1.00	1.00	1.00	1.00
Public Safety Info Tech Mgr	1.00	1.00	1.00	-
Systems Analyst III	-	-	-	-
Total FTE	56.50	54.50	51.25	44.25

FULL TIME EQUIVALENT STAFFING BY DEPARTMENT

	14-15 Actual	15-16 Adopted	15-16 Revised	16-17 Proposed
EMERGENCY COMMUNICATIONS				
Public Safety Communications Manager	1.00	1.00	1.00	1.00
Communications Training Coordinator	1.00	-	-	-
Public Safety Dispatcher I/II	19.00	19.00	19.00	19.00
Public Safety Dispatcher III	5.00	5.00	5.00	5.00
Total FTE	26.00	25.00	25.00	25.00
POLICE TOTAL FUNDED	409.00	384.00	356.25	349.25

ADDITIONAL AUTHORIZED UNFUNDED POSITIONS

	14-15 Actual	15-16 Adopted	15-16 Revised	16-17 Proposed
COMMUNITY PATROL				
Police Officer I/II	-	6.00	6.00	6.00
Police Officer III	-	3.00	3.00	3.00
Police Sergeant	-	1.00	1.00	1.00
POLICE TOTAL UNFUNDED	0.00	10.00	10.00	10.00
POLICE FTE TOTAL	409.00	394.00	366.25	359.25

REVISED 6/14/16

EXPENDITURES BY PROGRAM BY FUND

Account Code	FY 14-15 ACTUALS	FY 15-16 ADJUSTED BUDGET	FY 15-16 ESTIMATED BUDGET	FY 16-17 PROPOSED BUDGET
Fund 101-GENERAL FUND				
POLICE				
2101-COMMUNITY PATROL	29,612,968	31,418,529	31,797,789	32,630,436
2102-CRIMINAL INVESTIGATION	9,854,677	9,181,011	9,380,305	9,117,766
2103-POLICE SUPPORT SERVICES	6,176,950	6,755,777	6,516,577	5,778,980
2104-EMERGENCY COMMUNICATIONS	2,825,224	2,748,354	2,883,023	2,896,818
2106-CODE COMPLIANCE	2,868,139	1,922,561	2,033,128	2,120,600
POLICE Total	51,337,959	52,026,232	52,610,822	52,544,599
Fund 101-GENERAL FUND Total	51,337,959	52,026,232	52,610,822	52,544,599
Fund 103-OPD TRAINING				
POLICE				
2101-COMMUNITY PATROL	66,547	71,096	71,096	71,096
2102-CRIMINAL INVESTIGATION	39,831	23,720	23,720	23,720
POLICE Total	106,379	94,816	94,816	94,816
Fund 103-OPD TRAINING Total	106,379	94,816	94,816	94,816
Fund 104-MEASURE O SALES TAX				
POLICE				
2101-COMMUNITY PATROL	2,079,908	2,586,669	2,080,778	2,384,089
2103-POLICE SUPPORT SERVICES	411,330	1,213,713	787,947	909,501
POLICE Total	2,491,238	3,800,382	2,868,725	3,293,590
Fund 104-MEASURE O SALES TAX Total	2,491,238	3,800,382	2,868,725	3,293,590

EXPENDITURES BY PROGRAM BY FUND

Account Code	FY 14-15 ACTUALS	FY 15-16 ADJUSTED BUDGET	FY 15-16 ESTIMATED BUDGET	FY 16-17 PROPOSED BUDGET
Fund 119-PUBLIC SAFETY RE-TIREMENT				
POLICE				
2101-COMMUNITY PATROL	8,650,278	5,399,034	5,399,034	6,184,442
2102-CRIMINAL INVESTIGATION	2,604,797	1,351,736	1,351,736	1,392,444
2103-POLICE SUPPORT SERVICES	539,353	221,564	255,381	353,024
2104-EMERGENCY COMMUNICATIONS	-	523,577	523,577	-
POLICE Total	11,794,428	7,495,911	7,529,728	7,929,910
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Fund 119-PUBLIC SAFETY RE-TIREMENT Total	11,794,428	7,495,911	7,529,728	7,929,910
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Fund 182-TRAFFIC SAFETY FUND				
POLICE				
2101-COMMUNITY PATROL	274,508	274,229	281,441	357,892
POLICE Total	274,508	274,229	281,441	357,892
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Fund 182-TRAFFIC SAFETY FUND Total	274,508	274,229	281,441	357,892
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Fund 191-ASSET SEIZURE-STATE				
POLICE				
2103-POLICE SUPPORT SERVICES	32,859	30,000	16,000	-
POLICE Total	32,859	30,000	16,000	-
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Fund 191-ASSET SEIZURE-STATE Total	32,859	30,000	16,000	-
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Fund 195-STATE COPS GRANT				
POLICE				
2030-COMMUNITY PATROL	161,177	590,287	389,227	-
POLICE Total	161,177	590,287	389,227	-
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Fund 195-STATE COPS GRANT Total	161,177	590,287	389,227	-

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EXPENDITURES BY PROGRAM BY FUND

Account Code	FY 14-15 ACTUALS	FY 15-16 ADJUSTED BUDGET	FY 15-16 ESTIMATED BUDGET	FY 16-17 PROPOSED BUDGET
Fund 217-STATE TERM GRANTS FUND				
POLICE				
2035-COMMUNITY PATROL	20,574	-	-	-
2037-COMMUNITY PATROL	316,260	383,177	383,177	7,600
POLICE Total	336,834	383,177	383,177	7,600
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Fund 217-STATE TERM GRANTS FUND Total	336,834	383,177	383,177	7,600
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Fund 218-GANG VIOLENCE SUPR GRANT				
POLICE				
2029-COMMUNITY PATROL	271,726	277,000	277,000	2,800
POLICE Total	271,726	277,000	277,000	2,800
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Fund 218-GANG VIOLENCE SUPR GRANT Total	271,726	277,000	277,000	2,800
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Fund 219-STATE/LOCAL-MY GRANTS				
POLICE				
2038-COMMUNITY PATROL	303,117	398,918	385,172	-
POLICE Total	303,117	398,918	385,172	-
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Fund 219-STATE/LOCAL-MY GRANTS Total	303,117	398,918	385,172	-
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Fund 230-ASSET SEIZURE- VXNET FED				
POLICE				
2103-POLICE SUPPORT SER- VICES	122,994	148,000	46,602	-
POLICE Total	122,994	148,000	46,602	-
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Fund 230-ASSET SEIZURE- VXNET FED Total	122,994	148,000	46,602	-

REVISED 6/14/16

EXPENDITURES BY PROGRAM BY FUND

Account Code	FY 14-15 ACTUALS	FY 15-16 ADJUSTED BUDGET	FY 15-16 ESTIMATED BUDGET	FY 16-17 PROPOSED BUDGET
Fund 248-EBM-JUSTICE ASSIST. GRANT				
POLICE				
2105-COMMUNITY PATROL	83,529	196,252	154,281	-
POLICE Total	83,529	196,252	154,281	-
Fund 248-EBM-JUSTICE ASSIST. GRANT Total				
	83,529	196,252	154,281	-
Fund 285-CDBG ENTITLEMENT				
POLICE				
2106-CODE COMPLIANCE	200,000	-	-	-
POLICE Total	200,000	-	-	-
Fund 285-CDBG ENTITLEMENT Total				
	200,000	-	-	-
Grand Total	67,516,747	65,715,204	65,036,991	64,231,208

EXPENDITURES BY TYPE BY FUND

Account Code	FY 14-15 ACTUALS	FY 15-16 ADJUSTED BUDGET	FY 15-16 ESTIMATED BUDGET	FY 16-17 PROPOSED BUDGET
POLICE				
Fund 101-GENERAL FUND				
1-PERSONNEL	43,857,065	44,738,577	45,273,345	44,987,363
2-OTHER O&M EXPENSE	7,468,057	7,274,819	7,324,641	7,544,400
4-CAPITAL OUTLAY	12,836	12,836	12,836	12,836
Fund 101-GENERAL FUND Total	51,337,959	52,026,232	52,610,822	52,544,599
Fund 103-OPD TRAINING				
2-OTHER O&M EXPENSE	106,379	94,816	94,816	94,816
Fund 103-OPD TRAINING Total	106,379	94,816	94,816	94,816

REVISED 6/14/16

EXPENDITURES BY TYPE BY FUND

Account Code	FY 14-15 ACTUALS	FY 15-16 ADJUSTED BUDGET	FY 15-16 ESTIMATED BUDGET	FY 16-17 PROPOSED BUDGET
Fund 104-MEASURE O SALES TAX				
1-PERSONNEL	2,162,853	2,658,775	2,152,884	2,242,169
2-OTHER O&M EXPENSE	252,621	1,141,607	715,841	831,421
4-CAPITAL OUTLAY	75,763	-	-	220,000
Fund 104-MEASURE O SALES TAX Total	2,491,237	3,800,382	2,868,725	3,293,590
Fund 119-PUBLIC SAFETY RETIREMENT				
1-PERSONNEL	11,794,428	7,495,911	7,529,728	7,929,910
Fund 119-PUBLIC SAFETY RETIREMENT Total	11,794,428	7,495,911	7,529,728	7,929,910
Fund 182-TRAFFIC SAFETY FUND				
1-PERSONNEL	270,104	268,666	275,878	308,806
2-OTHER O&M EXPENSE	4,404	5,563	5,563	49,086
Fund 182-TRAFFIC SAFETY FUND Total	274,508	274,229	281,441	357,892
Fund 191-ASSET SEIZURE-STATE				
2-OTHER O&M EXPENSE	-	14,000	-	-
4-CAPITAL OUTLAY	32,859	16,000	16,000	-
Fund 191-ASSET SEIZURE-STATE Total	32,859	30,000	16,000	-
Fund 195-STATE COPS GRANT				
2-OTHER O&M EXPENSE	133,961	266,045	102,629	-
4-CAPITAL OUTLAY	27,216	324,242	286,598	-
Fund 195-STATE COPS GRANT Total	161,177	590,287	389,227	-
Fund 217-STATE TERM GRANTS FUND				
1-PERSONNEL	290,280	337,280	337,280	5,000
2-OTHER O&M EXPENSE	46,554	35,897	27,494	2,600
4-CAPITAL OUTLAY	-	10,000	18,403	-
Fund 217-STATE TERM GRANTS FUND Total	336,834	383,177	383,177	7,600

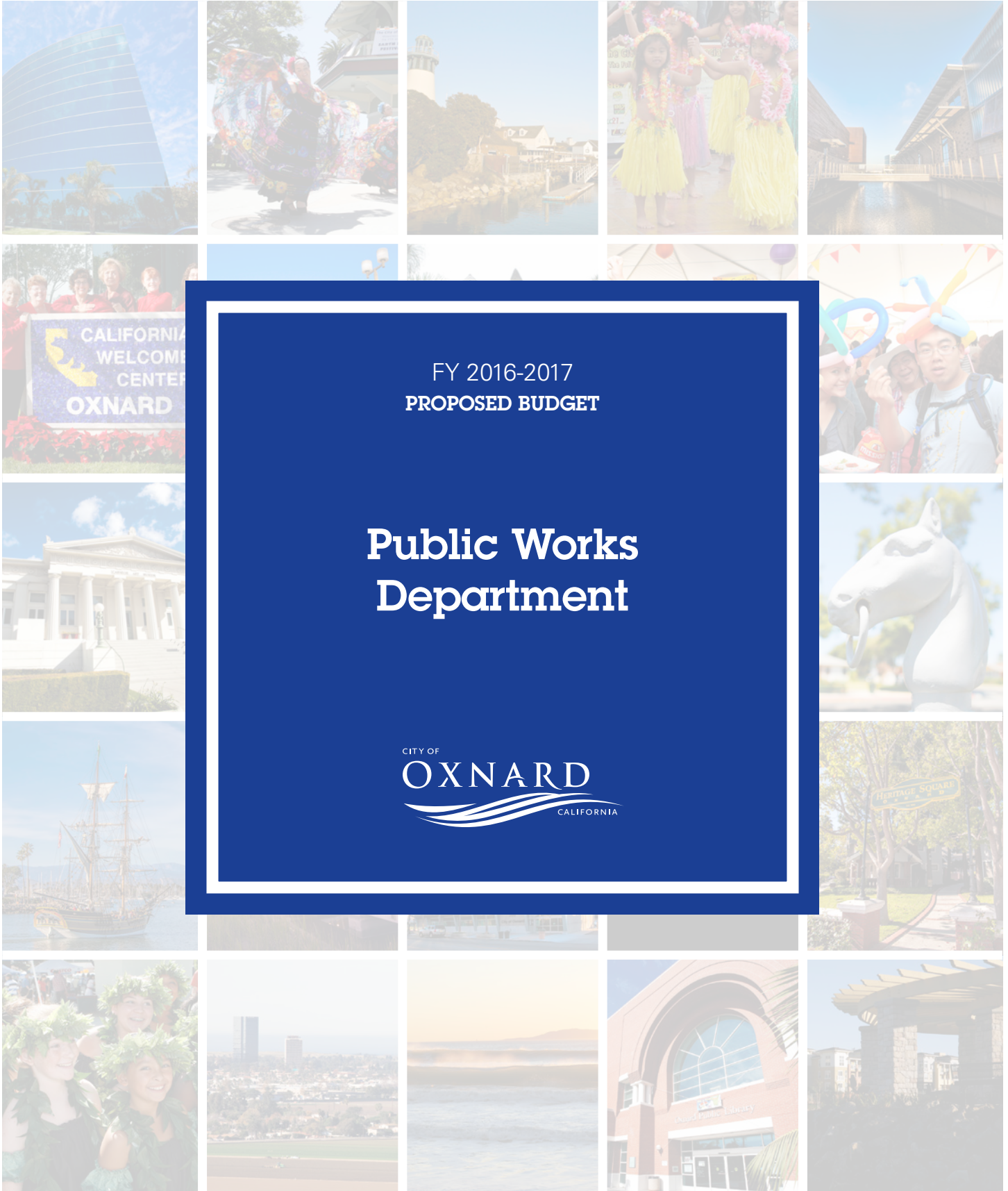
REVISED 6/14/16

EXPENDITURES BY TYPE BY FUND

Account Code	FY 14-15 ACTUALS	FY 15-16 ADJUSTED BUDGET	FY 15-16 ESTIMATED BUDGET	FY 16-17 PROPOSED BUDGET
Fund 219-STATE/LOCAL-MY GRANTS				
1-PERSONNEL	78,745	105,491	105,491	-
2-OTHER O&M EXPENSE	224,372	293,427	279,681	-
Fund 219-STATE/LOCAL-MY GRANTS Total	303,117	398,918	385,172	-
Fund 230-ASSET SEIZURE-VXNET FED				
2-OTHER O&M EXPENSE	28,286	148,000	46,602	-
4-CAPITAL OUTLAY	94,709	-	-	-
Fund 230-ASSET SEIZURE-VXNET FED Total	122,994	148,000	46,602	-
Fund 248-EBM-JUSTICE ASSIST. GRANT				
1-PERSONNEL	-	10,131	-	-
2-OTHER O&M EXPENSE	68,429	155,566	123,726	-
4-CAPITAL OUTLAY	15,100	30,555	30,555	-
Fund 248-EBM-JUSTICE ASSIST. GRANT Total	83,529	196,252	154,281	-
Fund 103-OPD TRAINING				
2-OTHER O&M EXPENSE	106,379	94,816	94,816	94,817
Fund 103-OPD TRAINING Total	106,379	94,816	94,816	94,817
Fund 218-GANG VIOLENCE SUPR GRANT				
1-PERSONNEL	130,610	85,000	160,000	1,800
2-OTHER O&M EXPENSE	111,016	192,000	117,000	1,000
4-CAPITAL OUTLAY	30,100	-	-	-
Fund 218-GANG VIOLENCE SUPR GRANT Total	271,726	277,000	277,000	2,800
POLICE Total	67,516,747	65,715,204	65,036,991	64,231,208

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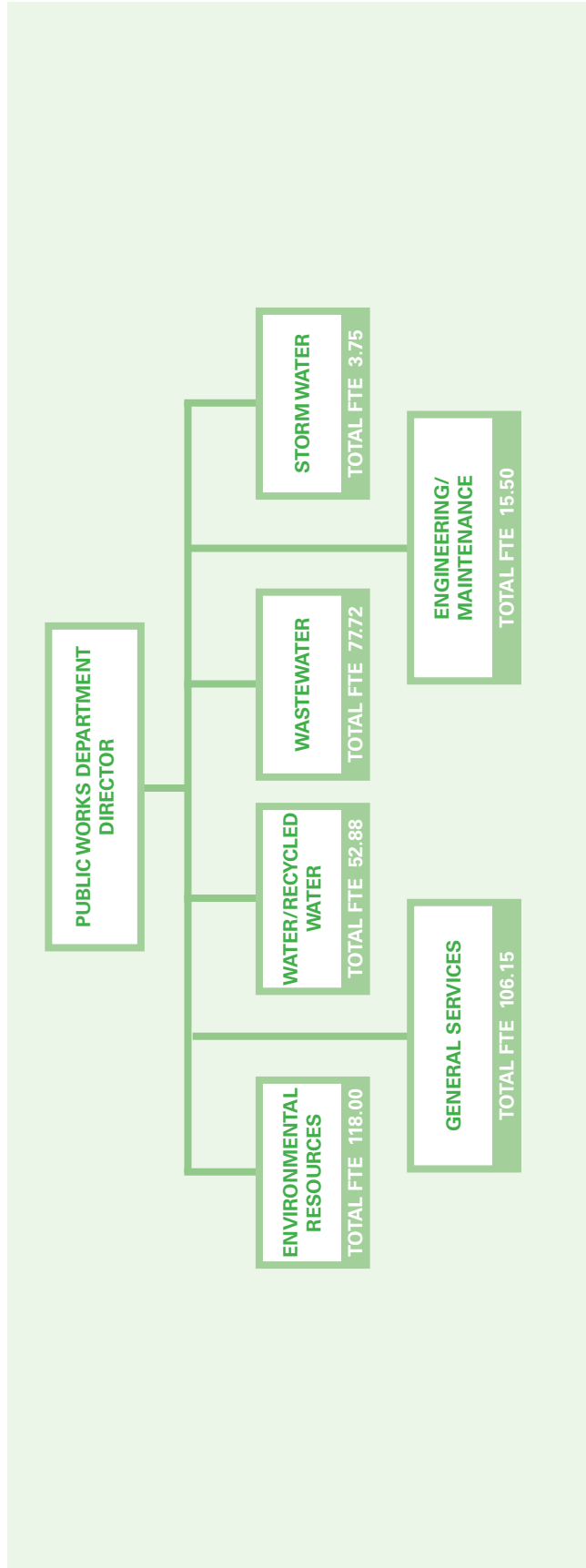
FY 2016-2017
PROPOSED BUDGET

Public Works Department

CITY OF
OXNARD
CALIFORNIA

REVISED 6/14/16

Public Works Department



Public Works Department

Mission:

The Public Works Department provides essential services to the residents of Oxnard in a prompt, courteous, safe, efficient, and cost-effective manner. Public Works, through its dedicated employees, strives to plan, design, build, maintain, and operate public infrastructure in a manner that respects the environment and the ability of government to adequately preserve these assets for succeeding generations.

Programs:

Environmental Resources:

Solid Waste Collection includes weekly collection service to over 40,000 residential customers; daily collection service to over 2,000 businesses and multi-family apartment complexes; daily collection service to over 150 industrial businesses; and on-call services.

Material Recovery includes diverting material from the waste stream to reduce the need for landfills and increase revenue from the sale of recovered recyclables.

Organic and Greenwaste Processing includes sorting and processing organic waste to create compost soil amendments and other beneficial environmental products while limiting material going to landfills.

Transfer includes transporting and disposing of approximately 200,000 solid waste and organic waste tons each year from the Del Norte Facility to permitted landfills and organics processing facilities.

ABOP / Buyback Center includes accepting and dispensing payments to customers that redeem California Redemption Value and scrap recyclables such as aluminum cans, plastic beverage containers and glass. Also receives permitted Household Hazardous Waste (HHW) such as antifreeze, batteries, oil, paint and e-waste.

Illegal Dumping and Neighborhood Cleanup includes removing illegal dumping throughout the City of Oxnard and the administration and conducting neighborhood cleanups.

Water

Water Production and Treatment utilizes State

Certified Operators to filter, disinfect and monitor the water supplied to the City's water customers to ensure the delivery of a safe and reliable potable water supply utilizing both imported water and groundwater treated at the Desalter to produce a product that is both aesthetically pleasing and meets or exceeds current Federal and State drinking water standards.

Water Distribution utilizes State Certified Operators to properly operate and maintain the City's system water pipelines and appurtenances, in order to provide high-quality, reliable, pressurized water service to the City's residents in compliance with all regulatory requirements.

Water Metering provides accurate metering for approximately 44,000 water meters, customer leak detection monitoring and quality customer service to the City's residents.

Recycled Water

Recycled Water Production utilizes State Certified Operators to produce purified water from the City's state of the art Advanced Water Purification Facility (AWPF).

Recycled Water Distribution utilizes State Certified Operators to ensure the proper recycled water distribution, safety and regulatory compliance recycled water to customers within the City and customers and agencies outside the City.

Indirect Potable Reuse includes operating Aquifer Storage and Recovery (ASR) wells to store and convert recycled water to potable water to responsibly manage our resources while balancing our community development needs.

Wastewater

Wastewater Collection is responsible for the maintenance, repair and upgrade of the City's wastewater collection system, including more than 400 miles of sewer lines and 15 lift stations, on both a routine and emergency basis.

Wastewater Treatment provides wastewater treatment services that emphasize dependable operations, regulatory compliance, reuse of biosolids, recycling of effluent, and stable user rates.

Laboratory Services provides laboratory analyses of biological and chemical constituents of wastewater, water, recycled water, stormwater, biosolids and industrial wastewater.

Odor Control includes operating and maintaining facilities to add magnesium hydroxide addition to wastewater collection line to reduce odor and concrete deterioration.

Storm Water

Flood Control maintains, repairs, and upgrades of the City's storm water collection system, including its catch basins, storm water lift stations, drainage pipes and ditches, on both a routine and emergency basis.

Storm Water Quality implements best management practices to reduce storm water pollution.

General Services

Parks

- Grounds and Medians Maintenance maintains parks, medians and open spaces in a manner that provides residents with safe, clean, and attractive outdoor open space.
- Trees maintains trees in parks, medians and parkways.
- Turf Maintenance maintains grass in parks, medians and parkways and sprays weeds in medians and streets.

Facilities and Plant Maintenance

- Facilities maintains over 500,000 square feet of office, shop, storage and parking space.
- Plant & Electrical maintains solid water, water, recycled water, and wastewater plants.
- Signal Maintenance maintains traffic signals.
- Graffiti Abatement provides a graffiti-free environment for the residents of Oxnard

and contributes to the beautification of our neighborhoods through friendly, efficient, timely, and cost-effective removal of graffiti.

- Custodial provides custodial services to over 200,000 square feet of office space.

Fleet Services is responsible for maintenance and management of the City's 900+ vehicles and equipment fleet, valued at over \$35 million, including preventive maintenance and comprehensive inspection, as well as performance of light to heavy repairs.

Street Maintenance

Asphalt provides localized maintenance for 400 miles of streets and 60 miles of alleys.

Concrete maintains and repairs curbs, gutters, sidewalks and ramps.

Signs & Markings maintains street markings and traffic and street signs.

Street Sweeping sweeps City streets to meet storm water permit requirements.

Street Lighting provides maintenance and repair for 1,000 city-owned street, parking lot, walkway and navigation lights throughout the city.

Engineering/Maintenance

Master Planning is responsible for master planning, asset management, pavement management system.

Design Services is responsible for civil, mechanical, electrical and architectural engineering and design of Solid Waste, Water, Recycled Water, Wastewater, Storm Water, Streets, Parks, and Facilities Projects.

Construction Services is responsible for contract administration, construction management, survey, Inspection, Labor Compliance and Customer Service for Public Works Construction Projects.

Asset Management includes evaluating the condition of City assets, prioritizing and planning work, maintaining a computerized maintenance management system, performing maintenance and repair, and replacing assets.

District Maintenance manages the maintenance of waterways, landscape and other districts within the City.

Traffic Engineering enhances the safe and efficient flow of vehicular, bicycle, and pedestrian traffic.

Public Works Finance and Administration

Public Works Administration includes processing agenda reports, human resources support, administrative support, inter-agency coordination, and oversight and quality control of Public Works processes and procedures.

Customer Service operates the Public Works

call center which processes solid waste and water service orders, answers questions from residents and enters and tracks work orders.

Procurement, Contract and Grant

Management develops, processes and manages contracts for purchasing, consulting and public works construction.

Capital Improvement Program (CIP)

Management develops CIP plans and tracks and monitors CIP projects.

Accomplishments – FY 2015-2016:

Environmental Resources

- Two years of realized cost savings of over \$2.0 million per year and maintaining overall 36% increase of waste diversion since February 1, 2014 transition of Del Norte Facility to City operation from previous operator.
- Received delivery of five compressed natural gas (CNG) trucks to reduce carbon footprint, reduce repair and fuel expense, improve reliability, and provide better quality of life for Oxnard residents through cleaner emissions.
- Discontinued use of outside contractor for temporary labor.
- Installed GPS systems in all ER vehicles.
- Transitioned and consolidated administration of City-wide Neighborhood Cleanup Program.

Water

- Treated and delivered approximately 27,000 acre-feet of potable water, serving approximately 44,000 customer accounts.
- Began Phase 2 rehabilitation of water wells.
- Completed source water blending matrix to optimize water quality and cost
- Completed and implemented water operations storm water protection BMP
- Implemented successful overtime management plan.
- Completed Asbestos handling storage and

disposal program meeting CAL OSHA Title 8 requirements.

- Re-commissioned the groundwater desalter.
- Negotiated recycled water permits and agreement and began recycled water delivery to River Ridge.
- Met State requirement for 12% water reduction compared to 2013.

Wastewater

- Treated 17 mil gal/day (19,000 acre-ft/yr) of wastewater.
- Rebuilt and repaired primary clarifier skimming arms, interstage pumps, secondary clarifier inlet valves, and cogeneration electrical transfer switch with in-house resources.
- Negotiated a new lower rate biosolids hauling and disposal agreement.
- Implemented Energy Management Program (EMP) to save energy and reduce expenses.
- Installation of temporary pumps along Mandalay Beach Road to minimize flooding during winter storm events.
- Implemented sewer condition assessment program and spill containment contingency plan.
- Developed and implemented new safety procedures for fall prevention.
- Sanitary sewer overflows during Fiscal

Year 2015-16 were below the regional and statewide average per 100 miles of pipeline. Oxnard is 0.70 per 100 miles of pipe, State of California Average is 13.00.

- Implemented temporary magnesium hydroxide addition facility to wastewater collection line to reduce nuisance odor to neighborhoods and to protect sewer infrastructures.

General Services

• Park Maintenance

- Construction of the new East Village Park, with an anticipated completion date of Summer/Fall 2015.
- Epoxy six Park Restroom floors.

• Facility and Plant Maintenance

- Replaced failing 75 ton chiller at Oxnard Public Library with energy-efficient model.
- Refurbished women's rest room at the Campus Park two-story building using in-house staff.
- Refurbished second floor office space and new staff area for mechanics at Del Norte Regional Recycling and Transfer Station using in-house staff.

• Fleet Services

- To maximize the potential and value of its technicians, the Automotive Service

Goals & Objectives – FY 2016-2017:

The FY 2016-2017 Goals and Objectives for the Public Works Department are:

Goal 1 - Organize the department to increase efficiency and effectiveness.

- Convert approximately 50 temporary ER employee positions to full-time equivalent positions and complete pending employee recruitments.
- Continue to identify and implement solid waste and recyclable industry Best Management Practices (BMPs) to minimize costs to ratepayers, increase revenue, provide exceptional Customer Service, and maintain the highest safety standards.
- Complete replacement of facility video surveillance camera and data storage system.
- Automate and improve efficiency of the water metering program.
- Replace contract staffed positions and reestablish Public Works call center to improve customer service.
- Continue recruitment of State Certified Operators to meet City water and recycled water operational and regulatory needs.
- Enhance the operator certification training program to include local schools and attempt to recruit local operators.
- Implement a new web based maintenance services work order, tracking, completion system that will increase efficiency.
- Train Fleet mechanics on CNG vehicles.
- Develop contingency plan for aging wastewater treatment plant while designing plant improvements by August 2016.
- Implement Computerized Maintenance Management System (CMMS) in order to increase efficiency of wastewater plant operations and maintenance by June 2017.
- Replace contract staffed positions and contracted engineering and maintenance services by September 2016.
- Implement environmental management system to increase efficiency of environmental compliance programs by October 2016.
- Develop paperless backflow certifications by January 2017.
- Streamline Consumer Confidence Report sampling procedures by January 2017.

Goal 2 - Improve Planning and Asset Management.

- Complete Public Works Master Plans by June 2017.
- Initiate Environmental Resources Master Plan to include development of plans and

specifications for CNG fueling facility, organics processing facility, main facility expansion and new sorting equipment, and “re-store” center for direct sale of recovered items.

- Implement computerized maintenance management system (CMMS) by June 2017.
- Develop Recycled Water Storage Plan.
- Develop Sand Removal Master Plan.
- Update Parks Master Plan by June 2017.

Goal 3 - Pursue funding opportunities to meet the funding requirements of the master plans.

- Develop strategies for storm water and street maintenance programs.
- Apply for grants.
- Complete Utility Rate Study.
- Complete Stormwater Resource Plan to obtain Prop. 1 grants funding by January 2017.

Goal 4 - Implement Capital Improvement Program (CIP) Plan.

- Completion of the remaining neighborhood street resurfacing projects estimated to be 19% of the total neighborhoods by June 2017.
- Find funding to resurface numerous arterials throughout the City.
- Begin design services related to stop gap measures and immediate needs for the wastewater treatment plant infrastructures and complete by May 2017.
- Complete Local Limits study by April 2017.

Goal 5 - Conserve and Manage Natural Resources.

- Continue acquisition of CNG vehicles to transition entire fleet from diesel fuel to all CNG fleet.
- Expand the recycled water system and maintain water conservation level.
- Upgrade and standardize the (SCADA) Supervisory Control and Data Acquisition system to reduce operating cost and increase reliability.
- Meet water reduction goals while still keeping parks open for recreation and sports activities.
- Begin preventative water maintenance programs to increase system reliability.
- Obtain new Municipal Stormwater Permit by July 2016.
- Complete recycled water Department of Drinking Water requirements by January 2017.

Quantitative and Qualitative Performance Measures:

	FY2015-2016 Actual	FY2016-2017 Estimated
Tons of recyclables diverted from landfill.	50	60
Wastewater Treatment Plan NPDES Permit days of Non-compliance.	1	<3
Number of wastewater spills per miles of pipe. (State of California Average is 13.00.)	.7	<2
Reduce average water emergency response time	1 hour	<1
Number of Resurfacing Projects that are completed	8	8
Source control unannounced inspections	0	20
Cross-Connection unannounced inspections	0	20

City Council Strategic Priority Areas:

Some of the programs listed in this Department budget help to implement the City Council’s Strategic Priority Areas; specifically:

- **Infrastructure and Natural Resources** - Goals One, Two, Three, Four and Five

FULL TIME EQUIVALENT STAFFING BY DEPARTMENT

	14-15 Actual	15-16 Adopted	15-16 Revised	16-17 Proposed
FACILITIES MAINTENANCE				
Administrative Technician	0.10	0.10	0.10	0.10
Construction Project Manager	1.00	1.00	1.00	1.00
Custodial Supervisor	1.00	1.00	1.00	1.00
Custodian	13.00	13.00	11.00	11.00
Facilities Maintenance Supervisor	1.00	1.00	1.00	1.00
Facilities Maintenance Worker I/II	6.00	5.00	4.00	4.00
HVAC Technician	3.00	3.00	3.00	3.00
Maintenance Carpenter	2.00	2.00	2.00	2.00
Maintenance Electrician	2.00	1.00	1.00	1.00
Maintenance Plumber	2.00	1.00	1.00	1.00
Maintenance Services Manager	0.25	0.20	0.20	0.20
Office Assistant II	-	0.40	0.40	0.40
Senior Custodian	2.00	-	-	-
Senior Facilities Maintenance Worker	2.00	2.00	2.00	2.00
Total FTE	35.35	30.70	27.70	27.70

	14-15 Actual	15-16 Adopted	15-16 Revised	16-17 Proposed
FLEET SERVICES MAINTENANCE				
Administrative Assistant	1.00	1.00	1.00	1.00
Customer Service Rep I	1.00	1.00	1.00	1.00
Fleet Services Maintenance Worker/Mechanic I/ II (or Maintenance Worker) Trainee)	23.00	19.00	19.00	19.00
Fleet Services Mechanic Supervisor	2.00	2.00	2.00	2.00
Fleet Services Manager	1.00	1.00	1.00	1.00
Fleet Services Operations Manager	1.00	1.00	-	-
Maintenance Services Manager	0.20	0.20	0.20	0.20
Management Analyst III	-	0.10	0.10	-
Senior Fleet Services Mechanic	6.00	6.00	6.00	6.00
Tire Repairer	1.00	1.00	1.00	1.00
Total FTE	36.20	32.30	31.30	31.20

REVISED 6/14/16

FULL TIME EQUIVALENT STAFFING BY DEPARTMENT

	14-15 Actual	15-16 Adopted	15-16 Revised	16-17 Proposed
GRAFFITI ACTION PROGRAM				
Graffiti Action Coordinator	1.00	1.00	1.00	1.00
Management Analyst III	0.35	0.35	0.35	-
Office Assistant I/II	1.00	1.00	1.00	1.00
Total FTE	2.35	2.35	2.35	2.00

	14-15 Actual	15-16 Adopted	15-16 Revised	16-17 Proposed
PARKS & FACILITY DEVELOPMENT				
Construction Project Coordinator	1.00	1.00	1.00	1.00
Project Manager	1.00	1.00	1.00	1.00
Total FTE	2.00	2.00	2.00	2.00

	14-15 Actual	15-16 Adopted	15-16 Revised	16-17 Proposed
PARKS, PUBLIC GROUNDS, & OPEN SPACE				
Administrative Secretary I/II	1.00	1.00	1.00	1.00
Administrative Technician	0.70	0.70	0.70	0.70
Groundswoker I/II (or Maintenance Worker Trainee)	11.00	11.00	8.00	8.00
Maintenance Plumber	1.00	1.00	1.00	1.00
Maintenance Services Manager	0.25	0.20	0.20	0.20
Management Analyst III	0.20	0.20	0.20	-
Office Assistant I/II	1.00	0.60	0.60	0.60
Parks Manager	1.00	1.00	-	-
Parks Maintenance Supervisor	1.00	1.00	1.00	1.00
Senior Groundswoker	3.00	1.00	1.00	1.00
Total FTE	20.15	17.70	13.70	13.50

	14-15 Actual	15-16 Adopted	15-16 Revised	16-17 Proposed
RIVERRIDGE GOLF COURSE				
Maintenance Services Manager	0.25	0.20	0.20	0.20
Management Analyst III	0.10	0.10	0.10	-
Total FTE	0.35	0.30	0.30	0.20

REVISED 6/14/16

FULL TIME EQUIVALENT STAFFING BY DEPARTMENT

	14-15 Actual	15-16 Adopted	15-16 Revised	16-17 Proposed
STREET MAINTENANCE				
Administrative Secretary III	-	1.00	1.00	1.00
Administrative Technician	-	1.00	-	-
Equipment Operator	-	6.00	5.00	5.00
Groundswoker I/II (or Maintenance Worker Trainee)	-	-	-	-
Maintenance Plumber	-	-	-	-
Maintenance Services Manager	-	0.15	0.15	0.15
Management Analyst III	-	0.05	0.05	0.15
Parks Maintenance Supervisor	-	-	-	-
Senior Facilities Maintenance Worker	-	-	-	-
Senior Groundswoker	-	-	-	-
Senior Street Maintenance Worker	-	4.00	4.00	4.00
Senior Tree Trimmer	-	-	-	-
Street Maintenance Worker I/II	-	6.00	3.00	3.00
Streets Manager	-	1.00	1.00	1.00
Traffic Safety Maintenance Worker	-	2.00	2.00	2.00
Traffic Signal Repairer I/II	-	2.00	-	-
Traffic Signal Technician	-	1.00	-	-
Total FTE	0.00	24.20	16.20	16.30

	14-15 Actual	15-16 Adopted	15-16 Revised	16-17 Proposed
STREET LANDSCAPING				
Administrative Technician	0.20	0.20	0.20	0.20
Groundswoker I/II (or Maintenance Worker Trainee)	3.00	3.00	2.00	2.00
Maintenance Plumber	1.00	1.00	-	-
Maintenance Services Manager	0.05	0.05	0.05	0.05
Management Analyst III	0.35	0.20	0.20	-
Parks Maintenance Supervisor	2.00	2.00	2.00	2.00
Senior Facilities Maintenance Worker	1.00	1.00	1.00	1.00
Senior Groundswoker	3.00	3.00	3.00	3.00
Senior Tree Trimmer	1.00	1.00	1.00	1.00
Total FTE	11.60	11.45	9.45	9.25

REVISED 6/14/16

FULL TIME EQUIVALENT STAFFING BY DEPARTMENT

	14-15 Actual	15-16 Adopted	15-16 Revised	16-17 Proposed
STREET TREES & MEDIANS				
Groundswoker I/II (or Maintenance Worker Trainee)	3.00	3.00	1.00	1.00
Parks Maintenance Supervisor	1.00	1.00	1.00	1.00
Parks Manager	-	-	-	1.00
Senior Groundswoker	1.00	1.00	1.00	1.00
Senior Tree Trimmer	1.00	1.00	-	-
Tree Trimmer I/II (or Maintenance Worker Trainee)	3.00	3.00	-	-
Total FTE	9.00	9.00	3.00	4.00
GENERAL SERVICES TOTAL	117.00	130.00	106.00	106.15

	14-15 Actual	15-16 Adopted	15-16 Revised	16-17 Proposed
ADMINISTRATION				
Administrative Legal Assistant (C)	1.00	1.00	1.00	1.00
Administrative Secretary III	1.00	1.00	1.00	1.00
Administrative Services Manager	-	-	-	-
Management Analyst III	-	-	-	0.85
Office Assistant I/II	-	-	-	-
Public Works Director	1.00	1.00	1.00	1.00
Total FTE	3.00	3.00	3.00	3.85

	14-15 Actual	15-16 Adopted	15-16 Revised	16-17 Proposed
ENGINEERING DESIGN & CONTRACT ADMIN				
Administrative Secretary III	1.00	-	-	-
Assistant Civil Engineer	-	-	-	-
Construction & Maintenance Engineer	-	-	-	-
Construction Project Coordinator	-	-	-	-
Design & Construction Services Manager	1.00	0.25	0.25	0.25
Junior Civil Engineer	-	-	-	-
Engineering/Survey Technician I/II	2.00	2.00	1.00	1.00
Senior Civil Engineer	1.00	-	-	-
Total FTE	5.00	2.25	1.25	1.25

REVISED 6/14/16

FULL TIME EQUIVALENT STAFFING BY DEPARTMENT

	14-15 Actual	15-16 Adopted	15-16 Revised	16-17 Proposed
CONSTRUCTION SERVICES - STREETS				
Account Clerk I/II	-	0.10	0.10	0.10
Administrative Secretary III	-	0.10	0.10	0.10
Administrative Technician	-	0.10	0.10	0.10
Construction Inspector I/II	4.00	4.00	3.00	3.00
Construction & Maintenance Engineer	-	-	-	-
Management Analyst I/II	-	0.10	0.10	0.10
Management Analyst III	-	0.10	-	-
Public Works Construction Project Manager	1.00	1.00	1.00	1.00
Recycling Manager	0.13	0.10	-	-
Senior Construction Inspector	1.00	1.00	-	-
Total FTE	6.13	6.60	4.40	4.40

	14-15 Actual	15-16 Adopted	15-16 Revised	16-17 Proposed
STREET MAINTENANCE & REPAIR				
Account Clerk I/II	0.15	-	-	-
Administrative Secretary III	1.00	-	-	-
Administrative Technician	1.00	-	-	-
Equipment Operator	6.00	-	-	-
Office Assistant I/II	-	-	-	-
Recycling Manager	0.13	-	-	-
Senior Street Maintenance Worker	4.00	-	-	-
Street Maintenance Worker I/II (or Maintenance Worker Trainee)	7.00	-	-	-
Streets Manager	1.00	-	-	-
Traffic Safety Maintenance Worker	2.00	-	-	-
Traffic Signal Repairer I/II	2.00	-	-	-
Traffic Signal Technician	1.00	-	-	-
Total FTE	25.28	0.00	0.00	0.00

REVISED 6/14/16

FULL TIME EQUIVALENT STAFFING BY DEPARTMENT

	14-15 Actual	15-16 Adopted	15-16 Revised	16-17 Proposed
SURVEY SERVICES				
City Surveyor	1.00	1.00	-	-
Engineering/Survey Technician I/II	1.00	1.00	-	-
Senior Engineering Technician/Survey Chief	1.00	1.00	1.00	1.00
Total FTE	3.00	3.00	1.00	1.00

	14-15 Actual	15-16 Adopted	15-16 Revised	16-17 Proposed
TRAFFIC ENGINEERING & OPERATIONS				
Associate Traffic Design Engineer	-	-	-	1.00
Traffic Engineer	-	-	-	1.00
Traffic Signal Repairer I/II	-	-	-	2.00
Traffic Signal Technician	-	-	-	1.00
Total FTE	0.00	0.00	0.00	5.00

ENGINEERING & MAINTENANCE TOTAL	42.40	14.85	9.65	15.50
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	14-15 Actual	15-16 Adopted	15-16 Revised	16-17 Proposed
WATER PROCUREMENT				
Account Clerk I/II	0.20	0.45	0.45	0.45
Administrative Secretary III	1.00	1.45	1.45	1.45
Administrative Technician	0.33	0.45	0.45	0.45
Assistant Civil Engineer	-	0.50	0.50	0.50
Construction & Maint Engineer	-	0.50	0.50	0.50
Construction Proj Coordinator	-	0.50	0.50	0.50
Deputy Director - Public Works	-	-	0.33	0.33
Design & Const Svc's Manager	-	0.25	0.25	0.25
Engineer	-	0.50	0.50	0.50
Junior Civil Engineer	-	0.50	0.50	0.50
Management Analyst I/II	0.50	0.45	0.45	0.45
Management Analyst III	0.34	0.45	-	-
Public Works Construction Project Manager	1.00	1.00	1.00	1.00
Recycling Manager	-	0.45	-	-
Sr Civil Engineer	-	0.50	0.50	0.50
Utility Services Manager	-	-	-	-
Utilities Director	-	0.33	-	-
Water Division Manager	-	-	0.50	0.50
Water Programs Manager	-	-	-	-
Water Resources Manager	0.50	0.50	-	-
Total FTE	3.87	8.78	7.88	7.88

FULL TIME EQUIVALENT STAFFING BY DEPARTMENT

	14-15 Actual	15-16 Adopted	15-16 Revised	16-17 Proposed
WATER CONSERVATION				
Water Conservation/Outreach Coordinator	1.00	1.00	1.00	1.00
Water Conservation/Outreach Technician	2.00	2.00	2.00	2.00
Total FTE	3.00	3.00	3.00	3.00

	14-15 Actual	15-16 Adopted	15-16 Revised	16-17 Proposed
WATER PRODUCTION				
Chief Operator	1.00	1.00	1.00	1.00
Senior Water Treatment Plant Operator	1.00	1.00	1.00	1.00
Water Treatment Operator I/II/III	5.00	5.00	5.00	5.00
Total FTE	7.00	7.00	7.00	7.00

	14-15 Actual	15-16 Adopted	15-16 Revised	16-17 Proposed
WATER DISTRIBUTION				
Chief Operator	0.50	0.50	0.50	0.50
Engineer	1.00	-	-	-
Meter Reader	-	-	-	-
Meter Repair Worker	-	-	-	-
Public Works Construction Project Manager	1.00	-	-	-
Recycling Manager	0.25	-	-	-
Senior Meter Reader	-	-	-	-
Senior Meter Repair Worker	-	-	-	-
Senior Water Distribution Operator	2.00	2.00	2.00	2.00
Water Distribution Operator I/II	13.00	13.00	13.00	13.00
Total FTE	17.75	15.50	15.50	15.50

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FULL TIME EQUIVALENT STAFFING BY DEPARTMENT

	14-15 Actual	15-16 Adopted	15-16 Revised	16-17 Proposed
WATER METERING				
Chief Operator	0.50	0.50	0.50	0.50
Meter Reader	9.00	9.00	9.00	9.00
Meter Repair Worker	4.00	4.00	4.00	4.00
Senior Meter Reader	1.00	1.00	1.00	1.00
Senior Meter Repair Worker	1.00	1.00	1.00	1.00
Total FTE	15.50	15.50	15.50	15.50

	14-15 Actual	15-16 Adopted	15-16 Revised	16-17 Proposed
WATER RECYCLE				
Assistant Civil Engineer	1.00	-	-	-
Construction & Maintenance Engineer	1.00	-	-	-
Construction Project Coordinator	1.00	-	-	-
Junior Civil Engineer	1.00	-	-	-
Electrician/Instrumentation Technician	-	-	-	-
Senior Civil Engineer	-	-	-	-
Wastewater Mechanic I/II	1.00	1.00	-	-
Wastewater Operator I/II	1.00	1.00	1.00	1.00
Wastewater Operator III	-	-	-	-
Total FTE	6.00	2.00	1.00	1.00

	14-15 Actual	15-16 Adopted	15-16 Revised	16-17 Proposed
WATER SECURITY & CONTAMINATION PRE-VENTION				
Water Regulatory Compliance Coordinator	1.00	1.00	1.00	1.00
Water Regulatory Compliance Coordinator Technician I/II	2.00	2.00	2.00	2.00
Total FTE	3.00	3.00	3.00	3.00

WATER & RECYCLED WATER TOTAL	56.12	54.78	52.88	52.88
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FULL TIME EQUIVALENT STAFFING BY DEPARTMENT

	14-15 Actual	15-16 Adopted	15-16 Revised	16-17 Proposed
SOURCE CONTROL				
Administrative Secretary I/II	0.25	0.25	0.25	0.25
Data Entry Operator I/II	0.50	1.00	0.50	0.50
Outreach/Education Specialist	-	-	1.00	1.00
Senior Wastewater Environmental Specialist	1.00	1.00	1.00	1.00
Source Control Inspector I/II	1.00	1.00	1.00	1.00
Source Control Technician	0.75	0.75	0.75	0.75
Technical Services Manager	1.00	0.50	-	-
Technical Services Manager/Water Quality Manager	-	-	1.00	1.00
Wastewater Environmental Specialist	2.00	2.00	2.00	2.00
Total FTE	6.50	6.50	7.50	7.50

	14-15 Actual	15-16 Adopted	15-16 Revised	16-17 Proposed
STORM WATER				
Data Entry Operator I/II	0.50	0.50	0.50	0.50
Senior Wastewater Environmental Specialist	1.00	1.00	1.00	1.00
Source Control Technician	0.25	0.25	0.25	0.25
Technical Services Manager	-	-	-	-
Wastewater Environmental Specialist	2.00	2.00	2.00	2.00
Total FTE	3.75	3.75	3.75	3.75

FULL TIME EQUIVALENT STAFFING BY DEPARTMENT

	14-15 Actual	15-16 Adopted	15-16 Revised	16-17 Proposed
COLLECTION SYSTEM MAINTENANCE				
Account Clerk I/II	0.22	0.23	0.23	0.23
Administrative Secretary I/II	0.25	0.25	0.25	0.25
Administrative Secretary III	-	0.23	0.22	0.22
Administrative Technician	0.17	0.22	0.22	0.22
Assistant Civil Engineer	-	0.25	0.25	0.25
Construction & Maint Engineer	-	0.25	0.25	0.25
Construction Proj Coordinator	-	0.25	0.25	0.25
Deputy Director - Public Works	-	-	0.33	0.33
Design & Const Svc's Manager	-	0.25	0.25	0.25
Electrician/Instrumentation Technician	0.30	0.30	0.30	0.30
Engineer	-	0.25	0.25	0.25
Junior Civil Engineer	-	0.25	0.25	0.25
Management Analyst I/II	0.25	0.23	0.23	0.23
Management Analyst III	-	0.23	-	-
Office Assistant I/II	-	-	-	-
PW Construction Projects Manager	-	0.50	0.50	0.50
Recycling Manager	0.13	0.23	-	-
Senior Civil Engineer	0.50	0.75	0.75	0.75
Senior Wastewater Collection Operator	1.00	1.00	1.00	1.00
Senior Wastewater Mechanic	1.00	1.00	1.00	1.00
Treatment Plant Electrician	0.15	0.15	0.15	0.15
Utilities Director	-	0.33	-	-
Wastewater Collection Operator I/II	7.00	6.00	7.00	7.00
Wastewater Collection Supervisor	1.00	1.00	1.00	1.00
Wastewater Division Manager	-	-	0.50	0.50
Wastewater Maintenance Manager	0.50	0.50	0.50	0.50
Wastewater Maintenance Supervisor	0.10	0.10	0.10	0.10
Wastewater Mechanic I/II	-	-	-	-
Wastewater Superintendent	-	0.50	-	-
Water Division Manager	-	-	0.25	0.25
Water Resources Manager	0.25	0.25	-	-
Total FTE	12.82	15.47	16.03	16.03

FULL TIME EQUIVALENT STAFFING BY DEPARTMENT

	14-15 Actual	15-16 Adopted	15-16 Revised	16-17 Proposed
LABORATORY SERVICES				
Chemist	1.00	1.00	1.00	1.00
Laboratory Assistant	1.00	1.00	1.00	1.00
Laboratory Supervisor	1.00	1.00	1.00	1.00
Laboratory Technician	2.00	2.00	2.00	2.00
Total FTE	5.00	5.00	5.00	5.00

	14-15 Actual	15-16 Adopted	15-16 Revised	16-17 Proposed
TREATMENT PLANT OPERATIONS				
Administrative Secretary I/II	0.25	0.25	0.25	0.25
Management Analyst III	0.33	-	-	-
Power Production Operator I/II	2.00	2.00	2.00	2.00
Senior Wastewater Operator	4.00	4.00	4.00	4.00
Wastewater Collection Operator I/II	-	1.00	-	-
Wastewater Operations Manager	1.00	1.00	-	-
Wastewater Operations Manager/Chief Operator	-	-	1.00	1.00
Wastewater Operator I/II	14.00	14.00	13.00	13.00
Wastewater Operator III	3.00	3.00	4.00	4.00
Total FTE	24.58	25.25	24.25	24.25

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FULL TIME EQUIVALENT STAFFING BY DEPARTMENT

	14-15 Actual	15-16 Adopted	15-16 Revised	16-17 Proposed
TREATMENT PLANT MAINTENANCE				
Account Clerk I/II	0.23	0.22	0.22	0.22
Administrative Secretary I/II	0.25	0.25	0.25	0.25
Administrative Secretary III	-	0.22	0.22	0.22
Administrative Technician	0.17	0.23	0.23	0.23
Assistant Civil Engineer	-	0.25	0.25	0.25
Construction & Maint Engineer	-	0.25	0.25	0.25
Construction Proj Coordinator	-	0.25	0.25	0.25
Deputy Director - Public Works	-	-	0.34	0.34
Design & Const Svc's Manager	-	0.25	0.25	0.25
Electrician/Instrumentation Technician	1.70	1.70	1.70	1.70
Engineer	-	0.25	0.25	0.25
Groundswoker I/II	1.00	1.00	1.00	1.00
Instrumentation Technician	1.00	1.00	1.00	1.00
Junior Civil Engineer	-	0.25	0.25	0.25
Management Analyst I/II	0.25	0.23	0.23	0.23
Management Analyst III	-	0.23	-	-
Office Assistant I/II	-	-	-	-
PW Construction Projects Mgr	-	0.50	0.50	0.50
Recycling Manager	0.13	0.23	-	-
Senior Civil Engineer	0.50	0.75	0.75	0.75
Senior Wastewater Mechanic	1.00	1.00	1.00	1.00
Transport Operator	1.00	1.00	1.00	1.00
Treatment Plant Electrician	1.85	1.85	1.85	1.85
Utilities Director	-	0.34	-	-
Wastewater Division Manager	-	-	0.50	0.50
Wastewater Maintenance Manager	0.50	0.50	0.50	0.50
Wastewater Maintenance Supervisor	0.90	0.90	0.90	0.90
Wastewater Mechanic I/II	10.00	10.00	11.00	11.00
Wastewater Superintendent	1.00	0.50	-	-
Water Division Manager	-	-	0.25	0.25
Water Resources Manager	0.25	0.25	-	-
Total FTE	21.73	24.38	24.94	24.94
WASTEWATER & STORM WATER TOTAL	74.37	80.35	81.47	81.47

FULL TIME EQUIVALENT STAFFING BY DEPARTMENT

	14-15 Actual	15-16 Adopted	15-16 Revised	16-17 Proposed
PLANNING				
Account Clerk I/II	0.20	-	-	-
Account Clerk III	1.00	1.00	-	-
Accounting Technician	-	-	1.00	1.00
Administrative Assistant	-	-	1.00	1.00
Administrative Secretary III	1.00	1.00	1.00	1.00
Administrative Technician	1.33	1.00	-	-
Customer Service Representative I/II	10.00	9.50	5.00	5.00
Environmental Resources/MRF Manager	1.00	1.00	1.00	1.00
Environmental Resources Superintendent	-	-	-	-
Environmental Resources Supervisor	0.25	-	-	-
Management Analyst III	1.33	1.00	1.00	1.00
Office Assistant I/II	1.00	1.00	1.00	1.00
Solid Waste Compliance Specialist	-	-	-	-
Solid Waste Equipment Operator II	-	-	-	-
Solid Waste Supervisor	-	-	-	-
Solid Waste Superintendent	-	-	-	-
Utility Services Manager	-	-	-	-
Wastewater Superintendent	-	-	-	-
Total FTE	17.11	15.50	11.00	11.00

	14-15 Actual	15-16 Adopted	15-16 Revised	16-17 Proposed
WASTE REDUCTION				
Outreach/Education Specialist	-	-	1.00	1.00
Recycling Manager	0.25	-	1.00	1.00
Recycling Marketing Manager	1.00	1.00	1.00	1.00
Total FTE	1.25	1.00	3.00	3.00

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FULL TIME EQUIVALENT STAFFING BY DEPARTMENT

	14-15 Actual	15-16 Adopted	15-16 Revised	16-17 Proposed
RESIDENTIAL COLLECTION				
Environmental Resources Supervisor	0.25	0.50	1.00	1.00
Maintenance Worker Trainee	-	-	1.00	1.00
Solid Waste Compliance Specialist	3.00	3.00	3.00	3.00
Solid Waste Equipment Operator II	24.00	24.00	18.00	18.00
Total FTE	27.25	27.50	23.00	23.00

	14-15 Actual	15-16 Adopted	15-16 Revised	16-17 Proposed
COMMERCIAL COLLECTION				
Container Service Worker	2.00	2.00	2.00	2.00
Environmental Resources Supervisor	1.00	1.00	0.66	0.66
Maintenance Worker Trainee	8.00	8.00	4.00	4.00
Solid Waste Compliance Specialist	1.00	1.00	1.00	1.00
Solid Waste Equipment Operator II	17.00	16.50	24.00	24.00
Solid Waste Supervisor	-	-	-	-
Total FTE	29.00	28.50	31.66	31.66

	14-15 Actual	15-16 Adopted	15-16 Revised	16-17 Proposed
INDUSTRIAL COLLECTION				
Environmental Resources Supervisor	0.25	0.50	0.50	0.50
Solid Waste Equipment Operator II	8.00	8.00	8.00	8.00
Solid Waste Supervisor	-	-	-	-
Total FTE	8.25	8.50	8.50	8.50

FULL TIME EQUIVALENT STAFFING BY DEPARTMENT

	14-15 Actual	15-16 Adopted	15-16 Revised	16-17 Proposed
WASTE TIP FLOORING PROCESSING				
Customer Service Rep I	-	0.50	4.00	4.00
Environmental Resources Supervisor	0.58	0.58	0.53	0.53
Equipment Operator	1.50	2.04	6.00	6.00
MRF Dispatcher	0.50	-	0.50	0.50
Solid Waste Equip Oper II	-	0.50	-	-
Solid Waste Supervisor	-	-	-	-
Solid Waste Transfer Operator	-	-	-	-
Sorter	1.50	3.00	3.00	3.00
Total FTE	4.08	6.62	14.03	14.03

	14-15 Actual	15-16 Adopted	15-16 Revised	16-17 Proposed
MATERIAL RECOVERY FACILITY PROCESSING				
Customer Service Rep I	-	-	1.00	1.00
Environmental Resources Supervisor	0.58	0.58	0.53	0.53
Equipment Operator	1.50	1.98	-	-
MRF Dispatcher	-	0.50	0.50	0.50
MRF Machinery Operator	1.50	1.50	1.50	1.50
MRF Mechanic	1.50	1.50	1.50	1.50
Solid Waste Equip Oper II	-	-	1.00	1.00
Sorter	1.50	1.50	2.00	2.00
Total FTE	6.58	7.56	8.03	8.03

	14-15 Actual	15-16 Adopted	15-16 Revised	16-17 Proposed
WASTE TRANSFER HAUL				
Environmental Resources Supervisor	0.50	0.25	0.25	0.25
Equipment Operator	1.50	-	-	-
MRF Dispatcher	0.50	0.50	-	-
Solid Waste Equip Oper II	-	-	1.00	1.00
Solid Waste Transfer Operator	13.00	13.00	13.00	13.00
Sorter	1.50	-	-	-
Total FTE	17.00	13.75	14.25	14.25

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FULL TIME EQUIVALENT STAFFING BY DEPARTMENT

	14-15 Actual	15-16 Adopted	15-16 Revised	16-17 Proposed
GREENWASTE CONVERSION				
Environmental Resources Supervisor	0.59	0.59	0.53	0.53
Equipment Operator	1.50	1.98	-	-
MRF Machinery Operator	1.50	1.50	1.50	1.50
MRF Mechanic	1.50	1.50	1.50	1.50
Sorter	1.50	1.50	1.00	1.00
Total FTE	6.59	7.07	4.53	4.53
Environmental Resources TOTAL	117.11	116.00	118.00	118.00

EXPENDITURES BY PROGRAM BY FUND

Account Code	FY 14-15 ACTUALS	FY 15-16 ADJUSTED BUDGET	FY 15-16 ESTIMATED BUDGET	FY 16-17 PROPOSED BUDGET
Fund 101-GENERAL FUND				
ADMINISTRATIVE SERVICES				
3301-PUBLIC WORKS ADMINIS- TRATION	300,918	175,966	182,081	225,616
ADMINISTRATIVE SERVICES Total	300,918	175,966	182,081	225,616
Fund 101-GENERAL FUNDTotal	300,918	175,966	182,081	225,616
Grand Total	300,918	175,966	182,081	225,616

EXPENDITURES BY TYPE BY FUND

Account Code	FY 14-15 ACTUALS	FY 15-16 ADJUSTED BUDGET	FY 15-16 ESTIMATED BUDGET	FY 16-17 PROPOSED BUDGET
ADMINISTRATIVE SERVICES				
Fund 101-GENERAL FUND				
1-PERSONNEL	114,789	-	-	73,604
2-OTHER O&M EXPENSE	186,129	175,966	182,081	152,012
Fund 101-GENERAL FUND Total	300,918	175,966	182,081	225,616
ADMINISTRATIVE SERVICES Total	300,918	175,966	182,081	225,616

EXPENDITURES BY PROGRAM BY FUND

Account Code	FY 14-15 ACTUALS	FY 15-16 ADJUSTED BUDGET	FY 15-16 ESTIMATED BUDGET	FY 16-17 PROPOSED BUDGET
Fund 101-GENERAL FUND				
CONSTRUCTION AND DESIGN SERVICES				
3103-STREET MAINTENANCE & REPAIR	249,350	4,020	7,323	-
3106-PARKING LOTS	153,594	50,853	-	-
3120-CONST. SERVICES - STREETS	78,533	80,279	80,823	144,455
3201-ENG. DESIGN & CONTRACT ADMIN.	551,516	166,973	138,739	81,273
3222-SURVEYING SERVICES	103,249	93,894	95,834	40,610
CONSTRUCTION AND DESIGN SERVICES Total	1,136,242	396,019	322,719	266,338
Fund 101-GENERAL FUNDTotal	1,136,242	396,019	322,719	266,338

EXPENDITURES BY PROGRAM BY FUND

Account Code	FY 14-15 ACTUALS	FY 15-16 ADJUSTED BUDGET	FY 15-16 ESTIMATED BUDGET	FY 16-17 PROPOSED BUDGET
Fund 104-MEASURE O SALES TAX				
CONSTRUCTION AND DESIGN SERVICES				
3015-TRAFFIC & ROAD IMPROVEMENTS	1,709,744	155,220	155,220	-
3102-TRAFFIC & ROAD IMPROVEMENTS	35,082	164,918	160,000	100,000
3103-TRAFFIC & ROAD IMPROVEMENTS	437,710	99,651	-	-
3106-TRAFFIC & ROAD IMPROVEMENTS	(15,799)	-	-	-
3130-TRAFFIC & ROAD IMPROVEMENTS	456,575	-	-	-
3134-TRAFFIC & ROAD IMPROVEMENTS	485,594	134,616	134,616	-
3155-TRAFFIC & ROAD IMPROVEMENTS	1,662,801	1,626,225	1,673,450	1,674,200
3174-PARKING LOT RECONSTRUCTION	-	5,175	5,175	-
3410-TRAFFIC & ROAD IMPROVEMENTS	4,248	58,902	58,902	-
6385-TRAFFIC & ROAD IMPROVEMENTS	2,075	-	-	-
6685-TRAFFIC & ROAD IMPROVEMENTS	11,900	-	-	-
6686-TRAFFIC & ROAD IMPROVEMENTS	27,943	-	-	-
Fund 104-MEASURE O SALES TAX Total	4,817,872	2,244,707	2,187,363	1,774,200
Fund 104-MEASURE O SALES TAX Total	4,817,872	2,244,707	2,187,363	1,774,200

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**Fund 181-STATE GASTAX
CONSTRUCTION AND DESIGN
SERVICES**

3102-TRAFFIC ENG. & OPERATIONS	400,836	808,031	802,909	1,120,573
3103-STREET MAINTENANCE & REPAIR	3,337,485	-	165,327	273,351
3120-CONST. SERVICES - STREETS	914,930	858,633	902,650	821,936
3201-ENG. DESIGN & CONTRACT ADMIN.	188,758	233,750	233,750	230,323
CONSTRUCTION AND DESIGN SERVICES Total	4,842,009	1,900,414	2,104,636	2,446,183

Fund 181-STATE GASTAX Total	4,842,009	1,900,414	2,104,636	2,446,183
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**Fund 212-TDA/LTF8-CIP FUND-99400a
CONSTRUCTION AND DESIGN
SERVICES**

3103-STREET MAINTENANCE & REPAIR	1,035	-	1,234	-
CONSTRUCTION AND DESIGN SERVICES Total	1,035	-	1,234	-

Fund 212-TDA/LTF8-CIP FUND-99400a Total	1,035	-	1,234	-
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Grand Total	10,797,159	4,541,140	4,615,952	4,486,720
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EXPENDITURES BY TYPE BY FUND

Account Code	FY 14-15 ACTUALS	FY 15-16 ADJUSTED BUDGET	FY 15-16 ESTIMATED BUDGET	FY 16-17 PROPOSED BUDGET
CONSTRUCTION AND DESIGN SERVICES				
Fund 101-GENERAL FUND				
1-PERSONNEL	531,056	76,614	9,143	82,806
2-OTHER O&M EXPENSE	605,186	319,405	313,576	183,532
Fund 101-GENERAL FUND Total	1,136,242	396,019	322,719	266,338
Fund 104-MEASURE O SALES TAX				
1-PERSONNEL	136,643			
2-OTHER O&M EXPENSE	2,295,516	284,773	279,855	103,675
4-CAPITAL OUTLAY	722,912	337,384	237,733	-
5-TRANSFERS OUT	1,662,801	1,622,550	1,669,775	1,670,525
Fund 104-MEASURE O SALES TAX Total	4,817,872	2,244,707	2,187,363	1,774,200
Fund 181-STATE GASTAX				
1-PERSONNEL	3,112,137	1,547,016	1,622,637	1,463,722
2-OTHER O&M EXPENSE	1,729,873	353,398	481,999	982,461
Fund 181-STATE GASTAX Total	4,842,009	1,900,414	2,104,636	2,446,183
Fund 212-TDA/LTF8-CIP FUND-99400a				
2-OTHER O&M EXPENSE	1,035	-	1,234	-
Fund 212-TDA/LTF8-CIP FUND-99400a Total	1,035	-	1,234	-
CONSTRUCTION AND DESIGN SERVICES Total	10,797,159	4,541,140	4,615,952	4,486,720

EXPENDITURES BY PROGRAM BY FUND

Account Code	FY 14-15 ACTUALS	FY 15-16 ADJUSTED BUDGET	FY 15-16 ESTIMATED BUDGET	FY 16-17 PROPOSED BUDGET
Fund 101-GENERAL FUND				
GENERAL SERVICES				
5701-PARKS AND PUBLIC GROUND	4,669,581	4,435,467	4,333,593	4,398,390
5702-STREET LANDSCAPING	928,525	1,073,214	1,004,293	987,244
5703-GRAFFITI ACTION PROGRAM	694,816	583,022	585,831	684,395
5704-STREET MAINTENANCE & REPAIR	-	487,692	323,882	362,935
5705-STREET TREES AND MEDICANS	1,300,458	1,130,163	960,710	1,319,210
5731-STREET LIGHTING	1,429,806	1,479,375	1,480,228	1,411,600
5735-GRAFFITI ACTION PROGRAM	14,238	26,542	13,113	16,413
5751-PARKS AND FACILITIES DEVELOPMENT	317,413	333,350	305,914	328,643
GENERAL SERVICES Total	9,354,838	9,548,825	9,007,564	9,508,830
Fund 101-GENERAL FUND Total	9,354,838	9,548,825	9,007,564	9,508,830

EXPENDITURES BY PROGRAM BY FUND

Account Code	FY 14-15 ACTUALS	FY 15-16 ADJUSTED BUDGET	FY 15-16 ESTIMATED BUDGET	FY 16-17 PROPOSED BUDGET
Fund 104-MEASURE O SALES TAX				
GENERAL SERVICES				
1004-PARKS & OPEN SPACE	15,376	14,128	17,063	452,500
5701-PARKS & OPEN SPACE	492,988	476,527	466,527	1,326,816
5703-PARKS & OPEN SPACE	53,609	-	-	-
5704-PARKS & OPEN SPACE	-	500,000	390,000	502,300
5723-PARKS & OPEN SPACE	119,553	85,740	-	-
5727-PARKS & OPEN SPACE	-	180,000	3,200	-
5749-PARKS & OPEN SPACE	1,640,666	954,184	954,184	180,000
5759-PARKS & OPEN SPACE	-	(298)	-	-
5770-PARKS & OPEN SPACE	-	101,583	-	1,750,000
5774-PARKS & OPEN SPACE	46,364	353,636	353,636	-
GENERAL SERVICES Total	2,368,556	2,665,500	2,184,610	4,211,616
Fund 104-MEASURE O SALES TAX Total	2,368,556	2,665,500	2,184,610	4,211,616

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EXPENDITURES BY PROGRAM BY FUND

Account Code	FY 14-15 ACTUALS	FY 15-16 ADJUSTED BUDGET	FY 15-16 ESTIMATED BUDGET	FY 16-17 PROPOSED BUDGET
Fund 105-STREET MAINTENANCE				
GENERAL SERVICES				
5704-STREET MAINTENANCE & REPAIR	-	350,000	350,000	200,000
GENERAL SERVICES Total	-	350,000	350,000	200,000
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Fund 105-STREET MAINTENANCE Total	-	350,000	350,000	200,000
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Fund 181-STATE GAS TAX				
GENERAL SERVICES				
5704-STREET MAINTENANCE & REPAIR	57,508	2,435,771	2,455,224	2,601,715
GENERAL SERVICES Total	57,508	2,435,771	2,455,224	2,601,715
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Fund 181-STATE GAS TAX Total	57,508	2,435,771	2,455,224	2,601,715
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Fund 651-GOLF COURSE OPERATING				
GENERAL SERVICES				
6401-RIVER RIDGE GOLF COURSE	4,458,340	4,369,363	4,551,860	4,837,682
6402-RIVER RIDGE GOLF COURSE	54,633	76,000	50,000	50,000
6403-RIVER RIDGE GOLF COURSE	1,140,804	1,120,966	1,120,966	389,059
GENERAL SERVICES Total	5,653,778	5,566,329	5,722,826	5,276,741
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Fund 651-GOLF COURSE OPERATING Total	5,653,778	5,566,329	5,722,826	5,276,741
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Fund 657-GOLF COURSE BONDS				
GENERAL SERVICES				
6403-RIVER RIDGE GOLF COURSE	9,987	-	-	-
GENERAL SERVICES Total	9,987	-	-	-
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Fund 657-GOLF COURSE BONDS Total	9,987	-	-	-

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Fund 735-FACILITIES MAINTENANCE

GENERAL SERVICES

7401-FACILITIES MAINTENANCE	-	3,505,385	3,518,671	3,527,007
GENERAL SERVICES Total	-	3,505,385	3,518,671	3,527,007

Fund 735-FACILITIES MAINTENANCE Total	-	3,505,385	3,518,671	3,527,007
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Fund 741-FLEET SERVICES

GENERAL SERVICES

7501-FLEET SERVICES	-	9,097,978	9,315,726	9,197,216
GENERAL SERVICES Total	-	9,097,978	9,315,726	9,197,216

Fund 741-FLEET SERVICES Total	-	9,097,978	9,315,726	9,197,216
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Grand Total		17,444,667	33,169,788	32,554,621	34,523,125
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EXPENDITURES BY TYPE BY FUND

Account Code	FY 14-15 ACTUALS	FY 15-16 ADJUSTED BUDGET	FY 15-16 ESTIMATED BUDGET	FY 16-17 PROPOSED BUDGET
GENERAL SERVICES				
Fund 101-GENERAL FUND				
1-PERSONNEL	4,780,685	4,459,537	4,114,088	4751405
2-OTHER O&M EXPENSE	4,546,298	5,081,643	4,885,831	4689425
4-CAPITAL OUTLAY	27,855	7,645	7,645	68000
Fund 101-GENERAL FUND Total	9,354,838	9,548,825	9,007,564	9,508,830

Fund 104-MEASURE O SALES TAX

1-PERSONNEL	308,719	405,797	212,232	210,270
2-OTHER O&M EXPENSE	420,603	858,550	664,558	1,511,346
4-CAPITAL OUTLAY	1,639,234	1,401,153	1,307,820	2,490,000
Fund 104-MEASURE O SALES TAX Total	2,368,556	2,665,500	2,184,610	4,211,616

EXPENDITURES BY TYPE BY FUND

Account Code	FY 14-15 ACTUALS	FY 15-16 ADJUSTED BUDGET	FY 15-16 ESTIMATED BUDGET	FY 16-17 PROPOSED BUDGET
Fund 181-STATE GAST TAX				
1-PERSONNEL	56,548	1,356,009	1,355,923	1,594,303
2-OTHER O&M EXPENSE	960	1,079,762	1,099,301	1,007,412
Fund 181-STATE GAST TAX Total	57,508	2,435,771	2,455,224	2,601,715
Fund 651-GOLF COURSE OPER- ATING				
1-PERSONNEL	68,940	58,624	58,624	44,935
2-OTHER O&M EXPENSE	4,421,212	4,417,170	4,573,667	5,073,747
4-CAPITAL OUTLAY	53,313	-	-	-
3-DEBT SERVICE	1,110,312	1,090,535	1,090,535	158,059
Fund 651-GOLF COURSE OPER- ATING Total	5,653,778	5,566,329	5,722,826	5,276,741
Fund 657-GOLF COURSE BONDS				
3-DEBT SERVICE	9,987	-	-	-
Fund 657-GOLF COURSE BONDS Total	9,987	-	-	-
Fund 735-FACILITIES MAINTENANCE				
1-PERSONNEL	-	2,273,798	2,287,084	2,333,966
2-OTHER O&M EXPENSE	-	1,141,587	1,141,587	1,193,041
4-CAPITAL OUTLAY	-	90,000	90,000	-
Fund 735-FACILITIES MAINTENANCE Total	-	3,505,385	3,518,671	3,527,007
Fund 741-FLEET SERVICES				
1-PERSONNEL	-	3,436,678	3,449,226	3,472,158
2-OTHER O&M EXPENSE	-	5,645,924	5,851,124	5,725,058
5-TRANSFERS OUT	-	15,376	15,376	-
Fund 741-FLEET SERVICES Total	-	9,097,978	9,315,726	9,197,216
Fund 105-STREET MAINTENANCE				
2-OTHER O&M EXPENSE	-	350,000	350,000	200,000
Fund 105-STREET MAINTENANCE Total	-	350,000	350,000	200,000
GENERAL SERVICES Total	17,444,667	33,169,788	32,554,621	34,523,125

EXPENDITURES BY PROGRAM BY FUND

Account Code	FY 14-15 ACTUALS	FY 15-16 ADJUSTED BUDGET	FY 15-16 ESTIMATED BUDGET	FY 16-17 PROPOSED BUDGET
Fund 601-WATER OPERATING FUND				
WATER				
6001-PRODUCTION	23,589,952	24,754,634	23,017,108	24,888,001
6002-DISTRIBUTION	1,830,873	2,219,239	1,909,350	2,217,609
6003-METERING	1,752,627	1,777,607	1,295,782	1,938,807
6010-PROCUREMENT	7,937,867	8,675,156	8,410,140	8,396,786
6011-CONSERVATION & EDUCATION	251,932	551,823	380,382	498,052
6012-RECYCLE	1,374,190	3,447,186	3,178,610	3,273,877
6045-PUBLIC INFORMATION - SPECIAL PROJECTS	152,352	157,815	148,598	151,710
6500-WATER CIP COSTS	4,199,370	2,238,883	3,709,361	1,989,000
6600-W/W CIP COSTS	16,057	-	234,795	30,000
9400-GRANT ADMINISTRATION	-	150,000	-	-
9718-GENERAL CIP	143,174	-	357,616	215,000
3100-TRANSPORTATION	34,379	(1,680)	188,701	-
WATER Total	41,282,774	43,970,663	42,830,443	43,598,843
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Fund 601-WATER OPERATING FUND Total	41,282,774	43,970,663	42,830,443	43,598,843

EXPENDITURES BY PROGRAM BY FUND

Account Code	FY 14-15 ACTUALS	FY 15-16 ADJUSTED BUDGET	FY 15-16 ESTIMATED BUDGET	FY 16-17 PROPOSED BUDGET
Fund 603-RESOURCE DEVELOPMENT FEE FUND				
WATER				
6500-WATER CIP COSTS	18,618	(1,570,659)	1,580,647	20,000
WATER Total	18,618	(1,570,659)	1,580,647	20,000
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Fund 603-RESOURCE DEVELOPMENT FEE FUND Total	18,618	(1,570,659)	1,580,647	20,000

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EXPENDITURES BY PROGRAM BY FUND

Account Code	FY 14-15 ACTUALS	FY 15-16 ADJUSTED BUDGET	FY 15-16 ESTIMATED BUDGET	FY 16-17 PROPOSED BUDGET
Fund 605-WATER CAP. FACILITY FUND				
WATER				
6670-W/W CIP COSTS	1,297,941	(14,000)	309,412	350,000
WATER Total	1,297,941	(14,000)	309,412	350,000
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Fund 605-WATER CAP. FACILITY FUND Total	1,297,941	(14,000)	309,412	350,000
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Fund 606-WATER RESOURCE FEE FUND				
WATER				
6670-W/W CIP COSTS	385,000	3,400,000	660,277	390,000
WATER Total	385,000	3,400,000	660,277	390,000
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Fund 606-WATER RESOURCE FEE FUND Total	385,000	3,400,000	660,277	390,000
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Fund 608-SECURITY-CONTAM. PREV. FUND				
WATER				
6015-SECURITY & CONTAMINA- TION PREVENTION	884,612	903,391	898,059	1,081,174
WATER Total	884,612	903,391	898,059	1,081,174
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Fund 608-SECURITY-CONTAM. PREV. FUND Total	884,612	903,391	898,059	1,081,174
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Fund 609-WATER BONDS FUND				
WATER				
6500-WATER CIP COSTS	1,164,308	(5,215)	171,768	216,700
WATER Total	1,164,308	(5,215)	171,768	216,700
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Fund 609-WATER BONDS FUND Total	1,164,308	(5,215)	171,768	216,700
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Grand Total	45,033,252	46,684,180	46,450,606	45,656,717

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EXPENDITURES BY TYPE BY FUND

Account Code	FY 14-15 ACTUALS	FY 15-16 ADJUSTED BUDGET	FY 15-16 ESTIMATED BUDGET	FY 16-17 PROPOSED BUDGET
WATER				
Fund 601-WATER OPERATING FUND				
1-PERSONNEL	4,907,390	5,007,224	5,098,667	5,590,959
2-OTHER O&M EXPENSE	31,830,052	36,418,421	33,092,705	35,622,174
4-CAPITAL OUTLAY	4,545,332	2,545,018	4,639,071	2,385,710
Fund 601-WATER OPERATING FUND Total	41,282,774	43,970,663	42,830,443	43,598,843
Fund 603-RESOURCE DEVELOPMENT FEE FUND				
1-CAPITAL OUTLAY	18,618	(1,570,659)	1,580,647	20,000
Fund 603-RESOURCE DEVELOPMENT FEE FUND Total	18,618	(1,570,659)	1,580,647	20,000
Fund 601-WATER OPERATING FUND Total				
	41,282,774	43,970,663	42,830,443	43,598,843
Fund 603-RESOURCE DEVELOPMENT FEE FUND				
1-CAPITAL OUTLAY	18,618	(1,570,659)	1,580,647	20,000
Fund 603-RESOURCE DEVELOPMENT FEE FUND Total	18,618	(1,570,659)	1,580,647	20,000
Fund 606-WATER RESOURCE FEE FUND				
1-CAPITAL OUTLAY	385,000	3,400,000	660,277	390,000
Fund 606-WATER RESOURCE FEE FUND Total	385,000	3,400,000	660,277	390,000
Fund 608-SECURITY-CONTAM. PREV. FUND				
1-PERSONNEL	423,721	358,161	373,537	411,774
2-OTHER O&M EXPENSE	460,891	545,230	524,522	669,400
Fund 608-SECURITY-CONTAM. PREV. FUND Total	884,612	903,391	898,059	1,081,174

EXPENDITURES BY PROGRAM BY FUND

Account Code	FY 14-15 ACTUALS	FY 15-16 ADJUSTED BUDGET	FY 15-16 ESTIMATED BUDGET	FY 16-17 PROPOSED BUDGET
Fund 606-WATER RESOURCE FEE FUND				

1-CAPITAL OUTLAY	1,164,308	(5,215)	171,768	216,700
Fund 606-WATER RESOURCE FEE				
FUND Total	1,164,308	(5,215)	171,768	216,700

WATER Total	45,033,252	46,684,180	46,450,606	45,656,717
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STORM WATER

**Fund 114-STORM WATER MAN-
AGEMENT FUND**

3501-STORM WATER QUALITY	-	-	-	459,000
3502-STORM WATER FLOOD CONTROL	-	-	-	760,400
Fund 114- STORM WATER OPER- ATING Total	-	-	-	1,219,400

STORM WATER Total	-	-	-	1,219,400
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EXPENDITURES BY TYPE BY FUND

Account Code	FY 14-15 ACTUALS	FY 15-16 ADJUSTED BUDGET	FY 15-16 ESTIMATED BUDGET	FY 16-17 PROPOSED BUDGET
STORM WATER				
Fund 114- STORM WATER MAN- AGEMENT FUND				
1-PERSONNEL	-	-	-	500,400
2-OTHER O&M EXPENSE	-	-	-	719,000
Fund 114- STORM WATER MAN- AGEMENT Total	-	-	-	1,219,400
STORM WATER Total	-	-	-	1,219,400

EXPENDITURES BY PROGRAM BY FUND

Account Code	FY 14-15 ACTUALS	FY 15-16 ADJUSTED BUDGET	FY 15-16 ESTIMATED BUDGET	FY 16-17 PROPOSED BUDGET
Fund 611-W/W COLLECTION OPNS				
WASTEWATER				
6101-SOURCE CONTROL	823,783	1,092,947	7,241,876	2,273,813
6102-STORM WATER QUALITY MGT.	526,947	638,126	444,257	(9,249)
6103-COLLECTION SYST. MAINT.	4,403,794	5,318,640	4,814,272	4,912,673
6106-COLLECTION SYST. MAINT.	28,476	45,500	45,500	45,500
6107-FLOOD CONTROL	405,125	600,640	642,080	-
6145-PUBLIC INFORMATION - SPECIAL PROJECTS	71,061	107,582	103,163	70,648
WASTEWATER Total	6,259,186	7,803,435	13,291,148	7,293,384
<hr/>				
Fund 611-W/W COLLECTION OPNS Total	6,259,186	7,803,435	13,291,148	7,293,384
<hr/>				
Fund 613-W/W COLL CONNEC- TION FEE				
WASTEWATER				
6108-COLLECTION CONNECTION	123,164	214,141	214,141	214,141
WASTEWATER Total	123,164	214,141	214,141	214,141
<hr/>				
Fund 613-W/W COLL CONNEC- TION FEE Total	123,164	214,141	214,141	214,141
<hr/>				
Fund 621-W/W TREATMENT OPRNS				
WASTEWATER				
6201-LABORATORY SERVICES	1,406,014	1,618,144	1,530,809	1,977,958
6202-TREATMENT PLANT OP- ERATIONS	7,267,778	7,743,651	7,679,394	8,391,618
6205-TREATMENT PLANT MAINT.	6,426,225	6,099,925	5,627,356	5,939,719
6245-PUBLIC INFORMATION - SPECIAL PROJECTS	68,849	87,900	82,973	65,927
WASTEWATER Total	15,168,866	15,549,620	14,920,532	16,375,222
<hr/>				
Fund 621-W/W TREATMENT OPRNS Total	15,168,866	15,549,620	14,920,532	16,375,222

REVISED 6/14/16

EXPENDITURES BY PROGRAM BY FUND

Account Code	FY 14-15 ACTUALS	FY 15-16 ADJUSTED BUDGET	FY 15-16 ESTIMATED BUDGET	FY 16-17 PROPOSED BUDGET
Fund 623-W/W TREATMENT CONN FEE WASTEWATER				
6208-TREATMENT CONNECTION FEES	66,324	184,959	184,959	184,959
WASTEWATER Total	66,324	184,959	184,959	184,959
<hr/>				
Fund 623-W/W TREATMENT CONN FEE Total	66,324	184,959	184,959	184,959
<hr/>				
Grand Total	21,617,540	23,752,155	28,610,780	24,067,707

EXPENDITURES BY TYPE BY FUND

Account Code	FY 14-15 ACTUALS	FY 15-16 ADJUSTED BUDGET	FY 15-16 ESTIMATED BUDGET	FY 16-17 PROPOSED BUDGET
WASTEWATER				
Fund 613-W/W COLL CONNEC- TION FEE				
2-OTHER O&M EXPENSE	123,164	214,141	214,141	214,141
Fund 613-W/W COLL CONNEC- TION FEE Total	123,164	214,141	214,141	214,141
Fund 611-W/W COLLECTION OPNS				
1-PERSONNEL	2,126,745	2,822,738	2,195,243	2,281,357
2-OTHER O&M EXPENSE	4,132,441	4,940,697	4,674,842	3,927,754
5-TRANSFERS OUT	-	-	6,381,063	1,084,273
4-CAPITAL OUTLAY	-	40,000	40,000	-
Fund 611-W/W COLLECTION OPNS Total	6,259,186	7,803,435	13,291,148	7,293,384
Fund 621-W/W TREATMENT OPRNS				
1-PERSONNEL	4,640,041	5,664,300	4,527,574	6,085,055
2-OTHER O&M EXPENSE	10,455,831	9,735,320	10,392,958	9,975,167
4-CAPITAL OUTLAY	72,994	150,000	-	315,000
Fund 621-W/W TREATMENT OPRNS Total	15,168,866	15,549,620	14,920,532	16,375,222

REVISED 6/14/16

EXPENDITURES BY TYPE BY FUND

Account Code	FY 14-15 ACTUALS	FY 15-16 ADJUSTED BUDGET	FY 15-16 ESTIMATED BUDGET	FY 16-17 PROPOSED BUDGET
Fund 623-W/W TREATMENT CONN FEE				
2-OTHER O&M EXPENSE	66,324	184,959	184,959	184,959
Fund 623-W/W TREATMENT CONN FEE Total	66,324	184,959	184,959	184,959
WASTEWATER Total	21,617,540	23,752,155	28,610,780	24,067,707

EXPENDITURES BY PROGRAM BY FUND

Account Code	FY 14-15 ACTUALS	FY 15-16 ADJUSTED BUDGET	FY 15-16 ESTIMATED BUDGET	FY 16-17 PROPOSED BUDGET
Fund 631-SOLID WASTE OPERATING ENVIRONMENTAL RESOURCES				
6301-ADMINISTRATION & PLANNING	3,983,740	4,207,410	3,846,992	5,727,404
6302-WASTE REDUCTION & EDUCATION	214,947	237,764	261,535	500,423
6304-PROCESSING	179,970	-	-	177,000
6307-RESIDENTIAL	3,987,323	4,255,862	3,731,774	4,133,762
6308-COMMERCIAL	4,315,653	5,090,226	3,966,811	4,616,080
6309-INDUSTRIAL	1,143,781	1,404,859	1,331,925	1,535,800
6310-RESIDENTIAL	644,945	629,551	452,298	474,378
6311-COMMERCIAL	332,837	400,899	283,239	458,399
6312-WASTE TIP FLOOR PROCESSING	2,534,833	3,607,956	3,364,684	3,486,323
6313-MRF PROCESSING	6,290,283	6,770,631	6,336,202	6,995,042
6314-WASTER TRANSFER HAUL	10,574,430	10,807,310	10,783,679	11,125,410
6316-GREENWASTE CONVERSION	1,482,437	1,618,233	1,652,285	1,913,191
6345-PUBLIC INFORMATION - SPECIAL PROJECTS	166,801	187,788	159,830	95,182
ENVIRONMENTAL RESOURCES Total	35,851,981	39,218,489	36,171,254	41,238,392
Fund 631-SOLID WASTE OPERATING Total	35,851,981	39,218,489	36,171,254	41,238,392

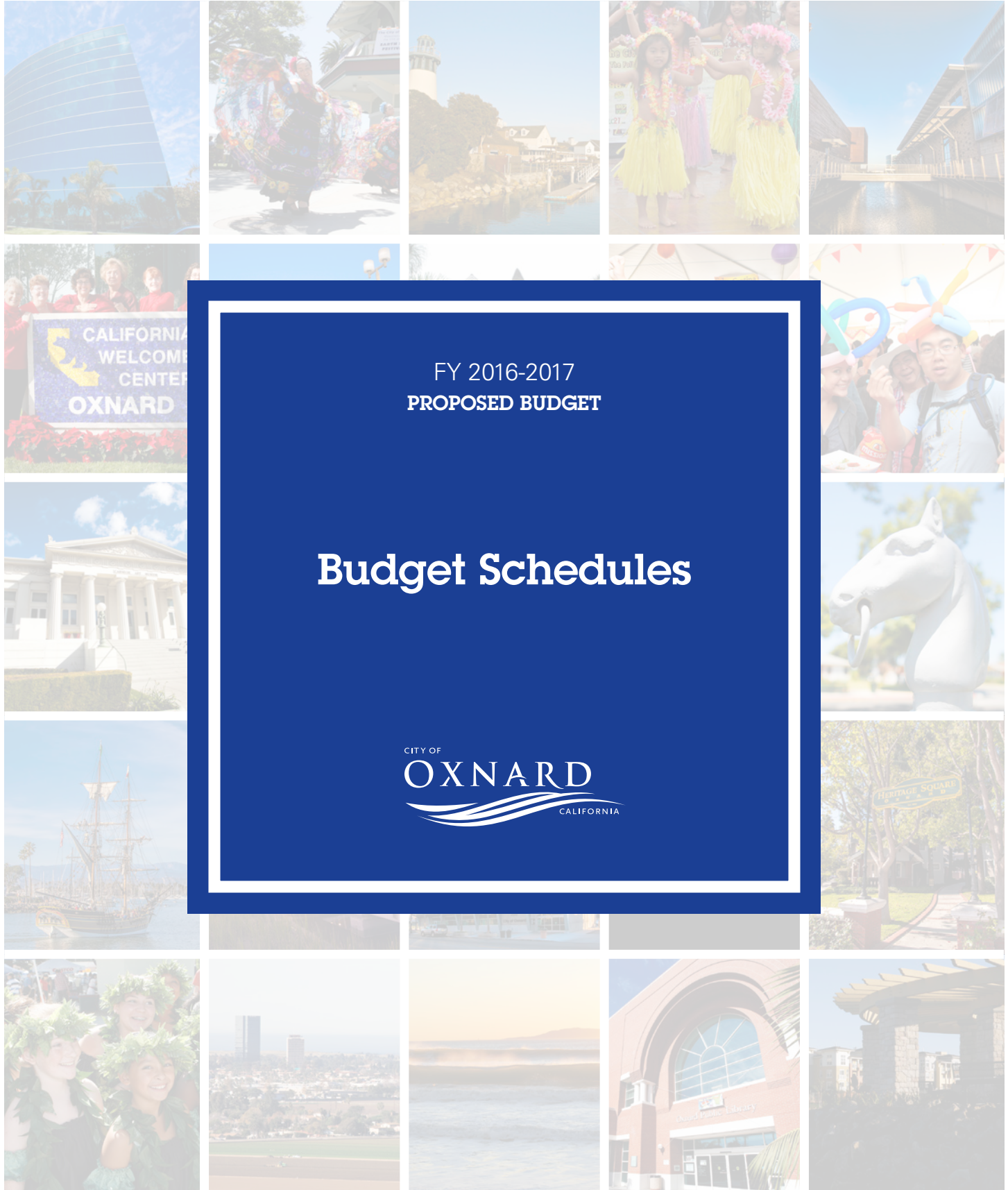
REVISED 6/14/16

EXPENDITURES BY PROGRAM BY FUND

Account Code	FY 14-15 ACTUALS	FY 15-16 ADJUSTED BUDGET	FY 15-16 ESTIMATED BUDGET	FY 16-17 PROPOSED BUDGET
Fund 638-ER SEC & CONTAMINATION				
ENVIRONMENTAL RESOURCES				
6315-ENVIRON. SECURITY & CONTAMINATION	-	176,717	176,700	-
ENVIRONMENTAL RESOURCES Total	-	176,717	176,700	-
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Fund 638-ER SEC & CONTAMINATION Total	-	176,717	176,700	-
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Grand Total	35,851,981	39,395,206	36,347,954	41,238,392

EXPENDITURES BY TYPE BY FUND

Account Code	FY 14-15 ACTUALS	FY 15-16 ADJUSTED BUDGET	FY 15-16 ESTIMATED BUDGET	FY 16-17 PROPOSED BUDGET
ENVIRONMENTAL RESOURCES				
Fund 631-SOLID WASTE OPERATING				
1-PERSONNEL	9,799,020	10,834,249	10,037,977	12,278,425
2-OTHER O&M EXPENSE	25,901,721	25,174,500	25,095,881	28,761,967
5-TRANSFERS OUT	62,347	62,097	62,396	37,000
4-CAPITAL OUTLAY	88,892	3,147,643	975,000	161,000
Fund 631-SOLID WASTE OPERATING Total	35,851,981	39,218,489	36,171,254	41,238,392
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Fund 638-ER SEC & CONTAMINATION				
4-CAPITAL OUTLAY	-	176,717	176,700	-
Fund 638-ER SEC & CONTAMINATION Total	-	176,717	176,700	-
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ENVIRONMENTAL RESOURCES Total	35,851,981	39,395,206	36,347,954	41,238,392



FY 2016-2017
PROPOSED BUDGET

Budget Schedules

CITY OF
OXNARD
CALIFORNIA

REVISED 6/14/16

Budget Schedules

Description of Major Funds Structure

Purpose

The accounts of the City are organized on the basis of funds and fund type, each of which is considered a separate entity. Government resources are allocated to and accounted for in individual funds based on purposes for which they are to be spent and the means by which spending is controlled. The City's funds have been divided into three fund categories: **Governmental funds**, **Proprietary** or **Enterprise funds**, and **Internal Services Funds**.

GOVERNMENTAL FUNDS include most of the City's basic services, such as general governmental, public safety, public works, parks, recreation, and library services. This fund consists of the general fund and special revenue funds, such as federal state grant funds, landscape maintenance districts, bonded assessment and community facilities districts, development fees, and agency type activities. Property and sales taxes, franchise fees, user fees, interest income, and State and Federal grants finance these activities.

GENERAL FUND (101) This is used to account for all financial resources traditionally associated with government activities which are not required legally to be accounted for in another fund. Principal sources of revenues are property taxes, sales tax, license and permits, state shared revenues and billings for outside and interfund services. Primary expenditures in the General Fund are made for general administration, police and fire protection, parks and streets maintenance, recreation and transportation services, and community development.

GENERAL FUND – OPD TRAINING FUND (103) The activities of this fund are restricted for the Oxnard Police Department Training program.

HALF CENT SALES TAX “MEASURE O” FUND (104) Approved on November 4, 2008, Oxnard voters approved a general purpose sales tax for one half cent for twenty years. Its purpose is "To protect, maintain, and enhance vital city services including police, fire and emergency response, increasing street paving and sidewalk/pothole repair to improve traffic flow, expanding youth recreation, after-school and anti-gang prevention programs, acquiring property for parks/open space preservation, upgrading storm water drains, improving senior services, increasing building code compliance, and other general city services."

STREET MAINTENANCE FUND (105)

STORM WATER MANAGEMENT FUND (114) The source of revenues for this fund are the City's share of the Ventura County Flood Control District's benefit assessment program and General Fund for storm water management. The revenues will be used for necessary costs to meet the EPA requirement for storm water management.

CALHOME PROGRAM-STATE GRANT FUND (117) This fund is used to account for federal entitlement that is used, to provide housing loan to low/moderate income families.

AIR POLLUTION BUYDOWN FEES FUND (118) A Special Revenue Source, this fund was created to collect air pollution environmental mitigation fees for new developments. The fees collected should be spent within five

Budget Schedules

years on projects that improve air quality, which include transit projects, matching funds, bicycle lanes and paths and pedestrian improvements.

PUBLIC SAFETY RETIREMENT FUND (119) This fund was created to collect voter-approved property tax to pay for public safety uniformed employees for their retirement.

LANDSCAPE MAINTENANCE DISTRICTS FUND (121-175) A Special Revenue Source, these funds account for assessment revenues and expenditures related to waterways and landscape maintenance of various district areas in the City. Maintenance work is undertaken by the City. Lot owners within the affected district areas are assessed a maintenance fee based on estimated maintenance cost per lot square footage.

FEDERAL AND STATE GRANTS FUNDS (178-275) A Special Revenue Source, these funds account for the federal and state grant award with specific purpose and specific terms. Expenditures are restricted for the purposes outlined in grant agreements.

STATE GAS TAX FUND (181) – This fund is used to account for the allocated share of Gas Tax Revenue. Spending of gas tax is legally restricted to be used for maintenance and improvement of public streets.

Transporation Development Fund (213) – This fund is used to account for Transporation Development Act revenues and to be used for street maintenance and road improvements, and construction of pedestrian and bike facilities.

CDBG ENTITLEMENT FUND (285) A Special Revenue Source, this fund accounts for the federal entitlement received from HUD to develop a viable urban community and expand economic opportunities.

HUD HOME LOANS FUND (295) A Special Revenue Source, this fund accounts for the federal entitlement received from HUD to provide a mechanism in granting housing loans to low/moderate income families.

PARK FEES - QUIMBY RESERVE FUND (351) A Development Fees source, this fund accounts for park fees (Quimby Act of 1965) collected solely for the acquisition and development of neighborhood parks within the City.

PARK ACQUISITION & DEVELOPMENT FEE FUND (352) A Development Fees source, this fund accounts for park and recreation facilities fees collected on new developments on a per unit basis. Fees are used to acquire land/ improve parks facilities.

STORM DRAIN FACILITIES FEE FUND (353) A Development Fees source, this fund accounts for revenues and expenditures related to the construction of storm drainage facilities on all new property developments in the City.

CIRCULATION SYSTEM IMPROVEMENT FEES (354) A Development Fees source, this fund accounts for fees collected on new developments and is calculated based on the expected number of daily trips. Fees can be used for circulation improvements.

CAPITAL GROWTH FEES - RESIDENTIAL (355) A Development Fees source, this fund account for fees collected in a residential area. Fees are used to pay for community developments within the community that pays the fees.

CAPITAL GROWTH FEES – NONRESIDENTIAL FUND (356) A Development Fees souce, this fund accounts for fees collected for all developments/improvements to pay for development. In 1986 residential and nonresidential fees were segregated.

Budget Schedules

UTILITY UNDERGROUNDING FUND (358) A Development Fees source, this fund accounts for fees collected in lieu of undergrounding existing overhead utility lines, to pay for the construction of utility undergrounding projects.

CUPA OPERATING FUND (370) A Regulatory Fees source, this fund accounts for fees collected in regulating and management of hazardous materials in the City. Fees are to be used in the administration of this program.

HOUSING IN-LIEU FEES FUND (371) A Development Fees source, this fund accounts for fees collected in lieu of the City's requirements for residential developers to provide low cost housing to low/moderate income buyers.

AFFORDABLE RENTAL HOUSING FUND (372) A Development Fees source, this fund accounts for fees collected in lieu of the City's requirements for residential developers to provide low cost house rental to low/moderate income renters.

ASSESSMENT DISTRICTS FUND (501-539) This fund accounts for the assessment revenues collected from this district to pay for the bonds issued to finance the improvements.

ARTWORK TRUST FUND (546) This Fund accounts for donations to the City from a private party to pay solely for artwork related expenditures.

PROPRIETARY OR ENTERPRISE FUNDS consist of the City's water, wastewater systems, environmental resources, housing services, and operations of the Performing Arts and Convention Center and River Ridge Golf Course. The City charges fees to customers to recover the cost of these services.

WATER OPERATING FUND (601-609) This fund accounts for all activities of the City's water distribution and treatment system. Revenues are derived mainly from metered water services, connection fees and installation charges. These revenues are used to pay for operating expenditures, capital improvement projects and debt service (principal / interest) payments and acquisitions of equipment and machinery.

WASTEWATER FUNDS (611-628) This fund accounts for the City's sewer activities related to conveyance system maintenance and services. Revenues are derived mainly from sewer charges connection fees and treatment plant charges. These revenues are used to pay expenditures, capital improvement projects, acquisitions of equipment and machinery and debt service payments (principal and interest).

ENVIRONMENTAL RESOURCES FUNDS (631-638) This fund accounts for the City's solid waste activities related to collection and disposal of refuse. Revenues are derived mainly from refuse disposal charges, connection fees and developers' fees. These revenues are used to pay for expenditures, capital improvement projects, acquisitions of equipment and machinery and debt service payments (principal and interest).

PERFORMING ARTS AND CONVENTION CENTER FUND (641) This Fund accounts for City's cultural activities related to artistic and recreational performances. Revenues are derived mainly from admission tickets and contributions from patrons. These revenues are used to pay for expenditures, capital improvement projects, acquisitions of equipment and sound systems.

RIVER RIDGE GOLF COURSE FUND (651) This fund accounts for the City's recreational golf activities. Revenues are derived mainly from green fees, golf course carts, driving range, merchandise sales, snack bars and banquets. These revenues are used to pay for the maintenance of the golf course, capital improvement projects, and acquisition of merchandise and equipment.

INTERNAL SERVICES FUNDS account for goods and services provided by one City department to another City department or related entities, generally on a cost recovery basis.

Budget Schedules

PUBLIC LIABILITY AND PROPERTY DAMAGE FUND (701) This fund accounts for the City's partial self-insurance program of providing public liability and property damage insurance coverage and claims adjustment services to the City's operating funds.

WORKERS' COMPENSATION FUND (702) This fund accounts for the City's self-insurance program for workers' compensation. This fund is used to pay for employees' work-related injury claims.

UTILITY CUSTOMERS' BILLING FUND (725) This fund accounts for the costs associated in administering the operation of the Customer Services Division and distribution of these costs to various utilities funds.

INFORMATION SERVICES FUND (731) This fund accounts for the costs associated with the City's financial systems, data/word processing, and geographic information system, and distributes the costs to the departments on a prorata basis. Included are costs for hardware and software maintenance, computer operation costs, and some centralized supplies.

FACILITIES MAINTENANCE FUND (735) This fund accounts for the operation and maintenance of City facilities and properties.

FLEET EQUIPMENT MAINTENANCE FUND (741) This fund accounts for automotive fleet maintenance and services provided to City Departments. These maintenance charges are used to cover operating costs.

COFA DEBT SERVICE FUND (801) - This fund accounts for the accumulation of resources and payments of principal and interest of the City's general long-term debt.

Budget Schedules

Description of Major Revenues

Purpose

The purpose of this section is to provide a comprehensive reference for the major sources of revenue for the City of Oxnard. It offers information on the types of revenue that the City of Oxnard budgets to meet its public service delivery requirements for the residents, businesses, and visitors. City revenues are diverse and are derived from the following major categories: Taxes, Licenses and Permits, Charges for Services, Fines and Forfeitures, Miscellaneous Revenues, Special Assessment Revenues, Proprietary or Enterprise Funds Revenues, Non-Operating Revenues, Other Financing Sources, and Proceeds from Outside Financing.

TAXES include major General Fund revenue sources consisting of Property Tax, Sales Tax, and Franchise Tax.

PROPERTY TAX - CURRENT SECURED Property tax levied and due in the current year on real properties.

PROPERTY TAX - CURRENT UNSECURED Property tax levied and due in the current year on personal properties.

PROPERTY TAX - DELINQUENT SECURED Property tax levied in prior year on real property but collectible in current year.

PROPERTY TAX - DELINQUENT UNSECURED Property tax levied in prior year on personal property but collectible in current year.

PROPERTY TAX - SUPPLEMENTAL A Special Revenue Source, this fund was created to collect air pollution environmental mitigation fees for new developments. The fees collected should be spent within five years for transit projects, matching funds, bicycle lanes and paths and pedestrian improvements.

TAX INCREMENT - PASS THROUGH Tax increment that belongs to other taxing agency collected by Redevelopment Agency.

VOTER APPROVED DEBT SERVICE Additional property tax increment levied for public safety retirement fund as approved by voters.

SALES TAX A local tax levied on the sale of tangible personal property within the city.

TRANSIENT OCCUPANCY TAX The City levies a transient lodging or room tax on hotels and motels. This tax is collected by hotel operators and remitted monthly to the City.

BUSINESS TAX AND FRANCHISE TAX Tax imposed by the City on companies conducting business in the City and utility franchises for the use of the City's infrastructure in the course of daily business. Tax is calculated and remitted on a monthly basis.

PENALTIES / INTEREST - DELINQUENT Penalties and interest assessed and collected on delinquent accounts.

LICENSES AND PERMITS issued and collected for business activities which require inspection to verify compliance to existing city codes.

Budget Schedules

DOG / CAT LICENSES The City mandated licensing of dogs and cats by owners for a certain fee.

CUPA PERMITS Fees are collected from businesses for disposal of hazardous materials management.

ENTERTAINMENT PERMITS Fees are collected in the issuance of permits related to entertainment activities.

BUILDING PERMITS Fees for permits to construct/alter any building which requires inspection.

ELECTRICAL PERMITS Fees for permits to install electrical wiring which requires inspection.

HEATING AND VENT PERMITS Fees for permits to install furnaces/heating equipment which require inspection.

ENCROACHMENT PERMIT FEES Fees are collected from builders for encroachment during construction.

HAZARDOUS MATERIAL PERMITS Fees are collected from businesses for disposal of hazardous materials.

FILMING PERMITS Fees are collected from film companies to make movies or film in the City.

PERMIT ISSUANCE FEES Fees are collected from businesses for initial issuance of a permit.

OTHER LICENSES AND PERMIT Other fees are collected from businesses for other licenses and permits.

ABC LICENSE FEES Fees are collected on the sale of alcohol, beverages, and cigarettes from businesses.

INDIRECT COST RECOVERY A fee added to various permit fees to recover any other indirect cost.

CHARGES FOR SERVICES comprised primarily of user fees to recover the cost of providing City services including Indirect Cost Recovery and Internal Fund Charges.

SERVICES TO OTHER PROGRAMS Reimbursements from various departments/divisions for services provided.

PARKS AND RECREATION Fees charged to public for various recreational programs, admission, and rental of facilities.

STATE GAS TAX These are Gas Tax monies distributed by the State under Sec. 2105, 2106, 2107, and 2107.5.

INDIRECT COST REIMBURSEMENTS revenue from other funds to reimburse the General Fund for indirect costs.

GENERAL GOVERNMENT-MISCELLANEOUS FEES include revenues collected from filming certification, document processing, bad check fees, and sales of maps, plans, and documents.

PUBLIC SAFETY FEES include revenues collected from Ventura County Fire Protection District for fire services, violators of false alarm, Police / Fire special events, weed cleaning, animal impound, fire cost recovery, stored vehicle release, and inspection fees.

COMMUNITY DEVELOPMENT FEES includes Development Service Center Fees, Zoning / Subdivision Fees, Tract and Parcel Map, negative declaration, annexation, park inspection, plan check fees, and street cut fees.

OTHER CHARGES FOR SERVICES included library book fines, parking fines.

INTERGOVERNMENTAL REVENUES includes Federal and State grant sources.

FEDERAL GRANTS REVENUES Grant revenues that are received directly from the Federal Grantor Agencies, such as HUD and FEMA. The grants are either reimburseable in nature or received in advance.

Budget Schedules

STATE GRANTS Grant monies, other than State Gas Tax, TDA, received directly from the State.

STATE GAS TAX These are Gas Tax monies distributed by the State under Sec. 2105, 2106, 2107, and 2107.5.

TRANSPORTATION TAX These are Transit funds allocated under Cal.Transportation Dev. Act - LTF 3, LTF 4, and LTF 8.

STATE SHARED REVENUES includes reimbursement of expenses qualified under State mandated cost reimbursements, City's shares from the State Motor Vehicle in-lieu tax, and revenues shared to cities by the State or local agency for traffic signal project.

INFRASTRUCTURE USE revenue from utilities (water, sewer, refuse) for local right of way improvements and public infrastructure allocation.

GROWTH AND DEVELOPMENT FEES comprised primarily of user fees to recover the cost of providing City services including Indirect Cost Recovery and Internal Fund Charges.

STORM DRAIN FACILITIES FEES These are development fees to pay for storm drain projects in the City.

CAPITAL GROWTH FEES These are development fees to pay for development projects in the City.

TRAFFIC IMPACT FEES These are development fees to pay for traffic (traffic light) system improvements.

PARK CAPITAL - QUIMBY These are development fees to pay for park improvements projects in the City. Transit funds are allocated under Cal.Transportation Dev. Act - LTF 3, LTF 4, and LTF 8.

PARK ACQUISITION & DEVELOPMENT FEES These are development fees to pay for park acquisition and development.

FINES AND FORFEITURES comprised primarily of revenues collected from federal, state, and local for City's shares of fines and forfeitures.

VEHICLE CODE FINES Revenues collected from the City's shares of the California Vehicles Code violations.

PENALTIES AND FORFEITURES Revenues collected for federal, state, and local charges-penalties/forfeitures.

COURT FINES - NON TRAFFIC Revenues collected from the City's shares of the courts' non-traffic fines.

ASSET SEIZURES Revenues collected from the City's shares of proceeds from assets seized.

SPECIAL ASSESSMENT REVENUES comprised of revenues collected on special assessment improvements.

SPECIAL ASSESSMENTS - IMPROVEMENTS Revenues collected on special assessments for improvements.

SPECIAL ASSESSMENTS – MAINTENANCE Revenues collected on special assessments for landscape maintenance.

MELLO-ROOS COMMUNITY DISTRICT TAX Revenues collected on special assessments in a Mello-Roos Community District.

PROPRIETARY FUNDS REVENUES comprised of charges for water, wastewater, environmental resources, golf operations, and charges for Performing Arts Center operation.

Budget Schedules

WATER OPERATIONS Includes charges for single family, multi-family, commercial, industrial customers, fireline, metered and unmetered construction/installation, water services agreement, MWD pass-through, water sales fireline, water surcharges, development connection fees, capital facility surcharges, resources development fees, and interest income.

WASTEWATER CONNECTION OPERATIONS Sewer charges to single, multi-family, residential, commercial, and industrial customers, sewer code enforcement, customer maintenance services, NYEL outside charges, wastewater discharge permit, and wastewater treatment operations.

WASTEWATER TREATMENT OPERATIONS Sewer treatment charges to outside agencies under agreements, including Port Hueneme and Point Mugu, and laboratory services.

ENVIRONMENTAL OPERATIONS Refuse disposal and pick-up charges to residential and commercial customers, special pick-up fees, extra container fees, Del Norte Host fees, E-Waste recycling, construction/demolition fee, tipping fees, MRF recycle material sales, and walking floor trailer.

GOLF COURSE OPERATIONS Revenues collected from customers for golf course green fees, driving range, tournament fees, and clubhouse room rental.

PERFORMING ARTS & CONVENTION CENTER Revenues collected from customers for rental of PACC facilities, concession sales, food and beverage catering, special activities fees, and box office fees.

Revenue Detail by Fund

ACCOUNT CODE		FY 14-15 ACTUALS	FY 15-16 ADJUSTED BUDGET	FY 15-16 ESTIMATED BUDGET	FY 16-17 PROPOSED BUDGET
Fund 101-GENERAL FUND					
101-1001-511.70-01	PROPERTY-CURRENT SECURED	25,244,655	26,087,422	26,261,548	29,526,902
101-1001-511.70-02	PROPERTY-CURRENT UNSECURED	512,394	505,379	511,400	525,897
101-1001-511.70-03	PROPERTY-DELINQ. SECURED	369,433	376,413	376,413	391,695
101-1001-511.70-04	PROPERTY-DELINQ. UNSECURED	33,586	31,562	35,360	32,843
101-1001-511.70-05	PROPERTY-SUPPLEMENTAL TAX	486,758	350,000	350,000	200,000
101-1001-511.70-09	CDC PASS THRU TO GEN FUND	2,340,709	3,026,000	3,026,000	3,376,790
101-1001-511.70-10	INTEREST/PENALTIES-DELINQ	14,195	27,270	27,270	27,542
101-1001-511.70-11	PROPERTY-IN LIEU OF VLF	15,748,838	16,540,142	16,509,000	17,281,715
101-1001-511.70-18	PAYMNT IN LIEU OF PROP TX	-	19,380	19,380	19,767
101-1001-511.70-24	DEED TRANSFER TAX	758,502	718,140	718,140	732,502
101-1001-512.70-15	SALES TAX	20,516,846	24,646,935	24,175,581	28,729,000
101-1001-512.70-17	SALES TAX - TRIPLE FLIP	6,868,926	2,548,875	3,498,750	-
101-1001-513.70-14	TRANSIENT OCCUPANCY TAX	4,649,292	4,718,680	4,700,000	4,794,000
101-1001-513.70-32	INT./PENALTIES-DELINQ.TOT	2,081	2,040	8,000	2,080
101-1001-514.70-21	FRANCHISE TAX-SC GAS	1,019,236	930,000	855,400	872,504
101-1001-514.70-22	BUSINESS LICENSE TAX	5,104,859	5,450,880	5,100,000	5,200,000
101-1001-514.70-23	FRANCHISE TAX-TIME WARNER	1,369,346	1,342,320	1,358,800	1,424,667
101-1001-514.70-25	FRANCHISE TAX-VERIZON CAB	518,364	559,980	488,000	539,305
101-1001-514.70-28	FRANCHISE TAX-EDISON ELEC	712,738	696,260	721,600	710,185
101-1001-515.70-31	PENALTIES/INTEREST-DELINQ	124,851	143,820	173,000	160,140
101-1001-521.71-26	OTHER LICENSES AND PERMIT	32,929	25,500	25,500	26,010
101-1001-533.72-54	HOMEOWNER PROP TAX RELIEF	228,093	225,720	225,720	223,462
101-1001-533.72-55	STATE MANDATED COST REIM	1,035,808	223,380	223,380	204,000
101-1001-533.72-59	PAYMT IN LIEU PROPTY TAX	-	18,651	-	-
101-1001-533.72-61	MOTOR VEHICLE IN LIEU	83,455	85,124	85,124	86,826
101-1001-533.72-65	PUBLIC SAFETY AUGMENTAT.	1,232,881	1,315,000	1,400,000	1,356,290
101-1001-555.73-90	PERMIT CENTER FEES	198,510	274,380	274,380	265,874
101-1001-555.73-99	STREET CUT FEES	2,047	3,060	5,600	5,610
101-1001-557.77-34	TIPPING FEES FOR WASTE	-	132,600	132,600	130,000
101-1001-561.74-62	COURT FINES-NON TRAFFIC	283,716	274,380	289,390	295,177
101-1001-571.74-81	INTEREST INCOME-INVESTMENT	124,342	129,444	125,000	125,000
101-1001-571.74-82	INTEREST INCOME-OTHER	448	465	1,300	448
101-1001-571.74-87	INT INCOME/INVESTMENT-FMV	(40,904)	-	-	-
101-1001-581.75-01	RENTAL-LAND,BLDG/IMPROVE	27,156	15,300	-	-
101-1001-581.75-19	OTHER REIMBURSEMENTS	252,585	-	-	-
101-1001-581.75-23	MISCELLANEOUS REVENUES	1,031,986	20,039	20,039	20,439
101-1001-581.75-24	SALE OF REAL PROPERTY	27,625	18,785	28,178	28,741
101-1001-581.75-25	SALE OF VEHICLES & EQUIP	25,217	39,780	90,000	91,800
101-1001-581.75-35	VENDING SERVICES REVENUES	19,155	21,420	19,538	19,928
101-1002-534.72-81	INFRASTRUCTURE USE	4,000,000	3,000,000	3,000,000	3,000,000
101-1002-534.72-82	INDIRECT COST RECOVERY	7,691,840	7,016,475	7,016,475	7,016,475
101-1002-711.79-17	TSFR FROM OTHER FUNDS	16,000,000	-	-	-
101-1004-595.75-93	CFD SPEC.ASSASS-RIVERPARK	1,576,000	1,607,520	-	-
101-1004-711.75-93	OPERATING TRANSFERS IN / CFD #5 -RIVERPARK	-	-	1,607,520	1,607,520
101-1201-551.73-12	BAD CHECK FEES	6,582	7,140	6,714	6,848
101-1201-556.74-05	OTHER CURRENT SERVICE CHG	9,000	9,180	9,180	9,363
101-1201-581.75-23	MISCELLANEOUS REVENUES	(271)	-	-	-
101-1201-581.75-92	CREDIT CARD IN SUSPENSE	-	18,971	-	-
101-1211-553.73-37	SERVICE TO OTHER PROGRAMS	1,000	-	-	-
101-1211-557.74-31	PHOTOCOPY FEES	21	19	19	19
101-1301-551.73-15	DOC PROCESSING FEE	500	286	510	520
101-1301-551.73-16	SALE OF MAPS/PLAN/DOCS	465	1,020	700	483
101-1301-581.75-23	MISCELLANEOUS REVENUES	760	245	245	249
101-1501-553.73-37	SERVICE TO OTHER PROGRAMS	12,804	130,560	204,000	133,171
101-1501-581.75-19	OTHER REIMBURSEMENTS	5,892	153,000	6,010	6,130
101-1503-581.75-23	MISCELLANEOUS REVENUES	1,500	1,530	1,530	1,560
101-1504-571.74-82	INTEREST INCOME-OTHER	5,424	7,000	5,424	5,424
101-1504-581.75-23	MISCELLANEOUS REVENUES	1,018	-	-	-
101-1601-553.73-37	SERVICE TO OTHER PROGRAMS	20,000	10,200	10,200	-
101-1601-581.75-23	MISCELLANEOUS REVENUES	9,183	7,140	7,140	7,282
101-1602-581.75-23	MISCELLANEOUS REVENUES	57,694	74,460	74,460	75,949
101-1603-553.73-37	SERVICE TO OTHER PROGRAMS	260,094	302,940	265,296	270,601
101-1603-581.75-19	OTHER REIMBURSEMENTS	40,000	48,960	40,800	-
101-1701-581.75-23	MISCELLANEOUS REVENUES	12	2,040	2,040	2,080
101-2101-521.71-27	ABC LICENSE FEES	56,980	56,100	58,120	59,282
101-2101-533.72-69	AB 1191 REVENUES	29,902	30,000	30,000	30,600
101-2101-552.73-22	FALSE ALARM FEES	82,912	78,540	84,570	86,261
101-2101-552.73-26	ANIMAL IMPOUND FEES	4,025	3,060	5,000	4,188
101-2101-552.73-29	STORED VEHLE RELEASE FEES	304,511	349,860	332,367	339,014
101-2101-556.74-02	PARKING FINES	1,133,837	1,296,000	1,296,000	1,296,000
101-2101-581.75-05	BAIL TRUST DEPOSITS	(2,000)	-	-	-
101-2101-581.75-19	OTHER REIMBURSEMENTS	762,240	676,220	892,000	689,744
101-2101-581.75-23	MISCELLANEOUS REVENUES	13,820	30,600	14,000	14,377
101-2101-581.75-25	SALE OF VEHICLES & EQUIP	2,851	3,060	3,000	2,966
101-2101-581.75-31	SERV TO OTHER GOVERNMENTS	7,612	157,080	7,764	-
101-2102-581.75-19	OTHER REIMBURSEMENTS	188,913	91,200	237,000	180,000
101-2102-581.75-21	SALE OF UNCLAIMED PROP'Y	4,755	6,120	6,120	6,242
101-2103-551.73-15	DOC PROCESSING FEE	27,458	36,720	28,007	28,567
101-2103-557.74-31	PHOTOCOPY FEES	87,152	89,760	88,895	90,672
101-2103-557.74-33	ABANDONED VEHICLES DISPO	2,597	1,211	2,649	2,701
101-2103-581.75-23	MISCELLANEOUS REVENUES	1,109	37,740	1,154	1,177
101-2106-521.71-11	DOG/CAT LICENSES	466,551	498,780	475,882	485,399
101-2106-552.73-25	WEED CLEANING FEES	55,283	-	-	-
101-2106-561.74-69	ADMINISTRATIVE FINES	249,723	52,275	92,700	52,275

Revenue Detail by Fund

ACCOUNT CODE	FY 14-15 ACTUALS	FY 15-16 ADJUSTED BUDGET	FY 15-16 ESTIMATED BUDGET	FY 16-17 PROPOSED BUDGET
101-2201-552.73-21 VTA CO FIRE PROTECT DIST	63,932	65,280	65,211	-
101-2201-581.75-19 OTHER REIMBURSEMENTS	35,215	100,980	395,398	103,000
101-2201-581.75-23 MISCELLANEOUS REVENUES	-	5,100	-	-
101-2202-521.71-21 PLAN CHK/FIRE INSPECTION	-	-	-	300,570
101-2202-521.71-26 OTHER LICENSES AND PERMIT	256,240	279,480	200,000	204,000
101-3102-555.73-92 PLAN CHECK FEES-ENGINEER'	36,635	25,127	37,368	38,115
101-3102-581.75-19 OTHER REIMBURSEMENTS	4,500	8,160	4,590	4,682
101-3102-581.75-23 MISCELLANEOUS REVENUES	100	250	525	281
101-3120-553.73-37 SERVICE TO OTHER PROGRAMS	453	105,652	-	-
101-3201-553.73-37 SERVICE TO OTHER PROGRAMS	307,970	558,653	558,653	569,826
101-3222-553.73-37 SERVICE TO OTHER PROGRAMS	6,648	70,973	9,400	9,588
101-3222-553.73-38 SURVEYING FEES	31,793	29,485	-	-
101-3301-553.73-36 INTERNAL SVC REALLOC CHGS	251,100	256,124	715,455	665,455
101-4101-551.73-16 SALE OF MAPS/PLAN/DOCS	1,083	1,039	1,105	1,127
101-4101-551.73-20 DOCUMENT IMAGING FEE	2,617	2,127	3,000	2,723
101-4101-553.73-37 SERVICE TO OTHER PROGRAMS	6,479	7,140	6,609	3,000
101-4101-555.73-80 GENERAL PLAN MAINTENANCE	261,640	166,960	240,000	240,000
101-4101-555.73-81 ZONING/SUB FEES STANDARD	582,602	519,180	457,000	425,000
101-4101-555.73-83 TRACT AND PARCEL MAP FEES	22,828	26,520	23,285	23,750
101-4101-555.73-84 NEGATIVE DECLARATION	48,795	53,040	49,771	38,500
101-4101-555.73-86 PARKS INSPECTION-DAC	-	4,080	-	-
101-4101-555.73-87 PARKS-LANDSCAPE INSPEC.	3,154	6,120	3,217	-
101-4101-555.73-93 PLAN CHECKING FEES-LANDSC	8,498	14,280	8,668	-
101-4101-581.75-14 BOND DEPOSITS	1,217	3,060	6,000	3,724
101-4101-581.75-19 OTHER REIMBURSEMENTS	61,061	17,971	62,282	63,528
101-4301-521.71-16 BUILDING PERMITS	948,546	1,145,460	967,517	967,517
101-4301-521.71-17 PLUMBING PERMITS	94,858	131,580	96,755	106,000
101-4301-521.71-18 ELECTRICAL PERMITS	130,484	156,060	133,094	145,000
101-4301-521.71-19 HEATING AND VENT PERMITS	58,402	67,320	59,570	65,000
101-4301-521.71-24 FILMING PERMITS	1,560	1,591	1,591	1,623
101-4301-521.71-25 PERMIT ISSUANCE FEE	131,954	118,320	134,593	137,000
101-4301-551.73-13 PHOTOCOPY FEES	6,075	8,160	8,160	8,300
101-4301-551.73-16 SALE OF MAPS/PLAN/DOCS	51,180	49,980	52,204	53,000
101-4301-551.73-17 FILMING FEES	89,229	80,580	91,014	92,834
101-4301-552.73-95 INSPECT FEES/TRACT-PARCEL	251,453	392,700	750,000	300,000
101-4301-552.73-96 INSPECT FEES-ENCROACHMENT	145,133	129,540	150,000	100,000
101-4301-552.73-97 INSPECTOR OT-REIMBURSEMNT	99,950	48,321	48,321	49,287
101-4301-553.73-37 SERVICE TO OTHER PROGRAMS	23,686	50,000	24,000	10,000
101-4301-555.73-91 PLAN CHECKING FEES/BLDG	443,300	772,140	787,583	650,000
101-4301-555.73-92 PLAN CHECK FEES-ENGINEER'	300,017	425,340	500,000	350,000
101-4301-555.73-94 PLAN CHECK FEES/ENERGY/CO	16,848	28,560	14,280	14,566
101-4301-555.73-97 INSPECT FEES/ENERGY CONSV	23,811	38,760	19,380	19,768
101-4301-555.73-98 DEV.SERV/TRAFFIC MODEL UP	3,478	2,585	1,034	1,055
101-4301-555.74-93 PLAN CHECKING FEES-ELECTR	49,001	67,320	49,981	43,000
101-4301-555.74-94 PLAN CHECKING FEES-MECHAN	16,087	19,380	16,409	14,200
101-4301-555.74-95 PLAN CHECKING FEES-PLUMB	17,017	33,660	17,357	15,000
101-4301-581.75-03 STATE STRONG MOTION FEES	2,610	13,837	2,662	2,715
101-4301-581.75-04 CNTY FLOOD CONTROL FEES	2,280	61,691	87,000	2,280
101-4301-581.75-23 MISCELLANEOUS REVENUES	-	6,120	-	-
101-4301-581.75-41 STATE GREE BLDG CODE FEE	576	3,521	5,500	599
101-4305-552.73-25 WEED CLEANING FEES	-	49,647	56,389	30,000
101-4305-561.74-69 ADMINISTRATIVE FINES	-	156,825	290,000	163,161
101-4305-581.75-23 MISCELLANEOUS REVENUES	-	1,519	1,519	1,549
101-4501-553.73-37 SERVICE TO OTHER PROGRAMS	2,705	1,911	956	975
101-4501-581.75-19 OTHER REIMBURSEMENTS	14	-	-	-
101-5106-551.73-14 FILING/CERTIFICATION FEES	3,717	3,060	1,530	1,560
101-5106-581.75-23 MISCELLANEOUS REVENUES	4,225	-	-	-
101-5106-591.75-53 SPEC. ASSESSMENTS OTHER	67,390	75,480	75,480	76,989
101-5301-551.73-17 FILMING FEES	420	153	153	156
101-5302-553.73-37 SERVICE TO OTHER PROGRAMS	56	-	-	-
101-5302-554.73-67 YOUTH SPORTS	26,085	-	-	-
101-5302-554.73-68 SEASONAL DAY CAMP	81,660	-	-	-
101-5303-554.73-51 RENTAL OF FACILITIES	9,476	-	-	-
101-5303-581.75-08 DONATIONS	1,325	-	-	-
101-5303-581.75-23 MISCELLANEOUS REVENUES	5,000	-	-	-
101-5401-551.73-13 PHOTOCOPY FEES	205	103	209	213
101-5401-554.73-51 RENTAL OF FACILITIES	6,570	8,160	6,701	6,835
101-5401-581.75-23 MISCELLANEOUS REVENUES	42,450	72,420	80,000	73,868
101-5402-556.74-01 BOOK FINES	62,012	68,340	63,252	60,000
101-5402-557.74-32 DOCUMENT PROCESSING FEES	126,150	75,480	120,000	93,000
101-5402-581.75-19 OTHER REIMBURSEMENTS	4,291	5,100	4,100	4,182
101-5402-581.75-32 SALE OF PHOTOGRAPHS	40,050	25,500	40,581	5,760
101-5403-557.74-31 PHOTOCOPY FEES	565	576	-	-
101-5403-557.74-34 TEST PROCTORING FEES	775	485	485	494
101-5403-581.75-17 INTERNET REVENUES	13,001	14,280	13,000	13,260
101-5411-556.74-01 BOOK FINES	29,280	32,640	23,280	23,745
101-5411-581.75-17 INTERNET REVENUES	11,004	15,300	9,000	12,469
101-5411-581.75-19 OTHER REIMBURSEMENTS	16,935	12,798	17,274	11,126
101-5501-554.73-41 OXNARD TENNIS CTR MEMBER	22,721	28,560	28,000	20,000
101-5501-554.73-42 OXNARD TENNIS CTR CRT FEE	3,836	3,060	3,913	1,500
101-5501-554.73-43 OXNARD TENNIS CTR-CLASSES	-	-	500	-
101-5501-554.73-44 PRESCHOOL CLASSES FEES	99,814	115,260	94,000	80,000
101-5501-554.73-47 ADULTS SPORTS	92,237	92,820	92,237	94,081
101-5501-554.73-51 RENTAL OF FACILITIES	101,944	120,360	140,000	130,000
101-5501-554.73-53 LEASE REVENUES	-	92,820	92,820	93,000

Revenue Detail by Fund

ACCOUNT CODE	FY 14-15 ACTUALS	FY 15-16 ADJUSTED BUDGET	FY 15-16 ESTIMATED BUDGET	FY 16-17 PROPOSED BUDGET
101-5501-554.73-57 CONCESSION SALES	19,836	39,780	25,000	23,500
101-5501-554.73-65 RECREATION FEES	44,545	88,740	8,000	5,000
101-5501-554.73-68 SEASONAL DAY CAMP	-	-	48,000	40,000
101-5501-581.75-01 RENTAL-LAND,BLDG/IMPROVE	-	26,520	-	-
101-5501-581.75-23 MISCELLANEOUS REVENUES	-	2,040	137	-
101-5502-554.73-67 YOUTH SPORTS	-	19,380	28,000	26,000
101-5502-554.73-68 SEASONAL DAY CAMP	-	52,020	7,410	-
101-5502-554.73-69 RECREATION FEE / EVENT ADMISSIONS	-	89,866	50,000	50,000
101-5503-554.73-51 RENTAL OF FACILITIES	-	6,927	6,927	7,065
101-5503-581.75-08 DONATIONS	-	1,352	1,352	1,379
101-5504-554.73-51 RENTAL OF FACILITIES	33,975	-	-	-
101-5504-554.73-53 LEASE REVENUES	83,747	-	-	-
101-5511-553.73-37 SERVICE TO OTHER PROGRAMS	4,279	9,180	4,365	5,000
101-5511-581.75-23 MISCELLANEOUS REVENUES	-	68,340	-	-
101-5701-553.73-37 SERVICE TO OTHER PROGRAMS	46,762	52,020	20,000	20,400
101-5701-553.73-45 REIMBURSEMENT FROM PROJECT	-	5,100	5,100	5,202
101-5701-554.73-56 CONCESSIONS OTHER	83,920	84,140	90,000	90,000
101-5701-581.74-55 LEASE SPACE-CELLULAR SITE	103,856	95,880	95,880	97,797
101-5701-581.75-18 DAMAGE REIMBURSEMENTS	-	1,020	1,020	1,040
101-5701-581.75-23 MISCELLANEOUS REVENUES	11,448	41,820	41,820	42,656
101-5702-553.73-37 SERVICE TO OTHER PROGRAMS	986,508	1,309,090	1,006,230	1,388,553
101-5702-581.75-23 MISCELLANEOUS REVENUES	162	165	165	168
101-5703-554.73-19 OTHER REIMBURSEMENT	47,928	28,000	28,000	28,560
101-5703-557.74-46 GRAFFITI RESTITUTION PAYM	25,252	29,000	29,000	29,580
101-5703-581.75-23 MISCELLANEOUS REVENUES	16	5,000	5,000	5,100
101-5703-711.79-07 TSFR FROM SOLID WASTE	37,000	37,000	37,000	37,000
101-5704-553.73-37 CHARGES FOR SERVICES / SERVICE TO OTHER PROGRAMS	-	-	-	235,164
101-5705-553.73-37 SERVICE TO OTHER PROGRAMS	180	-	101	-
101-5705-581.75-18 DAMAGE REIMBURSEMENTS	3,680	-	-	-
101-5705-581.75-23 MISCELLANEOUS REVENUES	487	-	-	-
101-5735-581.75-08 DONATIONS	100	102	-	-
101-5751-553.73-37 SERVICE TO OTHER PROGRAMS	12,121	49,980	15,000	15,300
101-5751-553.73-45 REIMBURSEMENT FROM PROJECT	95,571	52,020	36,000	36,720
101-5751-555.73-86 PARKS INSPECTION-DAC	462	118	118	120
101-5753-581.75-23 MISCELLANEOUS REVENUES	63,365	19,740	19,740	20,134
101-8100-553.73-37 SERVICE TO OTHER PROGRAMS	-	7,140	7,140	7,282
101-8100-581.75-19 OTHER REIMBURSEMENTS	27,906	56,100	56,100	57,222
101-8100-712.79-71 PYMTS ON NOTES AND LOANS	(250,000)	1,084,444	3,502,934	-
101-8210-581.75-23 MISCELLANEOUS REVENUES	33,408	27,540	27,540	28,090
Fund 101-GENERAL FUND Total	131,453,569	118,060,415	121,096,882	122,087,846
Fund 103-OPD TRAINING				
103-1001-711.79-01 TRANSFERS FR.GENERAL FUND	34,409	-	25,509	49,632
103-2101-533.72-57 POST REIMB-POLICE	67,948	96,712	69,307	70,693
Fund 103-OPD TRAINING Total	102,357	96,712	94,816	120,325
Fund 104-MEASURE O SALES TAX				
104-1001-512.70-15 SALES TAX	13,238,965	13,405,255	13,495,000	13,696,000
104-1001-571.74-81 INTEREST INCOME-INVESTMENT	115,878	1,158	100,000	100,000
104-1001-571.74-87 INT INCOME/INVESTMENT-FMV	24,120	-	-	-
104-1001-711.79-01 TRANSFER FROM GENERAL FUND	-	1,875,688	1,875,688	1,875,688
104-3015-553.73-37 SERVICE TO OTHER PROGRAMS	1,518	1,548	1,548	1,578
104-5511-553.73-37 SERVICE TO OTHER PROGRAMS	17,924	18,283	18,283	18,648
Fund 104-MEASURE O SALES TAX Total	13,398,405	15,301,932	15,490,519	15,691,914
Fund 105-STREET MAINTENANCE				
105-1001-571.74-87 INT INCOME/INVESTMENT-FMV	5,096	-	-	-
105-1002-534.72-81 INFRASTRUCTURE USE	5,111,062	4,000,000	4,000,000	4,080,000
Fund 105-STREET MAINTENANCE Total	5,116,158	4,000,000	4,000,000	4,080,000
Fund 114- STORM WATER MANAGEMENT				
114-1001-711.79-01 TRANSFERS FROM GENERAL FUND	-	-	-	784,400
114-3501-591.75-53 SPEC. ASSESSMENTS OTHER	-	-	-	472,000
Fund 114- STORM WATER MANAGEMENT Total	-	-	-	1,256,400
Fund 116-PROPOSITION 1B-STATE BOND				
116-3059-571.74-81 INTEREST INCOME-INVESTMENT	1,006	1,767	-	-
Fund 116-PROPOSITION 1B-STATE BOND Total	1,006	1,767	-	-
Fund 117-CALHOME PROGRAM-STATE				
117-5134-532.72-31 STATE GRANT REVENUES	428,849	-	478,013	900,000
Fund 117-CALHOME PROGRAM-STATE Total	428,849	-	478,013	900,000
Fund 118-AIR POLLUTION BUYDOWN				
118-1690-571.74-81 INTEREST INCOME-INVESTMENT	13,417	22,777	22,777	20,347
118-1690-571.74-87 INT INCOME/INVESTMENT-FMV	15,918	-	-	-
118-3166-581.75-20 FARE REVENUES	15,546	47,000	47,000	-
118-3190-581.75-16 PL OFFSITE AIR QUALITY	(30,140)	164,000	164,000	167,280
Fund 118-AIR POLLUTION BUYDOWN Total	14,739	233,777	233,777	187,627
Fund 119-PUBLIC SAFETY RETIREMENT				
119-1001-511.70-07 VOTER APPROVED DEBT SERV.	13,669,124	10,510,119	13,000,000	7,684,510
119-1001-571.74-87 INT INCOME/INVESTMENT-FMV	28,160	-	-	-
Fund 119-PUBLIC SAFETY RETIREMENT Total	13,697,284	10,510,119	13,000,000	7,684,510

Revenue Detail by Fund

ACCOUNT CODE	FY 14-15 ACTUALS	FY 15-16 ADJUSTED BUDGET	FY 15-16 ESTIMATED BUDGET	FY 16-17 PROPOSED BUDGET
Fund 121-WATERWAYS ASSESS DIST				
121-3108-571.74-81 INTEREST INCOME-INVESTMENT	6,609	14,130	7,000	-
121-3108-571.74-87 INT INCOME/INVESTMENT-FMV	1,647	-	-	-
121-3108-591.75-52 SPEC. ASSESSMENT MAINTNCE	371,428	360,000	500,000	491,835
121-3108-711.79-01 TRANSFER FROM GENERAL FUND	49,241	-	-	-
121-5702-591.75-52 SPEC. ASSESSMENT MAINTNCE	121,300	121,300	121,300	-
Fund 121-WATERWAYS ASSESS DIST Total	550,226	495,430	628,300	491,835
Fund 122-LMD #1-SUMMERFIELD				
122-1001-711.79-01 TRANSFER FROM GENERAL FUND	173,702	30,502	30,532	17,171
122-5702-591.75-52 SPEC. ASSESSMENT MAINTNCE	12,882	13,006	13,006	13,006
Fund 122-LMD #1-SUMMERFIELD Total	186,584	43,508	43,538	30,177
Fund 123-LMD #2-C.I.B.C. TOLD				
123-1001-711.79-01 TRANSFER FROM GENERAL FUND	1,011	-	-	720
123-5702-591.75-52 SPEC. ASSESSMENT MAINTNCE	1,167	1,124	1,124	1,249
Fund 123-LMD #2-C.I.B.C. TOLD Total	2,178	1,124	1,124	1,969
Fund 124-LMD #3-RIVER RIDGE				
124-5702-571.74-81 INTEREST INCOME-INVESTMENT	607	1,599	600	-
124-5702-571.74-87 INT INCOME/INVESTMENT-FMV	156	-	-	-
124-5702-591.75-52 SPEC. ASSESSMENT MAINTNCE	84,374	86,000	86,000	72,238
Fund 124-LMD #3-RIVER RIDGE Total	85,137	87,599	86,600	72,238
Fund 125-LMD #4-BEACH MAIN COL/HOT				
125-1001-711.79-01 TRANSFER FROM GENERAL FUND	96,479	97,633	103,109	126,826
125-5702-591.75-52 SPEC. ASSESSMENT MAINTNCE	39,154	39,446	39,446	39,446
Fund 125-LMD #4-BEACH MAIN COL/HOT Total	135,633	137,079	142,555	166,272
Fund 126-LMD #9-STRAWBERRY FIELDS				
126-1001-711.79-01 TRANSFER FROM GENERAL FUND	219,000	88,305	88,305	29,181
126-5702-591.75-52 SPEC. ASSESSMENT MAINTNCE	12,774	12,615	12,615	12,671
Fund 126-LMD #9-STRAWBERRY FIELDS Total	231,774	100,920	100,920	41,852
Fund 127-LMD #7/8-NORTHFIELD BUS.				
127-1001-711.79-01 TRANSFER FROM GENERAL FUND	373,456	65,994	65,994	25,854
127-5702-591.75-52 SPEC. ASSESSMENT MAINTNCE	32,722	32,500	32,500	32,157
Fund 127-LMD #7/8-NORTHFIELD BUS. Total	406,177	98,494	98,494	58,011
Fund 128-LMD #10-COUNTRY CLUB				
128-1001-711.79-01 TRANSFER FROM GENERAL FUND	231,680	76,297	76,360	30,452
128-5702-591.75-52 SPEC. ASSESSMENT MAINTNCE	23,846	24,076	24,076	23,919
Fund 128-LMD #10-COUNTRY CLUB Total	255,526	100,373	100,436	54,371
Fund 129-LMD #11-ST. TROPAZ				
129-1001-711.79-01 TRANSFER FROM GENERAL FUND	90,083	21,686	46,121	15,352
129-5702-591.75-52 SPEC. ASSESSMENT MAINTNCE	6,950	6,990	6,990	6,990
Fund 129-LMD #11-ST. TROPAZ Total	97,033	28,676	53,111	22,342
Fund 131-LMD #12-STANDARD PACIFIC				
131-1001-711.79-01 TRANSFER FROM GENERAL FUND	321,431	107,116	108,158	49,118
131-5702-591.75-52 SPEC. ASSESSMENT MAINTNCE	23,103	22,394	22,394	22,394
Fund 131-LMD #12-STANDARD PACIFIC Total	344,534	129,510	130,552	71,512
Fund 132-LMD #14-CALIFORNIA COVE				
132-1001-711.79-01 TRANSFER FROM GENERAL FUND	43,153	705	1,494	5,378
132-5702-571.74-87 INT INCOME/INVESTMENT-FMV	1	-	-	-
132-5702-591.75-52 SPEC. ASSESSMENT MAINTNCE	36,714	36,692	36,692	26,031
Fund 132-LMD #14-CALIFORNIA COVE Total	79,868	37,397	38,186	31,409
Fund 133-LMD #16-LIGHTHOUSE				
133-1001-711.79-01 TRANSFER FROM GENERAL FUND	38,374	3,935	3,935	14,779
133-5702-571.74-87 INT INCOME/INVESTMENT-FMV	1	-	-	-
133-5702-591.75-52 SPEC. ASSESSMENT MAINTNCE	19,692	19,551	19,551	19,551
Fund 133-LMD #16-LIGHTHOUSE Total	58,067	23,486	23,486	34,330
Fund 134-LMD #13-FD562-LE VILLAGE				
134-1001-711.79-01 TRANSFER FROM GENERAL FUND	210,661	32,867	33,413	56,390
134-5702-591.75-52 SPEC. ASSESSMENT MAINTNCE	18,408	18,004	18,004	18,045
Fund 134-LMD #13-FD562-LE VILLAGE Total	229,068	50,871	51,417	74,435
Fund 135-LMD #15-PELICAN POINTE				
135-1001-711.79-01 TRANSFER FROM GENERAL FUND	105,153	17,479	17,492	13,858
135-5702-591.75-52 SPEC. ASSESSMENT MAINTNCE	9,614	9,300	9,300	9,300
Fund 135-LMD #15-PELICAN POINTE Total	114,766	26,779	26,792	23,158
Fund 136-LMD #17-SAN MIGUEL				
136-1001-711.79-01 TRANSFER FROM GENERAL FUND	105,819	8,671	8,695	26,870
136-5702-591.75-52 SPEC. ASSESSMENT MAINTNCE	9,165	9,121	9,121	9,121
Fund 136-LMD #17-SAN MIGUEL Total	114,984	17,792	17,816	35,991
Fund 137-LMD #20-VOLVO & HARBOR				
137-1001-711.79-01 TRANSFER FROM GENERAL FUND	-	-	-	1,679

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ACCOUNT CODE	FY 14-15 ACTUALS	FY 15-16 ADJUSTED BUDGET	FY 15-16 ESTIMATED BUDGET	FY 16-17 PROPOSED BUDGET
137-5702-571.74-81 INTEREST INCOME-INVESTMENT	53	96	96	-
137-5702-571.74-87 INT INCOME/INVESTMENT-FMV	10	-	-	-
137-5702-591.75-52 SPEC. ASSESSMENT MAINTNCE	4,216	3,600	3,600	2,415
Fund 137-LMD #20-VOLVO & HARBOR Total	4,279	3,696	3,696	4,094
Fund 138-LMD #18-ST. JOHN'S HOSP.				
138-1001-711.79-01 TRANSFER FROM GENERAL FUND	31,997	-	-	-
138-5702-591.75-52 SPEC. ASSESSMENT MAINTNCE	5,863	5,860	5,860	5,025
Fund 138-LMD #18-ST. JOHN'S HOSP. Total	37,859	5,860	5,860	5,025
Fund 139-LMD #19-SHOPPING AT ROSE				
139-1001-711.79-01 TRANSFER FROM GENERAL FUND	1,378	-	-	1,734
139-5702-591.75-52 SPEC. ASSESSMENT MAINTNCE	1,000	1,000	1,001	1,000
Fund 139-LMD #19-SHOPPING AT ROSE Total	2,378	1,000	1,001	2,734
Fund 141-LMD #21-CYPRESS POINT				
141-1001-711.79-01 TRANSFER FROM GENERAL FUND	1,386	-	76	981
141-5702-591.75-52 SPEC. ASSESSMENT MAINTNCE	996	1,000	1,000	1,000
Fund 141-LMD #21-CYPRESS POINT Total	2,381	1,000	1,076	1,981
Fund 142-LMD #22-MC DONALDS MEDIAN				
142-1001-711.79-01 TRANSFER FROM GENERAL FUND	2,468	-	771	1,468
142-5702-591.75-52 SPEC. ASSESSMENT MAINTNCE	500	500	500	500
Fund 142-LMD #22-MC DONALDS MEDIAN Total	2,968	500	1,271	1,968
Fund 143-LMD #23- GREYSTONE				
143-1001-711.79-01 TRANSFER FROM GENERAL FUND	51,267	737	738	1,314
143-5702-591.75-52 SPEC. ASSESSMENT MAINTNCE	5,647	5,587	5,587	5,588
Fund 143-LMD #23- GREYSTONE Total	56,914	6,324	6,325	6,902
Fund 144-LMD #24- VINEYARDS				
144-1001-711.79-01 TRANSFER FROM GENERAL FUND	182,795	5,628	5,628	14,539
144-5702-591.75-52 SPEC. ASSESSMENT MAINTNCE	17,481	18,300	18,300	18,300
Fund 144-LMD #24- VINEYARDS Total	200,276	23,928	23,928	32,839
Fund 145-LMD #25-THE POINTE				
145-1001-711.79-01 TRANSFER FROM GENERAL FUND	260,904	24,607	24,649	16,725
145-5702-591.75-52 SPEC. ASSESSMENT MAINTNCE	24,112	23,798	23,798	23,799
Fund 145-LMD #25-THE POINTE Total	285,017	48,405	48,447	40,524
Fund 146-LMD #26-ALBERTSONS				
146-1001-711.79-01 TRANSFER FROM GENERAL FUND	32,892	2,221	2,222	5,334
146-5702-591.75-52 SPEC. ASSESSMENT MAINTNCE	4,002	4,000	4,000	4,000
Fund 146-LMD #26-ALBERTSONS Total	36,894	6,221	6,222	9,334
Fund 147-LMD #27- ROSE ISLAND				
147-1001-711.79-01 TRANSFER FROM GENERAL FUND	137,287	3,812	3,812	13,490
147-5702-591.75-52 SPEC. ASSESSMENT MAINTNCE	14,134	14,271	14,271	18,244
Fund 147-LMD #27- ROSE ISLAND Total	151,421	18,083	18,083	31,734
Fund 148-LMD #28- HARBORSIDE				
148-5702-571.74-81 INTEREST INCOME-INVESTMENT	1,316	3,441	1,500	-
148-5702-571.74-87 INT INCOME/INVESTMENT-FMV	347	-	-	-
148-5702-591.75-52 SPEC. ASSESSMENT MAINTNCE	68,254	66,300	66,300	28,383
Fund 148-LMD #28- HARBORSIDE Total	69,917	69,741	67,800	28,383
Fund 149-LMD #29- MERCY CHARITIES				
149-1001-711.79-01 TRANSFER FROM GENERAL FUND	1,235	-	-	1,477
149-5702-591.75-52 SPEC. ASSESSMENT MAINTNCE	1,448	2,040	2,040	3,109
Fund 149-LMD #29- MERCY CHARITIES Total	2,683	2,040	2,040	4,586
Fund 151-LMD #30- HAAS AUTOMATION				
151-5702-571.74-81 INTEREST INCOME-INVESTMENT	1,036	2,553	1,000	-
151-5702-571.74-87 INT INCOME/INVESTMENT-FMV	268	-	-	-
151-5702-591.75-52 SPEC. ASSESSMENT MAINTNCE	42,953	44,420	44,420	36,855
Fund 151-LMD #30- HAAS AUTOMATION Total	44,257	46,973	45,420	36,855
Fund 152-LMD #31-RANCHO DE LA ROSA				
152-1001-711.79-01 TRANSFER FROM GENERAL FUND	110,712	22,993	22,993	21,903
152-5702-571.74-87 INT INCOME/INVESTMENT-FMV	3	-	-	-
152-5702-591.75-52 SPEC. ASSESSMENT MAINTNCE	73,388	73,037	73,037	76,950
Fund 152-LMD #31-RANCHO DE LA ROSA Total	184,104	96,030	96,030	98,853
Fund 153-LMD #32-OAK PARK				
153-5702-571.74-81 INTEREST INCOME-INVESTMENT	595	1,523	600	-
153-5702-571.74-87 INT INCOME/INVESTMENT-FMV	153	-	-	-
153-5702-591.75-52 SPEC. ASSESSMENT MAINTNCE	22,279	22,088	22,088	10,526
Fund 153-LMD #32-OAK PARK Total	23,026	23,611	22,688	10,526
Fund 154-LMD #33-RIO DEL SOL				
154-5702-571.74-81 INTEREST INCOME-INVESTMENT	412	1,109	500	-
154-5702-571.74-87 INT INCOME/INVESTMENT-FMV	114	-	-	-
154-5702-591.75-52 SPEC. ASSESSMENT MAINTNCE	52,790	53,299	53,299	30,966
Fund 154-LMD #33-RIO DEL SOL Total	53,316	54,408	53,799	30,966

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ACCOUNT CODE	FY 14-15 ACTUALS	FY 15-16 ADJUSTED BUDGET	FY 15-16 ESTIMATED BUDGET	FY 16-17 PROPOSED BUDGET
Fund 155-LMD #35-MVS COMM CTR				
155-5702-571.74-81 INTEREST INCOME-INVESTMENT	678	1,720	700	-
155-5702-571.74-87 INT INCOME/INVESTMENT-FMV	174	-	-	-
155-5702-591.75-52 SPEC. ASSESSMENT MAINTNCE	20,285	20,463	20,463	10,142
Fund 155-LMD #35-MVS COMM CTR Total	21,138	22,183	21,163	10,142
Fund 156-LMD. #34-SUNRISE POINTE				
156-5702-571.74-81 INTEREST INCOME-INVESTMENT	674	1,708	700	-
156-5702-571.74-87 INT INCOME/INVESTMENT-FMV	177	-	-	-
156-5702-591.75-52 SPEC. ASSESSMENT MAINTNCE	55,282	55,372	55,372	27,917
Fund 156-LMD. #34-SUNRISE POINTE Total	56,133	57,080	56,072	27,917
Fund 157-LMD #36-VILLA SANTA CRUZ				
157-5702-571.74-81 INTEREST INCOME-INVESTMENT	1,578	4,150	1,600	-
157-5702-571.74-87 INT INCOME/INVESTMENT-FMV	426	-	-	-
157-5702-591.75-52 SPEC. ASSESSMENT MAINTNCE	130,794	132,479	132,479	70,191
Fund 157-LMD #36-VILLA SANTA CRUZ Total	132,798	136,629	134,079	70,191
Fund 158-LMD #37-PACIFIC BREEZE				
158-5702-571.74-81 INTEREST INCOME-INVESTMENT	661	1,668	800	-
158-5702-571.74-87 INT INCOME/INVESTMENT-FMV	174	-	-	-
158-5702-591.75-52 SPEC. ASSESSMENT MAINTNCE	30,449	29,465	29,465	7,825
Fund 158-LMD #37-PACIFIC BREEZE Total	31,284	31,133	30,265	7,825
Fund 159-LMD #38-ALDEA DEL MAR				
159-5702-571.74-81 INTEREST INCOME-INVESTMENT	981	2,627	1,000	-
159-5702-571.74-87 INT INCOME/INVESTMENT-FMV	267	-	-	-
159-5702-591.75-52 SPEC. ASSESSMENT MAINTNCE	98,805	100,132	100,132	86,576
Fund 159-LMD #38-ALDEA DEL MAR Total	100,052	102,759	101,132	86,576
Fund 160-LMD #39-EL SUENO/PROMESA				
160-5702-571.74-81 INTEREST INCOME-INVESTMENT	1,945	5,253	2,000	-
160-5702-571.74-87 INT INCOME/INVESTMENT-FMV	515	-	-	-
160-5702-591.75-52 SPEC. ASSESSMENT MAINTNCE	179,296	189,371	189,371	72,184
Fund 160-LMD #39-EL SUENO/PROMESA Total	181,756	194,624	191,371	72,184
Fund 161-LMD #39-D.R. HORTON				
161-1001-711.79-01 TRANSFER FROM GENERAL FUND	-	1,780	1,780	12,198
161-5702-591.75-52 SPEC. ASSESSMENT MAINTNCE	11,160	13,464	13,464	41,778
Fund 161-LMD #39-D.R. HORTON Total	11,160	15,244	15,244	53,976
Fund 162-LMD #40-CANTADA				
162-1001-711.79-01 TRANSFER FROM GENERAL FUND	-	-	-	2,558
162-5702-571.74-81 INTEREST INCOME-INVESTMENT	1,463	3,808	1,500	-
162-5702-571.74-87 INT INCOME/INVESTMENT-FMV	392	-	-	-
162-5702-591.75-52 SPEC. ASSESSMENT MAINTNCE	70,925	69,999	69,999	22,534
Fund 162-LMD #40-CANTADA Total	72,780	73,807	71,499	25,092
Fund 163-LMD #41-PACIFIC COVE				
163-1001-711.79-01 TRANSFER FROM GENERAL FUND	58,584	-	-	16,280
163-5702-591.75-52 SPEC. ASSESSMENT MAINTNCE	62,130	63,480	63,480	44,779
Fund 163-LMD #41-PACIFIC COVE Total	120,714	63,480	63,480	61,059
Fund 164-LMD #42-CANTABRIA/CORON				
164-1001-711.79-01 TRANSFER FROM GENERAL FUND	-	-	-	15,014
164-5702-571.74-81 INTEREST INCOME-INVESTMENT	3,882	9,903	4,000	-
164-5702-571.74-87 INT INCOME/INVESTMENT-FMV	1,018	-	-	-
164-5702-591.75-52 SPEC. ASSESSMENT MAINTNCE	161,574	161,160	161,160	64,923
Fund 164-LMD #42-CANTABRIA/CORON Total	166,474	171,063	165,160	79,937
Fund 165-LMD #43-GREENBELT(PARCRO)				
165-1001-711.79-01 TRANSFER FROM GENERAL FUND	-	-	-	781
165-5702-571.74-81 INTEREST INCOME-INVESTMENT	1,212	3,244	1,500	-
165-5702-571.74-87 INT INCOME/INVESTMENT-FMV	328	-	-	-
165-5702-591.75-52 SPEC. ASSESSMENT MAINTNCE	92,358	93,856	93,856	50,041
Fund 165-LMD #43-GREENBELT(PARCRO) Total	93,898	97,100	95,356	50,822
Fund 170-L/M DIST.-COMBINING FUNDS				
170-1001-571.74-87 INT INCOME/INVESTMENT-FMV	(1,764)	-	-	-
170-8001-571.74-81 INTEREST INCOME-INVESTMENT	462	29,288	500	1,082
170-8001-591.75-52 SPEC. ASSESSMENT MAINTNCE	18,972	19,291	19,291	5,304
170-8002-571.74-81 INTEREST INCOME-INVESTMENT	209	29,287	200	-
170-8002-591.75-52 SPEC. ASSESSMENT MAINTNCE	6,698	6,762	6,762	3,693
170-8003-571.74-81 INTEREST INCOME-INVESTMENT	2,084	29,288	2,000	-
170-8003-581.75-23 MISCELLANEOUS REVENUES	13,153	38,151	38,103	15,689
170-8003-591.75-52 SPEC. ASSESSMENT MAINTNCE	171,251	176,152	176,152	70,537
170-8004-571.74-81 INTEREST INCOME-INVESTMENT	972	29,287	1,000	-
170-8004-591.75-52 SPEC. ASSESSMENT MAINTNCE	59,164	60,003	60,003	18,974
170-8005-571.74-81 INTEREST INCOME-INVESTMENT	1,765	29,287	1,700	-
170-8005-591.75-52 SPEC. ASSESSMENT MAINTNCE	146,854	147,253	147,253	49,895
170-8006-571.74-81 INTEREST INCOME-INVESTMENT	264	29,287	300	-
170-8006-591.75-52 SPEC. ASSESSMENT MAINTNCE	16,487	16,645	16,645	14,082
170-8007-571.74-81 INTEREST INCOME-INVESTMENT	113	29,287	100	264

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ACCOUNT CODE	FY 14-15 ACTUALS	FY 15-16 ADJUSTED BUDGET	FY 15-16 ESTIMATED BUDGET	FY 16-17 PROPOSED BUDGET
170-8007-591.75-52 SPEC. ASSESSMENT MAINTNCE	20,651	20,853	20,853	-
170-8008-571.74-81 INTEREST INCOME-INVESTMENT	1,945	29,287	2,000	-
170-8008-591.75-52 SPEC. ASSESSMENT MAINTNCE	122,570	124,440	124,440	43,986
170-8009-571.74-81 INTEREST INCOME-INVESTMENT	1,217	29,287	1,200	-
170-8009-591.75-52 SPEC. ASSESSMENT MAINTNCE	67,539	69,360	69,360	25,459
170-8010-571.74-81 INTEREST INCOME-INVESTMENT	10	29,287	10	-
170-8010-591.75-52 SPEC. ASSESSMENT MAINTNCE	3,218	3,672	3,672	2,915
170-8012-571.74-81 INTEREST INCOME-INVESTMENT	182	29,287	200	-
170-8012-591.75-52 SPEC. ASSESSMENT MAINTNCE	19,409	20,201	20,201	4,015
170-8013-571.74-81 INTEREST INCOME-INVESTMENT	232	29,287	200	-
170-8013-591.75-52 SPEC. ASSESSMENT MAINTNCE	26,760	27,017	27,017	22,440
170-8014-571.74-81 INTEREST INCOME-INVESTMENT	55	29,287	60	-
170-8014-591.75-52 SPEC. ASSESSMENT MAINTNCE	4,536	4,535	4,535	2,773
170-8015-571.74-81 INTEREST INCOME-INVESTMENT	174	29,287	200	-
170-8015-591.75-52 SPEC. ASSESSMENT MAINTNCE	11,421	11,530	11,530	5,202
170-8016-571.74-81 INTEREST INCOME-INVESTMENT	543	29,287	600	-
170-8016-591.75-52 SPEC. ASSESSMENT MAINTNCE	73,937	81,600	81,600	22,693
170-8017-571.74-81 INTEREST INCOME-INVESTMENT	301	29,287	300	-
170-8017-591.75-52 SPEC. ASSESSMENT MAINTNCE	18,747	18,927	18,927	1,933
170-8018-571.74-81 INTEREST INCOME-INVESTMENT	219	29,287	200	-
170-8018-591.75-52 SPEC. ASSESSMENT MAINTNCE	54,698	53,157	53,157	20,343
Fund 170-L/M DIST.-COMBINING FUNDS Total	865,050	1,397,430	910,271	331,279
Fund 173-CFD #4-SEABRIDGE MAINT				
173-1901-571.74-81 INTEREST INCOME-INVESTMENT	17,107	29,161	18,000	27,216
173-1901-571.74-87 INT INCOME/INVESTMENT-FMV	13,880	-	-	-
173-1901-591.75-51 SPEC. ASSESSMENT IMPROVE	1,014,597	1,180,532	1,178,633	1,186,625
Fund 173-CFD #4-SEABRIDGE MAINT Total	1,045,584	1,209,693	1,196,633	1,213,841
Fund 174-CFD #5-RIVERPARK MAINT				
174-1901-571.74-81 INTEREST INCOME-INVESTMENT	17,978	24,854	24,854	21,018
174-1901-571.74-87 INT INCOME/INVESTMENT-FMV	20,079	-	-	-
174-1901-591.75-61 MELLO-ROOS COM.DIST TAX	3,484,493	5,007,678	5,020,736	4,546,565
174-5702-581.75-23 MISCELLANEOUS REVENUES	10,635	4,473	7,500	7,500
Fund 174-CFD #5-RIVERPARK MAINT Total	3,533,186	5,037,005	5,053,090	4,575,083
Fund 175-CFD #2-WESTPORT MAINT				
175-1901-571.74-81 INTEREST INCOME-INVESTMENT	9,305	15,365	15,365	16,108
175-1901-571.74-87 INT INCOME/INVESTMENT-FMV	1,589	-	-	-
175-1901-591.75-61 MELLO-ROOS COM.DIST TAX	442,703	452,464	461,395	151,301
Fund 175-CFD #2-WESTPORT MAINT Total	453,597	467,829	476,760	167,409
Fund 176-CFD #6-NORTHSHORE MAINT				
176-1901-571.74-81 INTEREST INCOME-INVESTMENT	2,863	4,538	4,538	5,186
176-1901-571.74-87 INT INCOME/INVESTMENT-FMV	515	-	-	-
176-1901-591.75-61 MELLO-ROOS COM.DIST TAX	66,363	68,672	68,672	68,672
Fund 176-CFD #6-NORTHSHORE MAINT Total	69,741	73,210	73,210	73,858
Fund 178-PARKS/REC. GRANTS-STATE				
178-5737-532.72-31 STATE GRANT REVENUES	5,885	-	943,481	-
Fund 178-PARKS/REC. GRANTS-STATE Total	5,885	-	943,481	-
Fund 179-WATER RESOURCE GRANT-STA				
179-6385-532.72-31 STATE GRANT REVENUES	77,380	-	-	-
179-6554-532.72-31 STATE GRANT REVENUES	-	1,109,250	-	-
179-6685-532.72-31 STATE GRANT REVENUES	108,300	-	-	-
179-6686-532.72-31 STATE GRANT REVENUES	52,661	-	-	-
179-9700-532.72-31 STATE GRANT REVENUES	531,773	-	606,815	-
Fund 179-WATER RESOURCE GRANT-STA Total	770,114	1,109,250	606,815	-
Fund 181-STATE GAS TAX				
181-1001-532.72-40 STATE GAS TAX (2103)	-	2,095,000	961,342	486,224
181-1001-532.72-41 STATE GAS TAX (2105)	-	960,000	1,248,857	1,287,532
181-1001-532.72-42 STATE GAS TAX (2106)	-	750,000	613,642	633,256
181-1001-532.72-43 STATE GAS TAX (2107)	-	1,180,000	1,732,251	1,787,943
181-1001-532.72-44 STATE GAS TAX (2107.5)	-	20,000	10,000	10,000
181-1001-571.74-81 INTEREST INCOME-INVESTMENT	-	54,444	40,000	45,000
181-1001-571.74-82 INTEREST INCOME-OTHER	4,287	-	-	-
181-1001-571.74-87 INT INCOME/INVESTMENT-FMV	5,348	-	-	-
181-1001-581.73-37 SERVICES TO OTHER PROGRAM	-	30,600	30,600	30,600
181-1001-581.75-18 DAMAGE REIMBURSEMENTS	-	5,112	5,112	5,112
181-3102-581.73-37 SERVICE TO OTHER PROGRAMS	71,598	100,000	100,000	72,000
181-3103-532.72-40 STATE GAS TAX (2103)	2,154,785	-	-	-
181-3103-532.72-41 STATE GAS TAX (2105)	1,207,158	-	-	-
181-3103-532.72-42 STATE GAS TAX (2106)	791,045	-	-	-
181-3103-532.72-43 STATE GAS TAX (2107)	1,554,518	-	-	-
181-3103-532.72-44 STATE GAS TAX (2107.5)	20,000	-	-	-
181-3103-571.74-81 INTEREST INCOME-INVESTMENT	27,710	-	-	-
181-3103-581.73-37 SERVICE TO OTHER PROGRAMS	5,592	-	-	-
181-3103-581.75-18 DAMAGE REIMBURSEMENTS	28,440	-	-	-
181-3120-581.73-37 SERVICE TO OTHER PROGRAMS	799,747	714,000	714,000	728,280
181-3201-581.73-37 SERVICE TO OTHER PROGRAMS	236,295	140,783	140,783	143,598
181-5704-532.72-40 STATE GAS TAX (2103)	-	612	-	-
181-5704-532.72-41 STATE GAS TAX (2105)	-	3,060	-	-
181-5704-532.72-42 STATE GAS TAX (2106)	-	204,000	-	-

Revenue Detail by Fund

ACCOUNT CODE	FY 14-15 ACTUALS	FY 15-16 ADJUSTED BUDGET	FY 15-16 ESTIMATED BUDGET	FY 16-17 PROPOSED BUDGET
181-5704-532.72-43 STATE GAS TAX (2107)	-	9,180	-	-
181-5704-532.72-44 STATE GAS TAX (2107.5)	-	2,550	-	-
181-5704-571.74-81 INTEREST INCOME-INVESTMENT	-	54,444	-	-
181-5704-581.73-37 SERVICE TO OTHER PROGRAMS	-	1,016	-	-
181-5704-581.75-18 DAMAGE REIMBURSEMENTS	-	8,160	-	-
Fund 181-STATE GAS TAX Total	6,906,524	6,332,961	5,596,587	5,229,545
Fund 182-TRAFFIC SAFETY FUND				
182-1004-711.79-01 TRANSFER FROM GENERAL FUND	300,000	-	-	150,000
182-3104-561.72-65 VEHICLE CODE FINES	283,716	290,000	290,000	295,800
182-3104-571.74-87 INT INCOME/INVESTMENT-FMV	608	-	-	-
Fund 182-TRAFFIC SAFETY FUND Total	584,324	290,000	290,000	445,800
Fund 190 - STATE HOUSING GRNT				
190-5192-571.74-81 INTEREST INCOME-INVESTMENT	-	-	5,932	-
Fund 191-ASSET SEIZURE-STATE Total	-	-	5,932	-
Fund 191-ASSET SEIZURE-STATE				
191-2103-571.74-81 INTEREST INCOME-INVESTMENT	1,142	1,929	1,929	1,642
191-2103-571.74-87 INT INCOME/INVESTMENT-FMV	195	-	-	-
191-2107-561.74-66 ASSET SEIZURE	27,830	-	71,200	-
Fund 191-ASSET SEIZURE-STATE Total	29,167	1,929	73,129	1,642
Fund 192-ASSET SEIZURE-VXNET STATE				
192-2103-571.74-81 INTEREST INCOME-INVESTMENT	10	16	16	16
192-2103-571.74-87 INT INCOME/INVESTMENT-FMV	2	-	-	-
Fund 192-ASSET SEIZURE-VXNET STATE Total	11	16	16	16
Fund 195-STATE COPS GRANT				
195-2030-532.72-31 STATE GRANT REVENUES	201,499	369,241	369,241	-
195-2030-571.74-81 INTEREST INCOME-INVESTMENT	558	2,013	2,013	1,352
195-2030-571.74-87 INT INCOME/INVESTMENT-FMV	186	-	-	-
Fund 195-STATE COPS GRANT Total	202,243	371,254	371,254	1,352
Fund 208-LIBRARY GRANTS				
208-1001-571.74-87 INT INCOME/INVESTMENT-FMV	20	-	-	-
Fund 208-LIBRARY GRANTS Total	20	-	-	-
Fund 210-TRANSPORT GRANT-STATE				
210-9832-531.72-01 FEDERAL GRANT REV.	192,431	-	840,792	-
210-9920-532.72-31 STATE GRANT REVENUES	182,206	-	64,944	-
Fund 210-TRANSPORT GRANT-STATE Total	374,637	-	905,736	-
Fund 212-TDA/LTF8-CIP FUND-99400a				
212-3111-571.74-81 INTEREST INCOME-INVESTMENT	2,457	-	-	-
212-3111-571.74-87 INT INCOME/INVESTMENT-FMV	515	-	-	-
Fund 212-TDA/LTF8-CIP FUND-99400a Total	2,972	-	-	-
Fund 213-TDA/LTF4-TRANS.FND-99400c				
213-3107-553.73-37 SERVICE TO OTHER PROGRAMS	19,994	20,400	20,394	20,802
213-3110-557.74-41 LEASE REVENUES	174,945	183,600	178,444	192,973
213-3111-532.72-52 TRANSPORT. TAX TDA/LTF4	1,526,057	500,000	555,000	511,059
213-3111-571.74-81 INTEREST INCOME-INVESTMENT	16,578	26,413	26,413	28,691
213-3111-571.74-87 INT INCOME/INVESTMENT-FMV	2,615	-	-	-
Fund 213-TDA/LTF4-TRANS.FND-99400c Total	1,740,189	730,413	780,251	753,525
Fund 214-TDA/LTF3-BI/PED FND-99234				
214-3111-532.72-51 TRANSPORT. TAX TDA/LTF3	151,388	95,000	95,000	95,000
214-3111-571.74-81 INTEREST INCOME-INVESTMENT	2,538	4,249	4,249	6,282
214-3111-571.74-87 INT INCOME/INVESTMENT-FMV	522	-	-	-
Fund 214-TDA/LTF3-BI/PED FND-99234 Total	154,448	99,249	99,249	101,282
Fund 217-STATE TERM GRANTS FUND				
217-2035-532.72-31 STATE GRANT REVENUES	20,538	-	-	-
217-2037-532.72-31 STATE GRANT REVENUES	97,442	-	-	-
217-2037-532.72-33 STATE GRANT REVENUES	219,858	275,000	383,177	-
217-2220-531.72-31 STATE GRANT REVENUES	220,635	48,000	34,299	-
217-2220-581.75-23 MISCELLANEOUS REVENUES	-	-	8,800	-
217-2225-532.72-31 STATE GRANT REVENUES	30,013	-	-	-
217-2226-532.72-31 STATE GRANT REVENUES	117,958	48,429	59,857	50,246
217-6829-532.72-31 STATE GRANT REVENUES	4,752	56,637	109,713	-
Fund 217-STATE TERM GRANTS FUND Total	711,197	428,066	595,846	50,246
Fund 218-GANG VIOLENCE SUPR GRANT				
218-1001-571.74-87 INT INCOME/INVESTMENT-FMV	195	-	-	-
218-2029-532.72-31 STATE GRANT REVENUES	271,726	277,000	277,000	-
Fund 218-GANG VIOLENCE SUPR GRANT Total	271,921	277,000	277,000	-
Fund 219-STATE/LOCAL-MY GRANTS				
219-1001-571.74-87 INT INCOME/INVESTMENT-FMV	51	-	-	-
219-2038-532.72-31 STATE GRANT REVENUES	494,286	-	279,681	-
219-4121-532.72-31 STATE GRANT REVENUES	-	-	8,300	-
219-4122-532.72-31 STATE GRANT REVENUES	-	-	110,000	-
219-5127-532.72-31 STATE GRANT REVENUES	19,199	-	94,600	-

Revenue Detail by Fund

ACCOUNT CODE	FY 14-15 ACTUALS	FY 15-16 ADJUSTED BUDGET	FY 15-16 ESTIMATED BUDGET	FY 16-17 PROPOSED BUDGET
219-5127-581.75-19 OTHER REIMBURSEMENTS	-	30,801	30,801	-
219-5141-532.72-22 GRANT PROGRAM INCOME-INT	22	-	-	-
219-5141-532.75-01 RENTAL REVENUE	80,476	-	94,874	-
219-5141-532.75-23 MISCELLANEOUS REVENUES	797	-	1,224	-
Fund 219-STATE/LOCAL-MY GRANTS Total	594,831	30,801	619,480	-
Fund 227-COPS MORE GRANT-1998				
227-2116-571.74-87 INT INCOME/INVESTMENT-FMV	4	-	-	-
Fund 227-COPS MORE GRANT-1998 Total	4	-	-	-
Fund 230-ASSET SEIZURE-VXNET FED				
230-2101-571.74-81 INTEREST INCOME-INVESTMENT	658	934	934	500
230-2101-571.74-87 INT INCOME/INVESTMENT-FMV	165	-	-	-
230-2107-561.74-66 ASSET SEIZURE	144,081	-	179,600	-
Fund 230-ASSET SEIZURE-VXNET FED Total	144,903	934	180,534	500
Fund 231-ASSET SEIZURE-FEDERAL				
231-2101-571.74-81 INTEREST INCOME-INVESTMENT	67	112	112	113
231-2101-571.74-87 INT INCOME/INVESTMENT-FMV	11	-	-	-
Fund 231-ASSET SEIZURE-FEDERAL Total	78	112	112	113
Fund 238-HOMELAND SECURITY GRANT				
238-2221-531.72-20 GENERAL FUND MATCH-FED.GR	17,876	-	-	-
238-2221-531.72-24 MATCH FROM OTHER AGENCY	35,150	-	-	-
238-2221-531.72-31 STATE GRANT REVENUES	2,890,656	3,174,997	3,174,997	1,019,825
238-2221-711.79-01 TRANSFERS FR.GENERAL FUND	-	-	932,742	-
Fund 238-HOMELAND SECURITY GRANT Total	2,943,682	3,174,997	4,107,739	1,019,825
Fund 243-EMERGENCY SHELTER GRANT				
243-5391-531.72-01 FEDERAL GRANT REV.	227,358	191,219	212,078	192,579
Fund 243-EMERGENCY SHELTER GRANT Total	227,358	191,219	212,078	192,579
Fund 248-EBM-JUSTICE ASSIST.GRANT				
248-2105-531.72-01 FEDERAL GRANT REV.	304,820	89,657	154,281	-
Fund 248-EBM-JUSTICE ASSIST.GRANT Total	304,820	89,657	154,281	-
Fund 255-BJA LAW ENFOR BLK GRT				
255-2003-571.74-81 INTEREST INCOME-INVESTMENT	97	161	161	162
255-2003-571.74-87 INT INCOME/INVESTMENT-FMV	16	-	-	-
Fund 255-BJA LAW ENFOR BLK GRT Total	113	161	161	162
Fund 261-FEDERAL TERM GRANTS FUND				
261-3080-531.72-01 FEDERAL GRANT REV.	-	-	25,000	-
261-5307-581.75-33 FEDERAL PASS-THROUGH	92,542	-	-	-
261-5390-581.75-08 DONATIONS	11,558	16,000	16,000	-
261-5503-581.75-33 FEDERAL PASS-THROUGH	-	85,906	85,906	-
261-5550-531.72-01 FEDERAL GRANT REV.	52,824	-	119,828	-
Fund 261-FEDERAL TERM GRANTS FUND Total	156,923	101,906	246,734	-
Fund 263-RSVP				
263-1001-571.74-87 INT INCOME/INVESTMENT-FMV	116	-	-	-
263-4806-534.72-85 COUNTY GRANT REVENUE	72,877	-	-	-
263-4856-531.72-20 GENERAL FUND MATCH-FED.GR	58,094	-	29,047	16,279
263-5503-534.72-85 COUNTY GRANT REVENUE	-	3,000	121,851	67,777
Fund 263-RSVP Total	131,088	3,000	150,898	84,056
Fund 265-TEA-XXI-1998 GRANT				
265-3167-531.72-01 FEDERAL GRANT REV.	121,086	-	117,200	-
265-9718-531.72-01 FEDERAL GRANT REV.	397,550	-	25,800	-
Fund 265-TEA-XXI-1998 GRANT Total	518,636	-	143,000	-
Fund 272-21ST CENTURY CLCP-ASESP				
272-5300-531.72-01 FEDERAL GRANT REV.	2,076,836	-	-	-
272-5502-531.72-01 FEDERAL GRANT REV.	-	2,130,000	2,130,000	2,000,000
272-5511-531.72-01 FEDERAL GRANT REV.	-	842,292	842,292	842,292
Fund 272-21ST CENTURY CLCP-ASESP Total	2,076,836	2,972,292	2,972,292	2,842,292
Fund 275-FED.TRANSPORT. MY GRANTS				
275-3061-531.72-01 FEDERAL GRANT REV.	93,009	-	-	-
275-3067-531.72-01 FEDERAL GRANT REV.	13,345	-	-	-
275-3080-531.72-01 FEDERAL GRANT REV.	203,701	831,900	5,915	-
275-3109-531.72-01 FEDERAL GRANT REV.	228,210	-	336,591	-
275-3125-531.72-01 FEDERAL GRANT REV.	203,734	-	275,883	-
275-3134-531.72-01 FEDERAL GRANT REV.	2,134,518	-	87,297	-
275-3167-531.72-01 FEDERAL GRANT REV.	(7,264)	-	-	-
275-9063-531.72-01 FEDERAL GRANT REV.	18,808	-	-	-
275-9718-531.72-01 FEDERAL GRANT REV.	255,598	-	226	-
275-9740-531.72-01 FEDERAL GRANT REV.	253,671	-	-	-
275-9832-531.72-01 FEDERAL GRANT REV.	120,611	-	950,609	-
Fund 275-FED.TRANSPORT. MY GRANTS Total	3,517,941	831,900	1,656,521	-
Fund 276-AMERICAN RECOV. REINV ACT				
276-9718-531.72-01 FEDERAL GRANT REV.	127,349	-	-	-
Fund 276-AMERICAN RECOV. REINV ACT Total	127,349	-	-	-

Revenue Detail by Fund

ACCOUNT CODE	FY 14-15 ACTUALS	FY 15-16 ADJUSTED BUDGET	FY 15-16 ESTIMATED BUDGET	FY 16-17 PROPOSED BUDGET
Fund 285-CDBG ENTITLEMENT				
285-1605-531.72-06 CDBG GRANT	2,674,636	-	-	-
285-1605-531.72-26 PROGRM INCOME-IDIS POSTED	111,833	-	-	-
285-5139-531.72-06 CDBG GRANT	-	2,191,908	3,326,207	2,161,077
285-5139-531.72-26 PROGRM INCOME-IDIS POSTED	-	50,000	50,000	35,000
285-5170-531.72-21 GRANT PROGRAM INCOME-PRIN	-	-	7,454	-
285-5183-531.72-25 GRANT PROGRAM INCOME	-	-	26,305	-
Fund 285-CDBG ENTITLEMENT Total	2,786,469	2,241,908	3,409,966	2,196,077
Fund 295-HUD HOME				
295-5115-531.72-05 HUD/HOME LOAN GRANTS	55,702	56,117	53,335	130,094
295-5115-531.72-26 PROGRM INCOME-IDIS POSTED	23,495	-	-	-
295-5162-531.72-05 HUD/HOME LOAN GRANTS	-	255,057	755,057	213,399
295-5162-531.72-12 HOME RECAPTURED FUNDS	-	18,539	-	-
295-5162-531.72-26 PROGRM INCOME-IDIS POSTED	-	4,758	-	-
295-5163-531.72-05 HUD/HOME LOAN GRANTS	331,169	150,000	7,326	320,000
295-5163-531.72-12 HOME RECAPTURED FUNDS	-	-	91,500	-
295-5163-531.72-25 GRANT PROGRAM INCOME	-	-	1,500	100,000
295-5163-531.72-26 PROGRM INCOME-IDIS POSTED	104,575	50,000	199,674	-
295-5182-531.72-05 HUD/HOME LOAN GRANTS	73,955	-	100,387	-
295-5182-531.72-25 GRANT PROGRAM INCOME	-	-	39,450	-
295-5182-531.72-26 PROGRM INCOME-IDIS POSTED	89,866	-	4,980	-
295-5183-531.72-05 HUD/HOME LOAN GRANTS	23,264	200,000	142,560	-
295-5183-531.72-25 GRANT PROGRAM INCOME	-	-	6,980	-
295-5183-531.72-26 PROGRM INCOME-IDIS POSTED	6,736	-	-	-
Fund 295-HUD HOME Total	708,762	734,471	1,402,749	763,493
Fund 301-CAPITAL OUTLAY FUND				
301-1001-571.74-87 INT INCOME/INVESTMENT-FMV	998	-	-	-
301-7365-711.79-01 OPERATING TRANSFERS IN / TRANSFERS FR.GENERAL FUND	-	427,000	427,000	-
301-7452-711.79-01 OPERATING TRANSFERS IN / TRANSFERS FR.GENERAL FUND	-	100,000	100,000	-
Fund 301-CAPITAL OUTLAY FUND Total	998	527,000	527,000	-
Fund 304-GAS TAX COP FUNDED PROJS.				
304-1001-571.74-81 INTEREST INCOME-INVESTMENT	2,009	-	1,000	1,000
304-1001-571.74-87 INT INCOME/INVESTMENT-FMV	334	-	-	-
Fund 304-GAS TAX COP FUNDED PROJS. Total	2,343	-	1,000	1,000
Fund 307-CAP.PROJ-ASSESS.DIST.2000				
307-1901-571.74-82 INTEREST INCOME-OTHER	418	-	-	-
307-9717-571.74-82 INTEREST INCOME-OTHER	4,352	-	-	-
307-9717-571.74-87 INT INCOME/INVESTMENT-FMV	723	-	-	-
Fund 307-CAP.PROJ-ASSESS.DIST.2000 Total	5,492	-	-	-
Fund 308-CAP.PROJ.-RICE/101 A/DIST				
308-9718-571.74-82 INTEREST INCOME-OTHER	118	-	-	-
308-9718-571.74-87 INT INCOME/INVESTMENT-FMV	19	-	-	-
Fund 308-CAP.PROJ.-RICE/101 A/DIST Total	137	-	-	-
Fund 309-CAP.PROJ.-CFD 2000-3 FUND				
309-9717-571.74-82 INTEREST INCOME-OTHER	10,652	-	-	-
309-9717-571.74-87 INT INCOME/INVESTMENT-FMV	1,770	-	-	-
Fund 309-CAP.PROJ.-CFD 2000-3 FUND Total	12,422	-	-	-
Fund 311-PEG FEES CAPITAL IMPROVE				
311-1402-514.70-23 FRANCHISE TAX-TIME WARNER	344,111	-	280,000	280,000
311-1402-514.70-25 FRANCHISE TAX-VERIZON CAB	129,640	-	96,000	96,000
311-1402-571.74-81 INTEREST INCOME-INVESTMENT	11,158	19,107	19,107	21,767
311-1402-571.74-87 INT INCOME/INVESTMENT-FMV	2,054	-	-	-
Fund 311-PEG FEES CAPITAL IMPROVE Total	486,963	19,107	395,107	397,767
Fund 312-REVENUE BOND FUND 2003A				
312-1001-571.74-81 INTEREST INCOME-INVESTMENT	56	94	94	94
312-1001-571.74-87 INT INCOME/INVESTMENT-FMV	9	-	-	-
Fund 312-REVENUE BOND FUND 2003A Total	66	94	94	94
Fund 313-2009 LEASE PURCHASE EQUIP				
313-1001-571.74-81 INTEREST INCOME-INVESTMENT	993	1,654	1,654	1,670
313-1001-571.74-87 INT INCOME/INVESTMENT-FMV	165	-	-	-
Fund 313-2009 LEASE PURCHASE EQUIP Total	1,157	1,654	1,654	1,670
Fund 314-2014 LEASE REVENUE BOND				
314-3024-712.79-51 PROCEEDS - SALE OF BONDS	20,000,000	-	-	-
Fund 314-2014 LEASE REVENUE BOND Total	20,000,000	-	-	-
Fund 351-PARK FEES-QUIMBY RESERVE				
351-9401-541.73-06 PARK CAPITAL-QUIMBY	281,729	287,364	287,364	293,111
351-9401-571.74-81 INTEREST INCOME-INVESTMENT	35,246	58,978	40,000	40,000
351-9401-571.74-87 INT INCOME/INVESTMENT-FMV	21,646	-	-	-
Fund 351-PARK FEES-QUIMBY RESERVE Total	338,621	346,342	327,364	333,111
Fund 352-PARK ACQ & DEVELOP FEES				
352-9401-541.73-07 PARK ACQ. & DEVEL. FEES	30,700	16,983	16,983	17,322

Revenue Detail by Fund

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352-9401-571.74-81 INTEREST INCOME-INVESTMENT	2,502	4,191	4,191	4,543
352-9401-571.74-87 INT INCOME/INVESTMENT-FMV	432	-	-	-
Fund 352-PARK ACQ & DEVELOP FEES Total	33,634	21,174	21,174	21,865
Fund 353-STORM DRAIN FACILITY FEE				
353-4301-541.73-01 STORM DRAIN FACIL. FEES	152,480	169,680	155,530	158,640
353-9401-571.74-81 INTEREST INCOME-INVESTMENT	47,704	76,231	76,231	77,232
353-9401-571.74-87 INT INCOME/INVESTMENT-FMV	27,375	-	-	-
Fund 353-STORM DRAIN FACILITY FEE Total	227,559	245,911	231,761	235,872
Fund 354-CIRCULATION SYS.IMPR.FEES				
354-4301-541.73-05 TRAFFIC IMPACT FEES	1,635,214	979,069	1,667,918	1,701,277
354-9401-541.73-05 TRAFFIC IMPACT FEES	123,359	-	-	-
354-9401-571.74-81 INTEREST INCOME-INVESTMENT	12,224	14,028	14,028	14,100
354-9401-571.74-87 INT INCOME/INVESTMENT-FMV	(13,795)	-	-	-
354-9718-581.75-19 OTHER REIMBURSEMENTS	616,840	-	-	-
354-9718-691.75-24 SALE OF VEHICLES & EQUIP	7,207	-	-	-
Fund 354-CIRCULATION SYS.IMPR.FEES Total	2,381,048	993,097	1,681,946	1,715,377
Fund 355-CAPITAL GROWTH FEES-RESID				
355-9401-541.73-02 GROWTH CAPT'L FEES	596,576	230,007	608,508	620,678
355-9401-571.74-81 INTEREST INCOME-INVESTMENT	-	-	-	69
355-9401-581.75-19 OTHER REIMBURSEMENTS	21,000	21,420	21,420	21,848
355-9401-711.79-01 TRANSFER FROM GENERAL FUND	5,587,246	511,898	201,913	-
355-9401-711.79-20 TRANSF FR. SPECIAL REV FD	70,039	71,440	-	-
Fund 355-CAPITAL GROWTH FEES-RESID Total	6,274,861	834,765	831,841	642,595
Fund 356-CAP GROWTH FEES-NONRESID				
356-9401-541.73-02 GROWTH CAPT'L FEES	132,470	123,475	123,475	123,475
356-9401-581.75-19 OTHER REIMBURSEMENTS	79,000	80,580	80,580	80,580
356-9401-711.79-01 TRANSFER FROM GENERAL FUND	1,553,637	-	102,939	-
356-9401-711.79-20 TRANSF FR. SPECIAL REV FD	18,775	19,151	-	-
Fund 356-CAP GROWTH FEES-NONRESID Total	1,783,883	223,206	306,994	204,055
Fund 358-UTILITY UNDERGROUNDING				
358-9401-541.73-08 UTIL. UNDEGRND FEE/CITYWI	25,892	-	-	-
358-9401-541.73-09 UTIL UNDRGRND FEE/OXN SHR	26,093	-	-	-
358-9401-571.74-81 INTEREST INCOME-INVESTMENT	8,559	14,305	14,305	14,585
358-9401-571.74-87 INT INCOME/INVESTMENT-FMV	1,440	-	-	-
Fund 358-UTILITY UNDERGROUNDING Total	61,985	14,305	14,305	14,585
Fund 370-CUPA OPERATING FUND				
370-1001-711.79-01 TRANSFERS FR.GENERAL FUND	220,238	-	-	-
370-2205-521.71-12 CUPA PERMITS	772,804	888,571	888,571	772,393
370-2205-521.71-23 CUPA PLAN CHECK FEES	39,115	27,006	27,006	27,248
370-2205-521.72-85 INDIRECT COST RECOVERY	531	5,100	5,100	2,248
370-2205-571.74-81 INTEREST INCOME-INVESTMENT	837	(2,801)	800	800
370-2205-581.75-23 MISCELLANEOUS REVENUES	2	6,120	6,120	6,242
370-2205-581.75-28 STATE CUPA SURCHARGE	(490)	922	922	940
370-2205-581.75-42 E-REPORTING FEES	10,663	20,400	20,400	20,808
370-2205-581.75-43 HAZMAT ER COST RECOVERY	6,627	3,762	3,762	3,837
Fund 370-CUPA OPERATING FUND Total	1,050,328	949,080	952,681	834,516
Fund 371-HOUSING-IN-LIEU FEES				
371-5104-571.74-81 INTEREST INCOME-INVESTMENT	4,022	6,893	6,893	9,450
371-5104-571.74-87 INT INCOME/INVESTMENT-FMV	935	-	-	-
371-5115-555.73-89 AFFORDABLE HOUSNG-IN-LIEU	438,384	-	-	-
Fund 371-HOUSING-IN-LIEU FEES Total	443,341	6,893	6,893	9,450
Fund 508-ROSE/101 ASSESS DIST 96-1				
508-1901-571.74-82 INTEREST INCOME-OTHER	15,647	3,100	-	-
508-1901-571.74-87 INT INCOME/INVESTMENT-FMV	713	-	-	-
508-1901-591.75-51 SPEC. ASSESSMENT IMPROVE	705,933	723,816	761,072	-
Fund 508-ROSE/101 ASSESS DIST 96-1 Total	722,294	726,916	761,072	-
Fund 513-ASSESSMENT DIST. 2000-1				
513-1901-571.74-82 INTEREST INCOME-OTHER	414	1,367	831	-
513-1901-571.74-87 INT INCOME/INVESTMENT-FMV	489	-	-	-
513-1901-591.75-51 SPEC. ASSESSMENT IMPROVE	168,178	181,244	168,178	179,818
Fund 513-ASSESSMENT DIST. 2000-1 Total	169,080	182,611	169,009	179,818
Fund 514-RICE/101 INTER.ASSES.DIST				
514-1901-571.74-82 INTEREST INCOME-OTHER	99	5,000	5,000	5,000
514-1901-571.74-87 INT INCOME/INVESTMENT-FMV	756	-	-	-
514-1901-591.75-51 SPEC. ASSESSMENT IMPROVE	962,706	953,106	962,706	950,907
Fund 514-RICE/101 INTER.ASSES.DIST Total	963,560	958,106	967,706	955,907
Fund 520-CFD #3-SEABRIDGE/MANDALAY				
520-1901-571.74-82 INTEREST INCOME-OTHER	2	29,603	29,603	29,603
520-1901-571.74-87 INT INCOME/INVESTMENT-FMV	1,292	-	-	-
520-1901-591.75-51 SPEC. ASSESSMENT IMPROVE	1,758,773	1,933,822	1,933,822	1,781,667
Fund 520-CFD #3-SEABRIDGE/MANDALAY Total	1,760,068	1,963,425	1,963,425	1,811,270
Fund 535-OXNARD TWN CENT CFD 88-1				

REVISED 6/14/16

Revenue Detail by Fund

ACCOUNT CODE	FY 14-15 ACTUALS	FY 15-16 ADJUSTED BUDGET	FY 15-16 ESTIMATED BUDGET	FY 16-17 PROPOSED BUDGET
535-1901-571.74-82 INTEREST INCOME-OTHER	7,030	-	-	-
535-1901-571.74-87 INT INCOME/INVESTMENT-FMV	3	-	-	-
Fund 535-OXNARD TWN CENT CFD 88-1 Total	7,033	-	-	-
Fund 537-COMM.FAC.DIST. 2000-3				
537-1901-571.74-82 INTEREST INCOME-OTHER	68	1	1	1
537-1901-571.74-87 INT INCOME/INVESTMENT-FMV	870	-	-	-
537-1901-591.75-51 SPEC. ASSESSMENT IMPROVE	583,049	648,030	648,030	593,108
537-1901-591.75-55 SPEC. ASSESSMENTS PR.YEAR	1,051	1,051	1,051	1,051
537-1901-591.75-61 MELLO-ROOS COM.DIST TAX	633,269	251,026	251,026	251,026
Fund 537-COMM.FAC.DIST. 2000-3 Total	1,218,306	900,108	900,108	845,186
Fund 538-CFD #1-WESTPORT				
538-1901-571.74-82 INTEREST INCOME-OTHER	74	1	1	1
538-1901-571.74-87 INT INCOME/INVESTMENT-FMV	468	-	-	-
538-1901-591.75-61 MELLO-ROOS COM.DIST TAX	605,783	588,238	588,238	632,480
Fund 538-CFD #1-WESTPORT Total	606,326	588,239	588,239	632,481
Fund 601-WATER OPERATING FUND				
601-1001-711.79-38 TRANSFER IN - CIP	18,139,620	-	-	-
601-6001-691.75-13 RCYCL WATER CR INCEN PROG	-	-	103,500	104,000
601-6001-691.75-23 MISCELLANEOUS REVENUES	5,600	5,100	5,100	3,400
601-6001-691.76-35 MISCELLANEOUS REVENUES / GENERAL SETTLEMENT	-	-	185,417	185,500
601-6004-691.74-82 INTEREST INCOME-OTHER	(29,006)	300,000	239	300
601-6004-691.74-86 INT-FEDERAL SUBSIDY BABs	1,876,153	1,938,000	1,938,000	1,938,000
601-6010-553.73-37 SERVICE TO OTHER PROGRAMS	2,835	344	97,100	97,100
601-6010-611.76-01 SINGLE FAMILY RESIDENTIAL	19,656,973	20,258,515	18,529,600	21,113,000
601-6010-611.76-02 MULTI-FAMILY RESIDENTIAL	5,784,519	6,150,000	5,252,002	6,553,000
601-6010-611.76-03 COMMERCIAL/INDUSTRIAL	14,459,953	16,134,981	12,801,754	14,016,000
601-6010-611.76-04 FIRELINE SERVICE	892,459	1,031,000	900,000	872,000
601-6010-611.76-09 P&G WATER SUPPLY AGREEMNT	2,345,654	2,250,000	1,967,444	1,967,500
601-6010-611.76-12 MISCELLANEOUS SERVICES	1,116,640	1,224,000	1,016,561	1,016,600
601-6010-611.76-37 OTHER WATER REVENUES	1,945,845	1,678,337	2,000,000	1,664,000
601-6010-691.74-81 INTEREST INCOME-INVESTMENT	168,934	200,882	-	-
601-6010-691.74-82 INTEREST INCOME-OTHER	234	-	-	-
601-6010-691.74-87 INT INCOME/INVESTMENT-FMV	98,519	-	-	-
601-6010-691.75-23 MISCELLANEOUS REVENUES	8	-	260,500	-
601-6011-691.75-16 TOILET REBATE PROGRAM	32,900	33,558	-	-
601-6012-553.73-37 SERVICE TO OTHER PROGRAMS	70,773	40,436	67,457	68,000
601-6012-611.76-05 CHARGES FOR SERVICES / RECYCLED WATER SALES	-	-	-	1,000,000
Fund 601-WATER OPERATING FUND Total	66,568,613	51,245,153	45,124,674	50,598,400
Fund 603-RESOURCE DEVELOP FEE				
603-6010-611.76-41 CAPITAL FACILITY CHARGE	17,480	137,700	13,800	13,800
603-6010-611.76-42 RESOURCE DEVELOPMENT FEES	764,953	1,224,000	829,175	830,000
603-6010-691.74-81 INTEREST INCOME-INVESTMENT	53,952	35,168	-	-
603-6010-691.74-82 INTEREST INCOME-OTHER	194,114	194,114	246,158	247,000
603-6010-691.74-87 INT INCOME/INVESTMENT-FMV	22,683	-	-	-
603-6539-711.79-17 TSFR FROM OTHER FUNDS	-	1,020,326	-	-
Fund 603-RESOURCE DEVELOP FEE Total	1,053,183	2,611,308	1,089,133	1,090,800
Fund 605-WATER CAP. FACILITY FUND				
605-6010-611.76-41 CAPITAL FACILITY CHARGE	80,485	71,400	91,056	91,100
605-6010-691.74-81 INTEREST INCOME-INVESTMENT	22,647	17,110	17,000	17,000
605-6010-691.74-87 INT INCOME/INVESTMENT-FMV	15,428	-	-	-
Fund 605-WATER CAP. FACILITY FUND Total	118,560	88,510	108,056	108,100
Fund 606-WATER RESOURCE FEE				
606-6017-611.76-44 WATER RESOURCE FEE	206,940	255,000	200,000	100,000
606-6017-691.74-81 INTEREST INCOME-INVESTMENT	5,999	4,445	-	-
606-6017-691.74-87 INT INCOME/INVESTMENT-FMV	922	-	-	-
Fund 606-WATER RESOURCE FEE Total	213,861	259,445	200,000	100,000
Fund 608-SECURITY-CONTAM.PREV.				
608-6015-611.76-14 SECURITY PREVENTION FEE	615,975	622,200	622,200	300,000
608-6015-611.76-15 ANNUAL CROSS CONTAM.PREVE	294,030	265,200	322,281	322,300
608-6015-691.74-81 INTEREST INCOME-INVESTMENT	4,962	3,940	-	-
608-6015-691.74-87 INT INCOME/INVESTMENT-FMV	1,072	-	-	-
608-6015-691.75-23 MISCELLANEOUS REVENUES	-	200	-	-
Fund 608-SECURITY-CONTAM.PREV. Total	916,038	891,540	944,481	622,300
Fund 609-WATER BONDS				
609-6007-691.74-82 INTEREST INCOME-OTHER	1,235	-	-	-
609-6007-691.74-87 INT INCOME/INVESTMENT-FMV	1,061	-	-	-
Fund 609-WATER BONDS Total	2,296	-	-	-
Fund 611-W/W COLLECTION OPNS				
611-6101-612.76-62 SEWER CODE ENFORCE FEES	134,887	98,945	75,000	75,000
611-6101-612.76-63 SEWER MAINTENANCE CHARGES	72,266	72,100	59,000	59,000
611-6101-612.76-72 DISCHARGE PERMIT-WW	116,679	117,000	152,000	152,000
611-6102-691.75-19 OTHER REIMBURSEMENTS	454,344	471,071	2,000	-
611-6103-553.73-37 SERVICE TO OTHER PROGRAMS	84,543	51,670	66,000	66,000
611-6104-691.74-82 INTEREST INCOME-OTHER	5,489	-	-	-
611-6104-711.79-08 TFRSF FROM W/W TREATMENT	16,000,000	-	-	-

Revenue Detail by Fund

ACCOUNT CODE	FY 14-15 ACTUALS	FY 15-16 ADJUSTED BUDGET	FY 15-16 ESTIMATED BUDGET	FY 16-17 PROPOSED BUDGET
611-6106-612.76-51 SEWER CHARGE-RES. SINGLE	13,527,718	14,660,000	14,000,000	17,477,000
611-6106-612.76-52 SEWER CHARGE-RES MULTI	4,436,721	4,587,000	4,480,000	5,686,000
611-6106-612.76-53 SEWER CHARGE-INDUSTRIAL	1,437,379	2,975,000	2,975,000	2,674,000
611-6106-612.76-54 SEWER CHARGE-COMM REGULAR	4,604,726	4,635,231	2,318,000	2,943,000
611-6106-612.76-55 SEWER CHARGE-COMM REST	712,743	718,430	722,000	917,000
611-6106-612.76-56 SEWER CHARGE-COMM LAUNDRY	299,331	301,000	303,000	385,000
611-6106-612.76-59 SEWER CHARGE-OUTSIDE OTHE	364,645	262,000	197,000	279,000
611-6106-612.76-61 SEWER CHARGE-WWTP TRANSFE	(16,874,743)	(19,134,289)	(17,000,000)	(21,000,000)
611-6106-612.76-62 SEWER CODE ENFORCE FEES	29,700	51,500	49,000	49,000
611-6106-612.76-64 SEWER CHARGE-OUTSIDE NYEL	110,878	110,000	110,000	110,000
611-6106-691.74-61 PENALTIES AND FORFEITURE	256,411	259,080	259,000	259,000
611-6106-691.74-81 INTEREST INCOME-INVESTMENT	73,403	75,994	75,994	66,714
611-6106-691.74-82 INTEREST INCOME-OTHER	30	30	30	30
611-6106-691.74-87 INT INCOME/INVESTMENT-FMV	854	-	-	-
611-6106-691.75-19 OTHER REIMBURSEMENTS	607,717	-	607,700	607,700
Fund 611-W/W COLLECTION OPNS Total	26,455,723	10,311,762	9,450,724	10,805,444
Fund 613-W/W COLL CONNECTION FEE				
613-6105-691.74-81 INTEREST INCOME-INVESTMENT	6,091	6,249	6,249	5,404
613-6105-691.74-87 INT INCOME/INVESTMENT-FMV	572	-	-	-
613-6105-691.76-69 CONNECTION FEE-CONVEYANCE	195,356	206,000	68,000	68,000
Fund 613-W/W COLL CONNECTION FEE Total	202,019	212,249	74,249	73,404
Fund 621-W/W TREATMENT OPRNS				
621-6201-581.73-37 SERVICE TO OTHER PROGRAMS	31,162	20,400	23,000	23,000
621-6201-613.76-62 SEWER CODE ENFORCEMENT	-	-	5,000	5,000
621-6202-553.73-37 SERVICE TO OTHER PROGRAMS	251,944	104,425	1,000	1,000
621-6202-613.76-81 W/W SERVICES-OXNARD RATES	16,596,100	19,134,289	17,000,000	21,000,000
621-6202-613.76-82 W/W SERVICES-PT. HUENEME	945,267	988,800	938,000	1,456,000
621-6202-613.76-83 W/W SERVICES-USN PT HUENE	277,849	267,800	232,000	360,000
621-6202-613.76-84 WWTR. SVCS.-USN PT. MUGU	114,879	103,000	95,000	147,000
621-6202-613.76-87 SEWER CHARGES-OUTSIDE OTH	(1,963)	-	-	-
621-6202-691.74-81 INTEREST INCOME-INVESTMENT	1,129	(45,218)	-	-
621-6202-691.75-19 OTHER REIMBURSEMENTS	1,937,191	-	-	-
621-6202-691.75-23 MISCELLANEOUS REVENUES	8,306	10,200	11,000	11,000
621-6205-553.73-37 SERVICE TO OTHER PROGRAMS	72,498	39,959	66,000	66,000
621-6206-691.74-82 INTEREST INCOME-OTHER	2,511	3	-	-
621-6206-711.79-05 TFR FR. W/W COLLECTION OPRN	-	-	8,000,000	1,084,273
Fund 621-W/W TREATMENT OPRNS Total	20,236,873	20,623,658	26,371,000	24,153,273
Fund 623-W/W TREATMENT CONN FEE				
623-6750-613.76-89 CONNECTION FEE-TREATMT FA	524,568	515,000	312,000	312,000
623-6750-691.74-81 INTEREST INCOME-INVESTMENT	435	1,510	500	500
623-6750-691.74-87 INT INCOME/INVESTMENT-FMV	397	-	-	-
Fund 623-W/W TREATMENT CONN FEE Total	525,400	516,510	312,500	312,500
Fund 628-WW SEC & CONTAMINATION				
628-6215-611.76-14 SECURITY PREVENTION FEE	284,551	357,000	357,000	364,140
628-6215-691.74-81 INTEREST INCOME-INVESTMENT	2,384	15,260	15,260	19,751
628-6215-691.74-87 INT INCOME/INVESTMENT-FMV	1,598	-	-	-
Fund 628-WW SEC & CONTAMINATION Total	288,533	372,260	372,260	383,891
Fund 631-SOLID WASTE OPERATING				
631-6301-691.74-81 INTEREST INCOME-INVESTMENT	45,127	86,757	45,000	-
631-6301-691.74-82 INTEREST INCOME-OTHER	175	-	-	-
631-6301-691.74-87 INT INCOME/INVESTMENT-FMV	(412)	-	-	-
631-6302-614.77-29 E WASTE RECYCLING	39,892	-	30,000	30,000
631-6302-691.75-23 MISCELLANEOUS REVENUES	420	367	367	374
631-6305-691.74-82 INTEREST INCOME-OTHER	133,205	-	-	-
631-6307-614.77-18 EXTRA CONTAINER FEE	364,172	350,000	350,000	360,500
631-6307-614.77-23 SPEC PICKUP FEE (RESID)	227,746	190,000	76,000	76,000
631-6307-614.77-26 RESIDENTIAL PICKUP	12,650,755	12,978,000	12,978,000	13,367,340
631-6307-691.74-61 PENALTIES AND FORFEITURE	250,819	255,000	255,000	260,100
631-6307-691.75-23 MISCELLANEOUS REVENUES	2,191	1,387	1,500	1,400
631-6308-614.77-01 FRONT END LOADING-2 CU YD	3,886,602	3,769,800	3,500,000	3,685,000
631-6308-614.77-02 FRONT END LOADING-4 CU YD	10,521,804	10,403,000	9,600,000	9,970,000
631-6308-614.77-04 COMM HAND LOAD 35-55 GAL.	217,413	206,000	185,000	206,000
631-6308-614.77-21 SPECIAL PICKUP FEE (COMM)	24,069	20,600	20,600	21,218
631-6308-614.77-52 FOOD WASTE COLLECTION	22,202	13,471	20,000	20,000
631-6308-691.74-61 PENALTIES AND FORFEITURE	1,360	653	2,500	2,500
631-6308-691.75-23 MISCELLANEOUS REVENUES	955	627	1,000	639
631-6308-691.75-27 SALE OF SCRAP & SALVAGE	3,412	3,027	300	3,087
631-6309-614.77-06 INDUST PU 25/30 CU YD CON	1,161,025	1,250,000	1,250,000	1,287,500
631-6309-614.77-07 INDUST PICKUP 13.4 CU YD.	311,102	300,000	350,000	350,000
631-6309-614.77-08 INDUST 30CU YD-PASS THRU	917,558	1,000,000	1,000,000	1,030,000
631-6309-614.77-09 INDUST 13.4CU.YD.PASS THR	64,316	82,400	82,400	84,872
631-6309-614.77-22 SPEC PICKUP FEE (IND)	207,377	235,000	203,000	204,000
631-6309-614.77-24 INDUST.SPEC.PU-PASS THRU	322,417	300,000	329,000	329,000
631-6309-614.77-32 RENTAL CHARGES/DAY (IND)	115,365	125,000	125,000	128,750
631-6309-614.77-39 WALKING FLOOR TRAILER	410,173	500,000	420,000	420,000
631-6309-614.77-40 WALKING FLOOR TRAILER-PAS	574,162	700,000	700,000	714,000
631-6309-691.75-23 OTHER INCOME / MISCELLANEOUS REVENUES	-	-	100	-
631-6311-691.75-27 SALE OF SCRAP & SALVAGE	876	802	802	818
631-6312-614.77-28 DEL NORTE HOST FEE	50,039	50,000	50,000	51,500
631-6312-614.77-30 CONST.DEMOLITION DBRY FEE	199,021	220,000	104,000	104,000

Revenue Detail by Fund

ACCOUNT CODE	FY 14-15 ACTUALS	FY 15-16 ADJUSTED BUDGET	FY 15-16 ESTIMATED BUDGET	FY 16-17 PROPOSED BUDGET
631-6312-614.77-34 TIPPING FEES FOR WASTE	5,793,550	5,200,000	5,180,000	5,180,000
631-6312-691.75-23 MISCELLANEOUS REVENUES	-	10,200	-	-
631-6313-614.77-29 E WASTE RECYCLING	-	40,000	-	-
631-6313-614.77-37 MRF RECYCLE MATERIAL SALE	4,617,217	5,000,000	6,000,000	6,500,000
631-6313-614.77-45 PERMIT FEES	-	203,040	203,100	203,000
631-6313-614.77-46 REUSE MATERIAL FEE	-	-	32	-
631-6313-691.75-19 OTHER INCOME / OTHER REIMBURSEMENTS	-	-	1,700	3,000
631-6313-691.75-23 MISCELLANEOUS REVENUES	33,840	-	-	-
631-6314-691.75-18 DAMAGE REIMBURSEMENTS	-	86,643	-	-
631-6314-691.75-19 OTHER REIMBURSEMENTS	-	-	150	-
631-6828-531.72-27 MISCELLANEOUS REVENUE	52,545	53,641	80,500	80,000
Fund 631-SOLID WASTE OPERATING Total	43,222,491	43,635,415	43,145,051	44,674,598
Fund 633-SOLID WASTE DEVELOPER FEE				
633-6307-614.77-10 RES.-SPLIT CONTAINER FEE	12,973	20,600	20,600	18,000
633-6307-614.77-11 RES.-GREEN WASTE CONT.FEE	5,540	10,300	10,300	8,000
633-6307-614.77-12 RES.-SPLIT CONT.TRUCK FEE	7,101	10,300	10,300	10,000
633-6307-614.77-13 RES.-GREENWASTE TRUCK FEE	5,933	10,300	10,300	8,000
633-6307-691.74-81 INTEREST INCOME-INVESTMENT	2,206	3,562	3,562	1,000
633-6307-691.74-87 INT INCOME/INVESTMENT-FMV	394	-	-	-
633-6308-614.77-14 COM-2CUYARD CONTAINER FEE	-	-	900	1,000
633-6308-614.77-15 COM-4CUYARD CONTAINER FEE	11,293	10,620	22,900	23,000
633-6308-614.77-16 COM.FRNT-ENDLOAD TRCK FEE	5,653	5,210	5,210	6,000
Fund 633-SOLID WASTE DEVELOPER FEE Total	51,094	70,892	84,072	75,000
Fund 638-ER SEC & CONTAMINATION				
638-6315-611.76-14 SECURITY PREVENTION FEE	160,786	160,000	200	-
638-6315-691.74-81 INTEREST INCOME-INVESTMENT	3,338	6,312	3,400	3,400
638-6315-691.74-87 INT INCOME/INVESTMENT-FMV	711	-	-	-
Fund 638-ER SEC & CONTAMINATION Total	164,836	166,312	3,600	3,400
Fund 641-PERFORMING ARTS CENTER				
641-5601-616.73-51 RENTAL OF FACILITIES	204,110	259,452	259,452	264,641
641-5601-616.73-53 LEASE REVENUES	64,529	61,200	61,200	62,424
641-5601-616.73-54 RENTAL OF EQUIPMENT	16,645	25,000	25,000	25,500
641-5601-616.73-55 LABOR CHARGES	191,929	142,800	142,800	145,656
641-5601-616.73-57 CONCESSION SALES	20,912	23,000	23,000	23,460
641-5601-616.73-58 PIANO TUNING	210	214	214	218
641-5601-616.73-59 INSURANCE CHARGES	7,561	8,160	8,160	8,323
641-5601-616.73-60 SOUVENIRS SALES	3,191	4,080	4,080	4,161
641-5601-616.73-61 BEVERAGE CATERING	9,429	21,320	5,000	5,000
641-5601-616.73-62 FOOD CATERING	8,499	8,160	8,160	8,323
641-5601-616.73-69 BOX OFFICE	5,789	2,233	2,233	2,277
641-5601-691.74-81 INTEREST INCOME-INVESTMENT	(10,305)	(10,140)	-	-
641-5601-691.74-87 INT INCOME/INVESTMENT-FMV	72	-	-	-
641-5601-691.75-08 OTHER REVENUES DONATIONS	28,146	36,906	36,906	37,644
641-5601-691.75-23 MISCELLANEOUS REVENUES	3,021	-	-	-
641-5601-711.79-01 TRANSFER FROM GENERAL FUND	2,733,732	861,812	760,816	866,014
641-5603-616.73-52 FACILITY RESTORATION FEE	27,518	16,723	29,000	29,000
Fund 641-PERFORMING ARTS CENTER Total	3,314,988	1,460,920	1,366,021	1,482,641
Fund 651-GOLF COURSE OPERATING				
651-1001-711.79-01 TRANSFERS FR.GENERAL FUND	548,691	-	-	-
651-6401-615.77-51 GOLF COURSE ACTIVITY	4,377,719	4,500,000	4,500,000	4,500,000
651-6401-691.74-81 INTEREST INCOME-INVESTMENT	(23,411)	-	-	-
651-6401-691.75-19 OTHER REIMBURSEMENTS	33,305	-	-	-
651-6401-711.79-01 TRANSFER FROM GENERAL FUND	3,126,313	1,066,328	1,222,826	775,858
651-6403-711.79-34 FROM DEBT SERVICE RESERVE	8,514	-	-	-
651-6403-713.78-99 LT DEBT OFFSET	79,009	-	-	-
Fund 651-GOLF COURSE OPERATING Total	8,150,141	5,566,328	5,722,826	5,275,858
Fund 657-GOLF COURSE BONDS				
657-6403-691.74-82 INTEREST INCOME-OTHER	2	-	-	-
657-6403-711.79-01 TRANSFER FROM GENERAL FUND	633,289	-	-	-
Fund 657-GOLF COURSE BONDS Total	633,291	-	-	-
Fund 701-PUBL LIAB & PROP DAMAGE				
701-1603-651.77-72 LIABILITY INSURANCE CHGS	2,100,000	2,075,001	2,075,001	2,134,400
701-1603-651.77-73 PROPERTY INSURANCE CHGS	675,000	631,164	631,164	635,400
701-1603-691.74-81 INTEREST INCOME-INVESTMENT	14,669	47,761	14,000	14,000
701-1603-691.74-87 INT INCOME/INVESTMENT-FMV	17,811	-	-	-
701-1603-691.75-01 RENTAL-LAND,BLDG/IMPROVE	20,976	20,400	20,000	20,000
701-1603-691.75-18 DAMAGE REIMBURSEMENTS	25,191	23,210	23,210	23,210
701-1603-691.75-19 OTHER REIMBURSEMENTS	32,578	73,440	73,440	73,440
Fund 701-PUBL LIAB & PROP DAMAGE Total	2,886,225	2,870,976	2,836,815	2,900,450
Fund 702-WORKERS COMPENSATION				
702-1702-652.77-71 WORKERS COMP CHARGES	4,885,848	3,878,157	3,878,157	4,639,200
702-1702-691.74-81 INTEREST INCOME-INVESTMENT	48,420	83,554	48,000	48,000
702-1702-691.74-87 INT INCOME/INVESTMENT-FMV	42,320	-	-	-
702-1702-691.75-19 OTHER REIMBURSEMENTS	24,480	23,868	86,000	24,000
702-1703-652.77-72 PUBLIC SAFETY	499,043	497,663	497,663	507,616
Fund 702-WORKERS COMPENSATION Total	5,500,111	4,483,242	4,509,820	5,218,816

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Revenue Detail by Fund

ACCOUNT CODE	FY 14-15 ACTUALS	FY 15-16 ADJUSTED BUDGET	FY 15-16 ESTIMATED BUDGET	FY 16-17 PROPOSED BUDGET
Fund 725-CUSTOMER BILLING OPRNS				
725-1211-653.77-61 INTERNAL SERVICE CHARGES	1,544,004	1,590,320	1,590,320	922,200
725-1211-691.74-81 INTEREST INCOME-INVESTMENT	3,298	4,695	4,695	4,783
725-1211-691.74-87 INT INCOME/INVESTMENT-FMV	451	-	-	-
Fund 725-CUSTOMER BILLING OPRNS Total	1,547,753	1,595,015	1,595,015	926,983
Fund 731-INFORMATION TECHNOLOGY				
731-7301-654.77-61 INTERNAL SERVICE CHARGES	1,047,144	1,037,881	1,037,881	1,826,500
731-7301-691.74-81 INTEREST INCOME-INVESTMENT	12,798	17,223	17,223	21,999
731-7301-691.75-19 OTHER REIMBURSEMENTS	-	140,452	-	-
731-7302-654.73-16 SALE OF CDS/DOCUMENTS	155	131	131	133
731-7302-654.77-61 INTERNAL SERVICES CHARGES	759,240	745,145	745,145	581,800
731-7302-654.73-16 SERVICE TO OTHER PROGRAMS	1,158	1,181	1,181	1,204
731-7304-654.77-61 INTERNAL SERVICES CHARGES	876,684	878,207	878,207	1,893,700
731-7305-654.77-61 INTERNAL SERVICES CHARGES	172,896	158,642	158,642	461,800
731-7306-654.77-61 INTERNAL SERVICES CHARGES	928,059	855,411	855,411	1,051,537
Fund 731-INFORMATION TECHNOLOGY Total	3,798,134	3,834,273	3,693,821	5,838,673
Fund 735-FACILITIES MAINTENANCE				
735-1001-711.79-01 TRANSFERS FR GENERAL FUND	68,537	-	-	-
735-7401-655.73-37 SERVICE TO OTHER PROGRAMS	5,111	30,600	30,600	31,212
735-7401-655.77-61 INTERNAL SERVICE CHARGES	3,701,616	3,714,090	3,714,090	3,335,900
735-7401-691.74-81 INTEREST INCOME-INVESTMENT	1,203	393	393	400
735-7401-691.75-01 RENTAL-LAND,BLDG/IMPROVE	49,490	51,000	50,000	50,000
735-7401-691.75-18 DAMAGE REIMBURSEMENTS	-	2,040	2,040	2,080
735-7401-691.75-23 MISCELLANEOUS REVENUES	2,389	7,956	7,956	7,956
Fund 735-FACILITIES MAINTENANCE Total	3,828,346	3,806,079	3,805,079	3,427,548
Fund 741-FLEET SERVICES				
741-1001-711.79-01 TRANSFERS FR GENERAL FUND	277,430	-	-	-
741-7501-656.77-61 INTERNAL SERVICE CHARGES	9,308,709	9,359,534	9,539,718	8,744,900
741-7501-691.74-81 INTEREST INCOME-INVESTMENT	888	4,648	-	1,606
741-7501-691.75-23 MISCELLANEOUS REVENUES	10,679	346,800	346,800	353,736
741-7501-691.75-27 SALE OF SCRAP & SALVAGE	2,626	2,021	2,021	2,061
Fund 741-FLEET SERVICES Total	9,600,332	9,713,003	9,888,539	9,102,303
Grand Total	439,040,746	352,992,228	362,144,755	350,166,525

Expenditure Detail by Fund

ACCOUNT CODE	FY 14-15 ACTUALS	FY 15-16 ADJUSTED BUDGET	FY 15-16 ESTIMATED BUDGET	FY 16-17 PROPOSED BUDGET
Fund 101-GENERAL FUND				
8001-DIRECT LABOR-REGULAR	49,248,550	48,475,660	46,196,344	52,250,991
8002-DIRECT LABOR-TEMPORARY	4,549,361	3,791,610	3,696,763	3,878,758
8003-OVERTIME	4,070,009	3,323,868	3,635,288	3,427,980
8005-WORKERS COMP/SALARY CONT	1,536,041	16,411	1,517,829	18,500
8008-STATION COVERAGE	2,865,288	1,485,325	2,182,998	1,622,502
8021-AUTO ALLOWANCE	26,195	40,709	25,346	81,600
8022-UNIFORM ALLOWANCE	47,821	28,000	43,678	28,000
8024-EMPLOYEE RELOCATION	9,306	-	-	-
8025-OTHER ALLOWANCES	5,677	-	3,609	3,609
8040-PARS	2,383,941	2,062,041	2,041,829	2,063,856
8041-EMPLOYEE BENEFITS	8,652,381	7,826,544	8,580,345	9,465,940
8042-WORKERS COMP INSURANCE	2,957,802	2,454,083	2,468,464	2,395,140
8043-PERS	4,914,438	10,378,407	10,843,040	12,251,366
8044-WORKERS COMP/SAFETY	355,114	325,072	332,605	258,000
8045-OPOA RETIREE MEDICAL	1,522,037	1,738,969	1,738,969	1,809,222
8047-PARS-ERIP	146,025	42,786	43,249	32,407
8048-PERSONNEL SERVICES / PEMCA-RETIREE	338,967	-	356,618	389,567
8080-BENEFITS-TEMPORARY	-	1,875,579	-	-
8099-VACANCY SAVINGS	-	(2,418,631)	(2,522,753)	(4,527,438)
8101-POSTAGE	71,349	77,335	77,024	76,088
8102-OFFICE SUPPLIES	237,871	210,430	213,967	359,326
8102-SUPPLIES-OFFICE	-	2,385	-	2,385
8103-SUPPLIES-CUSTODIAL	90,339	77,639	77,973	78,943
8104-SUPPLIES-SHOP AND FIELD	551,120	724,185	608,801	463,932
8105-SUPPLIES-SAFETY	129,086	112,759	113,347	113,202
8106-SUPPLIES-ORDNANCE	108,359	146,873	143,451	130,873
8107-SUPPLIES-PAINT	21,095	16,000	18,000	18,000
8109-SUPPLIES-OTHER	53,193	48,372	47,697	42,473
8111-SUBSCRIPTIONS/PUBLICATION	32,504	37,707	37,843	51,008
8112-LIBRARY REFERENCE MATERIAL	211,204	234,975	234,975	234,975
8113-UNIFORMS	298,163	172,812	171,812	230,222
8114-DOWNTOWN HOLIDAY EXPENSES	12,000	12,000	12,000	12,000
8115-DATABASES	31,700	21,429	21,429	21,429
8115-SUPPLIES-MEDICAL	22,278	20,691	20,691	20,691
8118-SOFTWARE APPLICATIONS	5,985	-	23,213	-
8119-OFFICE SUPPL-FIRE STATION	8,812	10,044	10,044	10,044
8123-REPAIR/MAINT SUPPL-SHOP	6,688	8,873	8,921	8,921
8125-SUPPLIES-OTHER	2,815	2,160	2,159	2,160
8126-RECREATION SUPPLIES	1,072	300	-	-
8132-MINOR EQUIPMENT-OFFICE	179,561	148,582	154,082	119,506
8134-MINOR EQUIP-SHOP/FIELD	130,470	213,090	156,409	156,737
8136-MINOR EQUIPMENT-OTHER	7,798	4,650	3,150	2,000
8202-SERVICES-DATA PROCESSING	13,206	12,454	12,454	12,129
8203-SERVICES - AUDIT	-	100,000	-	-
8203-SERVICES-AUDIT	175,463	523,806	523,806	298,929
8204-SERVICES-LEGAL COUNSEL	578,109	798,585	1,049,773	871,141
8205-SERVICES-ACCOUNTG/FINANCE	20,708	26,074	26,074	26,074
8206-SERVICES-PLANNING	13,212	3,272	4,772	4,772
8209-SVCS-OTHER PROF/CONTRACT	3,588,816	4,202,708	4,125,118	3,815,143
8211-SERVICES-MEDICAL	154,344	145,830	145,867	175,205
8216-SERVICES-PRINTING/BINDING	124,311	104,709	116,858	117,912
8218-SVCS-PHOTO & BLUEPRINTING	1,439	2,123	1,748	1,748
8219-SERVICES-MICROFILM/IMAGIN	2,266	748	748	748
8220-TOWING SERVICES	22,085	17,148	17,148	22,148
8221-SVCS-LEGAL ADVERTISING	41,779	24,461	25,446	25,446
8224-SERVICES-PERSONNEL	56,581	62,715	62,715	62,715
8226-SERVICES-ADV & PROMOTION	2,040	1,746	6,007	14,507
8227-BACKGROUND CHECKING	107,852	37,906	37,906	87,906
8228-ANIMAL SHELTER	991,024	1,450,000	1,450,000	1,630,000
8231-CAR WASH	44,529	35,666	35,666	35,666
8231-CAR WASH/POLISH	-	1,340	-	1,340
8236-FUEL EXPENSE-UNLEADED	7,740	8,978	9,478	9,728
8261-UTILITY EXPENSE-ELECTRIC	1,890,093	1,948,975	1,988,537	1,966,609
8262-UTILITY EXPENSE-GAS	20,743	19,010	20,010	19,210
8266-UTILITY EXP-WASTEWATER	20,161	22,869	27,362	26,162
8267-UTILITY EXPENSE-WATER	796,995	850,752	854,863	852,463
8267-WATER	-	154	-	-
8268-UTIL EXP REFUSE & DISPOSE	232,146	236,004	232,321	202,811
8272-EMPL RELATIONS LEGAL EXP	35,201	42,872	42,872	42,872
8273-LABOR RECRUITMENT	50,275	42,500	39,381	42,500
8301-MAINTENANCE-BLDG.IMPROV.	130,390	108,676	78,676	89,276
8301-MTNCE SVC/BLDG-IMPROVE	-	29,697	30,000	30,000
8302-MAINT SVC - COMPUTER EQP	9,573	9,576	9,576	-
8303-MAINTENANCE-OFFICE EQUIP	31,860	37,021	40,075	33,598
8304-MAINTENANCE-COMPUTER EQP	60,069	60,064	60,064	60,064
8305-MAINTENANCE-OTHER EQUIPMT	14,781	10,822	12,958	11,456
8307-MAINT.SERVICE-VEHICLES	50	-	-	-

Expenditure Detail by Fund

ACCOUNT CODE	FY 14-15	FY 15-16	FY 15-16	FY 16-17
	ACTUALS	ADJUSTED BUDGET	ESTIMATED BUDGET	PROPOSED BUDGET
8321-RENTALS-VEHICLES/EQUIP	233,691	242,137	228,708	216,913
8322-RENTALS-BUILDINGS	270,409	82,225	82,225	8,406
8331-CONTRIBUTION TO OTHER AGCY	124,600	116,600	116,600	116,600
8336-BOYS & GIRLS CLUB	-	5,000	5,000	-
8338-COMMUNITY ACTIVITIES EXP	99,122	119,900	119,900	119,900
8341-RECOGNITION OF PUB GUESTS	1,516	2,274	2,274	2,274
8342-COMM-BOARDS COMMITTEES	59	88	88	88
8342-COMM-BOARDS-COMMITTEES	2,625	2,722	4,872	5,172
8343-TRAINING/WORKSHOP/MEETING	80,766	76,747	87,195	153,379
8343-TRAINING/WORKSHOPS/MTNGS	-	-	-	6,000
8345-MILEAGE REIMBURSEMENT	1,172	1,351	1,351	1,351
8346-EDUCATION REIMBURSEMENT	22,462	19,115	25,231	18,115
8349-OTHER EXPENSE REIMB	44,354	43,204	43,204	43,204
8351-MEMBERSHIPS-NAT'L LEAGUE	11,535	11,535	11,535	11,535
8352-MEMBERSHIPS-SCAG	18,140	18,140	18,140	18,140
8353-MEMBERSHIPS-LEAGUE CA CITY	32,545	35,000	35,000	35,000
8356-MEMBERSHIPS-B.E.A.C.O.N.	15,000	15,000	15,000	15,000
8357-MEMBERSHIPS-OTHER	57,348	70,851	72,757	75,614
8360-SUMMER CONCERTS	34,524	28,956	28,956	28,956
8369-CITYWIDE TRAINING	834	5,000	5,000	20,000
8370-MEMBERSHIPS - LAFCO	61,496	61,496	61,496	61,496
8371-TAXES AND FILING FEES	1,793	2,689	2,695	2,695
8372-EXPENSE REIMBURSEMENTS	3,683	2,175	2,175	2,175
8375-REIMB TO OTHER AGENCIES	404,687	364,218	364,218	364,218
8377-MISCELLANEOUS-OTHER	8,400	6,135	6,135	596,142
8390-ORGANIZATION DEVELOPMENT	-	30,000	30,000	30,000
8402-PHOTOCOPY CHARGES	162,772	179,692	183,098	192,940
8403-BANK CHARGES	192,400	125,542	155,819	165,542
8421-OTHER SERVICES / TELEPHONE CHGS/BASIC	-	-	235	-
8421-TELEPHONE CHGS-BASIC SVC	45,454	52,883	46,783	45,408
8425-TELEPHONE CHGS-CELL/PAGER	403,245	297,852	310,470	312,371
8429-CONSULTANT PLAN CHECKING	11,574	80,000	80,000	80,000
8436-FACILITY CHGS-MINOR ALTER	2,416	610	610	610
8439-EQUIP MAINTENANCE CHGS	3,561,460	3,490,954	3,413,120	2,912,100
8451-SERVICES FROM OTHER PROG	9,906	19,276	88,093	75,760
8454-SERVICES TO PROJECTS	-	(235)	-	-
8462-LEGAL ADVOCACY-FEDERAL	29,658	29,652	29,652	29,652
8465-LEGAL ADVOCACY-STATE	41,335	41,114	41,114	41,114
8477-CONTRACT ELECTIONS EXPNS	29,569	16,413	-	154,528
8478-SPECIAL EVENTS	7,500	7,500	7,500	7,500
8487-CONTRACTUAL/SECURITY	231,887	118,481	118,481	113,481
8522-DATA PROCESSING CHGS/OPER	1,298,928	1,286,781	1,224,084	2,149,600
8522-DEBT SERV & FIXED CHARGES / DATA PROCESSING CHGS/OPER	-	-	-	9,900
8522-FIXED CHARGES / DATA PROCESSING CHGS/OPER	-	-	-	112,300
8523-DATA PROCESSING CHGS-WPC	117,132	111,615	111,741	111,741
8525-DEBT SERV & FIXED CHARGES / DATA PROCESSING CHGS-WPC	-	-	-	500
8525-DEBT SERV & FIXED CHARGES / LIABILITY INS CHARGES	-	-	-	3,100
8525-FIXED CHARGES / LIABILITY INSURANCE CHGS	-	-	-	77,000
8525-LIABILITY INSURANCE CHGS	1,293,048	1,334,128	1,323,971	1,202,600
8526-FIRE & PROPERTY INSURANCE	488,448	447,462	447,462	447,651
8527-COUNTY PROP TAX ADMIN CHG	244,201	252,841	253,959	252,841
8528-ASSESSMENT DISTRICT PYMTS	192,543	84,894	86,120	84,894
8530-DEBT SERV & FIXED CHARGES / TELEPHONE CHGS/HIPC	-	-	-	100
8530-FIXED CHARGES / TELEPHONE CHGS/HIPC	-	-	-	5,500
8530-TELEPHONE CHGS/HIPC	576,780	576,892	576,832	520,800
8535-FACILITY CHG-MAINTENANCE	2,945,784	2,951,610	2,913,585	2,332,472
8535-FIXED CHARGES / FACILITY CHG-MAINTENANCE	-	-	-	51,515
8606-MACHINERY & EQUIPMENT NEW	53,615	573,713	899,467	163,759
8703-TRANSFER TO OPD TRAINING	34,409	-	25,509	49,632
8710-TSFR TO TRAFFIC SAFETY FD	300,000	-	-	150,000
8711-LEASE PMT CAP GROWTH FEES	1,698,152	833,876	-	-
8711-TRANSFERS - OUT / LEASE PMT CAP GROWTH FEES	-	-	833,876	832,361
8712-TRANSFERS - OUT / TSFR TO CAPITAL OUTLAY FD	3,681	527,000	527,000	-
8714-TSFR TO ASSESSMENT DISTRC	2,932,144	637,656	646,278	539,424
8715-TSFR TO IMPACT FEE FUNDS	5,662,970	511,898	304,852	-
8721-TSFR TO GOLF COURSE FD	3,675,004	1,066,328	1,222,826	775,858
8725-TSFR TO OTHER FUNDS-MATCH	345,967	-	-	-
8727-TRANSFERS TO TRUST FUNDS	212,494	-	-	-
8729-TSFR TO PERF.ARTS CONV.CN	2,733,732	861,812	760,816	866,014
8733-TRANSFER TO GRANT FUND	17,876	17,876	17,876	17,876
8733-TRANSFER TO MEASURE O	-	1,875,688	1,875,688	1,875,688
8734-TSFR TO DEBT SERVICE FUND	4,462,761	4,131,310	4,131,311	3,867,584
8736-TRANSFERS - OUT / TSFR TO STORMWATER FD 114	-	-	-	784,400
8738-TSFR TO HOMELAND SECURITY	-	-	932,742	-
8761-TSFR TO FEDERAL GRANT FD	58,094	-	-	-
8802-FOR CONTINGENCIES	-	25,000	25,000	800,000
8803-RESERVE	1,000,000	-	-	-
Fund 101-GENERAL FUND Total	131,687,951	118,659,657	119,415,213	122,363,682

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Expenditure Detail by Fund

ACCOUNT CODE	FY 14-15 ACTUALS	FY 15-16 ADJUSTED BUDGET	FY 15-16 ESTIMATED BUDGET	FY 16-17 PROPOSED BUDGET
Fund 103-OPD TRAINING				
8343-TRAINING/WORKSHOP/MEETING	106,379	94,816	94,816	94,816
Fund 103-OPD TRAINING Total	106,379	94,816	94,816	94,816
Fund 104-MEASURE O SALES TAX				
8001-DIRECT LABOR-REGULAR	1,936,265	4,319,900	3,466,241	3,556,025
8002-DIRECT LABOR-TEMPORARY	596,891	767,444	906,928	538,145
8003-OVERTIME	266,988	248,678	246,678	246,678
8005-WORKERS COMP/SALARY CONT	16,439	8,017	8,017	8,340
8008-STATION COVERAGE	67,991	-	-	-
8022-UNIFORM ALLOWANCE	93	8,400	8,400	8,400
8040-PARS	31,383	24,595	24,595	29,362
8041-EMPLOYEE BENEFITS	436,637	561,004	580,796	529,854
8042-WORKERS COMP INSURANCE	139,580	283,488	285,762	209,440
8043-PERS	512,500	674,242	778,153	841,383
8044-WORKERS COMP/SAFETY	17,126	22,792	24,075	24,480
8080-BENEFITS-TEMPORARY	-	198,659	-	-
8099-VACANCY SAVINGS	-	(190,085)	(190,085)	(327,212)
8101-POSTAGE	-	500	500	500
8102-OFFICE SUPPLIES	3,328	(5,343)	3,479	1,720
8103-MATERIALS AND SUPPLIES / SUPPLIES - CUSTODIAL	-	3,200	3,200	-
8103-SUPPLIES-CUSTODIAL	9,076	17,500	17,500	17,500
8104-SUPPLIES-SHOP & FIELD	-	40,000	-	-
8104-SUPPLIES-SHOP AND FIELD	460,434	574,112	542,122	561,500
8105-SUPPLIES-SAFETY	36,191	36,340	35,540	35,540
8109-SUPPLIES-OTHER	6,617	19,443	19,443	19,443
8113-UNIFORMS	24,395	12,000	12,588	11,200
8115-SUPPLIES-MEDICAL	-	10,000	10,000	10,000
8118-SOFTWARE APPLICATIONS	9,516	-	-	-
8126-RECREATION SUPPLIES	494	37,193	-	-
8132-MINOR EQUIPMENT-OFFICE	5,417	-	-	-
8133-MINOR EQUIPMENT-CUSTODIAL	-	300	-	-
8134-MINOR EQP-SHOP/FIELD	-	40,000	80,000	140,000
8134-MINOR EQUIP-SHOP & FIELD	-	200	-	-
8134-MINOR EQUIP-SHOP/FIELD	278,958	62,000	81,420	62,000
8201-SVSC ARCHITECT/ENGINEER	6,949	132,833	-	-
8203-SERVICES-AUDIT	6,993	5,875	5,875	5,875
8205-CONTRACTS AND SERVICES / SERVICES - ACCTNG.FINANCE	-	-	-	30,000
8205-SERVICES-ACCOUNTG/FINANCE	-	5,100	5,100	5,100
8208-SERVICES-CONSTRUCTION	1,342,578	155,220	155,220	-
8209-SVCS-OTHER PROF/CONTRACT	839,810	1,699,221	964,540	1,355,421
8211-SERVICES-MEDICAL	(16,560)	112,766	20,000	60,000
8216-SERVICES-PRINTING/BINDING	3,451	-	-	100,000
8227-BACKGROUND CHECKING	-	10,000	10,000	10,000
8261-UTILITY EXPENSE-ELECTRIC	48,220	64,344	64,344	64,344
8262-UTILITY EXPENSE-GAS	590	1,000	1,000	1,000
8266-UTILITY EXPENSE WSTEWTR	-	400	-	-
8266-UTILITY EXP-WASTEWATER	1,115	1,298	1,298	1,298
8267-UTILITY EXPENSE-WATER	91,597	45,000	45,000	45,000
8268-UTIL EXP REFUSE & DISPOSE	16,690	39,000	14,000	14,000
8301-MTNC SVC-BLDG & IMPROV	-	60,000	60,000	60,000
8302-MAINT SVC - COMPUTER EQP	-	54,918	50,000	50,000
8304-MTNC SVCS-COMM EQUIP	-	20,000	20,000	20,000
8321-RENTALS-VEHICLES & EQUIP	-	1,500	-	-
8321-RENTALS-VEHICLES/EQUIP	12,048	5,524	5,725	5,524
8331-CONTRIBUTION TO OTHER AGCY	298	-	-	-
8343-TRAINING/WORKSHOP/MEETING	2,199	1,291	-	-
8343-TRAINING/WORKSHOPS/MTNGS	-	400	-	-
8357-MEMBERSHIPS-OTHER	162	-	-	-
8421-TELEPHONE CHGS-BASIC SVC	1,076	-	-	-
8425-TELEPHONE CHGS CELL/PAGER	-	900	-	-
8425-TELEPHONE CHGS-CELL/PAGER	3,379	500	2,844	500
8439-EQUIP MAINTENANCE CHGS	173,284	143,912	146,847	649,400
8439-EQUIPMENT MTNCE CHARGES	-	12,000	-	-
8451-SERVICES FROM OTHER PROG	383,841	10,000	-	-
8470-OUTREACH/EDUCATION	11,900	-	-	-
8501-DEBT SERVICE PAYMENTS / BOND PRINCIPAL	-	-	-	690,000
8502-DEBT SERVICE PAYMENTS / BOND INTEREST	-	-	149,532	667,600
8522-DEBT SERV & FIXED CHARGES / DATA PROCESSING CHGS/OPER	-	-	-	97,700
8522-FIXED CHARGES / DATA PROCESSING CHGS/OPER	-	-	-	71,500
8525-DEBT SERV & FIXED CHARGES / LIABILITY INSURANCE CHGS	-	-	-	66,200
8525-FIXED CHARGES / LIABILITY INSURANCE CHGS	-	-	-	13,600
8530-DEBT SERV & FIXED CHARGES / TELEPHONE CHGS/HIPC	-	-	-	900
8530-FIXED CHARGES / TELEPHONE CHGS/HIPC	-	-	-	500
8601-LAND/EASEMNT/RIGHT OF WAY	-	93,333	-	-
8604-IMPROVEMENTS NOT BLDG-NEW	1,959,176	1,039,924	954,184	180,000
8605-IMPR NOT BLDG-MAJOR REPAIR	370,895	659,963	531,369	1,750,000

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ACCOUNT CODE	FY 14-15 ACTUALS	FY 15-16 ADJUSTED BUDGET	FY 15-16 ESTIMATED BUDGET	FY 16-17 PROPOSED BUDGET
8606-MACHINERY & EQUIPMENT NEW	157,502	87,251	159,420	805,557
8623-SITE PERMITS AND FEES	900	-	-	-
8625-ARCHITECTURAL & ENG. COST	9,253	-	-	-
8701-TRANSFER TO GENERAL FUND	16,000,000	-	-	-
8734-TSFR TO DEBT SERVICE FUND	2,001,165	2,471,581	1,838,957	1,839,707
Fund 104-MEASURE O SALES TAX Total	28,284,830	14,709,633	12,150,607	15,185,024
Fund 105-STREET MAINTENANCE				
8104-SUPPLIES-SHOP AND FIELD	-	200,000	200,000	200,000
8208-SERVICES - CONSTRUCTION	-	1,250,000	-	-
8226-CONTRACTS AND SERVICES / SERVICES-MISC AD & PROMO	-	-	7,769	-
8439-EQUIP MAINTENANCE CHGS	-	150,000	150,000	-
8451-SERVICES FROM OTHER PROG	-	100,000	10,000	-
8605-IMPROVEMENTS NOT BLDG-NEW	-	1,410,025	1,410,025	-
8608-OTHER CAP ASST	-	90,000	90,000	-
Fund 105-STREET MAINTENANCE Total	-	3,200,025	1,867,794	200,000
Fund 114-STORM WATER				
8001-PERSONNEL SERVICES / DIRECT LABOR-REGULAR	-	-	-	317,000
8003-PERSONNEL SERVICES / OVERTIME	-	-	-	7,700
8040-PERSONNEL SERVICES / PARS	-	-	-	43,500
8041-PERSONNEL SERVICES / EMPLOYEE BENEFITS	-	-	-	52,900
8042-PERSONNEL SERVICES / WORKER'S COMP INSURANCE	-	-	-	9,000
8043-PERSONNEL SERVICES / PERS	-	-	-	69,000
8044-PERSONNEL SERVICES / WORKERS COMP/SAFETY	-	-	-	1,300
8104-MATERIALS AND SUPPLIES / SUPPLIES-SHOP & FIELD	-	-	-	43,000
8106-MATERIALS AND SUPPLIES / CHEMICALS	-	-	-	5,000
8209-CONTRACTS AND SERVICES / SVCS-OTHER PROF/CONTRACT	-	-	-	99,000
8236-CONTRACTS AND SERVICES / FUEL EXPENSE	-	-	-	14,000
8261-CONTRACTS AND SERVICES / UTILITY EXPENSE-ELECTRIC	-	-	-	1,000
8268-CONTRACTS AND SERVICES / UTIL EXP REFUSE & DISPOSE	-	-	-	330,000
8307-MAINTENANCE SERVICES / MAINT SERVICE-VEHICLES	-	-	-	6,000
8321-MAINTENANCE SERVICES / RENTALS-VEHICLES & EQUIP	-	-	-	120,000
8343-MAINTENANCE SERVICES / TRAINING/WORKSHOP/MTNGS	-	-	-	6,000
8371-MAINTENANCE SERVICES / TAXES AND FILING FEES	-	-	-	47,000
8525-FIXED CHARGES / LIABILITY INSURANCE CHGS	-	-	-	3,700
8526-FIXED CHARGES / FIRE & PROPERTY INSURANCE	-	-	-	300
8532-FIXED CHARGES / INDIRECT PRORATED CST CHG	-	-	-	44,000
Fund 114-STORM WATER Total	-	-	-	1,219,400
Fund 116-PROPOSITION 1B-STATE BOND				
8605-IMPR NOT BLDG-MAJOR REPAIR	209,289	-	-	-
Fund 116-PROPOSITION 1B-STATE BOND Total	209,289	-	-	-
Fund 117-CALHOME PROGRAM-STATE				
8001-DIRECT LABOR-REGULAR	23,465	-	-	-
8040-PARS	1,485	-	-	-
8041-EMPLOYEE BENEFITS	5,339	-	-	-
8042-WORKERS COMP INSURANCE	400	-	-	-
8043-PERS	5,344	-	-	-
8044-WORKERS COMP/SAFETY	155	-	-	-
8364-HOUSING ASSIST LOAN/GRANT	405,013	1,565,899	478,013	900,000
Fund 117-CALHOME PROGRAM-STATE Total	441,202	1,565,899	478,013	900,000
Fund 118-AIR POLLUTION BUYDOWN				
8001-DIRECT LABOR-REGULAR	79	-	-	-
8040-PARS	5	-	-	-
8041-EMPLOYEE BENEFITS	12	-	-	-
8042-WORKERS COMP INSURANCE	1	-	-	-
8043-PERS	18	-	-	-
8044-WORKERS COMP/SAFETY	1	-	-	-
8201-SERVICES-ARCH/ENG	-	9,265	-	-
8208-SERVICES-CONSTRUCTION	34,631	(311)	3,576	-
8209-SVCS-OTHER PROF/CONTRACT	509,556	171,413	346,466	165,000
8221-SVCS-LEGAL ADVERTISING	-	-	231	-
8308-MAINTENANCE SERVICE-OTHER	636	-	531	-
8451-SERVICES FROM OTHER PROG	22,040	11,580	28,243	-
8522-DATA PROCESSING CHGS/OPER	1,500	1,469	1,469	-
8604-IMPROVEMENTS NOT BLDG-NEW	(93,622)	118,208	-	-
8605-IMPR NOT BLDG-MAJOR REPAIR	19,927	(73)	-	-
8607-MACH & EQUIP-MAJOR REPAIR	-	-	215,791	-
8802-FOR CONTINGENCIES	100	1,624	-	-
Fund 118-AIR POLLUTION BUYDOWN Total	494,884	313,175	596,307	165,000
Fund 119-PUBLIC SAFETY RETIREMENT				
8043-PERS	16,078,438	10,369,893	10,403,710	10,285,497
8527-COUNTY PROP TAX ADMIN CHG	123,665	140,226	140,226	140,226

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ACCOUNT CODE	FY 14-15 ACTUALS	FY 15-16 ADJUSTED BUDGET	FY 15-16 ESTIMATED BUDGET	FY 16-17 PROPOSED BUDGET
Fund 119-PUBLIC SAFETY RETIREMENT Total	16,202,103	10,510,119	10,543,936	10,425,723
Fund 121-WATERWAYS ASSESS DIST				
8001-PERSONNEL SERVICES / DIRECT LABOR-REGULAR	-	-	651	-
8040-PERSONNEL SERVICES / PARS	-	-	93	-
8041-PERSONNEL SERVICES / EMPLOYEE BENEFITS	-	-	107	-
8042-PERSONNEL SERVICES / WORKER'S COMP INSURANCE	-	-	39	-
8043-PERSONNEL SERVICES / PERS	-	-	149	-
8044-PERSONNEL SERVICES / WORKERS COMP/SAFETY	-	-	4	-
8101-POSTAGE	68	-	-	-
8104-SUPPLIES-SHOP AND FIELD	4,216	1,627	1,826	1,627
8209-SVCS-OTHER PROF/CONTRACT	111,415	186,500	203,216	170,306
8210-WATERWAY SERVICES	257,892	216,587	216,587	214,034
8221-SVCS-LEGAL ADVERTISING	95	-	-	-
8241-AUTO LIABILITY INSURANCE	-	1,000	1,000	1,000
8242-GENERAL LIABILITY INSUR.	27,500	2,519	2,519	2,519
8261-UTILITY EXPENSE-ELECTRIC	3,162	3,760	3,760	3,872
8267-UTILITY EXPENSE-WATER	43,228	42,230	42,230	43,496
8451-SERVICES FROM OTHER PROG	44,127	16,814	39,148	15,905
8527-COUNTY PROP TAX ADMIN CHG	1,381	1,359	1,359	1,359
8532-INDIRECT PRORATED CST CHG	38,736	37,717	37,717	37,717
8605-IMPR NOT BLDG-MAJOR REPAIR	241,288	-	740,637	-
Fund 121-WATERWAYS ASSESS DIST Total	773,108	510,113	1,291,042	491,835
Fund 122-LMD #1-SUMMERFIELD				
8205-CONTRACTS AND SERVICES / SERVICES-ACCOUNTING/FINAN	-	-	-	3,664
8261-UTILITY EXPENSE-ELECTRIC	576	567	567	411
8267-UTILITY EXPENSE-WATER	4,078	4,120	4,120	4,243
8451-OTHER SERVICES / SERVICES FROM OTHER PROG	-	-	-	7,317
8451-SERVICES FROM OTHER PROG	37,284	41,069	38,790	4,831
8527-COUNTY PROP TAX ADMIN CHG	57	31	60	228
Fund 122-LMD #1-SUMMERFIELD Total	41,995	45,787	43,537	20,694
Fund 123-LMD #2-C.I.B.C. TOLD				
8205-CONTRACTS AND SERVICES / SERVICES-ACCOUNTING/FINAN	-	-	-	976
8451-OTHER SERVICES / SERVICES FROM OTHER PROG	-	-	-	1,000
8451-SERVICES FROM OTHER PROG	-	1,083	1,083	-
8527-COUNTY PROP TAX ADMIN CHG	26	-	29	5
Fund 123-LMD #2-C.I.B.C. TOLD Total	26	1,083	1,112	1,981
Fund 124-LMD #3-RIVER RIDGE				
8104-SUPPLIES-SHOP AND FIELD	212	-	-	-
8205-CONTRACTS AND SERVICES / SERVICES-ACCOUNTING/FINAN	-	-	-	11,797
8209-SVCS-OTHER PROF/CONTRACT	33,980	31,140	31,140	5,227
8261-UTILITY EXPENSE-ELECTRIC	1,510	1,442	1,442	2,000
8267-UTILITY EXPENSE-WATER	26,436	27,810	27,810	25,991
8268-UTIL EXP REFUSE & DISPOSE	148	261	261	-
8451-OTHER SERVICES / SERVICES FROM OTHER PROG	-	-	-	13,836
8451-SERVICES FROM OTHER PROG	15,600	26,155	16,230	44,494
8527-COUNTY PROP TAX ADMIN CHG	298	216	307	906
Fund 124-LMD #3-RIVER RIDGE Total	78,185	87,024	77,190	104,251
Fund 125-LMD #4-BEACH MAIN COL/HOT				
8002-DIRECT LABOR-TEMPORARY	(192)	-	-	-
8003-OVERTIME	192	342	342	-
8205-CONTRACTS AND SERVICES / SERVICES-ACCOUNTING/FINAN	-	-	-	7,200
8261-UTILITY EXPENSE-ELECTRIC	296	309	309	320
8267-UTILITY EXPENSE-WATER	12,924	14,420	14,420	9,500
8451-SERVICES FROM OTHER PROG	117,168	127,378	127,378	22,229
8527-COUNTY PROP TAX ADMIN CHG	173	106	106	197
Fund 125-LMD #4-BEACH MAIN COL/HOT Total	130,560	142,555	142,555	39,446
Fund 126-LMD #9-STRAWBERRY FIELDS				
8104-SUPPLIES-SHOP AND FIELD	56	96	96	-
8205-CONTRACTS AND SERVICES / SERVICES-ACCOUNTING/FINAN	-	-	-	4,739
8261-UTILITY EXPENSE-ELECTRIC	572	567	567	389
8267-UTILITY EXPENSE-WATER	15,733	10,300	10,300	7,000
8451-OTHER SERVICES / SERVICES FROM OTHER PROG	-	-	-	10,244
8451-SERVICES FROM OTHER PROG	86,436	92,167	89,928	5,888
8527-COUNTY PROP TAX ADMIN CHG	70	29	29	315
Fund 126-LMD #9-STRAWBERRY FIELDS Total	102,868	103,159	100,920	28,575
Fund 127-LMD #7/8-NORTHFIELD BUS.				
8205-CONTRACTS AND SERVICES / SERVICES-ACCOUNTING/FINAN	-	-	-	6,225
8261-UTILITY EXPENSE-ELECTRIC	613	309	309	300
8267-UTILITY EXPENSE-WATER	9,068	10,300	10,300	9,381
8451-OTHER SERVICES / SERVICES FROM OTHER PROG	-	-	-	14,291

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ACCOUNT CODE	FY 14-15 ACTUALS	FY 15-16 ADJUSTED BUDGET	FY 15-16 ESTIMATED BUDGET	FY 16-17 PROPOSED BUDGET
8451-SERVICES FROM OTHER PROG	84,396	92,030	87,806	8,526
8527-COUNTY PROP TAX ADMIN CHG	107	79	79	476
Fund 127-LMD #7/8-NORTHFIELD BUS. Total	94,184	102,718	98,494	39,199
Fund 128-LMD #10-COUNTRY CLUB				
8104-MATERIALS AND SUPPLIES / SUPPLIES-SHOP & FIELD	-	-	75	-
8205-CONTRACTS AND SERVICES / SERVICES-ACCOUNTING/FINAN	-	-	-	5,891
8261-UTILITY EXPENSE-ELECTRIC	581	515	515	278
8267-UTILITY EXPENSE-WATER	7,946	10,300	10,300	10,000
8451-OTHER SERVICES / SERVICES FROM OTHER PROG	-	-	-	13,381
8451-SERVICES FROM OTHER PROG	86,028	92,891	89,504	7,068
8527-COUNTY PROP TAX ADMIN CHG	86	55	55	411
Fund 128-LMD #10-COUNTRY CLUB Total	94,641	103,761	100,449	37,029
Fund 129-LMD #11-ST. TROPAZ				
8104-SUPPLIES-SHOP AND FIELD	272	-	22	-
8205-CONTRACTS AND SERVICES / SERVICES-ACCOUNTING/FINAN	-	-	-	2,942
8261-UTILITY EXPENSE-ELECTRIC	585	515	530	500
8267-UTILITY EXPENSE-WATER	3,488	2,575	27,245	3,543
8451-OTHER SERVICES / SERVICES FROM OTHER PROG	-	-	-	5,352
8451-SERVICES FROM OTHER PROG	24,576	27,245	25,569	2,894
8527-COUNTY PROP TAX ADMIN CHG	31	17	17	174
Fund 129-LMD #11-ST. TROPAZ Total	28,952	30,352	53,383	15,405
Fund 131-LMD #12-STANDARD PACIFIC				
8104-MATERIALS AND SUPPLIES / SUPPLIES-SHOP & FIELD	-	-	49	-
8205-CONTRACTS AND SERVICES / SERVICES-ACCOUNTING/FINAN	-	-	-	7,468
8209-SVCS-OTHER PROF/CONTRACT	-	945	945	-
8261-UTILITY EXPENSE-ELECTRIC	601	567	567	500
8267-UTILITY EXPENSE-WATER	11,932	13,390	13,390	1,241
8451-OTHER SERVICES / SERVICES FROM OTHER PROG	-	-	-	17,674
8451-SERVICES FROM OTHER PROG	111,012	117,771	115,497	21,166
8527-COUNTY PROP TAX ADMIN CHG	101	57	104	555
Fund 131-LMD #12-STANDARD PACIFIC Total	123,646	132,730	130,552	48,604
Fund 132-LMD #14-CALIFORNIA COVE				
8104-SUPPLIES-SHOP AND FIELD	487	105	1,766	105
8205-CONTRACTS AND SERVICES / SERVICES-ACCOUNTING/FINAN	-	-	-	4,001
8209-SVCS-OTHER PROF/CONTRACT	14,090	16,440	16,440	1,608
8261-UTILITY EXPENSE-ELECTRIC	958	515	819	500
8267-UTILITY EXPENSE-WATER	12,745	12,360	12,360	6,323
8451-OTHER SERVICES / SERVICES FROM OTHER PROG	-	-	-	4,075
8451-SERVICES FROM OTHER PROG	7,584	12,540	7,890	11,950
8527-COUNTY PROP TAX ADMIN CHG	128	87	133	270
Fund 132-LMD #14-CALIFORNIA COVE Total	35,992	42,047	39,408	28,832
Fund 133-LMD #16-LIGHTHOUSE				
8205-CONTRACTS AND SERVICES / SERVICES-ACCOUNTING/FINAN	-	-	-	4,484
8209-SVCS-OTHER PROF/CONTRACT	10,680	11,700	11,700	914
8261-UTILITY EXPENSE-ELECTRIC	-	62	62	694
8267-UTILITY EXPENSE-WATER	7,957	6,695	6,695	11,000
8451-OTHER SERVICES / SERVICES FROM OTHER PROG	-	-	-	4,726
8451-SERVICES FROM OTHER PROG	4,788	7,915	4,981	5,347
8527-COUNTY PROP TAX ADMIN CHG	94	48	100	287
Fund 133-LMD #16-LIGHTHOUSE Total	23,519	26,420	23,538	27,452
Fund 134-LMD #13-FD562-LE VILLAGE				
8104-SUPPLIES-SHOP AND FIELD	109	187	311	-
8205-CONTRACTS AND SERVICES / SERVICES-ACCOUNTING/FINAN	-	-	-	7,737
8261-UTILITY EXPENSE-ELECTRIC	322	309	309	500
8267-UTILITY EXPENSE-WATER	7,995	5,150	5,572	13,710
8451-OTHER SERVICES / SERVICES FROM OTHER PROG	-	-	-	18,405
8451-SERVICES FROM OTHER PROG	43,428	47,965	45,182	9,646
8527-COUNTY PROP TAX ADMIN CHG	73	43	43	581
Fund 134-LMD #13-FD562-LE VILLAGE Total	51,927	53,654	51,417	50,579
Fund 135-LMD #15-PELICAN POINTE				
8205-CONTRACTS AND SERVICES / SERVICES-ACCOUNTING/FINAN	-	-	-	3,017
8261-UTILITY EXPENSE-ELECTRIC	292	309	309	300
8267-UTILITY EXPENSE-WATER	1,799	2,575	2,575	1,874
8451-OTHER SERVICES / SERVICES FROM OTHER PROG	-	-	-	5,557
8451-SERVICES FROM OTHER PROG	22,944	25,778	23,871	5,030
8527-COUNTY PROP TAX ADMIN CHG	36	24	37	178
Fund 135-LMD #15-PELICAN POINTE Total	25,072	28,686	26,792	15,956
Fund 136-LMD #17-SAN MIGUEL				
8205-CONTRACTS AND SERVICES / SERVICES-ACCOUNTING/FINAN	-	-	-	4,200

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ACCOUNT CODE	FY 14-15 ACTUALS	FY 15-16 ADJUSTED BUDGET	FY 15-16 ESTIMATED BUDGET	FY 16-17 PROPOSED BUDGET
8261-UTILITY EXPENSE-ELECTRIC	587	577	577	600
8267-UTILITY EXPENSE-WATER	3,869	1,339	1,339	4,843
8451-OTHER SERVICES / SERVICES FROM OTHER PROG	-	-	-	8,776
8451-SERVICES FROM OTHER PROG	15,240	17,746	15,856	5,931
8527-COUNTY PROP TAX ADMIN CHG	42	21	44	266
Fund 136-LMD #17-SAN MIGUEL Total	19,737	19,683	17,816	24,616
Fund 137-LMD #20-VOLVO & HARBOR				
8205-CONTRACTS AND SERVICES / SERVICES-ACCOUNTING/FINAN	-	-	-	1,678
8261-UTILITY EXPENSE-ELECTRIC	291	258	258	-
8267-UTILITY EXPENSE-WATER	942	721	721	-
8451-OTHER SERVICES / SERVICES FROM OTHER PROG	-	-	-	1,743
8451-SERVICES FROM OTHER PROG	7,788	9,320	8,103	-
8527-COUNTY PROP TAX ADMIN CHG	7	5	5	64
Fund 137-LMD #20-VOLVO & HARBOR Total	9,027	10,304	9,087	3,485
Fund 138-LMD #18-ST. JOHN'S HOSP.				
8205-CONTRACTS AND SERVICES / SERVICES-ACCOUNTING/FINAN	-	-	-	1,514
8209-CONTRACTS AND SERVICES / SVCS-OTHER PROF/CONTRACT	-	-	-	182
8267-UTILITY EXPENSE-WATER	-	103	103	1,104
8451-OTHER SERVICES / SERVICES FROM OTHER PROG	-	-	-	1,465
8451-SERVICES FROM OTHER PROG	816	2,410	849	2,693
8527-COUNTY PROP TAX ADMIN CHG	16	12	12	49
Fund 138-LMD #18-ST. JOHN'S HOSP. Total	832	2,525	964	7,007
Fund 139-LMD #19-SHOPPING AT ROSE				
8205-CONTRACTS AND SERVICES / SERVICES-ACCOUNTING/FINAN	-	-	-	976
8261-CONTRACTS AND SERVICES / UTILITY EXPENSE-ELECTRIC	-	-	-	200
8267-CONTRACTS AND SERVICES / UTILITY EXPENSE-WATER	-	-	-	174
8451-OTHER SERVICES / SERVICES FROM OTHER PROG	-	-	-	1,000
8451-SERVICES FROM OTHER PROG	-	1,001	1,000	-
8527-COUNTY PROP TAX ADMIN CHG	6	-	-	7
Fund 139-LMD #19-SHOPPING AT ROSE Total	6	1,001	1,000	2,357
Fund 141-LMD #21-CYPRESS POINT				
8205-CONTRACTS AND SERVICES / SERVICES-ACCOUNTING/FINAN	-	-	-	976
8451-OTHER SERVICES / SERVICES FROM OTHER PROG	-	-	-	1,000
8451-SERVICES FROM OTHER PROG	-	1,076	1,000	-
8527-COUNTY PROP TAX ADMIN CHG	7	-	-	5
Fund 141-LMD #21-CYPRESS POINT Total	7	1,076	1,000	1,981
Fund 142-LMD #22-MC DONALDS MEDIAN				
8205-CONTRACTS AND SERVICES / SERVICES-ACCOUNTING/FINAN	-	-	-	1,067
8267-UTILITY EXPENSE-WATER	268	232	232	322
8451-OTHER SERVICES / SERVICES FROM OTHER PROG	-	-	-	248
8451-SERVICES FROM OTHER PROG	12	1,037	1,037	-
8527-COUNTY PROP TAX ADMIN CHG	2	2	2	10
Fund 142-LMD #22-MC DONALDS MEDIAN Total	282	1,271	1,271	1,647
Fund 143-LMD #23- GREYSTONE				
8205-CONTRACTS AND SERVICES / SERVICES-ACCOUNTING/FINAN	-	-	-	1,521
8261-UTILITY EXPENSE-ELECTRIC	-	268	268	276
8267-UTILITY EXPENSE-WATER	670	412	412	811
8451-OTHER SERVICES / SERVICES FROM OTHER PROG	-	-	-	1,483
8451-SERVICES FROM OTHER PROG	5,412	7,167	5,631	1,725
8527-COUNTY PROP TAX ADMIN CHG	24	14	14	53
Fund 143-LMD #23- GREYSTONE Total	6,107	7,861	6,325	5,869
Fund 144-LMD #24- VINEYARDS				
8205-CONTRACTS AND SERVICES / SERVICES-ACCOUNTING/FINAN	-	-	-	3,908
8261-UTILITY EXPENSE-ELECTRIC	-	103	103	1,000
8267-UTILITY EXPENSE-WATER	2,902	2,472	2,472	4,043
8451-OTHER SERVICES / SERVICES FROM OTHER PROG	-	-	-	7,981
8451-SERVICES FROM OTHER PROG	20,484	24,120	21,312	5,305
8527-COUNTY PROP TAX ADMIN CHG	61	41	41	260
Fund 144-LMD #24- VINEYARDS Total	23,447	26,736	23,928	22,497
Fund 145-LMD #25-THE POINTE				
8205-CONTRACTS AND SERVICES / SERVICES-ACCOUNTING/FINAN	-	-	-	4,615
8261-UTILITY EXPENSE-ELECTRIC	288	268	268	276
8267-UTILITY EXPENSE-WATER	2,523	4,944	4,944	4,029
8451-OTHER SERVICES / SERVICES FROM OTHER PROG	-	-	-	9,908
8451-SERVICES FROM OTHER PROG	41,460	46,494	43,135	11,099
8527-COUNTY PROP TAX ADMIN CHG	97	58	100	316
Fund 145-LMD #25-THE POINTE Total	44,368	51,764	48,447	30,243
Fund 146-LMD #26-ALBERTSONS				

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Expenditure Detail by Fund

ACCOUNT CODE	FY 14-15 ACTUALS	FY 15-16 ADJUSTED BUDGET	FY 15-16 ESTIMATED BUDGET	FY 16-17 PROPOSED BUDGET
8205-CONTRACTS AND SERVICES / SERVICES-ACCOUNTING/FINAN	-	-	-	1,745
8261-UTILITY EXPENSE-ELECTRIC	-	52	52	53
8267-UTILITY EXPENSE-WATER	331	618	618	786
8451-OTHER SERVICES / SERVICES FROM OTHER PROG	-	-	-	2,094
8451-SERVICES FROM OTHER PROG	5,328	6,919	5,543	1,877
8527-COUNTY PROP TAX ADMIN CHG	10	9	9	66
Fund 146-LMD #26-ALBERTSONS Total	5,669	7,598	6,222	6,621
Fund 147-LMD #27- ROSE ISLAND				
8205-CONTRACTS AND SERVICES / SERVICES-ACCOUNTING/FINAN	-	-	-	3,807
8261-UTILITY EXPENSE-ELECTRIC	321	299	299	307
8267-UTILITY EXPENSE-WATER	2,159	1,648	1,648	2,173
8451-OTHER SERVICES / SERVICES FROM OTHER PROG	-	-	-	7,707
8451-SERVICES FROM OTHER PROG	15,480	18,495	16,105	10,285
8527-COUNTY PROP TAX ADMIN CHG	44	31	31	240
Fund 147-LMD #27- ROSE ISLAND Total	18,004	20,473	18,083	24,519
Fund 148-LMD #28- HARBORSIDE				
8205-CONTRACTS AND SERVICES / SERVICES-ACCOUNTING/FINAN	-	-	-	5,270
8209-SVCS-OTHER PROF/CONTRACT	12,000	12,096	12,096	2,091
8261-UTILITY EXPENSE-ELECTRIC	1,787	2,060	2,060	2,121
8267-UTILITY EXPENSE-WATER	7,445	7,210	7,210	6,701
8451-OTHER SERVICES / SERVICES FROM OTHER PROG	-	-	-	5,044
8451-SERVICES FROM OTHER PROG	5,532	14,101	14,101	17,600
8527-COUNTY PROP TAX ADMIN CHG	231	154	154	338
Fund 148-LMD #28- HARBORSIDE Total	26,995	35,621	35,621	39,165
Fund 149-LMD #29- MERCY CHARITIES				
8205-CONTRACTS AND SERVICES / SERVICES-ACCOUNTING/FINAN	-	-	-	1,113
8261-CONTRACTS AND SERVICES / UTILITY EXPENSE-ELECTRIC	-	-	-	200
8267-CONTRACTS AND SERVICES / UTILITY EXPENSE-WATER	-	-	-	599
8451-OTHER SERVICES / SERVICES FROM OTHER PROG	-	-	-	1,385
8451-SERVICES FROM OTHER PROG	-	1,121	1,207	873
8527-COUNTY PROP TAX ADMIN CHG	4	-	-	36
Fund 149-LMD #29- MERCY CHARITIES Total	4	1,121	1,207	4,206
Fund 151-LMD #30- HAAS AUTOMATION				
8104-SUPPLIES-SHOP AND FIELD	261	447	447	-
8205-CONTRACTS AND SERVICES / SERVICES-ACCOUNTING/FINAN	-	-	-	5,843
8209-SVCS-OTHER PROF/CONTRACT	-	11,940	11,940	2,715
8261-UTILITY EXPENSE-ELECTRIC	293	515	515	7,580
8267-UTILITY EXPENSE-WATER	-	1,860	1,860	9,580
8451-OTHER SERVICES / SERVICES FROM OTHER PROG	-	-	-	6,557
8451-SERVICES FROM OTHER PROG	3,732	9,263	9,263	17,191
8527-COUNTY PROP TAX ADMIN CHG	110	183	183	437
Fund 151-LMD #30- HAAS AUTOMATION Total	4,396	24,208	24,208	49,903
Fund 152-LMD #31-RANCHO DE LA ROSA				
8104-SUPPLIES-SHOP AND FIELD	150	3,000	3,000	-
8205-CONTRACTS AND SERVICES / SERVICES-ACCOUNTING/FINAN	-	-	-	9,956
8209-SVCS-OTHER PROF/CONTRACT	33,600	38,000	38,000	12,647
8261-UTILITY EXPENSE-ELECTRIC	2,214	2,225	2,225	2,291
8267-UTILITY EXPENSE-WATER	26,596	32,960	32,960	19,332
8451-OTHER SERVICES / SERVICES FROM OTHER PROG	-	-	-	12,097
8451-SERVICES FROM OTHER PROG	18,912	27,894	19,676	31,222
8527-COUNTY PROP TAX ADMIN CHG	223	170	224	780
Fund 152-LMD #31-RANCHO DE LA ROSA Total	81,695	104,249	96,085	88,325
Fund 153-LMD #32-OAK PARK				
8205-CONTRACTS AND SERVICES / SERVICES-ACCOUNTING/FINAN	-	-	-	2,737
8209-SVCS-OTHER PROF/CONTRACT	4,200	4,000	4,000	727
8261-UTILITY EXPENSE-ELECTRIC	313	278	278	286
8266-UTILITY EXP-WASTEWATER	176	155	155	159
8267-UTILITY EXPENSE-WATER	2,739	3,193	3,193	2,782
8451-OTHER SERVICES / SERVICES FROM OTHER PROG	-	-	-	2,372
8451-SERVICES FROM OTHER PROG	1,968	5,213	2,048	9,200
8527-COUNTY PROP TAX ADMIN CHG	60	51	51	153
Fund 153-LMD #32-OAK PARK Total	9,456	12,890	9,725	18,416
Fund 154-LMD #33-RIO DEL SOL				
8104-SUPPLIES-SHOP AND FIELD	-	2,000	2,000	-
8205-CONTRACTS AND SERVICES / SERVICES-ACCOUNTING/FINAN	-	-	-	5,023
8209-SVCS-OTHER PROF/CONTRACT	16,800	16,000	16,000	2,286
8261-UTILITY EXPENSE-ELECTRIC	4,191	4,223	4,223	2,100
8267-UTILITY EXPENSE-WATER	7,847	9,373	9,373	4,659
8451-OTHER SERVICES / SERVICES FROM OTHER PROG	-	-	-	5,451
8451-SERVICES FROM OTHER PROG	7,656	14,226	7,965	21,800

Expenditure Detail by Fund

ACCOUNT CODE	FY 14-15 ACTUALS	FY 15-16 ADJUSTED BUDGET	FY 15-16 ESTIMATED BUDGET	FY 16-17 PROPOSED BUDGET
8527-COUNTY PROP TAX ADMIN CHG	164	118	168	364
Fund 154-LMD #33-RIO DEL SOL Total	36,658	45,940	39,729	41,683
Fund 155-LMD #35-MVS COMM CTR				
8205-CONTRACTS AND SERVICES / SERVICES-ACCOUNTING/FINAN	-	-	-	2,954
8209-SVCS-OTHER PROF/CONTRACT	3,900	3,900	3,900	665
8261-UTILITY EXPENSE-ELECTRIC	-	309	309	1,132
8267-UTILITY EXPENSE-WATER	-	2,163	2,163	3,327
8451-OTHER SERVICES / SERVICES FROM OTHER PROG	-	-	-	2,665
8451-SERVICES FROM OTHER PROG	1,656	4,727	4,727	9,500
8527-COUNTY PROP TAX ADMIN CHG	52	43	43	167
Fund 155-LMD #35-MVS COMM CTR Total	5,608	11,142	11,142	20,410
Fund 156-LMD. #34-SUNRISE POINTE				
8104-SUPPLIES-SHOP AND FIELD	-	1,500	1,500	-
8205-CONTRACTS AND SERVICES / SERVICES-ACCOUNTING/FINAN	-	-	-	5,013
8209-SVCS-OTHER PROF/CONTRACT	25,740	28,680	28,680	2,011
8261-UTILITY EXPENSE-ELECTRIC	-	721	721	4,742
8267-UTILITY EXPENSE-WATER	5,616	5,871	5,871	9,147
8451-OTHER SERVICES / SERVICES FROM OTHER PROG	-	-	-	5,438
8451-SERVICES FROM OTHER PROG	9,192	16,030	9,563	14,600
8527-COUNTY PROP TAX ADMIN CHG	185	123	190	356
Fund 156-LMD. #34-SUNRISE POINTE Total	40,733	52,925	46,525	41,307
Fund 157-LMD #36-VILLA SANTA CRUZ				
8002-DIRECT LABOR-TEMPORARY	133	-	-	-
8041-EMPLOYEE BENEFITS	26	-	-	-
8042-WORKERS COMP INSURANCE	3	-	-	-
8043-PERS	19	-	-	-
8044-WORKERS COMP/SAFETY	1	-	-	-
8104-SUPPLIES-SHOP AND FIELD	113	3,000	3,000	3,000
8205-CONTRACTS AND SERVICES / SERVICES-ACCOUNTING/FINAN	-	-	-	11,401
8209-SVCS-OTHER PROF/CONTRACT	35,730	43,680	43,680	5,092
8261-UTILITY EXPENSE-ELECTRIC	13,791	13,596	13,596	23,290
8267-UTILITY EXPENSE-WATER	2,379	2,884	2,884	6,000
8451-OTHER SERVICES / SERVICES FROM OTHER PROG	-	-	-	13,303
8451-SERVICES FROM OTHER PROG	15,636	30,931	16,268	40,400
8527-COUNTY PROP TAX ADMIN CHG	383	300	393	873
Fund 157-LMD #36-VILLA SANTA CRUZ Total	68,213	94,391	79,821	103,359
Fund 158-LMD #37-PACIFIC BREEZE				
8205-CONTRACTS AND SERVICES / SERVICES-ACCOUNTING/FINAN	-	-	-	3,077
8209-SVCS-OTHER PROF/CONTRACT	5,958	7,140	7,140	439
8261-UTILITY EXPENSE-ELECTRIC	313	278	278	286
8267-UTILITY EXPENSE-WATER	-	4,120	4,120	1,804
8451-OTHER SERVICES / SERVICES FROM OTHER PROG	-	-	-	2,831
8451-SERVICES FROM OTHER PROG	2,988	7,007	3,109	12,740
8527-COUNTY PROP TAX ADMIN CHG	96	69	69	170
Fund 158-LMD #37-PACIFIC BREEZE Total	9,356	18,614	14,716	21,347
Fund 159-LMD #38-ALDEA DEL MAR				
8104-SUPPLIES-SHOP AND FIELD	809	3,000	3,000	3,000
8205-CONTRACTS AND SERVICES / SERVICES-ACCOUNTING/FINAN	-	-	-	12,922
8209-SVCS-OTHER PROF/CONTRACT	26,290	25,800	25,800	6,311
8261-UTILITY EXPENSE-ELECTRIC	9,745	9,991	9,991	5,161
8267-UTILITY EXPENSE-WATER	9,561	14,420	14,420	14,852
8451-OTHER SERVICES / SERVICES FROM OTHER PROG	-	-	-	16,093
8451-SERVICES FROM OTHER PROG	12,240	23,641	12,735	64,296
8527-COUNTY PROP TAX ADMIN CHG	297	218	304	1,058
Fund 159-LMD #38-ALDEA DEL MAR Total	58,943	77,070	66,250	123,693
Fund 160-LMD #39-EL SUENO/PROMESA				
8104-SUPPLIES-SHOP AND FIELD	10,376	3,000	3,000	-
8205-CONTRACTS AND SERVICES / SERVICES-ACCOUNTING/FINAN	-	-	-	13,159
8209-SVCS-OTHER PROF/CONTRACT	34,950	33,000	33,000	5,989
8261-UTILITY EXPENSE-ELECTRIC	10,592	11,330	11,330	11,669
8267-UTILITY EXPENSE-WATER	33,500	38,110	38,110	26,114
8451-OTHER SERVICES / SERVICES FROM OTHER PROG	-	-	-	16,753
8451-SERVICES FROM OTHER PROG	21,228	41,870	22,086	49,982
8527-COUNTY PROP TAX ADMIN CHG	517	422	513	1,056
Fund 160-LMD #39-EL SUENO/PROMESA Total	111,163	127,732	108,039	124,722
Fund 161-LMD #39-D.R. HORTON				
8205-CONTRACTS AND SERVICES / SERVICES-ACCOUNTING/FINAN	-	-	-	5,623
8209-CONTRACTS AND SERVICES / SVCS-OTHER PROF/CONTRACT	-	-	-	2,970
8261-UTILITY EXPENSE-ELECTRIC	4,572	4,532	4,532	2,000
8267-UTILITY EXPENSE-WATER	6,588	10,712	10,712	9,619

Expenditure Detail by Fund

ACCOUNT CODE	FY 14-15 ACTUALS	FY 15-16 ADJUSTED BUDGET	FY 15-16 ESTIMATED BUDGET	FY 16-17 PROPOSED BUDGET
8451-OTHER SERVICES / SERVICES FROM OTHER PROG	-	1,348	-	25,279
8527-FIXED CHARGES / COUNTY PROP TAX ADMIN CHG	-	-	-	467
Fund 161-LMD #39-D.R. HORTON Total	11,160	16,592	15,244	45,958
Fund 162-LMD #40-CANTADA				
8104-SUPPLIES-SHOP AND FIELD	-	1,500	1,500	-
8205-CONTRACTS AND SERVICES / SERVICES-ACCOUNTING/FINAN	-	-	-	3,997
8209-SVCS-OTHER PROF/CONTRACT	7,200	6,500	6,500	1,654
8261-UTILITY EXPENSE-ELECTRIC	-	3,090	3,090	3,182
8267-UTILITY EXPENSE-WATER	-	6,180	6,180	5,936
8451-OTHER SERVICES / SERVICES FROM OTHER PROG	-	-	-	4,069
8451-SERVICES FROM OTHER PROG	4,056	12,137	12,137	12,200
8527-COUNTY PROP TAX ADMIN CHG	196	159	159	271
Fund 162-LMD #40-CANTADA Total	11,452	29,566	29,566	31,309
Fund 163-LMD #41-PACIFIC COVE				
8104-SUPPLIES-SHOP AND FIELD	-	1,500	1,500	-
8205-CONTRACTS AND SERVICES / SERVICES-ACCOUNTING/FINAN	-	-	-	7,224
8209-SVCS-OTHER PROF/CONTRACT	14,575	11,460	11,460	2,600
8261-UTILITY EXPENSE-ELECTRIC	14,093	14,420	14,420	5,760
8267-UTILITY EXPENSE-WATER	30,213	17,510	17,510	18,035
8451-OTHER SERVICES / SERVICES FROM OTHER PROG	-	-	-	8,417
8451-SERVICES FROM OTHER PROG	11,124	18,844	11,573	20,300
8527-COUNTY PROP TAX ADMIN CHG	176	139	139	535
Fund 163-LMD #41-PACIFIC COVE Total	70,180	63,873	56,602	62,871
Fund 164-LMD #42-CANTABRIA/CORON				
8104-SUPPLIES-SHOP AND FIELD	-	3,000	3,000	-
8205-CONTRACTS AND SERVICES / SERVICES-ACCOUNTING/FINAN	-	-	-	10,111
8209-SVCS-OTHER PROF/CONTRACT	30,600	28,000	28,000	4,710
8261-UTILITY EXPENSE-ELECTRIC	-	8,549	8,549	8,805
8267-UTILITY EXPENSE-WATER	-	16,995	16,995	20,065
8451-OTHER SERVICES / SERVICES FROM OTHER PROG	-	-	-	12,306
8451-SERVICES FROM OTHER PROG	13,836	31,060	31,060	35,600
8527-COUNTY PROP TAX ADMIN CHG	437	382	427	807
Fund 164-LMD #42-CANTABRIA/CORON Total	44,873	87,986	88,031	92,404
Fund 165-LMD #43-GREENBELT(PARCRO)				
8104-SUPPLIES-SHOP AND FIELD	-	1,500	1,500	-
8205-CONTRACTS AND SERVICES / SERVICES-ACCOUNTING/FINAN	-	-	-	6,506
8209-SVCS-OTHER PROF/CONTRACT	21,600	25,200	25,200	3,825
8261-UTILITY EXPENSE-ELECTRIC	1,652	1,648	1,648	1,697
8267-UTILITY EXPENSE-WATER	10,798	12,051	12,051	10,733
8451-OTHER SERVICES / SERVICES FROM OTHER PROG	-	-	-	7,450
8451-SERVICES FROM OTHER PROG	10,092	20,782	10,500	26,600
8527-COUNTY PROP TAX ADMIN CHG	259	204	204	516
Fund 165-LMD #43-GREENBELT(PARCRO) Total	44,401	61,385	51,103	57,327
Fund 170-L/M DIST.-COMBINING FUNDS				
8104-SUPPLIES-SHOP & FIELD	-	3,958	55,000	-
8104-SUPPLIES-SHOP AND FIELD	8,063	7,500	7,500	-
8205-CONTRACTS AND SERVICES / SERVICES-ACCTING FINANCE	-	-	-	71,151
8209-SVCS-OTHER PROF/CONTRACT	161,780	160,118	159,100	22,638
8261-UTILITY EXPENSE-ELECTRIC	23,933	38,656	38,915	29,550
8262-UTILITY EXPENSE-GAS	976	819	819	94
8267-UTILITY EXPENSE-WATER	88,388	115,225	115,225	87,049
8268-UTIL EXP REFUSE & DISPOSE	900	1,081	1,081	1,000
8451-SERVICES FROM OTHER PROG	79,800	184,624	92,801	334,518
8527-COUNTY PROP TAX ADMIN CHG	2,429	1,906	2,110	4,666
Fund 170-L/M DIST.-COMBINING FUNDS Total	366,269	513,887	472,551	550,666
Fund 173-CFD #4-SEABRIDGE MAINT				
8001-DIRECT LABOR-REGULAR	8,102	-	1,640	-
8003-OVERTIME	70,301	85,128	85,128	109,540
8041-EMPLOYEE BENEFITS	2,449	-	-	-
8042-WORKERS COMP INSURANCE	3,850	-	-	1,700
8044-WORKERS COMP/SAFETY	5	-	-	-
8103-SUPPLIES-CUSTODIAL	484	115	661	1,000
8104-SUPPLIES-SHOP AND FIELD	5,259	10,286	5,095	50,000
8121-REPAIR PARTS	-	15,100	15,100	30,000
8209-SVCS-OTHER PROF/CONTRACT	849,314	1,207,172	1,223,751	1,014,800
8261-UTILITY EXPENSE-ELECTRIC	10,198	11,148	11,148	12,000
8266-UTILITY EXP-WASTEWATER	442	521	521	1,000
8267-UTILITY EXPENSE-WATER	36,163	33,445	33,445	40,000
8305-MAINTENANCE-OTHER EQUIPMT	2,025	-	3,471	-
8451-SERVICES FROM OTHER PROG	95,268	196,819	115,331	129,550
8527-COUNTY PROP TAX ADMIN CHG	2,621	3,500	3,500	2,675

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ACCOUNT CODE	FY 14-15 ACTUALS	FY 15-16 ADJUSTED BUDGET	FY 15-16 ESTIMATED BUDGET	FY 16-17 PROPOSED BUDGET
Fund 173-CFD #4-SEABRIDGE MAINT Total	1,086,480	1,563,234	1,498,791	1,392,265
Fund 174-CFD #5-RIVERPARK MAINT				
8001-DIRECT LABOR-REGULAR	395,578	356,640	370,004	359,058
8002-DIRECT LABOR-TEMPORARY	403,962	551,200	551,200	481,155
8003-OVERTIME	222,017	335,193	335,193	335,193
8040-PARS	56,984	51,035	51,035	51,431
8041-EMPLOYEE BENEFITS	169,851	73,162	122,603	73,365
8042-WORKERS COMP INSURANCE	40,460	19,647	29,887	62,100
8043-PERS	128,748	82,840	102,910	83,443
8044-WORKERS COMP/SAFETY	5,019	2,361	3,383	8,500
8047-PARS-ERIP	2,625	2,774	2,841	2,774
8080-BENEFITS-TEMPORARY	-	186,428	-	186,428
8099-VACANCY SAVINGS	-	(70,045)	(70,045)	-
8102-OFFICE SUPPLIES	1,582	5,000	5,000	5,000
8103-SUPPLIES-CUSTODIAL	10,844	3,300	5,285	3,300
8104-SUPPLIES-SHOP AND FIELD	168,771	200,000	200,000	200,000
8105-SUPPLIES-SAFETY	4,119	6,500	6,500	6,500
8111-SUBSCRIPTIONS/PUBLICATION	211	250	250	250
8113-UNIFORMS	5,041	10,200	10,200	10,200
8132-MINOR EQUIPMENT-OFFICE	8,706	14,182	14,182	14,182
8134-MINOR EQUIP-SHOP/FIELD	10,571	10,000	10,000	10,000
8201-SVSC ARCHITECT/ENGINEER	-	126,436	126,436	-
8209-SVCS-OTHER PROF/CONTRACT	135,107	422,595	230,898	409,313
8211-SERVICES-MEDICAL	90	154	154	154
8216-SERVICES-PRINTING/BINDING	162	-	-	-
8261-UTILITY EXPENSE-ELECTRIC	61,228	79,420	79,420	79,420
8266-UTILITY EXP-WASTEWATER	540	805	805	805
8267-UTILITY EXPENSE-WATER	299,772	360,500	360,500	360,000
8268-UTIL EXP REFUSE & DISPOSE	41,455	51,500	51,500	51,500
8305-MAINTENANCE-OTHER EQUIPMT	3,430	4,017	4,017	4,017
8321-RENTALS-VEHICLES/EQUIP	23,375	5,000	6,635	5,000
8324-RENTALS-OTHER PROPERTY	39,066	51,026	51,026	51,026
8343-TRAINING/WORKSHOP/MEETING	1,770	5,000	5,000	5,000
8357-MEMBERSHIPS-OTHER	150	767	767	767
8371-TAXES AND FILING FEES	1,146	-	1,146	-
8402-PHOTOCOPY CHARGES	11	384	384	384
8421-TELEPHONE CHGS-BASIC SVC	1,599	1,901	1,901	1,901
8425-TELEPHONE CHGS-CELL/PAGER	11,455	11,500	11,500	11,500
8439-EQUIP MAINTENANCE CHGS	186,809	253,725	253,725	165,100
8440-VEHICLE ACCIDENT CHARGES	-	3,991	3,991	3,991
8451-SERVICES FROM OTHER PROG	327,558	384,171	333,644	388,203
8522-FIXED CHARGES / DATA PROCESSING CHGS/OPER	-	-	-	59,500
8525-DEBT SERV & FIXED CHARGES / LIABILITY INSURANCE CHGS	-	-	-	3,300
8525-LIABILITY INSURANCE CHGS	2,436	2,470	2,470	29,600
8527-COUNTY PROP TAX ADMIN CHG	9,024	14,244	16,627	15,381
8530-FIXED CHARGES / TELEPHONE CHGS/HIPC	-	-	-	1,000
8535-FACILITY CHG-MAINTENANCE	21,636	21,634	21,634	-
8605-IMPR NOT BLDG-MAJOR REPAIR	328,220	-	-	-
8606-MACHINERY & EQUIPMENT NEW	72,622	92,207	15,092	92,207
8701-TRANSFER TO GENERAL FUND	1,576,000	1,400,000	1,607,520	1,607,520
Fund 174-CFD #5-RIVERPARK MAINT Total	4,779,752	5,134,114	4,937,220	5,239,468
Fund 175-CFD #2-WESTPORT MAINT				
8001-DIRECT LABOR-REGULAR	-	-	400	-
8002-DIRECT LABOR-TEMPORARY	5,634	-	4,245	-
8041-EMPLOYEE BENEFITS	1,206	-	833	-
8042-WORKERS COMP INSURANCE	106	-	-	100
8043-PERS	815	-	767	-
8044-WORKERS COMP/SAFETY	37	-	-	-
8103-SUPPLIES-CUSTODIAL	129	110	311	110
8104-SUPPLIES-SHOP AND FIELD	2,819	5,000	5,000	5,000
8121-REPAIR PARTS	(108)	-	-	-
8209-SVCS-OTHER PROF/CONTRACT	251,064	508,338	338,750	378,831
8261-UTILITY EXPENSE-ELECTRIC	14,452	18,846	18,846	18,846
8267-UTILITY EXPENSE-WATER	63,779	38,679	50,339	38,679
8451-SERVICES FROM OTHER PROG	47,472	107,665	49,390	94,390
8525-FIXED CHARGES / LIABILITY INSURANCE CHGS	-	-	-	100
8527-COUNTY PROP TAX ADMIN CHG	1,160	1,351	1,351	1,645
Fund 175-CFD #2-WESTPORT MAINT Total	388,566	679,989	470,232	537,701
Fund 176-CFD #6-NORTHSHORE MAINT				
8209-SVCS-OTHER PROF/CONTRACT	3,904	68,390	68,390	68,390
8371-TAXES AND FILING FEES	2,114	2,000	2,121	2,000
8527-COUNTY PROP TAX ADMIN CHG	167	170	-	170
Fund 176-CFD #6-NORTHSHORE MAINT Total	6,184	70,560	70,511	70,560

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Expenditure Detail by Fund

ACCOUNT CODE	FY 14-15 ACTUALS	FY 15-16 ADJUSTED BUDGET	FY 15-16 ESTIMATED BUDGET	FY 16-17 PROPOSED BUDGET
Fund 178-PARKS/REC. GRANTS-STATE				
8209-SVCS-OTHER PROF/CONTRACT	5,885	-	80,751	-
8605-IMPR NOT BLDG-MAJOR REPAIR	-	-	862,730	-
Fund 178-PARKS/REC. GRANTS-STATE Total	5,885	-	943,481	-
Fund 179-WATER RESOURCE GRANT-STA				
8001-DIRECT LABOR-REGULAR	-	50,000	-	-
8209-SVCS- OTHER PROFESSIONAL	-	50,000	-	-
8209-SVCS-OTHER PROF/CONTRACT	770,160	445,773	606,815	-
8226-SERVICES-ADV & PROMOTION	(46)	-	-	-
8604-IMPROVEMENTS NOT BLDG-NEW	-	1,009,250	-	-
Fund 179-WATER RESOURCE GRANT-STA Total	770,114	1,555,023	606,815	-
Fund 181-STATE GAS TAX				
8001-DIRECT LABOR-REGULAR	1,897,419	1,874,272	1,890,310	1,844,225
8002-DIRECT LABOR-TEMPORARY	19,206	8,100	51,617	8,100
8003-OVERTIME	106,996	80,460	81,051	103,655
8005-WORKERS COMP/SALARY CONT	2,863	5,106	5,106	6,000
8040-PARS	302,987	265,410	267,673	286,329
8041-EMPLOYEE BENEFITS	339,769	366,290	369,414	369,030
8042-WORKERS COMP INSURANCE	80,457	74,800	75,861	132,000
8043-PERS	401,753	439,984	443,622	453,348
8044-WORKERS COMP/SAFETY	12,255	12,371	12,371	9,800
8047-PARS-ERIP	4,978	5,261	10,650	11,251
8080-BENEFITS-TEMPORARY	-	86	-	-
8099-VACANCY SAVINGS	-	(229,115)	(229,115)	(165,713)
8101-POSTAGE	74	812	812	812
8102-OFFICE SUPPLIES	1,776	3,845	3,845	3,845
8104-SUPPLIES-SHOP AND FIELD	458,768	157,406	190,759	157,406
8105-SUPPLIES-SAFETY	11,619	10,600	10,600	10,600
8111-SUBSCRIPTIONS/PUBLICATION	2,553	3,381	3,381	3,381
8113-UNIFORMS	7,589	4,840	4,840	4,840
8121-REPAIR PARTS	-	50,000	50,000	50,000
8132-MINOR EQUIPMENT-OFFICE	2,177	28,000	28,000	28,000
8134-MINOR EQUIP-SHOP/FIELD	4,595	3,500	3,500	3,500
8136-MINOR EQUIPMENT-OTHER	1,584	2,000	2,000	2,000
8203-SERVICES-AUDIT	1,125	1,125	1,125	1,125
8204-SERVICES-LEGAL COUNSEL	33,906	-	24,074	-
8205-SERVICES-ACCOUNTG/FINANCE	2,500	4,000	4,000	4,000
8208-SERVICES-CONSTRUCTION	317,140	(379)	47,430	-
8209-SVCS-OTHER PROF/CONTRACT	209,175	31,694	147,351	377,229
8211-SERVICES-MEDICAL	623	1,518	1,518	1,518
8212-PERSONNEL/RECRUITMENT	7,434	-	-	-
8216-SERVICES-PRINTING/BINDING	4,183	4,886	5,386	5,386
8221-SVCS-LEGAL ADVERTISING	-	100	100	100
8231-CAR WASH	-	2,500	2,500	2,500
8261-UTILITY EXPENSE-ELECTRIC	159,155	161,787	247,176	166,840
8268-UTIL EXP REFUSE & DISPOSE	-	1,600	1,600	2,000
8301-MAINTENANCE-BLDG.IMPROV.	192,703	182,745	182,745	183,000
8303-MAINTENANCE-OFFICE EQUIP	456	2,000	2,000	2,000
8305-MAINTENANCE-OTHER EQUIPMT	-	1,000	1,000	1,000
8321-RENTALS-VEHICLES/EQUIP	12,142	20,000	20,000	20,000
8343-TRAINING/WORKSHOP/MEETING	6,766	8,954	8,954	8,954
8345-MILEAGE REIMBURSEMENT	89	400	400	400
8346-EDUCATION REIMBURSEMENT	-	1,000	1,000	1,000
8357-MEMBERSHIPS-OTHER	794	2,500	2,500	2,500
8377-MISCELLANEOUS-OTHER	1,291	1,200	1,379	2,000
8402-PHOTOCOPY CHARGES	1,700	1,200	1,200	1,200
8421-TELEPHONE CHGS-BASIC SVC	332	600	600	600
8425-TELEPHONE CHGS-CELL/PAGER	3,066	3,900	5,448	3,900
8439-EQUIP MAINTENANCE CHGS	339,941	205,890	227,994	279,600
8451-SERVICES FROM OTHER PROG	50,871	-	9,171	-
8501-BOND PRINCIPAL PAYMENTS	600,000	630,000	630,000	655,000
8502-BOND INTEREST PAYMENT	1,107,050	1,079,450	1,079,450	1,050,475
8522-DATA PROCESSING CHGS/OPER	59,040	57,977	57,977	64,300
8522-FIXED CHARGES / DATA PROCESSING CHGS/OPER	-	-	-	3,100
8523-DATA PROCESSING CHGS-WPC	3,252	3,072	3,072	3,072
8525-LIABILITY INSURANCE CHGS	158,796	161,232	161,232	243,800
8526-FIRE & PROPERTY INSURANCE	5,484	5,400	5,400	5,400
8530-TELEPHONE CHGS/HIPC	45,960	44,600	44,600	25,400
8533-INDIRECT PRORATED CST CHG	30,168	85,959	85,959	85,959
8535-FACILITY CHG-MAINTENANCE	179,160	179,162	179,162	127,531
8535-FIXED CHARGES / FACILITY CHG-MAINTENANCE	-	-	-	105,200
8604-IMPROVEMENTS NOT BLDG-NEW	183,036	-	29,337	-
8605-IMPR NOT BLDG-MAJOR REPAIR	108,338	(4,100)	18,865	-
Fund 181-STATE GAS TAX Total	7,485,098	6,050,381	6,518,002	6,758,498

Fund 182-TRAFFIC SAFETY FUND

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ACCOUNT CODE	FY 14-15 ACTUALS	FY 15-16 ADJUSTED BUDGET	FY 15-16 ESTIMATED BUDGET	FY 16-17 PROPOSED BUDGET
8001-DIRECT LABOR-REGULAR	130,586	147,146	147,146	154,317
8002-DIRECT LABOR-TEMPORARY	23,053	211	18,326	211
8005-WORKERS COMP/SALARY CONT	86	153	431	159
8040-PARS	24,190	22,144	22,144	26,603
8041-EMPLOYEE BENEFITS	54,786	70,423	70,423	71,249
8042-WORKERS COMP INSURANCE	3,099	2,967	2,967	30,300
8043-PERS	33,287	36,068	36,068	39,410
8044-WORKERS COMP/SAFETY	1,017	973	973	4,300
8080-BENEFITS-TEMPORARY	-	11,181	-	-
8099-VACANCY SAVINGS	-	(22,600)	(22,600)	(17,743)
8134-MINOR EQUIP-SHOP/FIELD	-	1,086	1,086	1,086
8201-SERVICES-ARCH/ENG	-	6,492	6,492	-
8208-SERVICES - CONSTRUCTION	-	9,128	9,128	-
8451-SERVICES FROM OTHER PROG	-	26,397	26,397	-
8522-DEBT SERV & FIXED CHARGES / DATA PROCESSING CHGS/OPER	-	-	-	30,000
8525-LIABILITY INSURANCE CHGS	4,404	4,477	4,477	17,400
8530-DEBT SERV & FIXED CHARGES / TELEPHONE CHGS/HIPC	-	-	-	600
8604-IMPROVEMENTS NOT BLDG-NEW	-	119,653	119,653	-
8802-FOR CONTINGENCIES	-	4,960	4,960	-
Fund 182-TRAFFIC SAFETY FUND Total	274,508	440,859	448,071	357,892
Fund 191-ASSET SEIZURE-STATE				
8134-MINOR EQUIP-SHOP/FIELD	-	14,000	-	-
8606-MACHINERY & EQUIPMENT NEW	32,859	16,000	16,000	-
Fund 191-ASSET SEIZURE-STATE Total	32,859	30,000	16,000	-
Fund 195-STATE COPS GRANT				
8102-OFFICE SUPPLIES	88	-	-	-
8104-SUPPLIES-SHOP AND FIELD	9,754	-	-	-
8132-MINOR EQUIPMENT-OFFICE	74,495	87,229	87,229	-
8134-MINOR EQUIP-SHOP/FIELD	26,819	178,816	-	-
8209-SVCS-OTHER PROF/CONTRACT	22,806	-	15,400	-
8605-IMPR NOT BLDG-MAJOR REPAIR	2,365	37,644	-	-
8606-MACHINERY & EQUIPMENT NEW	24,851	286,598	286,598	-
Fund 195-STATE COPS GRANT Total	161,177	590,287	389,227	-
Fund 208-LIBRARY GRANTS				
8002-DIRECT LABOR-TEMPORARY	3,657	7,698	7,698	-
8041-EMPLOYEE BENEFITS	62	-	-	-
8042-WORKERS COMP INSURANCE	69	-	-	-
8043-PERS	340	-	-	-
8044-WORKERS COMP/SAFETY	24	-	-	-
8102-OFFICE SUPPLIES	389	-	-	-
8109-SUPPLIES-OTHER	24,585	-	5,714	-
8209-SVCS-OTHER PROF/CONTRACT	3,000	-	-	-
8216-SERVICES-PRINTING/BINDING	186	-	-	-
8303-MAINTENANCE-OFFICE EQUIP	4,853	4,759	4,853	-
Fund 208-LIBRARY GRANTS Total	37,166	12,457	18,265	-
Fund 210-TRANSPORT GRANT-STATE				
8001-DIRECT LABOR-REGULAR	713	-	-	-
8040-PARS	42	-	-	-
8041-EMPLOYEE BENEFITS	111	-	-	-
8042-WORKERS COMP INSURANCE	12	-	-	-
8043-PERS	163	-	-	-
8044-WORKERS COMP/SAFETY	5	-	-	-
8209-SVCS-OTHER PROF/CONTRACT	168,925	64,944	75,842	-
8451-SERVICES FROM OTHER PROG	12,235	-	-	-
8604-IMPROVEMENTS NOT BLDG-NEW	166,642	-	609,434	-
8605-IMPR NOT BLDG-MAJOR REPAIR	25,790	-	220,460	-
Fund 210-TRANSPORT GRANT-STATE Total	374,637	64,944	905,736	-
Fund 212-TDA/LTF8-CIP FUND-99400a				
8001-DIRECT LABOR-REGULAR	(8,731)	-	-	-
8040-PARS	(487)	-	-	-
8041-EMPLOYEE BENEFITS	(1,305)	-	-	-
8042-WORKERS COMP INSURANCE	(174)	-	-	-
8043-PERS	(1,787)	-	-	-
8044-WORKERS COMP/SAFETY	(58)	-	-	-
8425-TELEPHONE CHGS-CELL/PAGER	1,035	-	1,234	-
8451-SERVICES FROM OTHER PROG	2,393	-	-	-
8604-IMPROVEMENTS NOT BLDG-NEW	(10,751)	-	159,873	-
8605-IMPR NOT BLDG-MAJOR REPAIR	(43,983)	-	-	-
Fund 212-TDA/LTF8-CIP FUND-99400a Total	(63,847)	-	161,107	-
Fund 213-TDA/LTF4-TRANS.FND-99400c				
8001-DIRECT LABOR-REGULAR	116,790	62,572	62,572	52,015

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ACCOUNT CODE	FY 14-15 ACTUALS	FY 15-16 ADJUSTED BUDGET	FY 15-16 ESTIMATED BUDGET	FY 16-17 PROPOSED BUDGET
8002-PERSONNEL SERVICES / DIRECT LABOR-TEMPORARY	-	-	11,713	-
8021-AUTO ALLOWANCE	2,101	681	681	-
8040-PARS	18,881	7,501	7,501	-
8041-EMPLOYEE BENEFITS	17,589	9,423	9,423	10,560
8042-WORKERS COMP INSURANCE	2,003	1,073	1,073	4,000
8043-PERS	26,819	15,337	15,337	8,768
8044-WORKERS COMP/SAFETY	773	414	414	300
8099-VACANCY SAVINGS	-	(7,526)	(7,526)	(4,236)
8101-POSTAGE	-	600	600	600
8102-OFFICE SUPPLIES	-	600	600	600
8109-SUPPLIES-OTHER	168	288	288	288
8201-SVSC ARCHITECT/ENGINEER	2,085	-	-	-
8209-OTHER SERVICES / SVCS-OTHER PROF/CONTRACT	-	-	68,126	-
8209-SVCS-OTHER PROF/CONTRACT	410,463	394,976	395,536	445,722
8261-UTILITY EXPENSE-ELECTRIC	51,591	61,800	61,800	52,623
8266-UTILITY EXP-WASTEWATER	4,263	4,120	4,120	5,329
8267-UTILITY EXPENSE-WATER	18,931	8,240	13,970	18,931
8268-UTIL EXP REFUSE & DISPOSE	7,597	6,180	6,331	7,597
8343-TRAINING/WORKSHOP/MEETING	135	5,000	5,000	5,000
8345-MILEAGE REIMBURSEMENT	-	500	500	500
8357-MEMBERSHIPS-OTHER	-	800	800	800
8377-MISCELLANEOUS-OTHER	965	8,000	8,000	8,000
8402-PHOTOCOPY CHARGES	-	600	600	600
8420-TELEPHONE CHRGES-EXTERNAL	-	2,500	2,500	-
8425-TELEPHONE CHGS-CELL/PAGER	2,646	2,503	2,503	2,503
8451-SERVICES FROM OTHER PROG	2,019	-	6,420	2,500
8522-DATA PROCESSING CHGS/OPER	2,304	2,268	2,268	12,700
8523-DATA PROCESSING CHGS-WPC	492	462	462	462
8525-LIABILITY INSURANCE CHGS	4,140	4,208	4,208	1,200
8526-FIRE & PROPERTY INSURANCE	288	281	281	281
8530-FIXED CHARGES / TELEPHONE CHGS/HIPC	-	-	-	100
8530-TELEPHONE CHGS/HIPC	2,160	2,100	2,100	2,500
8535-FIXED CHARGES / FACILITY CHG-MAINTENANCE	-	-	-	5,600
8605-IMPR NOT BLDG-MAJOR REPAIR	7,489	-	293,098	-
8605-IMPRV OTHER BLDG/MAJR RPR	30,500	-	-	-
8606-MACHINERY & EQUIPMENT NEW	469,114	-	107,735	-
Fund 213-TDA/LTF4-TRANS.FND-99400c Total	1,202,306	595,501	1,089,034	645,843
Fund 214-TDA/LTF3-BI/PED FND-99234				
8001-DIRECT LABOR-REGULAR	8,731	-	-	-
8040-PARS	487	-	-	-
8041-EMPLOYEE BENEFITS	1,305	-	-	-
8042-WORKERS COMP INSURANCE	174	-	-	-
8043-PERS	1,787	-	-	-
8044-WORKERS COMP/SAFETY	58	-	-	-
8201-SVSC ARCHITECT/ENGINEER	-	17,380	20,000	-
8208-SERVICES - CONSTRUCTION	-	1,909	-	-
8209-SVCS-OTHER PROF/CONTRACT	5,077	2,056	-	-
8451-SERVICES FROM OTHER PROG	8,080	25,533	-	-
8604-IMPROVEMENTS NOT BLDG-NEW	10,751	268,378	-	-
8605-IMPR NOT BLDG-MAJOR REPAIR	39,140	-	-	-
Fund 214-TDA/LTF3-BI/PED FND-99234 Total	75,590	315,256	20,000	-
Fund 217-STATE TERM GRANTS FUND				
8001-DIRECT LABOR-REGULAR	34,166	37,353	37,353	28,600
8003-OVERTIME	291,042	332,760	324,564	-
8008-STATION COVERAGE	2,133	-	1,366	-
8041-EMPLOYEE BENEFITS	10,047	22,043	22,385	4,446
8042-WORKERS COMP INSURANCE	17,461	445	9,888	6,200
8043-PERS	5,127	6,479	6,479	7,300
8044-WORKERS COMP/SAFETY	231	172	172	100
8099-VACANCY SAVINGS	-	-	-	-
8104-MATERIALS AND SUPPLIES / SUPPLIES-SHOP & FIELD	-	1,897	1,897	-
8134-MINOR EQUIP-SHOP/FIELD	29,143	53,916	45,688	-
8209-SVCS-OTHER PROF/CONTRACT	116,984	132,326	111,766	-
8216-SERVICES-PRINTING/BINDING	-	1,987	1,113	-
8343-TRAINING/WORKSHOP/MEETING	10,597	14,076	14,775	-
8371-TAXES AND FILING FEES	450	-	-	-
8522-DEBT SERV & FIXED CHARGES / DATA PROCESSING CHGS/OPER	-	-	-	700
8525-DEBT SERV & FIXED CHARGES / LIABILITY INSURANCE CHGS	-	-	-	2,900
8606-MACHINERY & EQUIPMENT NEW	238,500	40,266	18,403	-
Fund 217-STATE TERM GRANTS FUND Total	755,880	643,720	595,849	50,246
Fund 218-GANG VIOLENCE SUPR GRANT				
8001-DIRECT LABOR-REGULAR	41,742	-	15,000	-
8003-OVERTIME	61,044	85,000	130,000	-
8040-PARS	2,320	-	-	-
8041-EMPLOYEE BENEFITS	13,029	-	7,000	-

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ACCOUNT CODE	FY 14-15 ACTUALS	FY 15-16 ADJUSTED BUDGET	FY 15-16 ESTIMATED BUDGET	FY 16-17 PROPOSED BUDGET
8042-WORKERS COMP INSURANCE	3,942	-	8,000	1,800
8043-PERS	8,292	-	-	-
8044-WORKERS COMP/SAFETY	241	-	-	-
8113-UNIFORMS	-	17,000	20,000	-
8132-MINOR EQUIPMENT-OFFICE	98,742	150,000	75,000	-
8209-SVCS-OTHER PROF/CONTRACT	2,500	-	6,000	-
8343-TRAINING/WORKSHOP/MEETING	9,774	25,000	16,000	-
8525-DEBT SERV & FIXED CHARGES / LIABILITY INSURANCE CHGS	-	-	-	1,000
8606-MACHINERY & EQUIPMENT NEW	30,100	-	-	-
Fund 218-GANG VIOLENCE SUPR GRANT Total	271,726	277,000	277,000	2,800
Fund 219-STATE/LOCAL-MY GRANTS				
8001-DIRECT LABOR-REGULAR	37,790	-	47,034	-
8002-DIRECT LABOR-TEMPORARY	68,513	105,491	89,354	-
8003-OVERTIME	(219)	-	-	-
8040-PARS	5,983	-	6,132	-
8041-EMPLOYEE BENEFITS	11,969	-	14,747	-
8042-WORKERS COMP INSURANCE	1,172	-	1,055	-
8043-PERS	11,225	-	13,430	-
8044-WORKERS COMP/SAFETY	453	-	407	-
8102-OFFICE SUPPLIES	1,211	41,108	2,140	-
8134-MINOR EQUIP-SHOP/FIELD	432	-	25,222	-
8207-SERVICES-REAL ESTATE	21,287	-	21,976	-
8209-SVCS-OTHER PROF/CONTRACT	142,458	400,719	400,719	-
8266-UTILITY EXP-WASTEWATER	2,370	-	1,997	-
8267-UTILITY EXPENSE-WATER	1,981	-	1,814	-
8268-UTIL EXP REFUSE & DISPOSE	3,269	-	3,320	-
8343-TRAINING/WORKSHOP/MEETING	3,219	1,600	1,600	-
8371-TAXES AND FILING FEES	31	-	-	-
8378-BAD DEBT EXPENSE	77,051	-	-	-
8781-CONTRIBUTIONS TO AGENCIES	262,555	30,801	30,801	-
Fund 219-STATE/LOCAL-MY GRANTS Total	652,751	579,719	661,748	-
Fund 230-ASSET SEIZURE-VXNET FED				
8132-MINOR EQUIPMENT-OFFICE	-	-	528	-
8134-MINOR EQUIP-SHOP/FIELD	9,014	110,000	8,074	-
8343-TRAINING/WORKSHOP/MEETING	19,147	38,000	38,000	-
8357-MEMBERSHIPS-OTHER	125	-	-	-
8606-MACHINERY & EQUIPMENT NEW	94,709	-	-	-
Fund 230-ASSET SEIZURE-VXNET FED Total	122,994	148,000	46,602	-
Fund 238-HOMELAND SECURITY GRANT				
8001-DIRECT LABOR-REGULAR	1,025,518	2,575,044	1,150,489	634,843
8003-OVERTIME	46,695	224,056	224,056	26,833
8005-WORKERS COMP/SALARY CONT	538	960	3,681	998
8008-STATION COVERAGE	27,277	124,490	124,490	129,519
8022-UNIFORM ALLOWANCE	8,409	3,200	7,528	3,600
8041-EMPLOYEE BENEFITS	155,376	640,702	164,544	95,186
8042-WORKERS COMP INSURANCE	130,842	64,534	113,912	66,000
8043-PERS	327,510	194,281	184,430	3,971
8044-WORKERS COMP/SAFETY	6,832	5,864	6,194	3,100
8099-VACANCY SAVINGS	-	(88,570)	-	(48,535)
8104-SUPPLIES-SHOP AND FIELD	37,241	113,323	60,653	60,653
8134-MINOR EQUIP-SHOP/FIELD	11,788	46,060	47,332	3,077
8209-SVCS-OTHER PROF/CONTRACT	34,506	54,302	97,929	-
8216-SERVICES-PRINTING/BINDING	2,017	-	-	-
8343-TRAINING/WORKSHOP/MEETING	55,378	57,225	57,225	13,018
8522-DEBT SERV & FIXED CHARGES / DATA PROCESSING CHGS/OPER	-	-	-	22,000
8525-DEBT SERV & FIXED CHARGES / LIABILITY INSURANCE CHGS	-	-	-	22,800
8530-DEBT SERV & FIXED CHARGES / TELEPHONE CHGS/HIPC	-	-	-	100
8606-MACHINERY & EQUIPMENT NEW	362,935	3,565	3,565	-
Fund 238-HOMELAND SECURITY GRANT Total	2,232,863	4,019,036	2,246,028	1,037,163
Fund 243-EMERGENCY SHELTER GRANT				
8001-DIRECT LABOR-REGULAR	9,479	13,806	10,415	7,259
8040-PARS	552	-	870	1,215
8041-EMPLOYEE BENEFITS	1,274	-	953	1,170
8042-WORKERS COMP INSURANCE	138	-	103	300
8043-PERS	1,875	-	1,465	1,854
8044-WORKERS COMP/SAFETY	-	-	-	100
8109-SUPPLIES-OTHER	-	535	535	2,769
8209-SVCS-OTHER PROF/CONTRACT	-	7,147	7,147	7,369
8331-CONTRIBUTION TO OTHER AGCY	58,311	49,829	49,829	33,000
8483-CONTRACTUAL-ESSENTIAL SER	-	44,731	44,731	58,143
8484-CONTRACTUAL-OPERATION	116,982	70,000	70,000	57,000
8485-CONTRACTUAL-HOMELESS	38,747	26,030	26,030	22,000
8522-FIXED CHARGES / DATA PROCESSING CHGS/OPER	-	-	-	200

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8525-FIXED CHARGES / LIABILITY INSURANCE CHGS	-	-	-	200
Fund 243-EMERGENCY SHELTER GRANT Total	227,358	212,078	212,078	192,579
Fund 248-EBM-JUSTICE ASSIST.GRANT				
8001-DIRECT LABOR-REGULAR	-	10,131	-	-
8104-SUPPLIES-SHOP AND FIELD	-	31,840	-	-
8132-MINOR EQUIPMENT-OFFICE	15,990	-	-	-
8209-SVCS-OTHER PROF/CONTRACT	52,439	123,726	123,726	-
8606-MACHINERY & EQUIPMENT NEW	15,100	30,555	30,555	-
Fund 248-EBM-JUSTICE ASSIST.GRANT Total	83,529	196,252	154,281	-
Fund 261-FEDERAL TERM GRANTS FUND				
8002-DIRECT LABOR-TEMPORARY	73,299	152,469	150,822	-
8003-OVERTIME	162	-	-	-
8041-EMPLOYEE BENEFITS	14,813	-	24,623	-
8042-WORKERS COMP INSURANCE	1,390	-	2,234	-
8043-PERS	9,158	-	16,896	-
8044-WORKERS COMP/SAFETY	485	-	788	-
8102-OFFICE SUPPLIES	1,713	-	2,381	-
8109-SUPPLIES-OTHER	1,865	6,285	558	-
8209-SVCS-OTHER PROF/CONTRACT	38,946	80,480	22,754	-
8343-TRAINING/WORKSHOP/MEETING	13,087	-	12,800	-
8345-MAINTENANCE SERVICES / MILEAGE REIMBURSEMENT	-	-	906	-
8605-IMPR NOT BLDG-MAJOR REPAIR	25,000	-	-	-
Fund 261-FEDERAL TERM GRANTS FUND Total	179,916	239,234	234,762	-
Fund 263-RSVP				
8001-DIRECT LABOR-REGULAR	48,998	50,759	80,360	54,116
8003-OVERTIME	-	-	148	-
8040-PARS	5,850	-	6,295	9,328
8041-EMPLOYEE BENEFITS	12,376	-	26,817	13,984
8042-WORKERS COMP INSURANCE	846	-	719	700
8043-PERS	11,335	-	10,253	5,328
8044-WORKERS COMP/SAFETY	327	-	277	300
8101-POSTAGE	5	-	-	-
8102-OFFICE SUPPLIES	2,141	-	-	-
8102-SUPPLIES-OFFICE	-	4,237	4,307	-
8109-SUPPLIES-OTHER	1,545	-	6,364	-
8209-SVCS-OTHER PROF/CONTRACT	1,284	1,918	1,918	-
8216-CONTRACTS & SERVICES / SERVICES-PRINTING & BIND	-	-	1,890	-
8216-SERVICES-PRINTING/BINDING	361	-	-	-
8242-GENERAL LIABILITY INSUR.	1,441	-	-	-
8341-RECOGNITION OF PUB GUESTS	6,090	7,999	15,052	-
8343-TRAINING/WORKSHOP/MEETING	4,036	6,000	8,300	-
8345-MILEAGE REIMBURSEMENT	1,125	3,131	4,131	-
8372-EXPENSE REIMBURSEMENTS	1,126	-	2,002	-
8525-FIXED CHARGES / LIABILITY INSURANCE CHGS	-	-	-	200
Fund 263-RSVP Total	98,887	74,044	168,833	83,956
Fund 265-TEA-XXI-1998 GRANT				
8204-SERVICES-LEGAL COUNSEL	7,407	-	7,010	-
8207-SERVICES-REAL ESTATE	11,188	-	863	-
8208-SERVICES-CONSTRUCTION	7,373	-	42,107	-
8209-SVCS-OTHER PROF/CONTRACT	(79,641)	-	129	-
8451-SERVICES FROM OTHER PROG	411	-	-	-
8601-LAND/EASEMNT/RIGHT OF WAY	412	-	275	-
8604-IMPROVEMENTS NOT BLDG-NEW	116,655	-	1,529	-
Fund 265-TEA-XXI-1998 GRANT Total	63,805	-	51,913	-
Fund 272-21ST CENTURY CLCP-ASESP				
8001-DIRECT LABOR-REGULAR	1,449	-	-	-
8002-DIRECT LABOR-TEMPORARY	1,779,238	2,867,292	2,101,584	2,629,192
8041-EMPLOYEE BENEFITS	90,120	-	109,240	53,004
8042-WORKERS COMP INSURANCE	31,543	-	36,800	91,700
8043-PERS	89,961	-	91,371	-
8044-WORKERS COMP/SAFETY	11,780	-	9,342	33,400
8102-SUPPLIES-OFFICE	-	7,000	1,000	5,000
8104-SUPPLIES-SHOP AND FIELD	37,312	63,000	40,839	58,000
8113-UNIFORMS	-	9,000	9,000	5,000
8126-RECREATION SUPPLIES	97	11,000	6,000	5,000
8209-SVCS-OTHER PROF/CONTRACT	23,625	5,000	13,000	5,000
8343-TRAINING/WORKSHOP/MEETING	2,492	-	-	-
8343-TRAINING/WORKSHOPS/MTNGS	-	-	359	-
8425-TELEPHONE CHGS-CELL/PAGER	9,219	10,000	10,000	10,000
8522-FIXED CHARGES / DATA PROCESSING CHGS/OPER	-	-	-	233,500
8525-FIXED CHARGES / LIABILITY INSURANCE CHGS	-	-	-	32,800
8530-FIXED CHARGES / TELEPHONE CHGS/HIPC	-	-	-	1,200

Expenditure Detail by Fund

ACCOUNT CODE	FY 14-15 ACTUALS	FY 15-16 ADJUSTED BUDGET	FY 15-16 ESTIMATED BUDGET	FY 16-17 PROPOSED BUDGET
Fund 272-21ST CENTURY CLCP-ASESP Total	2,076,836	2,972,292	2,428,535	3,162,796
Fund 275-FED.TRANSPORT. MY GRANTS				
8201-SVSC ARCHITECT/ENGINEER	-	-	21,639	-
8208-SERVICES-CONSTRUCTION	(14,640)	-	-	-
8209-SVCS-OTHER PROF/CONTRACT	481,589	-	592,172	-
8451-SERVICES FROM OTHER PROG	217,560	35,193	96,449	-
8604-IMPROVEMENTS NOT BLDG-NEW	251,245	(11,121)	168,569	-
8605-IMPR NOT BLDG-MAJOR REPAIR	2,335,226	762,985	777,692	-
Fund 275-FED.TRANSPORT. MY GRANTS Total	3,270,980	787,057	1,656,521	-
Fund 276-AMERICAN RECOV. REINV ACT				
8604-IMPROVEMENTS NOT BLDG-NEW	127,349	-	-	-
Fund 276-AMERICAN RECOV. REINV ACT Total	127,349	-	-	-
Fund 285-CDBG ENTITLEMENT				
8001-DIRECT LABOR-REGULAR	446,826	459,234	459,234	512,271
8002-DIRECT LABOR-TEMPORARY	99,101	137,664	137,664	107,393
8005-WORKERS COMP/SALARY CONT	8	-	-	-
8040-PARS	75,224	67,747	67,747	76,479
8041-EMPLOYEE BENEFITS	117,489	94,912	114,277	96,987
8042-WORKERS COMP INSURANCE	9,662	7,840	9,099	17,608
8043-PERS	103,715	110,989	120,320	119,428
8044-WORKERS COMP/SAFETY	2,775	2,540	3,029	4,875
8080-BENEFITS-TEMPORARY	-	4,000	-	-
8101-POSTAGE	481	1,610	1,610	1,610
8102-OFFICE SUPPLIES	4,095	5,005	5,105	5,005
8109-SUPPLIES-OTHER	1,641	4,130	4,130	4,130
8132-MINOR EQUIPMENT-OFFICE	-	7,798	4,783	-
8204-SERVICES-LEGAL COUNSEL	-	2,000	2,000	2,000
8209-SVCS-OTHER PROF/CONTRACT	156,546	37,040	47,049	37,040
8221-LEGAL ADVERTISING	-	2,000	2,000	2,000
8221-SVCS-LEGAL ADVERTISING	3,395	3,712	4,220	3,712
8226-SERVICES-ADV & PROMOTION	279	-	-	-
8236-FUEL EXPENSE-UNLEADED	34	-	-	-
8322-RENTALS-BUILDINGS	4,164	2,000	2,000	2,000
8324-RENTALS-OTHER PROPERTY	14,810	16,710	16,710	20,966
8331-CONTRIBUTION TO OTHER AGCY	19,299	304,224	304,224	183,822
8343-TRAINING/WORKSHOP/MEETING	1,409	4,600	4,600	4,600
8345-MILEAGE REIMBURSEMENT	-	200	200	200
8364-HOUSING ASSIST LOAN/GRANT	406,697	704,704	904,704	425,000
8369-YEAR-END EXPEND.IN ESCROW	(39,016)	-	-	-
8402-PHOTOCOPY CHARGES	5,258	4,420	5,780	4,420
8425-TELEPHONE CHGS-CELL/PAGER	2,140	2,065	2,758	2,065
8438-OTHER SERVICES / SPACE RENTAL	-	10,000	25,000	-
8438-SPACE RENTAL	54,552	9,600	9,600	9,600
8451-SERVICES FROM OTHER PROG	44	-	-	-
8522-DATA PROCESSING CHGS/OPER	7,044	12,392	12,392	20,200
8522-FIXED CHARGES / DATA PROCESSING CHGS/OPER	-	-	-	14,900
8523-DATA PROCESSING CHGS-WPC	2,448	2,455	2,455	2,455
8525-FIXED CHARGES / LIABILITY INSURANCE CHGS	-	-	-	17,800
8525-LIABILITY INSURANCE CHGS	1,164	1,187	1,187	8,500
8530-FIXED CHARGES / TELEPHONE CHGS/HIPC	-	-	-	8,800
8530-TELEPHONE CHGS/HIPC	1,860	2,245	2,245	7,100
8603-BUILDINGS-MAJOR REPAIR	774,474	-	540,999	-
8605-IMPR NOT BLDG-MAJOR REPAIR	516,439	596,586	381,609	562,925
8801-CONTRA ACCOUNT-CONTINGENC	(147,901)	-	(203,599)	(425,000)
8802-FOR CONTINGENCIES	147,901	213,599	203,599	425,000
Fund 285-CDBG ENTITLEMENT Total	2,794,057	2,835,208	3,198,730	2,285,891
Fund 295-HUD HOME				
8001-DIRECT LABOR-REGULAR	43,363	24,026	24,026	72,358
8040-PARS	4,135	3,597	3,597	4,360
8041-EMPLOYEE BENEFITS	8,007	6,033	6,033	17,270
8042-WORKERS COMP INSURANCE	744	348	348	800
8043-PERS	10,191	5,889	6,183	20,119
8044-WORKERS COMP/SAFETY	116	63	87	400
8099-VACANCY SAVINGS	-	-	(3,100)	(6,829)
8101-POSTAGE	1,229	663	663	663
8102-OFFICE SUPPLIES	873	2,665	2,665	2,665
8111-SUBSCRIPTIONS/PUBLICATION	59	103	103	103
8204-SERVICES-LEGAL COUNSEL	1,029	816	816	816
8209-SVCS-OTHER PROF/CONTRACT	2,633	1,618	1,618	1,618
8216-SERVICES-PRINTING/BINDING	420	-	-	-
8221-SVCS-LEGAL ADVERTISING	816	1,224	1,224	1,224
8324-RENTALS-OTHER PROPERTY	2,962	2,590	2,590	4,630
8343-TRAINING/WORKSHOP/MEETING	3,119	3,500	3,500	3,500

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Expenditure Detail by Fund

ACCOUNT CODE	FY 14-15 ACTUALS	FY 15-16 ADJUSTED BUDGET	FY 15-16 ESTIMATED BUDGET	FY 16-17 PROPOSED BUDGET
8361-HSG REHAB LOANS	194,216	-	344,817	-
8364-HOUSING ASSIST LOAN/GRANT	435,744	283,605	300,000	420,000
8369-YEAR-END EXPEND.IN ESCROW	(395)	-	-	-
8402-PHOTOCOPY CHARGES	-	2,982	2,982	2,982
8602-BUILDINGS-NEW	-	755,057	755,057	213,399
8801-CONTRA ACCOUNT-CONTINGENC	(194,216)	-	(50,460)	-
8802-FOR CONTINGENCIES	194,216	216,023	-	-
Fund 295-HUD HOME Total	709,262	1,310,802	1,402,749	760,078
Fund 301-CAPITAL OUTLAY FUND				
8208-SERVICES-CONSTRUCTION	-	-	469,680	-
8209-CONTRACTS AND SERVICES / SVCS-OTHER PROF/CONTRACT	-	427,000	427,000	-
8604-IMPROVEMENTS NOT BLDG-NEW	-	100,000	-	-
Fund 301-CAPITAL OUTLAY FUND Total	-	527,000	896,680	-
Fund 307-CAP.PROJ-ASSESS.DIST.2000				
8451-SERVICES FROM OTHER PROG	867	-	-	-
Fund 307-CAP.PROJ-ASSESS.DIST.2000 Total	867	-	-	-
Fund 308-CAP.PROJ.-RICE/101 A/DIST				
8209-SVCS-OTHER PROF/CONTRACT	150	-	-	-
Fund 308-CAP.PROJ.-RICE/101 A/DIST Total	150	-	-	-
Fund 311-PEG FEES CAPITAL IMPROVE				
8123-REPAIR/MAINT SUPPL-SHOP	(625)	-	-	-
8201-SVSC ARCHITECT/ENGINEER	31,080	-	-	-
8209-SVCS-OTHER PROF/CONTRACT	(58,754)	-	-	-
8343-TRAINING/WORKSHOP/MEETING	(2,451)	-	-	-
8623-SITE PERMITS AND FEES	(109)	-	-	-
Fund 311-PEG FEES CAPITAL IMPROVE Total	(30,859)	-	-	-
Fund 314-2014 LEASE REVENUE BOND				
8208-SERVICES-CONSTRUCTION	6,000	(75,000)	-	-
8209-SVCS-OTHER PROF/CONTRACT	26,002	629,300	629,300	-
8451-SERVICES FROM OTHER PROG	325,993	-	275,536	-
8605-IMPR NOT BLDG-MAJOR REPAIR	150	(554,300)	3,262,218	-
Fund 314-2014 LEASE REVENUE BOND Total	358,145	-	4,167,054	-
Fund 351-PARK FEES-QUIMBY RESERVE				
8201-SVSC ARCHITECT/ENGINEER	25,301	-	7,284	-
8209-SVCS-OTHER PROF/CONTRACT	-	-	11,100	-
8604-IMPROVEMENTS NOT BLDG-NEW	10,694	-	2,806	-
8605-CAPITAL OUTLAY / IMPROV NOT BUILD-MAJOR RE	-	53,132	53,132	-
8605-IMPR NOT BLDG-MAJOR REPAIR	-	-	228,175	-
8606-MACHINERY & EQUIPMENT NEW	5,676	-	-	-
8802-FOR CONTINGENCIES	-	(53,132)	-	-
Fund 351-PARK FEES-QUIMBY RESERVE Total	41,671	-	302,497	-
Fund 353-STORM DRAIN FACILITY FEE				
8209-SVCS-OTHER PROF/CONTRACT	376,719	50,348	198,158	12,663
8371-TAXES AND FILING FEES	11,264	10,301	10,301	10,301
8374-DEVELOPER REIMBURSEMENTS	48,295	99,019	99,019	-
8451-SERVICES FROM OTHER PROG	46,261	-	85,824	-
8532-INDIRECT PRORATED CST CHG	24,420	24,373	24,373	24,373
8605-IMPR NOT BLDG-MAJOR REPAIR	28,788	(208,937)	17,000	-
Fund 353-STORM DRAIN FACILITY FEE Total	535,747	(24,896)	434,675	47,337
Fund 354-CIRCULATION SYS.IMPR.FEES				
8207-SERVICES-REAL ESTATE	41,760	(1,086)	3,220	-
8208-SERVICES-CONSTRUCTION	31,944	(1,222)	94,212	-
8209-SVCS-OTHER PROF/CONTRACT	254,534	(168)	156,226	-
8261-UTILITY EXPENSE-ELECTRIC	3,129	-	3,897	-
8374-DEVELOPER REIMBURSEMENTS	416,225	538,928	538,928	962,773
8451-OTHER SERVICES / SERVICES FROM OTHER PROG	-	-	19,971	-
8451-SERVICES FROM OTHER PROG	113,448	15,639	22,543	-
8532-INDIRECT PRORATED CST CHG	146,820	146,532	146,532	146,532
8601-LAND/EASEMNT/RIGHT OF WAY	1,538	-	1,025	-
8604-IMPROVEMENTS NOT BLDG-NEW	88,758	-	514,923	-
8605-IMPR NOT BLDG-MAJOR REPAIR	69,806	237,417	-	-
8606-MACHINERY & EQUIPMENT NEW	-	-	9,214	-
Fund 354-CIRCULATION SYS.IMPR.FEES Total	1,167,963	936,040	1,510,691	1,109,305
Fund 355-CAPITAL GROWTH FEES-RESID				
8203-SERVICES-AUDIT	41,930	66,748	66,748	42,769
8205-SERVICES-ACCOUNTG/FINANCE	10,166	24,440	10,166	10,369
8734-TSFR TO DEBT SERVICE FUND	1,455,451	743,577	754,927	338,414
Fund 355-CAPITAL GROWTH FEES-RESID Total	1,507,547	834,765	831,841	391,552

Expenditure Detail by Fund

ACCOUNT CODE	FY 14-15 ACTUALS	FY 15-16 ADJUSTED BUDGET	FY 15-16 ESTIMATED BUDGET	FY 16-17 PROPOSED BUDGET
Fund 356-CAP GROWTH FEES-NONRESID				
8203-SERVICES-AUDIT	140,374	22,125	140,373	15,343
8205-SERVICES-ACCOUNTG/FINANCE	3,389	7,400	7,400	3,389
8734-TSFR TO DEBT SERVICE FUND	331,515	169,368	159,221	112,805
Fund 356-CAP GROWTH FEES-NONRESID Total	475,277	198,893	306,994	131,537
Fund 358-UTILITY UNDERGROUNDING				
8451-SERVICES FROM OTHER PROG	4,730	-	5,204	-
8605-IMPR NOT BLDG-MAJOR REPAIR	-	(346,966)	(346,966)	-
Fund 358-UTILITY UNDERGROUNDING Total	4,730	(346,966)	(341,762)	-
Fund 370-CUPA OPERATING FUND				
8001-DIRECT LABOR-REGULAR	454,711	358,975	358,975	405,916
8002-DIRECT LABOR-TEMPORARY	16,519	14,343	14,343	14,343
8003-OVERTIME	7,206	5,627	7,223	5,627
8005-WORKERS COMP/SALARY CONT	83	148	148	153
8022-UNIFORM ALLOWANCE	1,600	1,200	1,200	1,200
8040-PARS	1,269	1,175	1,175	1,417
8041-EMPLOYEE BENEFITS	56,606	57,571	57,571	56,179
8042-WORKERS COMP INSURANCE	36,227	34,630	34,630	20,700
8043-PERS	99,071	80,665	80,665	102,879
8044-WORKERS COMP/SAFETY	3,020	2,724	2,724	1,600
8080-BENEFITS-TEMPORARY	-	1,978	-	-
8099-VACANCY SAVINGS	-	(47,687)	(47,687)	(35,451)
8101-POSTAGE	1,556	2,000	2,000	2,000
8102-OFFICE SUPPLIES	2,051	3,500	3,500	3,500
8104-SUPPLIES-SHOP AND FIELD	1,155	3,800	3,800	3,800
8105-SUPPLIES-SAFETY	167	2,300	2,300	2,300
8111-SUBSCRIPTIONS/PUBLICATION	303	1,500	1,500	1,500
8113-UNIFORMS	2,520	2,100	2,100	2,100
8124-RPRS/MTNCE/SUPPLY-SAFETY	201	510	510	510
8132-MINOR EQUIPMENT-OFFICE	-	2,500	2,500	2,500
8134-MINOR EQUIP-SHOP/FIELD	825	700	700	700
8135-MINOR EQUIPMENT-SAFETY	-	1,500	1,500	1,500
8209-SVCS-OTHER PROF/CONTRACT	12,952	59,068	59,068	3,500
8211-SERVICES-MEDICAL	4,828	5,500	5,500	5,500
8216-SERVICES-PRINTING/BINDING	1,552	1,750	1,750	1,750
8231-CAR WASH	518	700	700	700
8343-TRAINING/WORKSHOP/MEETING	5,572	6,935	6,935	6,935
8357-MEMBERSHIPS-OTHER	359	975	975	975
8377-MISCELLANEOUS-OTHER	467	875	875	875
8402-PHOTOCOPY CHARGES	506	2,500	2,500	2,500
8425-TELEPHONE CHGS-CELL/PAGER	4,111	2,500	2,500	2,500
8439-EQUIP MAINTENANCE CHGS	16,859	15,920	18,394	10,400
8451-SERVICES FROM OTHER PROG	-	18,126	18,126	18,858
8522-DATA PROCESSING CHGS/OPER	2,208	2,168	2,168	11,200
8523-DATA PROCESSING CHGS-WPC	1,272	1,203	1,203	1,203
8525-LIABILITY INSURANCE CHGS	6,036	6,122	6,122	4,600
8530-TELEPHONE CHGS/HIPC	3,096	3,000	3,000	3,800
8532-INDIRECT PRORATED CST CHG	35,292	34,948	34,948	34,948
8535-FACILITY CHG-MAINTENANCE	10,164	10,159	10,159	7,367
8711-LEASE PMT CAP GROWTH FEES	39,403	17,992	19,349	19,314
Fund 370-CUPA OPERATING FUND Total	830,286	722,200	725,649	731,898
Fund 371-HOUSING-IN-LIEU FEES				
8209-SVCS-OTHER PROF/CONTRACT	113	-	-	-
Fund 371-HOUSING-IN-LIEU FEES Total	113	-	-	-
Fund 508-ROSE/101 ASSESS DIST 96-1				
8101-POSTAGE	-	500	500	500
8102-OFFICE SUPPLIES	-	500	500	500
8132-MINOR EQUIPMENT-OFFICE	-	500	500	500
8203-SERVICES-AUDIT	1,125	1,125	1,125	1,125
8205-SERVICES-ACCOUNTG/FINANCE	3,000	3,000	3,000	3,000
8209-SVCS-OTHER PROF/CONTRACT	7,052	7,500	7,500	7,500
8221-SVCS-LEGAL ADVERTISING	-	500	500	500
8451-SERVICES FROM OTHER PROG	21,144	21,146	21,146	22,000
8501-BOND PRINCIPAL PAYMENTS	610,000	640,000	640,000	670,000
8502-BOND INTEREST PAYMENT	80,589	49,401	49,401	16,717
8527-COUNTY PROP TAX ADMIN CHG	1,750	1,866	1,866	1,866
Fund 508-ROSE/101 ASSESS DIST 96-1 Total	724,659	726,038	726,038	724,208
Fund 513-ASSESSMENT DIST. 2000-1				
8101-POSTAGE	-	500	500	-
8102-OFFICE SUPPLIES	-	500	500	-
8132-MINOR EQUIPMENT-OFFICE	-	500	510	510

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ACCOUNT CODE	FY 14-15 ACTUALS	FY 15-16 ADJUSTED BUDGET	FY 15-16 ESTIMATED BUDGET	FY 16-17 PROPOSED BUDGET
8203-SERVICES-AUDIT	1,125	1,125	1,125	1,125
8205-SERVICES-ACCOUNTG/FINANCE	2,000	3,500	3,500	2,000
8209-SVCS-OTHER PROF/CONTRACT	5,777	4,500	4,500	6,000
8221-SVCS-LEGAL ADVERTISING	-	500	500	500
8451-SERVICES FROM OTHER PROG	5,412	5,412	5,412	5,412
8501-BOND PRINCIPAL PAYMENTS	55,000	55,000	55,000	60,000
8502-BOND INTEREST PAYMENT	112,910	110,023	110,023	106,945
8527-COUNTY PROP TAX ADMIN CHG	425	471	471	471
Fund 513-ASSESSMENT DIST. 2000-1 Total	182,650	182,031	182,041	182,963
Fund 514-RICE/101 INTER.ASSES.DIST				
8101-POSTAGE	-	500	500	500
8102-OFFICE SUPPLIES	-	500	500	500
8132-MINOR EQUIPMENT-OFFICE	-	500	500	500
8203-SERVICES-AUDIT	1,125	1,125	1,125	1,125
8205-SERVICES-ACCOUNTG/FINANCE	2,600	2,000	2,000	2,000
8209-SVCS-OTHER PROF/CONTRACT	5,876	10,000	10,000	11,500
8221-SVCS-LEGAL ADVERTISING	-	500	500	500
8451-SERVICES FROM OTHER PROG	35,772	35,768	35,768	35,768
8501-BOND PRINCIPAL PAYMENTS	430,000	440,000	440,000	455,000
8502-BOND INTEREST PAYMENT	472,397	467,931	467,931	447,906
8527-COUNTY PROP TAX ADMIN CHG	2,406	2,849	2,406	2,440
Fund 514-RICE/101 INTER.ASSES.DIST Total	950,176	961,673	961,230	957,739
Fund 520-CFD #3-SEABRIDGE/MANDALAY				
8101-POSTAGE	-	500	500	500
8102-OFFICE SUPPLIES	-	500	500	500
8132-MINOR EQUIPMENT-OFFICE	-	500	500	500
8203-SERVICES-AUDIT	1,125	1,125	1,125	1,125
8205-SERVICES-ACCOUNTG/FINANCE	2,000	4,000	4,000	4,000
8209-SVCS-OTHER PROF/CONTRACT	5,897	8,500	8,500	8,500
8451-SERVICES FROM OTHER PROG	49,320	49,320	49,320	51,312
8501-BOND PRINCIPAL PAYMENTS	415,000	530,000	530,000	585,000
8502-BOND INTEREST PAYMENT	1,128,630	1,109,352	1,109,352	1,086,606
8527-COUNTY PROP TAX ADMIN CHG	4,480	4,935	4,935	4,935
Fund 520-CFD #3-SEABRIDGE/MANDALAY Total	1,606,452	1,708,732	1,708,732	1,742,978
Fund 537-COMM.FAC.DIST. 2000-3				
8101-POSTAGE	-	500	500	500
8102-OFFICE SUPPLIES	-	500	500	500
8132-MINOR EQUIPMENT-OFFICE	-	500	500	500
8203-SERVICES-AUDIT	1,125	1,125	1,125	1,125
8205-SERVICES-ACCOUNTG/FINANCE	2,700	4,000	4,000	4,000
8209-SVCS-OTHER PROF/CONTRACT	5,889	8,000	8,000	8,000
8221-SVCS-LEGAL ADVERTISING	-	500	500	500
8451-SERVICES FROM OTHER PROG	21,732	21,730	21,730	22,607
8501-BOND PRINCIPAL PAYMENTS	535,000	295,000	295,000	280,000
8502-BOND INTEREST PAYMENT	325,668	310,881	310,881	275,542
8527-COUNTY PROP TAX ADMIN CHG	1,583	1,994	1,994	1,994
Fund 537-COMM.FAC.DIST. 2000-3 Total	893,697	644,730	644,730	595,268
Fund 538-CFD #1-WESTPORT				
8101-POSTAGE	-	500	500	500
8102-OFFICE SUPPLIES	-	500	500	500
8132-MINOR EQUIPMENT-OFFICE	-	500	500	500
8203-SERVICES-AUDIT	1,125	1,125	1,125	1,125
8205-SERVICES-ACCOUNTG/FINANCE	2,700	2,000	2,000	2,000
8209-SVCS-OTHER PROF/CONTRACT	6,278	8,000	8,000	8,000
8221-SVCS-LEGAL ADVERTISING	-	500	500	500
8451-SERVICES FROM OTHER PROG	18,660	18,659	18,659	19,412
8501-BOND PRINCIPAL PAYMENTS	190,000	205,000	205,000	220,000
8502-BOND INTEREST PAYMENT	373,383	368,338	368,338	361,963
8527-COUNTY PROP TAX ADMIN CHG	1,567	1,741	1,741	1,741
Fund 538-CFD #1-WESTPORT Total	593,712	606,863	606,863	616,241
Fund 541-CASH DEPOSIT TRUST FUND				
8101-POSTAGE	403	-	-	-
8204-SERVICES-LEGAL COUNSEL	57,119	-	-	-
8209-SVCS-OTHER PROF/CONTRACT	218,050	-	-	-
8224-SERVICES-PERSONNEL	8,397	-	-	-
8301-MAINTENANCE-BLDG.IMPROV.	6,639	-	-	-
8308-MAINTENANCE SERVICE-OTHER	3,912	-	-	-
8343-TRAINING/WORKSHOP/MEETING	286	-	-	-
8508-LOAN INTEREST PAYMENTS	409	-	-	-
Fund 541-CASH DEPOSIT TRUST FUND Total	295,214	-	-	-
Fund 542-PAYROLL CLEARING TRUST				

Expenditure Detail by Fund

ACCOUNT CODE	FY 14-15 ACTUALS	FY 15-16 ADJUSTED BUDGET	FY 15-16 ESTIMATED BUDGET	FY 16-17 PROPOSED BUDGET
8041-EMPLOYEE BENEFITS	49,923	-	-	-
Fund 542-PAYROLL CLEARING TRUST Total	49,923	-	-	-
Fund 543-CARNEGIE CLEARING TRUST				
8001-DIRECT LABOR-REGULAR	145,434	-	-	-
8002-DIRECT LABOR-TEMPORARY	48,813	-	-	-
8003-OVERTIME	226	-	-	-
8040-PARS	22,941	-	-	-
8041-EMPLOYEE BENEFITS	44,239	-	-	-
8042-WORKERS COMP INSURANCE	3,395	-	-	-
8043-PERS	32,219	-	-	-
8044-WORKERS COMP/SAFETY	1,253	-	-	-
8099-VACANCY SAVINGS	-	-	-	-
8101-POSTAGE	709	-	-	-
8261-UTILITY EXPENSE-ELECTRIC	21,216	-	-	-
8262-UTILITY EXPENSE-GAS	5,074	-	-	-
8266-UTILITY EXP-WASTEWATER	273	-	-	-
8267-UTILITY EXPENSE-WATER	571	-	-	-
8425-TELEPHONE CHGS-CELL/PAGER	709	-	-	-
8522-DATA PROCESSING CHGS/OPER	2,412	-	-	-
8523-DATA PROCESSING CHGS-WPC	780	-	-	-
8525-LIABILITY INSURANCE CHGS	2,988	-	-	-
8526-FIRE & PROPERTY INSURANCE	636	-	-	-
8530-TELEPHONE CHGS/HIPC	5,880	-	-	-
8535-FACILITY CHG-MAINTENANCE	46,140	-	-	-
Fund 543-CARNEGIE CLEARING TRUST Total	385,907	-	-	-
Fund 545-HOUSING PAYROLL TRUST				
8001-DIRECT LABOR-REGULAR	2,250,862	-	-	-
8002-DIRECT LABOR-TEMPORARY	530,835	-	-	-
8003-OVERTIME	140,543	-	-	-
8005-WORKERS COMP/SALARY CONT	2,064	-	-	-
8021-AUTO ALLOWANCE	345	-	-	-
8040-PARS	370,163	-	-	-
8041-EMPLOYEE BENEFITS	652,922	-	-	-
8042-WORKERS COMP INSURANCE	270	-	-	-
8043-PERS	577,554	-	-	-
8044-WORKERS COMP/SAFETY	36	-	-	-
8047-PARS-ERIP	31,244	-	-	-
8048-PERSONNEL SERVICES / PEMCA-RETIREE	22,077	-	-	-
8099-VACANCY SAVINGS	-	-	-	-
8343-TRAINING/WORKSHOP/MEETING	8	-	-	-
8425-TELEPHONE CHGS-CELL/PAGER	1	-	-	-
8522-DATA PROCESSING CHGS/OPER	5,052	-	-	-
8523-DATA PROCESSING CHGS-WPC	6,444	-	-	-
8525-LIABILITY INSURANCE CHGS	77,676	-	-	-
8530-TELEPHONE CHGS/HIPC	65,679	-	-	-
8532-INDIRECT PRORATED CST CHG	199,512	-	-	-
Fund 545-HOUSING PAYROLL TRUST Total	4,933,289	-	-	-
Fund 547-ART IN PUBLIC PLACE TRUST				
8002-DIRECT LABOR-TEMPORARY	14,954	-	-	-
8041-EMPLOYEE BENEFITS	1,972	-	-	-
8042-WORKERS COMP INSURANCE	256	-	-	-
8044-WORKERS COMP/SAFETY	99	-	-	-
8209-SVCS-OTHER PROF/CONTRACT	(3,500)	-	-	-
8479-ONE TIME MISCELLANEOUS EX	74,975	-	-	-
Fund 547-ART IN PUBLIC PLACE TRUST Total	88,756	-	-	-
Fund 555-CITY CORPS TRUST FUND				
8002-DIRECT LABOR-TEMPORARY	1,120,684	-	-	-
8003-OVERTIME	2,045	-	-	-
8041-EMPLOYEE BENEFITS	89,875	-	-	-
8042-WORKERS COMP INSURANCE	30,203	-	-	-
8043-PERS	38,896	-	-	-
8044-WORKERS COMP/SAFETY	2,186	-	-	-
8104-SUPPLIES-SHOP AND FIELD	5,188	-	-	-
8109-SUPPLIES-OTHER	9,021	-	-	-
8209-SVCS-OTHER PROF/CONTRACT	13,166	-	-	-
Fund 555-CITY CORPS TRUST FUND Total	1,311,264	-	-	-
Fund 571-PRIVATE DONATIONS TRUST				
8002-DIRECT LABOR-TEMPORARY	50,419	-	-	-
8041-EMPLOYEE BENEFITS	6,082	-	-	-
8042-WORKERS COMP INSURANCE	952	-	-	-
8043-PERS	4,448	-	-	-
8044-WORKERS COMP/SAFETY	331	-	-	-

Expenditure Detail by Fund

ACCOUNT CODE	FY 14-15 ACTUALS	FY 15-16 ADJUSTED BUDGET	FY 15-16 ESTIMATED BUDGET	FY 16-17 PROPOSED BUDGET
8102-OFFICE SUPPLIES	1,260	-	-	-
8104-SUPPLIES-SHOP AND FIELD	105,964	-	-	-
8109-SUPPLIES-OTHER	8,829	-	-	-
8112-LIBRARY REFERENCE MATERIAL	573	-	-	-
8113-UNIFORMS	5,235	-	-	-
8126-RECREATION SUPPLIES	33,806	-	-	-
8132-MINOR EQUIPMENT-OFFICE	9,810	-	-	-
8134-MINOR EQUIP-SHOP/FIELD	984	-	-	-
8209-SVCS-OTHER PROF/CONTRACT	552,641	127,910	-	-
8216-SERVICES-PRINTING/BINDING	162	-	-	-
8224-SERVICES-PERSONNEL	34,652	-	-	-
8343-TRAINING/WORKSHOP/MEETING	15,407	-	-	-
8357-MEMBERSHIPS-OTHER	688	-	-	-
8377-MISCELLANEOUS-OTHER	4,381	-	-	-
8402-PHOTOCOPY CHARGES	18	-	-	-
8451-SERVICES FROM OTHER PROG	-	24,589	-	-
Fund 571-PRIVATE DONATIONS TRUST Total	836,642	152,499	-	-
Fund 601-WATER OPERATING FUND				
8001-DIRECT LABOR-REGULAR	2,498,573	3,010,807	2,813,239	2,982,182
8002-DIRECT LABOR-TEMPORARY	265,891	71,228	309,929	310,105
8003-OVERTIME	523,193	259,670	381,410	498,639
8006-ACCRUED SALARY & BENEFITS	(63,112)	-	-	-
8021-PERSONNEL SERVICES / AUTO ALLOWANCE	-	-	600	600
8040-PARS	363,880	359,370	359,370	358,201
8041-EMPLOYEE BENEFITS	500,728	679,567	679,567	890,199
8042-WORKERS COMP INSURANCE	147,157	144,702	144,702	101,100
8043-PERS	541,095	761,438	700,164	689,304
8044-WORKERS COMP/SAFETY	17,786	21,274	21,274	20,600
8047-PARS-ERIP	112,199	13,464	18,389	18,000
8048-PERSONNEL SERVICES / PEMCA-RETIREE	18,681	-	20,298	21,469
8080-BENEFITS-TEMPORARY	-	35,979	-	-
8099-VACANCY SAVINGS	-	(350,275)	(350,275)	(299,438)
8101-POSTAGE	11,567	6,484	6,484	6,484
8102-GENERAL & ADMINISTRATIVE / OFFICE SUPPLIES	-	-	257	-
8102-OFFICE SUPPLIES	11,642	10,000	10,000	10,000
8102-TEST/MONITOR COMPLIANCE	224	75,000	75,000	75,000
8104-SUPPLIES-SHOP AND FIELD	485,571	1,232,700	807,498	809,000
8105-SAFETY SUPPLIES	-	3,000	3,000	-
8105-SUPPLIES-SAFETY	24,454	15,000	15,000	15,000
8109-SUPPLIES-OTHER	145,414	958,670	408,670	150,750
8111-SUBSCRIPTIONS/PUBLICATION	2,020	5,200	5,200	5,200
8113-UNIFORMS	6,644	15,000	15,000	15,000
8121-REPAIR PARTS	273,065	600,000	138,811	360,000
8132-MINOR EQUIPMENT-OFFICE	30,918	11,785	11,785	11,785
8141-WATER ACQUISITION-UMCD	3,196,196	3,130,380	3,130,380	3,500,000
8142-WATER ACQUISITION-MWD	15,439,909	14,136,180	14,136,180	15,715,000
8143-WATER ACQUISITION-CITY	1,352,243	985,446	985,446	1,220,118
8201-SVSC ARCHITECT/ENGINEER	66,641	-	44,232	20,000
8203-SERVICES-AUDIT	5,625	5,000	5,000	5,625
8204-SERVICES-LEGAL COUNSEL	317,410	708,429	708,429	700,000
8205-SERVICES-ACCOUNTG/FINANCE	11,000	11,500	11,500	11,500
8207-SERVICES-REAL ESTATE	5,099	28,027	28,027	5,000
8208-SERVICES-CONSTRUCTION	20,507	956,780	1,020,062	950,000
8209-SVCS- OTHER PROFESSIONAL	-	26,110	26,110	-
8209-SVCS-OTHER PROF/CONTRACT	2,759,092	4,991,467	4,892,755	3,459,600
8212-PERSONNEL/RECRUITMENT	12,390	18,850	18,850	18,850
8216-CONTRACTUAL SERVICES / SERVICES-PRINTING/BINDING	-	-	420	-
8216-SERVICES-PRINTING/BINDING	34,421	34,240	43,758	31,240
8226-SERVICES-ADV & PROMOTION	6,284	4,150	4,150	4,150
8231-CAR WASH	565	370	370	370
8236-FUEL EXPENSE-UNLEADED	-	500	500	500
8238-FUEL EXPENSE-DIESEL	-	5,000	5,000	5,000
8261-UTILITY EXPENSE-ELECTRIC	751,646	2,352,500	1,100,000	2,209,000
8262-UTILITY EXPENSE-GAS	1,370	2,060	2,060	2,000
8266-UTILITY EXP-WASTEWATER	10,831	4,086	74,146	50,000
8266-WASTEWATER-DESALTER	326,744	350,000	427,000	450,000
8267-UTILITY EXPENSE-WATER	36,318	50,554	50,554	38,000
8268-UTIL EXP REFUSE & DISPOSE	9,627	13,240	13,240	10,000
8269-UTILITIES EXPENSE / OTHER UTILITIES	-	-	20,000	100,000
8273-LABOR RECRUITMENT	7,609	-	-	-
8305-OTHER EQUIPMENT	-	37,500	37,500	25,000
8308-MAINTENANCE SERVICE-OTHER	99,944	401,200	128,515	100,000
8321-RENTALS-VEHICLES/EQUIP	46	5,079	6,112	6,000
8321-RENTAL-VEHIC & EQUIPMENT	-	5,000	5,000	-
8343-TRAINING/WORKSHOP/MEETING	16,893	21,050	21,050	31,050
8345-MILEAGE REIMBURSEMENT	39	-	-	-
8350-PUBLIC INFORMATION	133,756	242,000	70,000	250,000

Expenditure Detail by Fund

ACCOUNT CODE	FY 14-15	FY 15-16	FY 15-16	FY 16-17
	ACTUALS	ADJUSTED BUDGET	ESTIMATED BUDGET	PROPOSED BUDGET
8357-MEMBERSHIPS-OTHER	28,261	30,389	30,389	30,389
8371-TAXES AND FILING FEES	48,955	38,919	54,865	54,000
8378-BAD DEBT EXPENSE	60,302	100,000	100,000	100,000
8379-DEPRECIATION EXPENSE	6,088,458	-	-	-
8390-ORGANIZATION DEVELOPMENT	-	15,000	15,000	15,000
8402-PHOTOCOPY CHARGES	8,243	10,037	10,037	10,037
8421-TELEPHONE CHGS-BASIC SVC	634	5,000	5,000	5,000
8425-TELEPHONE CHGS-CELL/PAGER	14,464	15,000	15,000	15,000
8439-EQUIP MAINTENANCE CHGS	290,577	335,759	335,759	235,800
8451-GENERAL & ADMINISTRATIVE / SERVICE FROM OTHER PROGAM	7,474	-	15,228	15,000
8451-SERVICES FROM OTHER PROG	854,306	439,182	453,740	105,000
8462-LEGAL ADVOCACY-FEDERAL	21,326	18,000	18,625	18,000
8501-BOND PRINCIPAL PAYMENTS	3,973,135	4,129,870	4,129,870	4,290,245
8502-BOND INTEREST PAYMENT	10,491,537	10,319,318	10,319,318	10,155,463
8503-L/P PRINCIPAL PAYMENT	44,780	14,356	14,356	6,820
8504-L/P INTEREST PAYMENT	1,945	640	640	300
8521-CUSTOMER BILLING CHARGES	500,004	515,000	515,000	333,700
8522-DATA PROCESSING CHGS/OPER	230,688	233,970	233,970	110,000
8522-GENERAL & ADMINISTRATIVE / DATA PROCESSING-OPERATION	-	-	-	90,400
8523-DATA PROCESSING CHGS-WPC	1,824	1,725	1,725	1,849
8525-FIXED CHARGES / LIABILITY INSURANCE CHGS	-	-	-	500
8525-GENERAL & ADMINISTRATIVE / LIABILITY INSURANCE	-	-	-	39,600
8525-LIABILITY INSURANCE CHGS	30,144	30,611	30,611	13,600
8526-FIRE & PROPERTY INSURANCE	15,144	14,900	14,900	14,900
8530-TELEPHONE CHGS/HIPC	46,380	45,000	45,000	43,200
8532-INDIRECT PRORATED CST CHG	2,305,152	2,288,975	2,288,975	2,361,993
8533-INDIRECT PRORATED CST CHG	56,856	162,000	162,000	162,000
8535-FACILITY CHG-MAINTENANCE	85,680	85,712	85,712	80,694
8601-LAND/EASEMNT/RIGHT OF WAY	-	(953,808)	-	-
8604-IMPROVEMENTS NOT BLDG-NEW	158,561	428,303	758,140	200,000
8605-CAPITAL OUTLAY / IMP NOT BLDG-MAJOR REPAIR	-	774,972	774,972	-
8605-IMPR NOT BLDG-MAJOR REPAIR	3,096,559	2,921	315,875	325,000
8606-MACHINERY & EQUIPMENT NEW	67,570	587,500	270,566	270,000
8610-CONSTRUCTION OTHER	33,887	-	388,801	200,000
8699-RECLASS EXPENSES - CIP	(69,502,417)	-	-	-
8702-INFRASTRUCTURE USE FEE	3,200,049	2,698,081	2,698,081	3,201,000
8731-TRANSFER TO ENT. - CIP	389,561	-	-	-
Fund 601-WATER OPERATING FUND Total	(6,810,168)	58,854,093	57,713,873	58,471,673
Fund 603-RESOURCE DEVELOP FEE				
8201-SVSC ARCHITECT/ENGINEER	18,592	-	9,488	20,000
8209-SVCS-OTHER PROF/CONTRACT	26	-	500	-
8604-IMPROVEMENTS NOT BLDG-NEW	-	(1,070,659)	-	-
8605-IMPR NOT BLDG-MAJOR REPAIR	-	(500,000)	-	-
8699-RECLASS EXPENSES - CIP	(18,592)	-	-	-
Fund 603-RESOURCE DEVELOP FEE Total	26	(1,570,659)	9,988	20,000
Fund 605-WATER CAP. FACILITY FUND				
8201-SVSC ARCHITECT/ENGINEER	641,855	-	265,412	300,000
8209-SVCS-OTHER PROF/CONTRACT	656,086	(14,000)	44,000	50,000
8699-RECLASS EXPENSES - CIP	(641,855)	-	-	-
Fund 605-WATER CAP. FACILITY FUND Total	656,086	(14,000)	309,412	350,000
Fund 606-WATER RESOURCE FEE				
8201-CONTRACTS AND SERVICES / SVSC ARCHITECT/ENGINEER	-	-	200,000	-
8209-SVCS-OTHER PROF/CONTRACT	309,500	3,400,000	400,000	350,000
8451-OTHER SERVICES / SVSC FROM OTHER DEPART'S	-	-	35,500	-
8601-LAND/EASEMNT/RIGHT OF WAY	-	-	16,000	-
8610-CONSTRUCTION OTHER	75,500	-	8,777	40,000
8699-RECLASS EXPENSES - CIP	(75,500)	-	-	-
Fund 606-WATER RESOURCE FEE Total	309,500	3,400,000	660,277	390,000
Fund 608-SECURITY-CONTAM.PREV.				
8001-DIRECT LABOR-REGULAR	255,697	227,724	227,724	249,000
8002-DIRECT LABOR-TEMPORARY	6,860	-	15,376	15,000
8003-OVERTIME	29,610	28,831	28,831	30,000
8040-PARS	36,740	32,450	32,450	35,000
8041-EMPLOYEE BENEFITS	37,959	41,268	41,268	42,000
8042-WORKERS COMP INSURANCE	5,009	4,343	4,343	6,800
8043-PERS	50,228	52,165	52,165	55,000
8044-WORKERS COMP/SAFETY	1,618	1,507	1,507	1,100
8099-VACANCY SAVINGS	-	(30,127)	(30,127)	(22,126)
8101-POSTAGE	10,660	10,000	10,000	10,000
8104-SUPPLIES-SHOP AND FIELD	5,461	7,000	7,000	7,000
8209-SVCS-OTHER PROF/CONTRACT	335,834	500,000	400,000	489,000
8210-TEST/MONITOR COMPLIANCE	68,860	75,000	75,000	70,000
8216-SERVICES-PRINTING/BINDING	10,822	6,000	6,000	6,000

Expenditure Detail by Fund

ACCOUNT CODE	FY 14-15 ACTUALS	FY 15-16 ADJUSTED BUDGET	FY 15-16 ESTIMATED BUDGET	FY 16-17 PROPOSED BUDGET
8378-BAD DEBT EXPENSE	912	7	(91)	62,000
8451-SERVICES FROM OTHER PROG	22,570	20,808	20,808	13,000
8522-GENERAL & ADMINISTRATIVE / DATA PROCESSING-OPERATION	-	-	-	7,800
8523-DATA PROCESSING CHGS-WPC	804	762	762	1,000
8525-LIABILITY INSURANCE CHGS	4,968	5,043	5,043	3,600
8605-IMPR NOT BLDG-MAJOR REPAIR	-	(79,390)	-	-
Fund 608-SECURITY-CONTAM.PREV. Total	884,612	903,391	898,059	1,081,174
Fund 609-WATER BONDS				
8001-DIRECT LABOR-REGULAR	-	-	6,092	-
8040-PARS	-	-	911	-
8041-EMPLOYEE BENEFITS	-	-	1,470	-
8042-WORKERS COMP INSURANCE	-	-	106	100
8043-PERS	-	-	1,511	-
8044-WORKERS COMP/SAFETY	-	-	41	-
8201-SVSC ARCHITECT/ENGINEER	581,812	-	1,075	-
8204-SERVICES-LEGAL COUNSEL	89,161	-	42,834	60,000
8209-SVCS-OTHER PROF/CONTRACT	261,324	28,683	51,200	60,000
8262-UTILITY EXPENSE-GAS	1,488	-	1,294	1,500
8451-SERVICES FROM OTHER PROG	160,745	-	19,693	20,000
8502-BOND INTEREST PAYMENT	(98,124)	-	-	-
8525-FIXED CHARGES / LIABILITY INSURANCE CHGS	-	-	-	100
8604-IMPROVEMENTS NOT BLDG-NEW	86,630	-	-	-
8610-CONSTRUCTION OTHER	29,340	(33,898)	18,425	25,000
8630-CONST. PROJ MANAGER	51,932	-	27,116	50,000
8699-RECLASS EXPENSES - CIP	63,867,858	-	-	-
Fund 609-WATER BONDS Total	65,032,166	(5,215)	171,768	216,700
Fund 611-W/W COLLECTION OPNS				
8001-DIRECT LABOR-REGULAR	1,204,176	1,842,018	1,211,000	1,211,156
8002-DIRECT LABOR-TEMPORARY	49,086	21,258	46,237	60,237
8003-OVERTIME	119,905	10,000	94,700	88,000
8005-SALARY CONTIN/WORKER COMP	-	-	40	-
8005-WORKERS COMP/SALARY CONT	4,110	6,704	1,000	6,974
8006-ACCRUED SALARY & BENEFITS	(13,706)	-	-	-
8021-PERSONNEL SERVICES / AUTO ALLOWANCE	-	-	500	-
8040-PARS	171,057	215,837	217,624	174,158
8041-EMPLOYEE BENEFITS	221,916	367,587	351,153	392,329
8042-WORKERS COMP INSURANCE	45,895	54,426	60,000	55,700
8043-PERS	257,463	445,690	316,290	419,607
8044-WORKERS COMP/SAFETY	8,153	12,216	11,988	8,800
8047-PARS-ERIP	43,294	14,301	23,500	14,277
8048-PERSONNEL SERVICES / PEMCA-RETIREE	31,247	-	34,000	35,912
8080-BENEFITS-TEMPORARY	-	5,490	-	-
8099-VACANCY SAVINGS	-	(172,789)	(172,789)	(174,092)
8101-POSTAGE	1,062	3,716	4,416	4,716
8102-OFFICE SUPPLIES	2,026	2,000	2,700	2,700
8104-SUPPLIES-SHOP AND FIELD	107,275	305,392	279,200	112,000
8105-SUPPLIES-SAFETY	3,862	7,000	7,000	5,000
8109-SUPPLIES-OTHER	-	1,350	1,350	1,350
8111-SUBSCRIPTIONS/PUBLICATION	482	400	900	400
8113-UNIFORMS	14,778	13,000	15,500	17,000
8121-REPAIR PARTS	2,823	21,929	24,200	12,000
8132-MINOR EQUIPMENT-OFFICE	-	750	1,950	2,750
8134-MINOR EQUIP-SHOP/FIELD	2,241	3,842	2,000	2,500
8135-MINOR EQUIPMENT-SAFETY	10,953	7,500	1,000	1,500
8136-MINOR EQUIPMENT-OTHER	-	3,000	3,000	-
8138-FUEL-DIESEL	21,903	40,000	37,000	43,000
8203-DEBT SERVICE ADMIN. COSTS	90,672	88,538	89,050	89,250
8204-SERVICES-LEGAL COUNSEL	10,242	33,859	95,000	-
8205-SERVICES-ACCOUNTG/FINANCE	4,000	9,850	6,300	12,000
8209-SVCS-OTHER PROF/CONTRACT	519,577	615,970	783,382	689,382
8211-SERVICES-MEDICAL	450	4,400	4,400	3,000
8212-PERSONNEL/RECRUITMENT	4,956	7,539	2,500	2,500
8216-SERVICES-PRINTING/BINDING	200	5,000	4,000	4,500
8221-SVCS-LEGAL ADVERTISING	-	1,000	2,500	3,000
8226-SERVICES-ADV & PROMOTION	2,763	875	875	875
8236-FUEL EXPENSE-UNLEADED	6,673	17,300	17,800	12,800
8238-FUEL EXPENSE-DIESEL	-	8,000	16,000	-
8261-UTILITY EXPENSE-ELECTRIC	76,317	83,400	83,400	83,000
8267-UTILITY EXPENSE-WATER	40	1,600	1,600	-
8268-UTIL EXP REFUSE & DISPOSE	316,991	226,180	226,180	-
8269-UTILITY EXPENSE-OTHER	570,684	309,000	309,000	809,000
8273-LABOR RECRUITMENT	3,805	-	-	-
8301-MAINTENANCE-BLDG.IMPROV.	307,891	266,241	150,000	200,000
8303-MAINTENANCE-OFFICE EQUIP	831	2,000	2,000	2,000
8305-MAINTENANCE-OTHER EQUIPMT	156	-	-	-
8305-OTHER EQUIPMENT	-	233,759	65,000	-

Expenditure Detail by Fund

ACCOUNT CODE	FY 14-15	FY 15-16	FY 15-16	FY 16-17
	ACTUALS	ADJUSTED BUDGET	ESTIMATED BUDGET	PROPOSED BUDGET
8307-MAINT.SERVICE-VEHICLES	28,502	50,052	21,552	40,000
8308-MAINTENANCE SERVICE-OTHER	73,264	-	-	-
8321-RENTALS-VEHICLES/EQUIP	23,094	193,500	77,000	2,000
8343-TRAINING/WORKSHOP/MEETING	6,682	6,450	2,450	3,950
8346-EDUCATION REIMBURSEMENT	5,534	-	2,000	2,000
8357-MEMBERSHIPS-OTHER	2,153	2,167	3,067	2,767
8371-TAXES AND FILING FEES	56,776	65,000	55,000	14,000
8378-BAD DEBT EXPENSE	28,914	45,500	45,500	45,500
8379-DEPRECIATION EXPENSE	4,785,909	-	-	-
8390-ORGANIZATION DEVELOPMENT	-	10,000	500	2,000
8402-PHOTOCOPY CHARGES	47	10	10	10
8425-TELEPHONE CHGS-CELL/PAGER	6,982	7,000	7,500	8,000
8439-EQUIP MAINTENANCE CHGS	-	746	946	-
8451-SERVICES FROM OTHER PROG	79,939	81,788	19,464	38,742
8501-BOND PRINCIPAL PAYMENTS	260,550	268,650	268,650	276,750
8502-BOND INTEREST PAYMENT	1,271,695	2,711,936	2,711,936	2,701,144
8503-L/P PRINCIPAL PAYMENT	79,283	77,180	77,180	45,989
8504-L/P INTEREST PAYMENT	8,875	6,383	6,383	4,607
8519-ISSUANCE COSTS	305,199	-	-	-
8521-CUSTOMER BILLING CHARGES	229,998	236,900	236,900	-
8521-GENERAL & ADMINISTRATIVE / CUSTOMER BILLING CHARGES	-	-	-	202,000
8522-DATA PROCESSING CHGS/OPER	33,036	32,640	32,640	90,900
8522-GENERAL & ADMINISTRATIVE / DATA PROCESSING-OPERATION	-	-	-	1,900
8523-DATA PROCESSING CHGS-WPC	3,228	3,055	3,055	1,997
8525-FIXED CHARGES / LIABILITY INSURANCE CHGS	-	-	-	100
8525-GENERAL & ADMINISTRATIVE / LIABILITY INSURANCE	-	-	-	600
8525-LIABILITY INSURANCE CHGS	70,656	71,737	118,293	21,100
8526-FIRE & PROPERTY INSURANCE	5,352	5,268	5,268	4,960
8530-FIXED CHARGES / TELEPHONE CHGS/HIPC	-	-	-	300
8530-TELEPHONE CHGS/HIPC	43,344	42,048	42,048	9,900
8532-INDIRECT PRORATED CST CHG	457,020	453,253	453,253	404,450
8533-INDIRECT PRORATED CST CHG	43,860	125,000	125,000	75,000
8535-FACILITY CHG-MAINTENANCE	852	851	851	-
8606-MACHINERY & EQUIPMENT NEW	-	40,000	40,000	-
8610-CONSTRUCTION OTHER	-	(129,706)	-	-
8702-INFRASTRUCTURE USE FEE	967,309	1,278,887	1,278,887	1,137,000
8731-TRANSFER TO ENT. - CIP	32,232	-	-	-
8762-TSFR TO WW TREATMENT OPRN	-	-	8,000,000	1,084,273
Fund 611-W/W COLLECTION OPNS Total	13,136,535	10,833,423	18,069,779	10,631,220
Fund 613-W/W COLL CONNECTION FEE				
8204-SERVICES-LEGAL COUNSEL	2,344	4,018	4,018	4,018
8209-SVCS-OTHER PROF/CONTRACT	455,197	-	-	-
8374-DEVELOPER REIMBURSEMENTS	89,728	180,000	180,000	180,000
8532-INDIRECT PRORATED CST CHG	31,092	30,123	30,123	30,123
Fund 613-W/W COLL CONNECTION FEE Total	578,361	214,141	214,141	214,141
Fund 621-W/W TREATMENT OPRNS				
8001-DIRECT LABOR-REGULAR	2,691,724	3,598,765	2,467,000	3,501,036
8002-DIRECT LABOR-TEMPORARY	31,935	21,258	40,737	115,237
8003-OVERTIME	192,100	182,925	240,500	191,212
8005-SALARY CONTIN/WORKER COMP	-	-	15,000	150,000
8005-WORKERS COMP/SALARY CONT	32,162	25,437	25,000	26,464
8006-ACCRUED SALARY & BENEFITS	(20,418)	-	-	-
8021-AUTO ALLOWANCE	-	780	-	-
8021-PERSONNEL SERVICES / AUTO ALLOWANCE	-	-	500	-
8040-PARS	417,292	413,053	390,259	417,607
8041-EMPLOYEE BENEFITS	497,201	735,615	676,153	983,436
8042-WORKERS COMP INSURANCE	158,024	181,267	174,411	126,300
8043-PERS	572,077	844,358	757,290	876,381
8044-WORKERS COMP/SAFETY	18,097	23,845	22,992	19,800
8047-PARS-ERIP	49,847	26,004	29,000	25,961
8080-BENEFITS-TEMPORARY	-	5,490	-	-
8099-VACANCY SAVINGS	-	(394,497)	(311,268)	(349,734)
8101-POSTAGE	1,136	1,760	2,760	1,760
8102-OFFICE SUPPLIES	10,382	10,300	10,300	10,300
8103-SUPPLIES-CUSTODIAL	345	2,500	2,500	2,500
8104-SHOP AND FIELD	-	-	500	-
8104-SUPPLIES-SHOP AND FIELD	1,155,050	1,413,000	1,164,000	1,242,000
8105-SUPPLIES-SAFETY	18,438	16,500	16,500	16,000
8109-SUPPLIES-OTHER	-	377	377	377
8111-SUBSCRIPTIONS/PUBLICATION	178	1,700	1,200	1,700
8112-LIBRARY REFERENCE MATERIAL	-	250	250	250
8113-UNIFORMS	35,208	46,200	46,200	46,200
8121-REPAIR PARTS	299,246	200,000	303,000	300,000
8132-MINOR EQUIPMENT-OFFICE	4,673	11,750	11,750	6,831
8134-MINOR EQUIP-SHOP/FIELD	3,206	4,258	5,458	4,258
8135-MINOR EQUIPMENT-SAFETY	28,401	20,000	20,000	20,000

Expenditure Detail by Fund

ACCOUNT CODE	FY 14-15 ACTUALS	FY 15-16 ADJUSTED BUDGET	FY 15-16 ESTIMATED BUDGET	FY 16-17 PROPOSED BUDGET
8136-MINOR EQUIPMENT-OTHER	1,745	-	-	-
8138-FUEL-DIESEL	5,476	9,387	9,387	9,387
8203-DEBT SERVICE ADMIN. COSTS	208,681	205,088	205,088	205,088
8203-SERVICES-AUDIT	2,588	2,250	4,000	2,250
8204-SERVICES-LEGAL COUNSEL	16,262	25,000	10,000	25,000
8205-SERVICES-ACCOUNTG/FINANCE	21,863	24,650	26,400	28,500
8209-SVCS-OTHER PROF/CONTRACT	2,747,461	4,047,034	4,649,000	1,045,000
8210-TEST/MONITOR COMPLIANCE	480,781	595,000	595,000	836,000
8211-SERVICES-MEDICAL	1,075	6,300	6,300	6,300
8212-PERSONNEL/RECRUITMENT	9,912	15,081	2,000	4,000
8216-SERVICES-PRINTING/BINDING	370	1,640	4,840	1,640
8226-SERVICES-ADV & PROMOTION	2,763	1,434	1,434	1,434
8236-FUEL EXPENSE-UNLEADED	6,673	22,800	22,800	33,300
8261-UTILITY EXPENSE-ELECTRIC	1,059,307	1,100,000	1,100,000	1,235,000
8262-UTILITY EXPENSE-GAS	129,474	154,500	154,500	112,000
8266-UTILITY EXP-WASTEWATER	12,371	10,000	10,000	12,000
8267-UTILITY EXPENSE-WATER	65,535	60,000	65,000	80,000
8268-UTIL EXP REFUSE & DISPOSE	1,913,898	1,501,000	1,900,000	1,800,000
8269-UTILITY EXPENSE-OTHER	4,067	10,539	10,539	4,055
8273-LABOR RECRUITMENT	3,805	-	-	-
8301-MAINTENANCE-BLDG.IMPROV.	1,575	11,500	10,000	143,000
8303-MAINTENANCE-OFFICE EQUIP	2,935	4,726	4,726	4,726
8305-MAINTENANCE-OTHER EQUIPMT	16,630	33,000	49,500	20,000
8305-OTHER EQUIPMENT	-	12,500	1,000	-
8307-MAINT.SERVICE-VEHICLES	13,340	16,165	16,165	21,000
8308-MAINTENANCE SERVICE-OTHER	-	45,000	20,000	70,000
8321-RENTALS-VEHICLES/EQUIP	16,246	13,363	13,363	86,363
8339-EQUIPMENT MAINTENANCE	14,959	7,000	30,000	11,000
8343-TRAINING/WORKSHOP/MEETING	9,197	13,450	13,450	13,450
8346-EDUCATION REIMBURSEMENT	-	800	800	800
8357-MEMBERSHIPS-OTHER	5,694	6,667	8,167	6,667
8371-TAXES AND FILING FEES	144,909	166,860	166,860	159,000
8377-MISCELLANEOUS-OTHER	(6)	(10)	-	-
8378-BAD DEBT EXPENSE	383	-	-	-
8379-DEPRECIATION EXPENSE	3,716,110	-	-	-
8402-PHOTOCOPY CHARGES	5,979	8,000	6,000	8,000
8425-TELEPHONE CHGS-CELL/PAGER	4,896	8,575	8,975	9,000
8439-EQUIP MAINTENANCE CHGS	-	765	765	-
8451-GENERAL & ADMINISTRATIVE / SERVICE FROM OTHER PROGAM	-	-	50	-
8462-LEGAL ADVOCACY-FEDERAL	9,128	6,000	9,000	6,000
8501-BOND PRINCIPAL PAYMENTS	3,853,749	3,966,674	3,966,674	4,076,426
8502-BOND INTEREST PAYMENT	2,080,092	2,523,833	2,523,833	2,400,853
8519-BOND ISSUANCE COSTS	130,800	-	-	-
8521-CUSTOMER BILLING CHARGES	229,998	236,900	236,900	-
8521-GENERAL & ADMINISTRATIVE / CUSTOMER BILLING CHARGES	-	-	-	147,150
8522-DATA PROCESSING CHGS/OPER	85,548	84,132	84,132	136,500
8522-GENERAL & ADMINISTRATIVE / DATA PROCESSING-OPERATION	-	-	-	2,000
8523-DATA PROCESSING CHGS-WPC	2,748	2,600	2,600	2,600
8525-GENERAL & ADMINISTRATIVE / LIABILITY INSURANCE	-	-	-	700
8525-LIABILITY INSURANCE CHGS	49,812	50,584	50,584	49,100
8526-FIRE & PROPERTY INSURANCE	71,556	70,433	70,433	70,433
8530-FIXED CHARGES / TELEPHONE CHGS/HIPC	-	-	-	13,800
8530-TELEPHONE CHGS/HIPC	29,484	28,600	28,600	1,200
8532-INDIRECT PRORATED CST CHG	980,580	969,942	969,942	970,127
8533-INDIRECT PRORATED CST CHG	39,708	113,130	113,130	113,130
8535-FACILITY CHG-MAINTENANCE	852	868	868	-
8603-BUILDINGS-MAJOR REPAIR	-	-	116,536	-
8604-IMPROVEMENTS NOT BLDG-NEW	-	(107,854)	-	-
8605-IMPR NOT BLDG-MAJOR REPAIR	-	(2,723,014)	-	-
8606-CAPITAL OUTLAY / MACHINERY & EQUIPMENT NEW	-	-	213,000	-
8606-MACHINERY & EQUIPMENT NEW	72,994	150,000	-	315,000
8699-RECLASS EXPENSES - CIP	(88,548)	-	-	-
8702-INFRASTRUCTURE USE FEE	1,849,469	1,035,289	1,035,289	1,036,000
8735-TRANSFERS TO OTHER FUNDS	16,000,000	-	-	-
Fund 621-W/W TREATMENT OPRNS Total	42,241,227	21,941,076	24,659,999	23,070,855
Fund 623-W/W TREATMENT CONN FEE				
8204-SERVICES-LEGAL COUNSEL	43,740	63,089	63,089	63,089
8374-DEVELOPER REIMBURSEMENTS	-	100,000	100,000	100,000
8532-INDIRECT PRORATED CST CHG	22,584	21,870	21,870	21,870
Fund 623-W/W TREATMENT CONN FEE Total	66,324	184,959	184,959	184,959
Fund 631-SOLID WASTE OPERATING				
8001-DIRECT LABOR-REGULAR	4,051,740	5,314,741	4,953,000	6,272,038
8002-DIRECT LABOR-TEMPORARY	1,531,576	1,450,127	1,330,031	1,532,729
8003-OVERTIME	1,204,390	1,155,525	1,106,000	1,177,539
8003-PERSONNEL SERVICES / OVERTIME	-	-	400	-
8005-WORKERS COMP/SALARY CONT	41,805	69,928	47,527	71,711

Expenditure Detail by Fund

ACCOUNT CODE	FY 14-15 ACTUALS	FY 15-16 ADJUSTED BUDGET	FY 15-16 ESTIMATED BUDGET	FY 16-17 PROPOSED BUDGET
8006-ACCRUED SALARY & BENEFITS	29,447	-	-	-
8021-AUTO ALLOWANCE	1,200	-	-	-
8040-PARS	535,356	496,597	488,000	562,194
8041-EMPLOYEE BENEFITS	988,890	1,351,980	1,223,500	1,413,218
8042-WORKERS COMP INSURANCE	338,223	300,812	371,000	372,300
8043-PERS	960,802	1,247,089	1,230,000	1,303,364
8044-WORKERS COMP/SAFETY	36,265	37,316	85,292	51,600
8047-PARS-ERIP	47,738	21,876	25,000	25,000
8048-PERSONNEL SERVICES / PEMCA-RETIREE	31,587	-	34,322	36,302
8080-BENEFITS-TEMPORARY	-	244,353	-	32,207
8099-VACANCY SAVINGS	-	(856,095)	(856,095)	(571,777)
8101-POSTAGE	1,423	917	1,500	1,717
8102-OFFICE SUPPLIES	38,764	29,051	30,100	30,000
8104-SUPPLIES-SHOP AND FIELD	307,257	333,806	219,668	675,423
8105-SUPPLIES-SAFETY	36,638	38,332	48,300	42,278
8109-SUPPLIES-OTHER	916	1,213	1,213	1,213
8111-SUBSCRIPTIONS/PUBLICATION	967	800	800	800
8113-UNIFORMS	53,930	101,649	70,000	125,817
8118-SOFTWARE APPLICATIONS	-	11,520	1,600	10,608
8121-REPAIR PARTS	105,286	159,359	158,000	163,000
8123-REPAIR/MAINT SUPPL-SHOP	10,206	9,050	8,300	29,224
8123-SHOP AND FIELD SUPPLIES	-	-	1,000	1,000
8132-MINOR EQUIPMENT-OFFICE	48,043	28,721	28,500	28,337
8134-MINOR EQUIP-SHOP/FIELD	207,646	365,465	267,600	270,636
8138-FUEL-DIESEL	91,004	90,889	75,200	93,000
8145-CASH BUY BACK RECYCLES	587,185	600,000	600,000	600,000
8146-CHARGE BUY BACK RECYCLES	3,460,878	3,000,000	3,500,000	3,500,000
8203-SERVICES-AUDIT	1,526	3,398	4,000	2,670
8204-SERVICES-LEGAL COUNSEL	-	33,268	-	-
8205-SERVICES-ACCOUNTG/FINANCE	2,500	2,499	2,250	5,250
8209-SVCS-OTHER PROF/CONTRACT	1,993,643	1,087,246	1,066,000	3,159,554
8211-CONTRACTUAL SERVICES / SERVICES-MEDICAL	-	-	500	500
8211-SERVICES-MEDICAL	1,135	8,131	2,600	2,600
8212-PERSONNEL/RECRUITMENT	17,346	26,391	25,000	25,000
8216-SERVICES-PRINTING/BINDING	194	1,140	400	1,140
8221-SVCS-LEGAL ADVERTISING	487	708	500	500
8223-GREENWASTE HAULING	84,336	200,000	200,000	200,000
8226-SERVICES-ADV & PROMOTION	65,412	51,341	38,000	51,341
8231-CAR WASH	30,514	42,389	38,550	38,550
8236-FUEL EXPENSE-UNLEADED	73	500	-	500
8261-UTILITY EXPENSE-ELECTRIC	109,247	123,080	123,000	233,172
8262-UTILITY EXPENSE-GAS	1,304	1,980	2,000	3,000
8266-UTILITY EXP-WASTEWATER	734	613	800	1,800
8267-UTILITY EXPENSE-WATER	10,868	14,362	14,000	25,000
8268-UTIL EXP REFUSE & DISPOSE	6,719,055	7,070,000	7,000,000	7,081,000
8280-GREENWASTE PROCESSING	892,051	850,000	850,000	1,000,000
8281-SUPP. WASTE HAULING	900,172	694,865	945,000	1,000,000
8301-MAINTENANCE-BLDG.IMPROV.	262,862	229,818	229,000	269,000
8307-MAINT. AND OTHER SERVICES / VEHICLES	-	-	300	-
8321-RENTALS-VEHICLES/EQUIP	36,670	31,262	25,000	51,000
8343-GENERAL & ADMINISTRATIVE / TRAINING/WORKSHOP/MEETING	-	-	300	-
8343-TRAINING/WORKSHOP/MEETING	9,866	27,505	29,750	28,005
8346-EDUCATION REIMBURSEMENT	612	1,000	-	-
8357-MEMBERSHIPS-OTHER	7,089	12,303	13,469	16,624
8371-TAXES AND FILING FEES	68,175	62,700	77,500	68,800
8377-MISCELLANEOUS-OTHER	387	427	-	2,000
8378-BAD DEBT EXPENSE	32,278	(4,214)	30,000	31,000
8379-DEPRECIATION EXPENSE	989,672	-	-	-
8390-ORGANIZATION DEVELOPMENT	-	10,000	10,000	10,000
8402-PHOTOCOPY CHARGES	8,213	8,000	5,000	5,000
8421-TELEPHONE CHGS-BASIC SVC	1,338	1,761	1,500	1,500
8425-TELEPHONE CHGS-CELL/PAGER	20,123	19,862	19,762	19,762
8425-UTILITIES / TELEPHONE-CELL AND PAGER	-	-	500	-
8439-EQUIP MAINTENANCE CHGS	4,565,129	4,600,221	4,368,983	4,926,000
8451-SERVICES FROM OTHER PROG	46,082	27,080	20,500	34,324
8462-LEGAL ADVOCACY-FEDERAL	9,128	9,701	9,300	10,000
8470-OUTREACH / EDUCATION	9,114	7,600	9,000	8,000
8501-BOND PRINCIPAL PAYMENTS	2,390,000	1,500,000	1,500,000	-
8502-BOND INTEREST PAYMENT	152,402	75,000	75,000	-
8503-L/P PRINCIPAL PAYMENT	846,029	430,631	430,631	429,041
8504-L/P INTEREST PAYMENT	65,216	48,087	48,087	30,700
8507-LOAN PRINCIPAL PAYMENT	0	1,030,330	1,030,330	1,061,240
8508-LOAN INTEREST PAYMENTS	194,114	164,105	164,105	133,195
8521-CUSTOMER BILLING CHARGES	584,004	601,520	547,564	239,100
8522-DATA PROCESSING CHGS/OPER	158,988	156,249	142,076	307,300
8522-GENERAL & ADMINISTRATIVE / DATA PROCESSING-OPERATION	-	-	-	57,400
8523-DATA PROCESSING CHGS-WPC	8,100	7,666	7,970	12,520
8525-GENERAL & ADMINISTRATIVE / LIABILITY INSURANCE	-	-	-	1,700

Expenditure Detail by Fund

ACCOUNT CODE	FY 14-15	FY 15-16	FY 15-16	FY 16-17
	ACTUALS	ADJUSTED BUDGET	ESTIMATED BUDGET	PROPOSED BUDGET
8525-LIABILITY INSURANCE CHGS	314,412	319,232	321,946	155,500
8526-FIRE & PROPERTY INSURANCE	56,700	55,802	58,693	55,893
8530-FIXED CHARGES / TELEPHONE CHGS/HIPC	-	-	-	600
8530-TELEPHONE CHGS/HIPC	15,480	15,000	15,400	16,700
8532-INDIRECT PRORATED CST CHG	1,855,692	1,816,801	1,801,270	1,832,614
8533-INDIRECT PRORATED CST CHG	80,508	229,366	229,366	80,000
8535-FACILITY CHG-MAINTENANCE	51,432	51,425	57,464	12,504
8603-BUILDINGS-MAJOR REPAIR	-	300,000	-	-
8606-MACHINERY & EQUIPMENT NEW	67,911	2,122,643	400,000	111,000
8607-MACH & EQUIP-MAJOR REPAIR	20,981	725,000	575,000	50,000
8701-TRANSFER TO GENERAL FUND	37,000	36,750	-	-
8701-TRANSFERS - OUT / TRANSFER TO GENERAL FUND	-	-	37,000	37,000
8702-INFRASTRUCTURE USE FEE	2,094,235	1,987,743	1,766,879	2,095,000
8719-TIPPING FEES	-	130,000	130,000	130,000
8734-TRANSFERS - OUT / TSFR TO DEBT SERVICE FUND	-	-	25,396	-
8734-TSFR TO DEBT SERVICE FUND	25,347	25,347	-	-
Fund 631-SOLID WASTE OPERATING Total	40,665,050	42,690,655	39,576,399	43,013,077
Fund 638-ER SEC & CONTAMINATION				
8606-MACHINERY & EQUIPMENT NEW	-	176,717	176,700	-
Fund 638-ER SEC & CONTAMINATION Total	-	176,717	176,700	-
Fund 641-PERFORMING ARTS CENTER				
8001-DIRECT LABOR-REGULAR	276,693	355,750	355,750	359,465
8002-DIRECT LABOR-TEMPORARY	546,923	425,000	495,000	433,000
8003-OVERTIME	43,251	30,000	30,000	31,212
8006-ACCRUED SALARY & BENEFITS	2,217	-	-	-
8040-PARS	42,402	38,853	38,853	24,553
8041-EMPLOYEE BENEFITS	64,203	84,570	84,570	90,818
8042-WORKERS COMP INSURANCE	103,221	6,529	6,529	100,000
8043-PERS	61,025	92,941	92,941	74,873
8044-WORKERS COMP/SAFETY	1,811	2,355	2,355	7,100
8099-VACANCY SAVINGS	-	(85,815)	(85,815)	(33,246)
8101-POSTAGE	628	645	645	645
8102-OFFICE SUPPLIES	3,217	3,500	3,500	3,500
8103-SUPPLIES-CUSTODIAL	23,478	20,000	20,000	20,000
8104-SUPPLIES-SHOP AND FIELD	33,560	19,800	19,800	19,800
8105-SUPPLIES-SAFETY	124	300	300	300
8109-SUPPLIES-OTHER	14,250	11,000	11,000	11,000
8111-SUBSCRIPTIONS/PUBLICATION	32	350	350	350
8113-UNIFORMS	340	3,000	3,000	3,000
8132-MINOR EQUIPMENT-OFFICE	180	1,100	1,100	1,100
8133-MINOR EQUIPMENT-CUSTODIAL	1,042	2,000	2,000	2,000
8134-MINOR EQUIP-SHOP/FIELD	464	2,000	2,000	2,000
8135-MINOR EQUIPMENT-SAFETY	-	200	200	200
8136-MINOR EQUIPMENT-OTHER	1,861	1,900	1,900	1,900
8204-SERVICES-LEGAL COUNSEL	-	2,500	2,500	2,500
8209-SVCS-OTHER PROF/CONTRACT	76,000	43,706	43,706	43,706
8213-PROGRAMMING SERVICES	-	64,115	-	75,000
8216-SERVICES-PRINTING/BINDING	54	93	93	93
8218-SVCS-PHOTO & BLUEPRINTING	-	3,000	3,000	3,000
8226-SERVICES-ADV & PROMOTION	5,357	7,000	7,000	7,000
8248-EMPLOYEE BENEFIT PLANS	28,248	40,624	40,624	40,624
8261-UTILITY EXPENSE-ELECTRIC	79,480	72,141	72,141	74,305
8262-UTILITY EXPENSE-GAS	4,679	14,008	14,008	5,428
8266-UTILITY EXP-WASTEWATER	3,614	4,120	4,120	4,243
8267-UTILITY EXPENSE-WATER	8,686	7,107	7,107	7,320
8268-UTIL EXP REFUSE & DISPOSE	21,435	25,750	25,750	26,522
8301-MAINTENANCE-BLDG.IMPROV.	8,615	41,739	41,739	41,739
8303-MAINTENANCE-OFFICE EQUIP	-	1,500	1,500	1,500
8305-MAINTENANCE-OTHER EQUIPMT	79	2,000	2,000	2,000
8307-MAINT.SERVICE-VEHICLES	692	-	-	-
8321-RENTALS-VEHICLES/EQUIP	134	5,000	5,000	3,000
8343-TRAINING/WORKSHOP/MEETING	-	4,000	4,000	10,000
8345-MILEAGE REIMBURSEMENT	144	400	400	400
8357-MEMBERSHIPS-OTHER	262	1,000	1,000	1,000
8371-TAXES AND FILING FEES	60,307	59,000	59,000	59,000
8379-DEPRECIATION EXPENSE	2,275	-	-	-
8402-PHOTOCOPY CHARGES	535	2,500	2,500	2,500
8421-TELEPHONE CHGS-BASIC SVC	2,699	3,161	3,161	3,161
8425-TELEPHONE CHGS-CELL/PAGER	2,731	4,000	4,000	2,000
8439-EQUIP MAINTENANCE CHGS	2,825	2,997	2,997	2,600
8522-DATA PROCESSING CHGS/OPER	12,252	12,045	12,045	50,000
8523-DATA PROCESSING CHGS-WPC	792	753	753	753
8525-LIABILITY INSURANCE CHGS	11,772	11,950	11,950	8,800
8526-FIRE & PROPERTY INSURANCE	14,316	14,085	14,085	14,085
8530-TELEPHONE CHGS/HIPC	13,404	13,000	13,000	11,400
8606-MACHINERY & EQUIPMENT NEW	-	5,885	-	-

Expenditure Detail by Fund

ACCOUNT CODE	FY 14-15 ACTUALS	FY 15-16 ADJUSTED BUDGET	FY 15-16 ESTIMATED BUDGET	FY 16-17 PROPOSED BUDGET
Fund 641-PERFORMING ARTS CENTER Total	1,582,313	1,485,157	1,485,157	1,657,249
Fund 651-GOLF COURSE OPERATING				
8001-DIRECT LABOR-REGULAR	45,114	40,939	40,939	28,857
8040-PARS	7,256	5,957	5,957	5,140
8041-EMPLOYEE BENEFITS	5,114	5,652	5,652	4,073
8042-WORKERS COMP INSURANCE	774	702	702	1,200
8043-PERS	10,383	10,034	10,034	8,214
8044-WORKERS COMP/SAFETY	299	271	271	100
8099-VACANCY SAVINGS	-	(4,931)	(4,931)	(2,649)
8203-SERVICES-AUDIT	10,506	21,500	10,000	10,000
8206-SERVICES-PLANNING	14,439	-	-	-
8209-SVCS-OTHER PROF/CONTRACT	3,969,091	4,170,946	4,144,946	4,145,000
8267-UTILITY EXPENSE-WATER	-	-	-	300,000
8308-MAINTENANCE SERVICE-OTHER	47,870	35,000	40,000	40,000
8343-TRAINING/WORKSHOP/MEETING	-	4,000	4,000	4,000
8357-MEMBERSHIPS-OTHER	375	600	600	600
8371-TAXES AND FILING FEES	18,377	28,003	20,000	20,000
8377-MISCELLANEOUS-OTHER	205,815	-	200,000	200,000
8379-DEPRECIATION EXPENSE	590,588	-	-	-
8451-SERVICES FROM OTHER PROG	-	3,000	-	-
8501-BOND PRINCIPAL PAYMENTS	1,007,470	1,048,591	1,048,591	-
8502-BOND INTEREST PAYMENT	102,842	41,944	41,944	-
8507-DEBT SERVICE PAYMENT / LOAN PRINCIPAL PAYMENT	-	-	-	117,611
8508-DEBT SVC PAYMENT / LOAN INTEREST	-	-	-	40,448
8522-GENERAL & ADMINISTRATIVE / DATA PROCESSING-OPERATION	-	-	-	500
8525-LIABILITY INSURANCE CHGS	1,392	1,419	1,419	600
8526-FIRE & PROPERTY INSURANCE	2,892	2,847	2,847	2,847
8530-TELEPHONE CHGS/HIPC	1,956	1,900	1,900	1,200
8532-INDIRECT PRORATED CST CHG	148,500	147,955	147,955	349,000
8605-IMPR NOT BLDG-MAJOR REPAIR	53,313	-	-	-
Fund 651-GOLF COURSE OPERATING Total	6,244,366	5,566,329	5,722,826	5,276,741
Fund 657-GOLF COURSE BONDS				
8502-BOND INTEREST PAYMENT	9,987	-	-	-
Fund 657-GOLF COURSE BONDS Total	9,987	-	-	-
Fund 701-PUBL LIAB & PROP DAMAGE				
8001-DIRECT LABOR-REGULAR	30,390	41,123	41,123	29,690
8002-DIRECT LABOR-TEMPORARY	-	3,748	3,748	3,748
8040-PARS	4,728	12,540	12,540	4,967
8041-EMPLOYEE BENEFITS	4,934	8,309	8,309	4,533
8042-WORKERS COMP INSURANCE	521	705	705	1,000
8043-PERS	6,972	10,079	10,079	221
8044-WORKERS COMP/SAFETY	201	272	272	100
8099-VACANCY SAVINGS	-	(5,957)	(5,957)	(2,768)
8101-POSTAGE	-	33	33	33
8102-OFFICE SUPPLIES	361	325	325	325
8111-SUBSCRIPTIONS/PUBLICATION	-	275	275	275
8132-MINOR EQUIPMENT-OFFICE	-	700	700	700
8204-SERVICES-LEGAL COUNSEL	38,493	18,665	53,895	53,895
8209-SVCS-OTHER PROF/CONTRACT	175,582	196,220	157,490	157,490
8216-SERVICES-PRINTING/BINDING	-	600	600	600
8245-PHYSICAL DMG INS NON-AUTO	531,149	519,302	519,302	519,302
8246-FIDELITY/SURETY INSURANCE	11,300	6,500	6,500	6,500
8247-EXCESS LIABILITY INS	683,392	750,000	750,000	750,000
8251-LIABILITY CLAIMS EXPENSE	2,650,765	1,200,000	1,200,000	1,200,000
8253-CLAIM RESERVES EXPENSE	(573,362)	-	-	-
8301-MAINTENANCE-BLDG.IMPROV.	2,264	3,324	3,324	3,324
8343-TRAINING/WORKSHOP/MEETING	703	500	500	500
8345-MILEAGE REIMBURSEMENT	-	300	300	300
8357-MEMBERSHIPS-OTHER	75	-	-	-
8376-LOSS CONTROL ACTIVITIES	96,651	106,500	110,000	110,000
8379-DEPRECIATION EXPENSE	1,667	-	-	-
8402-PHOTOCOPY CHARGES	-	1,000	1,000	1,000
8522-DATA PROCESSING CHGS/OPER	2,640	2,589	2,589	600
8523-DATA PROCESSING CHGS-WPC	780	735	735	735
8525-LIABILITY INSURANCE CHGS	696	713	713	-
8526-FIRE & PROPERTY INSURANCE	984	970	970	970
8530-FIXED CHARGES / TELEPHONE CHGS/HIPC	-	-	-	600
8532-INDIRECT PRORATED CST CHG	82,968	82,445	82,445	82,445
8535-FACILITY CHG-MAINTENANCE	11,244	11,247	11,247	4,544
Fund 701-PUBL LIAB & PROP DAMAGE Total	3,766,098	2,973,762	2,973,762	2,935,629
Fund 702-WORKERS COMPENSATION				
8001-DIRECT LABOR-REGULAR	257,844	224,934	224,934	234,841
8003-OVERTIME	1,058	1,118	1,118	1,163

REVISED 6/14/16

Expenditure Detail by Fund

ACCOUNT CODE	FY 14-15 ACTUALS	FY 15-16 ADJUSTED BUDGET	FY 15-16 ESTIMATED BUDGET	FY 16-17 PROPOSED BUDGET
8006-ACCRUED SALARY & BENEFITS	29,442	-	-	-
8040-PARS	39,506	32,105	32,105	38,645
8041-EMPLOYEE BENEFITS	44,604	42,434	42,434	43,463
8042-WORKERS COMP INSURANCE	4,407	3,858	3,858	5,100
8043-PERS	57,345	55,132	55,132	772
8044-WORKERS COMP/SAFETY	1,563	1,489	1,489	1,000
8048-PERSONNEL SERVICES / PEMCA-RETIREE	1,019	-	1,107	1,171
8099-VACANCY SAVINGS	-	(28,016)	(28,016)	(22,667)
8101-POSTAGE	6	350	350	350
8102-OFFICE SUPPLIES	154	950	950	950
8111-SUBSCRIPTIONS/PUBLICATION	242	200	200	200
8132-MINOR EQUIPMENT-OFFICE	220	165	165	165
8209-SVCS-OTHER PROF/CONTRACT	274,730	375,976	375,976	375,976
8214-SVCS-EMPLOYEE ASSISTANCE	35,640	44,465	44,465	44,465
8216-SERVICES-PRINTING/BINDING	-	600	600	600
8247-EXCESS LIABILITY INS	242,378	261,000	261,000	261,000
8252-WORKERS COMP. CLAIMS	3,893,652	3,700,000	3,700,000	3,700,000
8253-CLAIM RESERVES EXPENSE	854,512	200,000	200,000	200,000
8343-TRAINING/WORKSHOP/MEETING	1,088	3,000	3,000	3,000
8345-MILEAGE REIMBURSEMENT	-	500	500	500
8346-EDUCATION REIMBURSEMENT	1,586	5,000	5,000	5,000
8357-MEMBERSHIPS-OTHER	-	650	650	650
8371-TAXES AND FILING FEES	195,401	176,151	176,151	176,151
8376-LOSS CONTROL ACTIVITIES	106,005	176,254	176,254	176,254
8379-DEPRECIATION EXPENSE	776	-	-	-
8402-PHOTOCOPY CHARGES	-	400	400	400
8522-DATA PROCESSING CHGS/OPER	5,172	5,071	5,071	7,300
8523-DATA PROCESSING CHGS-WPC	4,464	4,234	4,234	4,234
8525-LIABILITY INSURANCE CHGS	6,396	6,496	6,496	2,500
8530-TELEPHONE CHGS/HIPC	2,580	2,500	2,500	3,600
8532-INDIRECT PRORATED CST CHG	165,936	164,632	164,632	164,632
8535-FACILITY CHG-MAINTENANCE	24,612	24,614	24,614	14,720
8606-MACHINERY & EQUIPMENT NEW	5,433	-	-	-
Fund 702-WORKERS COMPENSATION Total	6,257,770	5,486,262	5,487,369	5,446,135
Fund 725-CUSTOMER BILLING OPRNS				
8001-DIRECT LABOR-REGULAR	301,573	311,304	311,304	320,238
8002-DIRECT LABOR-TEMPORARY	26,606	-	-	-
8006-ACCRUED SALARY & BENEFITS	581	-	-	-
8040-PARS	44,371	38,726	38,726	40,875
8041-EMPLOYEE BENEFITS	83,608	88,196	88,196	89,302
8042-WORKERS COMP INSURANCE	5,590	5,339	5,339	10,200
8043-PERS	70,623	76,302	76,302	81,244
8044-WORKERS COMP/SAFETY	2,158	2,061	2,061	2,200
8047-PARS-ERIP	9,910	5,241	5,241	5,232
8048-PERSONNEL SERVICES / PEMCA-RETIREE	3,736	-	4,060	4,294
8080-BENEFITS-TEMPORARY	-	5,649	5,649	5,649
8099-VACANCY SAVINGS	-	(41,342)	(41,342)	(32,113)
8101-POSTAGE	216,609	223,490	224,000	224,000
8102-OFFICE SUPPLIES	4,642	4,250	4,250	4,250
8109-SUPPLIES-OTHER	-	165	165	165
8111-SUBSCRIPTIONS/PUBLICATION	26,711	24,000	24,000	24,000
8209-SVCS-OTHER PROF/CONTRACT	5,235	10,025	10,025	10,025
8216-SERVICES-PRINTING/BINDING	68,812	69,530	69,530	69,530
8303-MAINTENANCE-OFFICE EQUIP	703	2,982	2,982	2,982
8343-TRAINING/WORKSHOP/MEETING	901	1,000	1,000	1,000
8346-EDUCATION REIMBURSEMENT	1,000	2,000	2,000	2,000
8402-PHOTOCOPY CHARGES	2,882	4,815	4,815	4,815
8403-BANK CHARGES	-	98,640	98,640	98,640
8425-TELEPHONE CHGS-CELL/PAGER	1,007	1,027	1,027	1,027
8522-DATA PROCESSING CHGS/OPER	583,584	573,575	573,575	15,000
8523-DATA PROCESSING CHGS-WPC	1,200	1,135	1,135	1,135
8525-LIABILITY INSURANCE CHGS	4,176	4,234	4,234	3,500
8530-TELEPHONE CHGS/HIPC	7,212	7,000	7,000	6,000
8532-INDIRECT PRORATED CST CHG	59,892	59,160	59,160	59,160
8535-FACILITY CHG-MAINTENANCE	12,732	12,733	12,733	13,952
8711-CAPITAL GROWTH FEES	49,411	24,263	24,263	-
8711-TRANSFERS - OUT / LEASE PMT CAP GROWTH FEES	-	-	24,263	24,219
Fund 725-CUSTOMER BILLING OPRNS Total	1,595,465	1,615,500	1,644,333	1,092,521
Fund 731-INFORMATION TECHNOLOGY				
8001-DIRECT LABOR-REGULAR	1,076,911	1,038,731	938,731	1,849,549
8003-OVERTIME	3,739	2,439	41,434	34,538
8006-ACCRUED SALARY & BENEFITS	(1,876)	-	-	-
8021-AUTO ALLOWANCE	504	3,820	5,101	8,159
8040-PARS	166,364	188,660	188,660	168,016
8041-EMPLOYEE BENEFITS	204,948	230,934	230,934	412,540
8042-WORKERS COMP INSURANCE	18,312	19,204	19,331	21,600

Expenditure Detail by Fund

ACCOUNT CODE	FY 14-15 ACTUALS	FY 15-16 ADJUSTED BUDGET	FY 15-16 ESTIMATED BUDGET	FY 16-17 PROPOSED BUDGET
8043-PERS	237,259	269,468	271,279	336,742
8044-WORKERS COMP/SAFETY	7,051	7,412	7,412	8,000
8047-PARS-ERIP	10,080	10,651	10,651	10,633
8048-PERSONNEL SERVICES / PEMCA-RETIREE	7,472	-	8,119	8,588
8099-VACANCY SAVINGS	-	(137,438)	(137,438)	(158,407)
8101-POSTAGE	36	599	525	2,399
8102-OFFICE SUPPLIES	4,453	8,188	8,188	7,038
8104-SUPPLIES-SHOP AND FIELD	3,610	6,124	6,124	6,124
8109-SUPPLIES-OTHER	22,335	15,538	14,088	15,538
8111-SUBSCRIPTIONS/PUBLICATION	8,585	1,305	1,305	1,915
8118-SOFTWARE APPLICATIONS	114,266	37,083	32,083	37,083
8132-MINOR EQUIPMENT-OFFICE	1,554	105,267	5,267	28,667
8136-MINOR EQUIPMENT-OTHER	(3,187)	8,987	5,972	16,787
8202-SERVICES-DATA PROCESSING	48,206	61,495	50,495	50,820
8209-SERV-OTHER PROF/CONTRACT	-	100,000	-	-
8209-SVCS-OTHER PROF/CONTRACT	130,828	215,545	52,285	163,198
8212-PERSONNEL/RECRUITMENT	4,956	13,984	13,984	7,539
8221-SVCS-LEGAL ADVERTISING	53	-	-	-
8302-MAINT SVC - COMPUTER EQP	231,048	184,531	173,175	192,751
8303-MAINTENANCE-OFFICE EQUIP	-	500	500	-
8343-TRAINING/WORKSHOP/MEETING	5,423	22,180	23,625	28,100
8345-MILEAGE REIMBURSEMENT	755	1,100	1,100	1,100
8346-EDUCATION REIMBURSEMENT	1,006	1,000	1,000	2,000
8357-MEMBERSHIPS-OTHER	195	384	384	384
8379-DEPRECIATION EXPENSE	91,519	109,095	89,095	89,095
8402-PHOTOCOPY CHARGES	18,613	22,979	24,679	23,284
8420-TEL. CHARGES-VERIZON HIPC	-	698,164	728,164	32,748
8421-TELEPHONE CHGS-BASIC SVC	-	54,645	4,645	506,302
8425-TELEPHONE CHGS-CELL/PAGER	10,373	9,432	9,432	13,752
8451-SERVICES FROM OTHER PROG	-	13,515	-	-
8522-DATA PROCESSING CHGS/OPER	93,444	95,344	95,344	3,130
8523-DATA PROCESSING CHGS-WPC	9,444	11,299	11,299	11,299
8525-GEN AND ADMIN EXPENSES / LIABILITY INSURANCE CHARG	-	-	-	3,500
8525-LIABILITY INSURANCE CHGS	14,652	16,223	16,223	9,813
8526-FIRE & PROPERTY INSURANCE	8,772	9,124	9,124	9,124
8530-TELEPHONE CHGS/HIPC	28,656	41,806	41,806	24,900
8532-INDIRECT PRORATED CST CHG	211,032	207,810	207,810	207,810
8535-FACILITY CHG-MAINTENANCE	110,004	124,013	124,013	58,100
8535-FIXED SERVICES / FACILITY CHG-MAINTENANCE	-	-	-	4,500
8605-IMPR NOT BLDG-MAJOR REPAIR	-	467,748	-	-
8606-MACHINERY & EQUIPMENT NEW	11,991	(247,576)	40,000	190,000
8610-STREET RESURFACING IMPROV	-	(431,303)	-	-
8699-RECLASS EXPENSES - CIP	(169,407)	-	-	-
Fund 731-INFORMATION TECHNOLOGY Total	2,743,978	3,620,009	3,375,948	4,448,758
Fund 735-FACILITIES MAINTENANCE				
8001-DIRECT LABOR-REGULAR	1,449,275	1,464,242	1,464,242	1,453,050
8002-DIRECT LABOR-TEMPORARY	363	(530)	(530)	-
8003-OVERTIME	42,724	20,000	20,000	21,000
8005-WORKERS COMP/SALARY CONT	34,498	30,013	30,013	32,000
8006-ACCRUED SALARY & BENEFITS	990	-	-	-
8040-PARS	223,386	207,575	207,575	213,153
8041-EMPLOYEE BENEFITS	280,806	314,437	314,437	314,604
8042-WORKERS COMP INSURANCE	85,356	82,543	82,543	80,600
8043-PERS	308,409	337,089	337,089	339,759
8044-WORKERS COMP/SAFETY	9,735	9,694	9,694	9,700
8048-PERSONNEL SERVICES / PEMCA-RETIREE	12,227	-	13,286	14,052
8099-VACANCY SAVINGS	-	(191,265)	(191,265)	(143,952)
8101-POSTAGE	7	250	250	250
8102-OFFICE SUPPLIES	1,847	1,567	1,567	1,567
8103-SUPPLIES-CUSTODIAL	45,730	19,060	22,017	23,000
8104-SUPPLIES-SHOP AND FIELD	91	156	156	1,000
8109-SUPPLIES-OTHER	8	-	-	-
8111-SUBSCRIPTIONS/PUBLICATION	490	500	500	500
8112-LIBRARY REFERENCE MATERIAL	65	-	-	-
8113-UNIFORMS	13,780	11,000	11,000	11,000
8118-SOFTWARE APPLICATIONS	95	-	-	-
8123-REPAIR/MAINT SUPPL-SHOP	174,921	98,130	7,991	8,000
8131-SMALL TOOLS EXPENSE	3,529	6,030	11,000	11,000
8132-MINOR EQUIPMENT-OFFICE	850	1,416	1,416	1,416
8136-MINOR EQUIPMENT-OTHER	371	636	636	1,000
8209-SVCS-OTHER PROF/CONTRACT	220,851	90,000	144,000	144,000
8212-PERSONNEL/RECRUITMENT	4,956	7,539	7,539	7,539
8231-CAR WASH	115	135	135	135
8261-UTILITY EXPENSE-ELECTRIC	433,996	465,000	484,100	499,000
8262-UTILITY EXPENSE-GAS	28,783	30,168	36,050	38,000
8266-UTILITY EXP-WASTEWATER	6,360	13,390	13,390	14,000
8267-UTILITY EXPENSE-WATER	22,263	25,750	25,750	27,000

Expenditure Detail by Fund

ACCOUNT CODE	FY 14-15 ACTUALS	FY 15-16 ADJUSTED BUDGET	FY 15-16 ESTIMATED BUDGET	FY 16-17 PROPOSED BUDGET
8268-UTIL EXP REFUSE & DISPOSE	42,252	45,000	45,000	47,000
8303-MAINTENANCE-OFFICE EQUIP	-	1,770	5,000	5,000
8321-RENTALS-VEHICLES/EQUIP	1,195	1,893	1,893	2,000
8343-TRAINING/WORKSHOP/MEETING	3,058	2,000	2,000	2,000
8357-MEMBERSHIPS-OTHER	2,656	4,553	4,553	4,553
8371-TAXES AND FILING FEES	9,247	3,093	3,093	4,000
8379-DEPRECIATION EXPENSE	65,678	-	-	-
8402-PHOTOCOPY CHARGES	457	750	750	750
8421-TELEPHONE CHGS-BASIC SVC	949	987	987	987
8425-TELEPHONE CHGS-CELL/PAGER	5,903	7,500	7,500	7,500
8439-EQUIP MAINTENANCE CHGS	97,394	90,000	90,000	64,600
8451-SERVICES FROM OTHER PROG	1,314	5,202	5,202	6,000
8522-DATA PROCESSING CHGS/OPER	16,788	16,500	16,500	68,000
8523-DATA PROCESSING CHGS-WPC	792	744	744	744
8525-LIABILITY INSURANCE CHGS	16,416	16,674	16,674	16,500
8526-FIRE & PROPERTY INSURANCE	1,128	1,103	1,103	1,100
8530-TELEPHONE CHGS/HIPC	13,404	13,000	13,000	12,900
8532-INDIRECT PRORATED CST CHG	162,012	160,091	160,091	161,000
8606-MACHINERY & EQUIPMENT NEW	176,737	90,000	90,000	-
8623-SITE PERMITS AND FEES	109	-	-	-
Fund 735-FACILITIES MAINTENANCE Total	4,024,366	3,505,385	3,518,671	3,527,007
Fund 741-FLEET SERVICES				
8001-DIRECT LABOR-REGULAR	2,184,885	2,195,190	2,195,190	2,147,558
8002-DIRECT LABOR-TEMPORARY	170,327	44,000	44,000	44,000
8003-OVERTIME	50,378	11,546	11,546	13,000
8005-WORKERS COMP/SALARY CONT	13,454	21,950	21,950	23,000
8006-ACCRUED SALARY & BENEFITS	(91,295)	-	-	-
8023-TOOL/EQUIPMENT ALLOWANCE	16,800	15,600	15,600	14,000
8040-PARS	325,467	309,338	309,338	323,072
8041-EMPLOYEE BENEFITS	399,438	410,422	410,422	407,486
8042-WORKERS COMP INSURANCE	129,933	124,863	124,863	109,000
8043-PERS	484,480	506,002	506,002	504,636
8044-WORKERS COMP/SAFETY	15,425	14,637	14,637	11,400
8048-PERSONNEL SERVICES / PEMCA-RETIREE	11,548	-	12,548	13,272
8080-BENEFITS-TEMPORARY	-	72,214	72,214	73,000
8099-VACANCY SAVINGS	-	(289,084)	(289,084)	(211,266)
8101-POSTAGE	60	300	300	300
8102-OFFICE SUPPLIES	3,380	5,200	5,200	5,200
8104-SUPPLIES-SHOP AND FIELD	21,991	28,000	28,000	74
8105-SUPPLIES-SAFETY	1,982	2,000	2,000	2,000
8109-SUPPLIES-OTHER	3,246	5,000	5,000	5,000
8111-SUBSCRIPTIONS/PUBLICATION	7,136	11,000	11,000	11,000
8113-UNIFORMS	36,599	36,000	36,000	36,000
8121-REPAIR PARTS	1,725,200	1,520,000	1,725,200	1,726,000
8132-MINOR EQUIPMENT-OFFICE	443	200	200	200
8136-MINOR EQUIPMENT-OTHER	13,793	33,000	33,000	33,000
8209-SVCS-OTHER PROF/CONTRACT	147,286	80,000	80,000	80,000
8212-PERSONNEL/RECRUITMENT	7,434	11,311	11,311	11,311
8216-SERVICES-PRINTING/BINDING	199	500	500	500
8226-SERVICES-ADV & PROMOTION	21	-	-	-
8233-TIRES EXPENSE	382,409	332,500	332,500	333,000
8234-OIL & GREASE EXPENSE	63,146	63,583	63,583	64,000
8236-FUEL EXPENSE-UNLEADED	983,824	950,000	950,000	950,000
8237-FUEL EXPENSE-LPG	2,446	189,900	1,900	2,000
8238-FUEL EXPENSE-DIESEL	1,176,559	1,047,000	1,235,000	1,235,000
8304-MAINTENANCE-COMPUTER EQP	273	-	-	-
8305-MAINTENANCE-OTHER EQUIPMT	638,404	569,900	569,900	570,000
8343-TRAINING/WORKSHOP/MEETING	5,412	7,000	7,000	7,000
8357-MEMBERSHIPS-OTHER	713	200	200	200
8371-TAXES AND FILING FEES	3,745	3,000	3,000	3,000
8377-MISCELLANEOUS-OTHER	3,891	4,000	4,000	4,000
8379-DEPRECIATION EXPENSE	68,272	-	-	-
8402-PHOTOCOPY CHARGES	2,892	3,000	3,000	3,000
8421-TELEPHONE CHGS-BASIC SVC	742	1,272	1,272	1,272
8425-TELEPHONE CHGS-CELL/PAGER	5,525	7,825	7,825	7,825
8439-EQUIP MAINTENANCE CHGS	71,739	59,700	59,700	-
8451-SERVICES FROM OTHER PROG	1,114	-	-	-
8504-L/P INTEREST PAYMENT	38	-	-	-
8522-DATA PROCESSING CHGS/OPER	78,864	77,511	77,511	80,000
8523-DATA PROCESSING CHGS-WPC	4,452	4,235	4,235	5,000
8525-LIABILITY INSURANCE CHGS	22,500	22,846	22,846	25,000
8526-FIRE & PROPERTY INSURANCE	2,808	2,762	2,762	2,800
8530-TELEPHONE CHGS/HIPC	10,308	10,000	10,000	8,800
8532-INDIRECT PRORATED CST CHG	377,340	369,848	369,848	370,000
8535-FACILITY CHG-MAINTENANCE	187,332	187,331	187,331	142,576
8607-MACH & EQUIP-MAJOR REPAIR	3,771	-	-	-
8699-RECLASS EXPENSES - CIP	(3,771)	-	-	-

Expenditure Detail by Fund

ACCOUNT CODE	FY 14-15 ACTUALS	FY 15-16 ADJUSTED BUDGET	FY 15-16 ESTIMATED BUDGET	FY 16-17 PROPOSED BUDGET
8731-TRANSFER TO ENT. - CIP	3,771	-	-	-
8734-TSFR TO DEBT SERVICE FUND	30,752	15,376	15,376	-
Fund 741-FLEET SERVICES Total	-	9,097,978	9,315,726	9,197,216
Grand Total	411,173,066	362,178,509	369,968,603	354,185,214

Staffing Levels by Major Funds

Comparative Personnel Summary ■ Permanent Full-Time Equivalent Positions

Departmental	2007-2008 Actual	2008-2009 Actual	2009-2010 Actual	2010-2011 Actual	2011-2012 Actual	2012-2013 Actual	2013 - 2014 Actual	2014-2015 Actual	2015-2016 Adopted	2015-2016 Revised	2016-2017 Proposed
GENERAL FUND											
Carnegie Art Museum	0	0	0	3.50	3.50	3.50	3.50	3.50	3.50	3.50	3.50
City Attorney	10.00	10.00	10.00	10.00	10.00	10.00	10.00	10.00	9.00	6.10	6.10
City Clerk	4.00	4.00	4.00	4.00	4.00	4.00	4.00	4.00	3.00	3.00	3.00
City Council	5.30	5.30	5.30	5.30	5.30	5.30	5.30	5.30	5.30	5.00	5.30
City Manager	9.90	9.90	9.90	11.75	12.25	12.25	12.25	12.25	9.25	7.80	9.20
General Services	41.65	41.65	41.65	0	0	0	0	0	0	0	0
Public Information	3.00	3.00	3.00	3.00	4.00	4.00	4.00	4.00	3.00	1.00	1.00
City Treasurer	7.75	7.75	7.75	7.75	6.75	11.75	11.75	11.75	11.00	11.00	11.00
Economic Community Development	3.00	3.00	3.00	1.60	0	6.65	4.00	4.00	3.00	3.00	4.00
Development Services	54.00	54.00	54.00	52.25	50.18	50.18	51.50	51.50	44.50	44.25	45.25
Finance	30.50	30.50	30.50	27.20	24.10	24.85	25.00	25.00	23.50	27.75	31.75
Fire	107.00	106.00	106.00	100.90	98.85	95.85	95.90	95.60	90.60	80.60	93.60
General Services	0	0	0	34.05	34.05	33.05	32.10	32.10	31.75	22.75	23.00
Housing	1.00	1.00	1.00	1.52	1.52	1.05	1.27	1.27	2.00	1.85	2.85
Human Resources	13.20	13.20	13.20	8.70	9.20	8.20	7.87	7.87	8.20	11.20	13.20
Library	46.50	46.50	46.50	43.00	43.00	42.50	42.50	42.50	33.50	29.00	26.50
Recreation and Community Services	38.85	38.85	38.85	23.40	23.40	23.40	23.90	25.02	21.52	17.92	18.17
Police	389.00	389.00	389.00	385.80	378.55	376.75	377.55	378.05	360.55	341.25	337.25
Public Works	48.00	48.00	48.00	22.00	22.00	22.00	7.00	7.00	0	1	1.85
Total General Fund	812.65	811.65	811.65	745.72	730.65	735.28	719.39	720.71	663.17	617.97	636.52
SPECIAL FUNDS											
CDBG Human Services	2.00	2.00	2.00	0	0	0	0	0	0	0	0
CUPA Fire	0	0	0	5.10	5.15	5.15	5.10	5.10	5.10	4.10	4.10
Development Services	0	0	0	3.00	3.00	3.00	3.00	3.00	3.00	7.75	2.75
Fire	0	0	0	0	0	12.00	21.00	21.30	11.30	21.30	9.30
General Services	0	0	0	0	0	0	0	0	21.95	14.95	15.05
Housing	81.00	81.00	81.00	82.28	80.30	80.77	79.73	79.73	78.00	78.15	78.15
Police	0	0	0	2.40	9.65	9.95	9.95	9.95	12.45	6.00	6.00
Public Works	0	0	0	26.70	26.65	26.65	35.15	34.40	12.15	6.05	10.95
Recreation and Community Services	0	0	0	2.75	2.75	2.75	1.95	.83	.83	.83	.83
Redevelopment	6.00	6.00	6.00	11.30	6.65	0	0	0	0	0	0
Stormwater	0	0	0	0	0	0	0	0	0	0	3.75
Total Special Funds	89.00	89.00	89.00	133.53	134.15	140.27	155.88	154.31	144.78	139.13	130.88

REVISED 6/14/16

Staffing Levels by Major Funds

Comparative Personnel Summary ■ Permanent Full-Time Equivalent Positions

Departmental	2007-2008 Actual	2008-2009 Actual	2009-2010 Actual	2010-2011 Actual	2011-2012 Actual	2012-2013 Actual	2013 - 2014 Actual	2014-2015 Actual	2015-2016 Adopted	2015-2016 Revised	2016-2017 Proposed
OTHER GOVERNMENTAL FUNDS											
Maintenance Community Facilities Districts	0	0	0	8.00	8.00	8.00	8.00	8.00	8.00	6.00	6.00
Total Other Governmental Funds	0	0	0	8.00	8.00	8.00	8.00	8.00	8.00	6.00	6.00
ENTERPRISE FUNDS											
Environmental Resources	0	0	0	0	0	79.03	117.86	117.11	116.00	118.10	118.85
Golf Course	0	0	0	.40	.40	.40	.35	.35	.30	.30	.20
Performing Arts and Convention Center	0	0	0	10.50	10.50	10.50	8.50	8.50	8.50	5.50	5.75
Solid Waste	81.00	81.00	81.00	78.72	79.03	0	0	0	0	0	0
Water	44.00	50.00	50.00	51.16	55.53	54.53	56.37	56.62	56.13	55.98	55.78
Wastewater	72.00	72.00	72.00	70.42	70.79	71.79	74.62	74.87	81.72	83.77	79.87
Total Enterprise Funds	197.00	203.00	203.00	211.20	216.25	216.25	257.70	257.45	262.65	263.65	260.45
INTERNAL SERVICE FUNDS											
Public Liability Workers Compensation	0	0	0	.50	1.25	.50	.50	.50	.50	.25	.25
Information Systems	22.00	22.00	22.00	22.00	21.15	21.15	21.15	21.15	18.15	15.00	25.00
Equipment Maintenance	35.00	35.00	35.00	35.20	35.20	35.20	35.20	36.20	32.30	31.30	31.20
Facilities Maintenance	37.35	37.35	37.35	35.35	35.35	35.35	35.35	35.35	30.70	27.70	27.70
Customer Billing	12.00	12.00	12.00	12.00	12.00	7.00	7.00	7.00	7.00	6.00	6.00
Total Internal Service Funds	106.35	106.35	106.35	109.55	108.95	103.70	104.03	105.03	91.65	83.25	93.15
MEASURE O											
Fire	0	0	0	0	0	0	6.00	6.00	21.00	21.00	21.00
General Services	0	0	0	0	0	1.00	5.00	5.00	5.00	3.00	3.00
Library	0	0	0	0	0	.50	.50	.50	.50	.50	.50
Police	0	0	0	0	19.00	21.00	21.00	21.00	21.00	19.00	19.00
Total Measure O	0	0	0	0	19.00	22.50	32.50	32.50	47.50	43.50	43.50
TOTAL CITY	1,205.00	1,210.00	1,210.00	1,208.00	1,217.00	1,226.00	1,277.50	1,278.00	1,217.75	1,153.50	1,170.50

REVISED 6/14/16

Debt Service Summary FY 2016-2017

City of Oxnard Debt Service Summary FY 2016-2017

Debt Type	Obligation	Retirements	Interest Due	Admin Costs	Beginning Principal	Maturity Date
Assessment Districts	2005 - Special District Bond Refinancing (Rose Ave/Hwy 101)	\$670,000	\$16,717	\$39,626	\$670,000	9/2/2016
	AD 2000-1 Refunding Bonds (Oxnard Blvd/Hwy 101)	\$60,000	\$106,945	\$16,998	\$1,805,000	9/2/2033
	AD 2001-1 Refunding Bonds (Rice Ave/Hwy 101)	\$455,000	\$447,906	\$54,833	\$10,550,000	3/1/2033
Assessment Districts Total		\$1,185,000	\$571,568	\$111,457	\$13,025,000	
Community Facilities Districts	CFD 1 Refunding (Westport)	\$220,000	\$361,963	\$33,747	\$8,180,000	9/1/2033
	CFD 2000-3 Refunding (Oxnard Blvd/Hwy 101)	\$305,000	\$301,881	\$36,540	\$7,110,000	9/1/2032
	CFD 3 Refunding (Seabridge)	\$585,000	\$1,086,606	\$66,895	\$26,925,000	9/1/2035
	Riverpark CFD No. 5			\$69,200		
	Seabridge at Mandalay Bay CFD NO. 4			\$62,910		
Community Facilities Districts Total		\$1,110,000	\$1,750,450	\$275,957	\$42,215,000	
Lease Purchase Loans	Bank of America Lease Purchase Draw # 10	\$106,351	\$19,380	\$0	\$513,379	10/1/2020
	Bank of America Lease Purchase Draw # 15	\$3,325	\$121	\$0	\$5,023	7/1/2017
	Bank of America Lease Purchase Draw # 16	\$8,129	\$286	\$0	\$12,279	8/1/2017
	Bank of America Lease Purchase Draw # 17	\$27,546	\$982	\$0	\$41,610	9/1/2017
	Bank of America Lease Purchase Draw # 18	\$45,989	\$4,607	\$0	\$167,050	9/1/2019
	Bank of America Lease Purchase Draw # 19	\$157,018	\$12,164	\$0	\$647,265	4/1/2020
	Bank of America Lease Purchase Draw # 20	\$73,324	\$3,098	\$0	\$185,872	4/1/2018
	Bank of America Lease Purchase Draw # 9	\$6,820	\$294	\$0	\$10,318	9/1/2017
	Bank of America Lease Purchase Draw # 9 (SW)	\$35,277	\$1,521	\$0	\$53,367	9/1/2017
	Upton & Oliver Corp. Trash Containers	\$393,764	\$29,179	\$0	\$803,958	4/23/2018
	Western Alliance/TPG Draw # 1	\$98,837	\$20,908	\$0	\$383,297	10/7/2019
	Western Alliance/TPG Draw # 13	\$627,800	\$65,077	\$0	\$1,607,093	9/1/2018
	Western Alliance/TPG Draw # 14	\$40,769	\$5,225	\$0	\$40,769	9/1/2016
	Lease Purchase Loans Total		\$1,624,949	\$162,843	\$0	\$4,471,282
Limited Obligation Bonds	2003 - Adjustable Rate Lease Revenue Bonds, 2003B	\$455,000	\$394,200	\$115,500	\$9,855,000	6/1/2033
	2006 - Variable Rate Lease (Civic Center II)	\$655,000	\$672,112	\$210,600	\$19,040,000	6/1/2036
	2007 - Gas Tax Certificates of Participation	\$655,000	\$1,050,475	\$3,625	\$23,525,000	9/1/2037
	2011 - Lease Revenue Bonds	\$370,000	\$1,065,995	\$3,125	\$20,215,000	6/1/2036
	2012 - Certificates of Participation Refunding	\$328,710	\$152,520	\$5,125	\$4,308,474	6/1/2028
Limited Obligation Bonds Total		\$3,363,710	\$4,100,202	\$343,600	\$92,608,474	
Revenue Bonds	2004B - Wastewater Revenue Bonds	\$1,025,000	\$672,848	\$322,000	\$16,750,000	6/1/2034
	2006 - Wastewater Revenue Bonds	\$315,000	\$480,330	\$5,125	\$10,030,000	6/1/2036
	2006 - Water Revenue Project Bonds	\$1,105,000	\$2,322,548	\$3,625	\$47,350,000	6/1/2036
	2010A - Water Revenue Project Bonds	\$1,460,000	\$507,925	\$3,125	\$9,935,000	6/1/2022
	2010B - Water Revenue Project Bonds	\$0	\$5,786,173	\$3,125	\$83,670,000	6/1/2040
	2012 - Water Revenue Refunding Bonds	\$430,000	\$301,069	\$3,625	\$7,730,000	6/1/2030
	2013 - Wastewater Revenue Refunding Bonds	\$3,013,176	\$349,569	\$3,625	\$12,574,441	6/1/2020
	2014 - Wastewater Revenue Refunding Bonds	\$0	\$3,599,250	\$5,625	\$71,985,000	6/1/2034
	2014 - Water Revenue Refunding Bonds	\$1,295,245	\$1,237,749	\$3,625	\$32,572,335	6/1/2034
	2014 Oxnard Fire Station Bonds	\$690,000	\$667,534	\$30,000	\$15,380,000	12/1/2031
Revenue Bonds Total		\$9,333,421	\$15,924,993	\$383,500	\$307,976,776	
Tax Allocation Bonds	2004 - Tax Allocation Refunding Bonds	\$870,000	\$488,525	\$3,125	\$10,790,000	9/1/2026
	2006 - Tax Allocations Hero	\$295,000	\$482,587	\$3,125	\$9,355,000	9/1/2036
	2006 - Tax Allocations Ormond	\$155,000	\$188,506	\$3,125	\$4,610,000	9/1/2035
	2006 - Tax Allocations Southwinds	\$90,000	\$107,715	\$3,125	\$2,635,000	9/1/2035
	2008 - HERO Tax Allocation Bonds	\$220,000	\$483,338	\$3,500	\$10,440,000	9/1/2038
Tax Allocation Bonds Total		\$1,630,000	\$1,750,670	\$15,999	\$37,830,000	
Water Loans	Solid Waste Loan From Water	\$1,061,240	\$133,195	\$0	\$4,439,832	11/1/2019
	Golf Course Enterprise Fund	\$117,611	\$40,448	\$0	\$1,580,592	7/1/2025
Water Loans Total		\$1,178,851	\$173,643	\$0	\$6,020,424	
Grand Total		\$19,425,931	\$24,434,369	\$1,130,513	\$504,146,956	

Debt Service Summary FY 2016-2017

Debt Service Summary FY 2016-17 (As of 7/1/2016)

	BALANCE	PRINCIPAL	INTEREST	ADMIN	TOTAL	MATURITY
GENERAL FUND						
CERTIFICATES OF PARTICIPATION, SERIES 2012	4,308,474	328,710	152,520	5,125	486,355	6/1/2028
ADJUSTABLE RATE LEASE REVENUE BONDS, 2003	9,855,000	455,000	394,200	115,500	964,700	6/1/2033
LEASE REVENUE BONDS SERIES 2011*	20,215,000	370,000	1,065,995	3,125	1,439,120	6/1/2036
BANK OF AMERICA/WESTERN ALLIANCE LEASE PURCHASES	2,789,324	986,081	115,078	-	1,101,159	
VARIABLE RATE BONDS, SERIES 2006	12,566,400	432,300	443,594	138,996	1,014,890	6/1/2036
Total General Fund	49,734,198	2,572,091	2,171,387	262,746	5,006,224	
HALF CENT SALES TAX FUND						
LEASE REVENUE PROJECT AND REFUNDING BONDS, SERIES 2014	15,665,000	900,000	764,900	5,625	1,670,525	6/1/2029
OXNARD FIRE STATION PROJECT BONDS	15,380,000	690,000	667,534	3,625	1,361,159	12/1/2031
BANK OF AMERICA/WESTERN ALLIANCE LEASE PURCHASES	647,265	157,018	12,164	-	169,182	
Total Half Cent Sales Tax Fund	31,692,265	1,747,018	1,444,598	9,250	3,200,866	
WATER FUND						
WATER REVENUE REFUNDING, PROJECT BONDS SERIES 2014	32,572,335	1,295,245	1,237,749	3,625	2,536,619	6/1/2034
WATER REVENUE PROJECT BONDS SERIES 2006	47,350,000	1,105,000	2,322,548	3,625	3,431,173	6/1/2036
WATER REVENUE PROJECT BONDS SERIES 2010A	9,935,000	1,460,000	507,925	3,125	1,971,050	6/1/2022
WATER REVENUE PROJECT BONDS SERIES 2010B (BAB's)	83,670,000	-	5,786,173	3,125	5,789,298	6/1/2040
WATER REVENUE REFUNDING BONDS SERIES 2012	7,730,000	430,000	301,069	3,625	734,694	6/1/2030
BANK OF AMERICA/WESTERN ALLIANCE LEASE PURCHASES	10,318	6,820	294	-	7,114	
Total Water Fund	181,267,653	4,297,065	10,155,757	17,125	14,469,947	
WASTEWATER TREATMENT FUND						
WASTEWATER REVENUE REFUNDING, SERIES 2013	12,574,441	3,013,176	349,569	3,625	3,366,370	6/1/2020
WASTEWATER REVENUE Refunding BONDS, SERIES 2014	71,985,000	-	3,599,250	5,625	3,604,875	6/1/2034
WASTEWATER REVENUE BONDS, SERIES 2004 B	16,750,000	1,025,000	672,848	322,000	2,019,848	6/1/2034
WASTEWATER REVENUE PROJECT BONDS, SERIES 2006	10,030,000	315,000	480,330	5,125	800,455	6/1/2036
BANK OF AMERICA/WESTERN ALLIANCE LEASE PURCHASES	167,050	45,989	4,607	-	50,596	
Total Wastewater Treatment Fund	111,506,491	4,399,165	5,106,604	336,375	9,842,144	
ENVIRONMENTAL RESOURCES FUND						
TRASH CONTAINER LEASE PURCHASE	803,958	393,764	29,179	-	422,943	4/23/2018
SOLID WASTE LOAN FROM WATER	4,439,832	1,061,240	133,195	-	1,194,435	11/1/2019
BANK OF AMERICA/WESTERN ALLIANCE LEASE PURCHASES	53,367	35,277	1,521	-	36,798	
Total Environmental Resources Fund	5,297,158	1,490,281	163,895	-	1,654,176	
COMMUNITY DEVELOPMENT COMMISSION						
TAX ALLOCATION REFUND. & PROJECT BDS. SERIES 2004	10,790,000	870,000	488,525	3,125	1,361,650	9/1/2026
LOCAL OBLIGATION REV. 2006 TAX ALLOCATION BONDS	16,600,000	540,000	778,808	9,374	1,868,182	9/1/2036
HERO TAX ALLOCATION BONDS SERIES 2008	10,440,000	220,000	483,338	3,500	706,838	9/1/2038
Total Community Development Commission Fund	37,830,000	1,630,000	1,750,670	15,999	3,936,669	
GOLF COURSE ENTERPRISE FUND						
GOLF COURSE LOAN FROM WATER	1,580,592	117,611	40,448	6,169	1,096,704	6/1/2016
Total Golf Course Enterprise Fund	1,048,591	1,048,591	41,944	6,169	1,096,704	
SPECIAL REVENUE FUND						
VARIABLE RATE LEASE SERIES 2006 (CIVIC CENTER II)	6,473,600	222,700	228,518	71,604	522,822	6/1/2036
GAS TAX REVENUE CERTIFICATES OF PARTICIPATION SERIES 2007	23,525,000	655,000	1,050,475	3,625	1,709,100	9/1/2037
Total Special Revenue Fund	29,998,600	877,700	1,278,993	75,229	2,231,922	

Indirect Cost Determination

Purpose

The annual amount of indirect cost reimbursement to the General Fund is developed from an indirect cost plan which adheres to the guidelines as published by the Federal Office of Management & Budget. The indirect cost plan also serves as the basis for reimbursement from state and federal grants. The indirect cost plan is essentially a statistical model which allocates the costs of administrative and support departments (indirect costs) to direct service departments.

Each fiscal year since 1985-86, when the Indirect Cost Methodology was first adopted, the plan should be reviewed and updated both as to costs of providing the administrative and support services and the statistics upon which each department's costs are allocated. In keeping with the Council's policy of full cost recovery, each department should review, and modify where appropriate, the statistical base for allocating indirect costs.

How Indirect Costs are Determined

Generally, costs associated with any department can be divided into two major categories: direct costs and indirect costs. Direct costs represent resources that can be specifically identified with a particular activity or function. To the extent possible such costs are charged directly to that activity for purposes of cost determination. For example, the salary of a police officer is directly associated with the police function and should be charged directly to that department.

Indirect costs represent resources that are employed for common or joint purposes benefiting several activities or functions. As such, indirect costs are not as readily chargeable to individual departments or divisions and, therefore, generally require allocation based upon usage relationships. For example, Human Resources provides a varied level of benefit and supporting service to all operating departments throughout the year. Because it is not cost effective to determine the amount of support service to charge on a direct charge basis, these costs are allocated through the indirect cost plan.

The major component of indirect cost involves the operating expense of central service activities that provide common supportive services to other funds and departments. These supportive services include the City Council, City Manager's Office, Financial Services, City Attorney's Office, City Clerk's Office, City Treasurer's Office and Mail and Courier Services. Annual depreciation costs of usable buildings, motor vehicles, and other equipment not paid for through federal grants are also allowable as Indirect Costs.

How the City Benefits

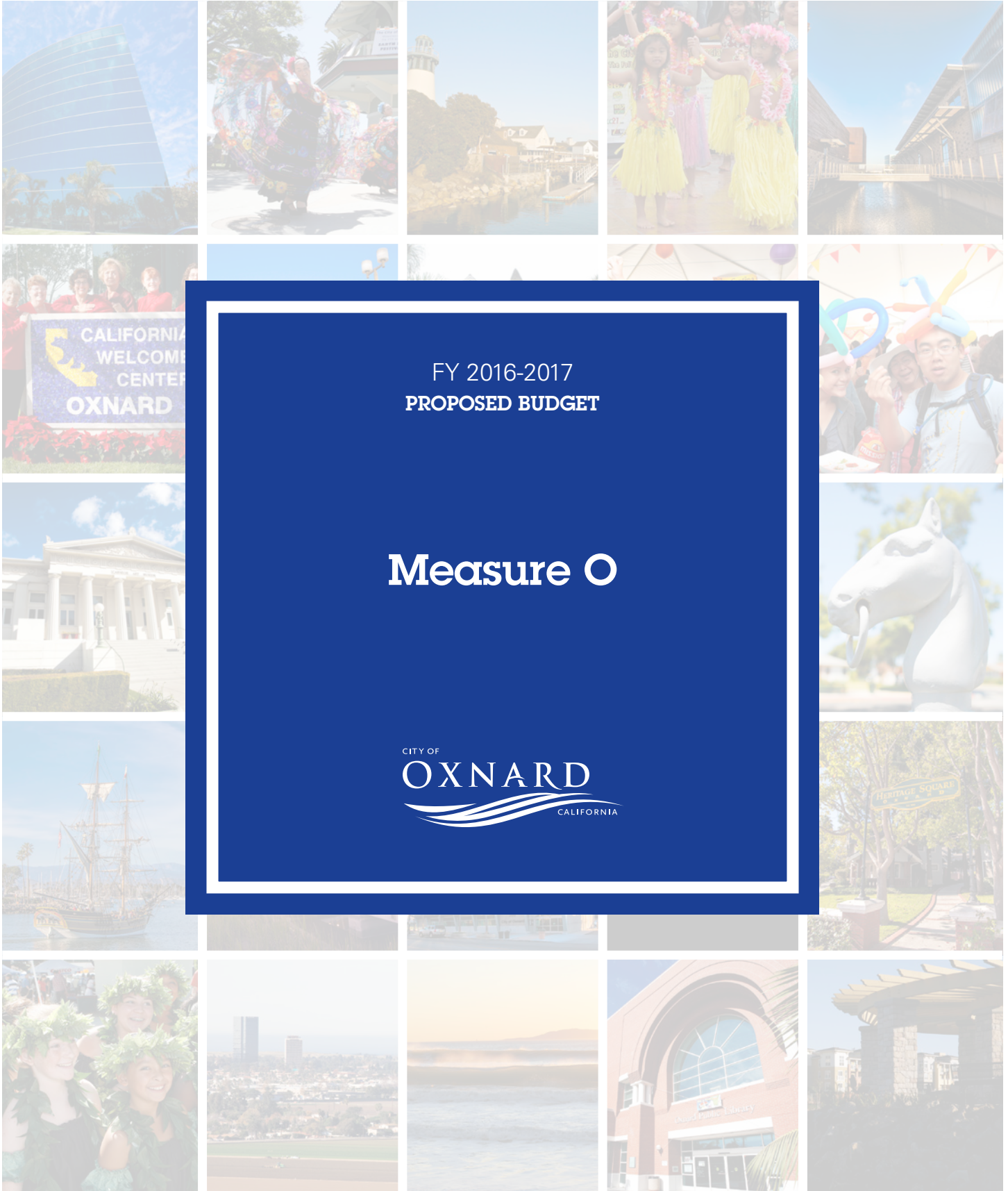
The City benefits financially from an Indirect Cost Allocation Plan in the following ways:

Indirect Cost Determination

1. **Administrative Costs are Recovered:** Administrative programs within the General Fund provide a benefit and support to other funds in the City. The Indirect Cost Allocation Plan calculates the costs of these support services so the General Fund can be reimbursed.
2. **Additional Grant Revenue:** An approved indirect cost plan makes it possible for the City to receive additional grant funds under state and federal guidelines to cover indirect costs.
3. **Use of Indirect Costs as Matching Funds for Grants:** Indirect costs justified through any indirect cost plan may be used to satisfy cash matching requirements for grants. Although this use of the indirect cost plan does not create additional revenues for the City, the use of indirect costs to match federal funds can reduce the need for additional local appropriations.
4. A more accurate cost of providing services is identified.

An indirect cost plan is another tool used to identify the full cost of a specific activity or function. Accurate full cost information can be valuable in the decision making process (e.g., price determination, comparing the cost of contracting for a service with providing it internally, assessing a need for additional or fewer staff, capital budgeting decisions, etc.), and can be used to inform the public of the full cost of providing services.

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FY 2016-2017
PROPOSED BUDGET

Measure O

CITY OF
OXNARD
CALIFORNIA

REVISED 6/14/16

FULL TIME EQUIVALENT STAFFING BY DEPARTMENT

	13-14 Actual	14-15 Actual	15-16 Adopted	15-16 Revised	16-17 Proposed
RECREATION AND YOUTH					
Library Aide I/II	0.50	0.50	0.50	0.50	0.50
Total FTE	0.50	0.50	0.50	0.50	0.50
PARKS AND OPEN SPACE					
Groundswoker I/II	4.00	4.00	4.00	2.00	2.00
Senior Groundswoker	1.00	1.00	1.00	1.00	1.00
Total FTE	5.00	5.00	5.00	3.00	3.00
PUBLIC SAFETY & GANG PREV.					
Computer Network Engineer I/II	3.00	3.00	3.00	3.00	3.00
Fire Captain	-	-	6.00	6.00	6.00
Fire Engineer	-	-	6.00	6.00	6.00
Firefighter	6.00	6.00	9.00	9.00	9.00
Police Officer I/II	16.00	16.00	16.00	14.00	14.00
Police Officer III	1.00	1.00	1.00	1.00	1.00
Police Sergeant	1.00	1.00	1.00	1.00	1.00
Total FTE	27.00	27.00	42.00	40.00	40.00
MEASURE O TOTAL	32.50	32.50	47.50	43.50	43.50

*A summary of Measure "O" full-time equivalent staffing and expenditures are included in this section. Please note that this Measure "O" information is also included in the department section of the budget.

Public Safety & Gang Prevention Intervention

Function:

Approved by voters in November 2008 to enhance services to the community, the half-cent sales tax or "Measure O" is a 20-year general purpose sales tax. Measure O provides protection, maintenance and enhancement of vital City services including police, fire and emergency response, increasing street paving/pothole repair to improve traffic flow, expanding youth recreation, after-school and anti-gang prevention programs, acquiring property for parks/open space preservation, upgrading stormwater drains, improving senior services, increasing code compliance, and other general services.

Programs:

City Corps Townkeeper Program: Engage at-risk youth through programs that increase residents' services and neighborhood cleanliness through focused and sustained enhancement activities.

Enhanced Community Policing: Addition of two beats, one each in District 1 and in District 2 would allow officers more time to proactively address problems in the beats and better distribute the workload. Smaller areas of responsibility would shorten response times and allow for more problem-solving and directed enforcement, including gang suppression and traffic enforcement. These smaller beats will allow officers to better practice community policing philosophy.

Fire Apparatus Replacement: Continue annual lease payment of a new fire ladder truck replacing an existing 1973 Seagrave Aerial Ladder truck.

Fire Station 8 Lease Debt: Debt payment of Fire Station 8.

Fire Station #8 at College Park: Operate the new College Park Headquarters Station No. 8 located on 3.1 acres on the southeast corner of South Rose Avenue and the East Channel Islands Boulevard. The new 4 Apparatus Bay Station contains 13,036 square feet with living quarters. The station will have an engine company, a truck company and a battalion chief for a staff of 8 firefighters per work shift for a total of 24 new firefighter positions. This is a stand-alone station that has its own fueling and emergency power systems and is designed to be an "Essential Public Safety Building."

Police and Fire Department enhanced CAD-911/RMS/MDC systems: Improve response times and public safety.

Fire Self-Contained Breathing Apparatus: The Fire Department's current inventory of 92 Sperian self-contained breathing apparatus are 6 years old and recently had a safety alert issued. Funding will be used to repair or replace these apparatus.

Police Body Worn Cameras: Body worn cameras have been shown to enhance the effectiveness of Law Enforcement while promoting professional accountability and aiding in event documentation. Body cameras hope to increase transparency, officer accountability, and enhance the public's trust and confidence in the Police Department. These systems have also been proven to deter violence or other negative behavior by individuals who may otherwise choose to assault a victim or an officer. The body cameras has the capability to store digital evidence such as videos, photos, and audio files.

Public Safety Vehicle Replacement: In order to provide the community with the best services possible, older public safety vehicles, which require costly repairs, need to be replaced by new vehicles to best serve the community. By replacing the older vehicles, it allows the Police Department to better serve and protect the community.

Traffic & Road Improvements

Function:

Approved by voters in November 2008 to enhance services to the community, the half-cent sales tax or “Measure O” is a 20-year general purpose sales tax. Measure O provides protection, maintenance and enhancement of vital City services including police, fire and emergency response, increasing street paving/pothole repair to improve traffic flow, expanding youth recreation, after-school and anti-gang prevention programs, acquiring property for parks/open space preservation, upgrading stormwater drains, improving senior services, increasing code compliance, and other general services.

Programs:

Alley Reconstruction and Roadway Repair: Reconstruct badly deteriorated alleys throughout the City and repair badly deteriorated sections of neighborhood and major City streets to avoid costlier reconstruction.

Intelligent Traffic System (ITS): Improve traffic movement and traffic signal synchronization at City intersections through the use of closed circuit television and video detection cameras transmitting data over a high speed gigabyte Ethernet fiber optic network to a centralized location. The centralized location will house powerful computers giving the central location engineer the ability to transform traffic count data into efficient timing plans. This project allows for real-time response to changing traffic patterns.

2014 Lease Revenue Street Bond: Debt payment for Streets Resurfacing Improvements.

Other Community Improvements

Function:

Approved by voters in November 2008 to enhance services to the community, the half-cent sales tax or "Measure O" is a 20-year general purpose sales tax. Measure O provides protection, maintenance and enhancement of vital City services including police, fire and emergency response, increasing street paving/pothole repair to improve traffic flow, expanding youth recreation, after-school and anti-gang prevention programs, acquiring property for parks/open space preservation, upgrading stormwater drains, improving senior services, increasing code compliance, and other general services.

Programs:

Spanish Language Interpretation of Council Meetings: All language Interpreting & translating provided on-location, conference English-Spanish/Spanish-English interpretation services for City Council meetings and broadcasting over the City's government channel SAP system and for members of the public in attendance at the meetings. Interpretation services are provided at regular and special City Council meetings.

Colonia Gym Facility Repairs: The Colonia Gym is a facility that improves the quality of life of the community by giving residents a place to exercise, and providing recreation opportunities. Funding will allow for repairs to this facility.

PACC Auditorium & other Repairs: Since its opening in March 1968, the Oxnard Performing Arts & Convention Center has hosted thousands of performances reaching more than 3 million people. Several repairs are needed to PACC's auditorium and facilities.

Fiber Master Plan: The City of Oxnard needs infrastructure to attract investment and support business growth. Access to robust, high-speed Internet and data networks is as vital as streets, water and sewer infrastructure. High-speed connectivity enhances a community's economic development potential by attracting new, advanced businesses and providing existing businesses the tools they need to expand.

Animal Shelter Feasibility Study: Determine if it would be an efficient use of resources for the City to open and maintain an animal shelter. Currently, there is an animal shelter ran by Ventura County located in Camarillo.

Expenditures by Program by Fund

EXPENDITURES BY PROGRAM BY FUND

Account Code	FY 14-15 ACTUALS	FY 15-16 ADJUSTED BUDGET	FY 15-16 ESTIMATED BUDGET	FY 16-17 PROPOSED BUDGET
Fund 104-MEASURE O SALES TAX				
MEASURE O				
1001-PUBLIC SAFETY & GANG PREVENTION/INTERVENTION	6,119	-	-	100,000
1002-NON-DEPARTMENTAL	16,000,000	-	-	-
1004-PARKS & OPEN SPACE	15,376	14,128	17,063	452,500
1405-OTHER COMMUNITY IMPROVEMENTS	51,640	50,000	50,000	50,000
2101-PUBLIC SAFETY & GANG PREVENTION/INTERVENTION	2,079,908	2,586,669	2,080,778	2,384,089
2103-PUBLIC SAFETY & GANG PREVENTION/INTERVENTION	411,330	1,213,713	787,947	909,501
2208-PUBLIC SAFETY & GANG PREVENTION/INTERVENTION	148,014	3,243,928	3,216,687	4,607,572
2209-PUBLIC SAFETY & GANG PREVENTION/INTERVENTION	601,687	-	-	-
2260-PUBLIC SAFETY & GANG PREVENTION/INTERVENTION	199,583	854,400	172,857	172,857
2280-PUBLIC SAFETY & GANG PREVENTION/INTERVENTION	3,382	-	-	-
3015-TRAFFIC & ROAD IMPROVEMENTS	1,709,744	155,220	155,220	-
3102-TRAFFIC & ROAD IMPROVEMENTS	35,082	164,918	160,000	100,000
3103-TRAFFIC & ROAD IMPROVEMENTS	437,710	99,651	-	-
3106-TRAFFIC & ROAD IMPROVEMENTS	(15,799)	-	-	-
3130-TRAFFIC & ROAD IMPROVEMENTS	456,575	-	-	-
3134-TRAFFIC & ROAD IMPROVEMENTS	485,594	134,616	134,616	-
3155-TRAFFIC & ROAD IMPROVEMENTS	1,662,801	1,626,225	1,673,450	1,674,200
3174-PARKING LOT RECONSTRUCTION	-	5,175	5,175	-
3410-TRAFFIC & ROAD IMPROVEMENTS	4,248	58,902	58,902	-
5302-RECREATION & YOUTH & SENIOR PROGRAMMING	12,947	-	-	-

EXPENDITURES BY PROGRAM BY FUND

Account Code	FY 14-15 ACTUALS	FY 15-16 ADJUSTED BUDGET	FY 15-16 ESTIMATED BUDGET	FY 16-17 PROPOSED BUDGET
5304-RECREATION & YOUTH & SENIOR PROGRAMMING	-	28,943	-	-
5307-RECREATION & YOUTH & SENIOR PROGRAMMING	21,801	-	-	-
5312-RECREATION & YOUTH & SENIOR PROGRAMMING	203,899	-	-	-
5314-RECREATION & YOUTH & SENIOR PROGRAMMING	187,197	-	145,624	166,200
5401-RECREATION & YOUTH & SENIOR PROGRAMMING	29,523	21,656	30,000	15,800
5412-RECREATION & YOUTH & SENIOR PROGRAMMING	4,104	(904)	2,000	2,000
5420-RECREATION & YOUTH & SENIOR PROGRAMMING	234,196	304,998	143,283	50,000
5501-RECREATION & YOUTH & SENIOR PROGRAMMING	2,102	187,292	162,000	155,790
5502-RECREATION & YOUTH & SENIOR PROGRAMMING	149,740	508,289	469,653	103,600
5503-RECREATION & YOUTH & SENIOR PROGRAMMING	-	58,199	40,000	58,140
5511-PUBLIC SAFETY & GANG PREVENTION/INTERVENTION	392,161	550,516	476,640	422,569
5514-RECREATION & YOUTH & SENIOR PROGRAMMING	134,733	-	-	-
5550-PUBLIC SAFETY & GANG PREVENTION/INTERVENTION	6,319	60,681	-	1,090
5595-RECREATION & YOUTH & SENIOR PROGRAMMING	-	129,881	-	-
5701-PARKS & OPEN SPACE	492,988	476,527	466,527	1,326,816
5703-PUBLIC SAFETY & GANG PREVENTION/INTERVENTION	53,609	-	-	-
5704-TRAFFIC & ROAD IMPROVEMENTS	-	500,000	390,000	502,300
5723-PARKS & OPEN SPACE	119,553	85,740	-	-
5727-PARKS & OPEN SPACE	-	180,000	3,200	-
5749-PARKS & OPEN SPACE	1,640,666	954,184	954,184	180,000
5759-PARKS & OPEN SPACE	-	(298)	-	-
5770-PARKS & OPEN SPACE	-	101,583	-	1,750,000
5774-PARKS & OPEN SPACE	46,364	353,636	353,636	-
6385-TRAFFIC & ROAD IMPROVEMENTS	2,075	-	-	-

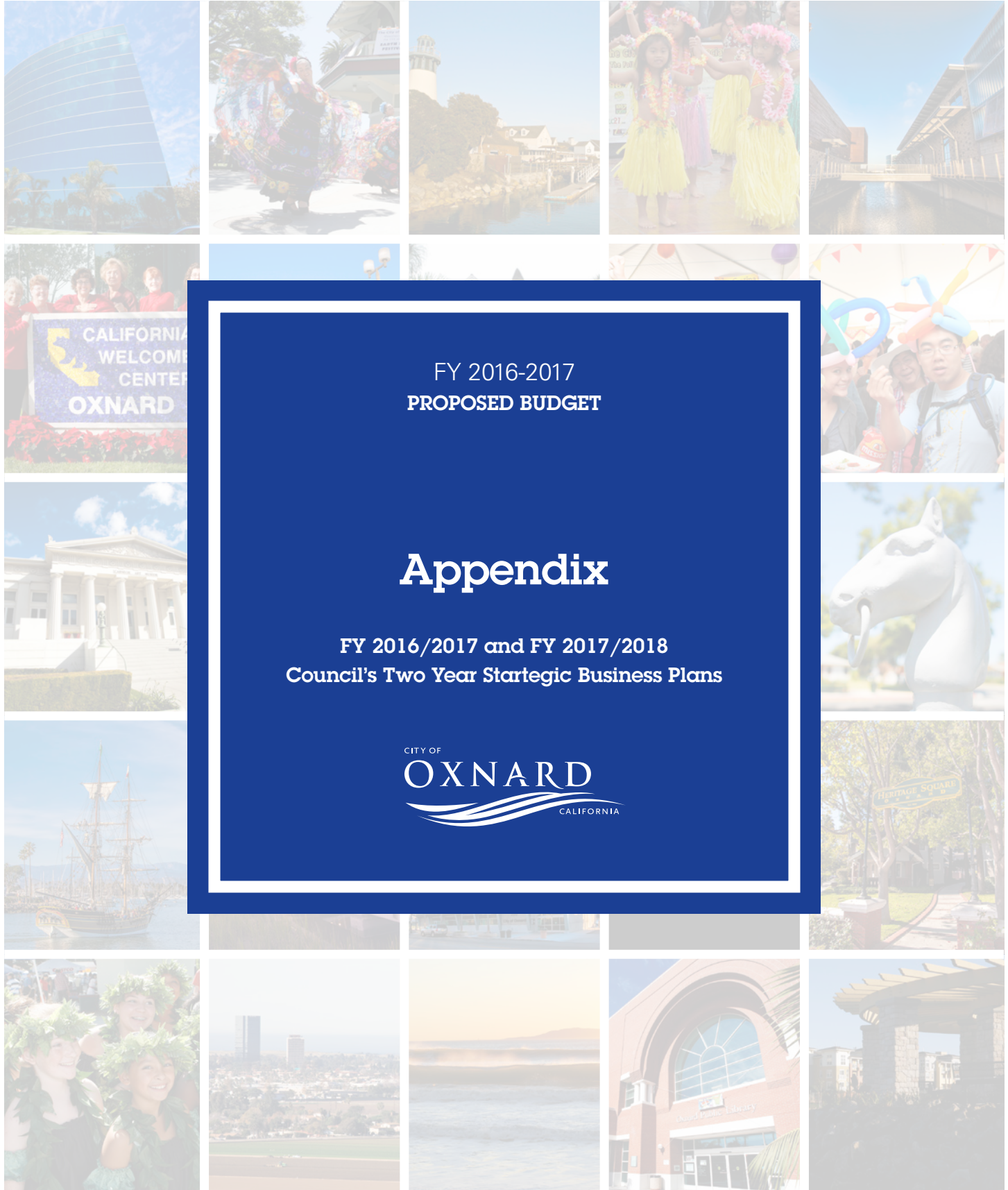
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EXPENDITURES BY PROGRAM BY FUND

Account Code	FY 14-15 ACTUALS	FY 15-16 ADJUSTED BUDGET	FY 15-16 ESTIMATED BUDGET	FY 16-17 PROPOSED BUDGET
6670-OTHER COMMUNITY IM- PROVEMENTS	48,835	1,165	1,165	-
6685-TRAFFIC & ROAD IMPROVE- MENTS	11,900	-	-	-
6686-TRAFFIC & ROAD IMPROVE- MENTS	27,944	-	-	-
MEASURE O Total	28,284,830	14,709,633	12,150,607	15,185,024
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Fund 104-MEASURE O SALES TAX Total	28,284,830	14,709,633	12,150,607	15,185,024
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Grand Total	28,284,830	14,709,633	12,150,607	15,185,024

EXPENDITURES BY TYPE BY FUND

Account Code	FY 14-15 ACTUALS	FY 15-16 ADJUSTED BUDGET	FY 15-16 ESTIMATED BUDGET	FY 16-17 PROPOSED BUDGET
MEASURE O				
Fund 104-MEASURE O SALES TAX				
1-PERSONNEL	4,021,893	6,927,134	6,139,560	5,664,895
2-OTHER O&M EXPENSE	3,764,046	3,430,447	2,377,585	3,587,265
5-TRANSFERS OUT	18,001,165	2,471,581	1,838,957	1,839,707
4-CAPITAL OUTLAY	2,497,726	1,880,471	1,644,973	2,735,557
3-DEBT SERVICE	-	-	149,532	1,357,600
Fund 104-MEASURE O SALES TAX Total	28,284,830	14,709,633	12,150,607	15,185,024
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MEASURE O Total	28,284,830	14,709,633	12,150,607	15,185,024



FY 2016-2017
PROPOSED BUDGET

Appendix

FY 2016/2017 and FY 2017/2018
Council's Two Year Strategic Business Plans

CITY OF
OXNARD
CALIFORNIA

REVISED 6/14/16



**QUALITY OF LIFE STRATEGIC PRIORITY AREA
FY 16/17 and FY 17/18 TWO-YEAR BUSINESS PLAN**

Purpose: To build relationships and create opportunities within the community for safe and vibrant neighborhoods which will showcase the promising future of Oxnard.

GOAL	OBJECTIVE	ACTION/TASKS	LEAD STAFF	DUE DATE	STATUS	COMMENTS
1. Improve community safety and quality of life through a combination of prevention, intervention, and suppression efforts that address crime and underlying issues.	1a. Create a renewed focus on police/community relations with underserved communities and youth population.	1.a.1 Enhance and emphasize the Youth Academy held twice annually and organized by OXPD School Resource Officers. Integrate youth from the Academy into a newly developed "Summer at City Hall" program.	Eric Sonstegard	7/31/2016		
		1.a.2 More effectively use the School Resource Officers by having them work closely with the Office of Youth Safety, Youth Director Council, and P.A.L.	Jason Benites	7/1/2017		
		1.a.3 Identify police officers that can serve as community representatives to underserved communities.	Eric Sonstegard	12/31/2016		
		1.a.4 Increase emphasis on recruiting and hiring local (Oxnard) residents for Police, Fire and Public Works.	Eric Sonstegard	12/31/2016 6/30/2017 12/31/2017 6/30/2018		

GOAL	OBJECTIVE	ACTION/TASKS	LEAD STAFF	DUE DATE	STATUS	COMMENTS
<p>1. Improve community safety and quality of life through a combination of prevention, intervention, and suppression efforts that address crime and underlying issues.</p>	<p>1b. Explore alternatives for youth through recreation programs and intervention services.</p>	<p>1.b.1 Perform community outreach to promote Recreation programs and services through a deliberate social media campaign, redesigned website that is user friendly and easy to navigate, and other methods (magazine, survey, etc.).</p>	<p>Terrel Harrison</p>	<p>6/30/2018</p>		
		<p>1.b.2 Promote programs at various community events and festivals by having program literature available and actively participating by providing youth & adult volunteers, activities and logistical assistance.</p>	<p>Terrel Harrison</p>	<p>10/30/2016</p>		
		<p>1.b.3 Deliberately work on collaborating with community members, organizations and agencies to ensure youth are being referred to appropriate intervention and prevention programs (i.e.PAL, City Corps, VC Probation, local school districts, various non-profits, etc.). Begin by developing a community action plan with input from various stakeholders at six meetings through the year.</p>	<p>Terrel Harrison</p>	<p>6/30/2017</p>		

GOAL	OBJECTIVE	ACTION/TASKS	LEAD STAFF	DUE DATE	STATUS	COMMENTS
<p>1. Improve community safety and quality of life through a combination of prevention, intervention, and suppression efforts that address crime and underlying issues.</p>	<p>1b. <i>(Continued)</i> Explore alternatives for youth through recreation programs and intervention services.</p>	<p>1.b.4 Offer quarterly educational & professional workshops for youth (ages 16-24). Topics will include job interviews, resume writing, college applications, FAFSA applications, and other relevant topics. Workshops will be offered January, April, July, and October annually.</p>	<p>Terrel Harrison</p>	<p>1/31/2017 4/30/2017 7/31/2017 10/31/2017</p>		
		<p>1.b.5 Employ 175-200 youth (ages 16-24) annually. This will give youth the necessary work experience needed for their professional development.</p>	<p>Terrel Harrison</p>	<p>Ongoing</p>		
	<p>1c. Highlight our continued efforts to address Domestic Violence.</p>	<p>1.c.1 Use City social media platforms to publicize community-based efforts (ex. MICOP- "Entre Hombres", MICOP- "Voz de la Mujer Indigena", Interface- "Domestic Violence 101")</p>	<p>Delana Gbenekama</p>	<p>1/1/2017</p>		

GOAL	OBJECTIVE	ACTION/TASKS	LEAD STAFF	DUE DATE	STATUS	COMMENTS
<p>1. Improve community safety and quality of life through a combination of prevention, intervention, and suppression efforts that address crime and underlying issues.</p>	<p>1c. <i>(Continued)</i> Highlight our continued efforts to address Domestic Violence.</p>	<p>1.c.2 Bring attention to Oxnard's leading efforts in the County to address Domestic Violence issues to include:</p> <ul style="list-style-type: none"> • School/Community Partnership that provides counseling services for child witnesses of domestic violence. • OXPD's participation in the county-wide Multi-Disciplinary Interview Center (MDIC). • 2014 internal audit of Domestic Violence Investigations. 	<p>Eric S. Sonstegard</p>	<p>12/31/2016</p>		
	<p>1d. Examine options for long term sustainability of public safety services to ensure an efficient and effective public safety service delivery model.</p>	<p>1.d.1. Provide a report to City Council on the viability of Lifeguard services at Oxnard beaches.</p>	<p>Bryan Brice</p>	<p>12/31/2016</p>		

GOAL	OBJECTIVE	ACTION/TASKS	LEAD STAFF	DUE DATE	STATUS	COMMENTS
<p>1. Improve community safety and quality of life through a combination of prevention, intervention, and suppression efforts that address crime and underlying issues.</p>	<p>1d. <i>(Continued)</i> Examine options for long term sustainability of public safety services to ensure an efficient and effective public safety service delivery model.</p>	<p>1.d.2. Determine feasibility of starting a regional fire academy in the city of Oxnard.</p>	<p>Bryan Brice</p>	<p>6/30/16</p>	<p style="background-color: #92d050;"></p>	
	<p>1e. Develop a rental inspection program.</p>	<p>1.e.1 Conduct a study session at City Council to determine the goals and objectives of a program.</p>	<p>Ashley Golden</p>	<p>9/30/2016</p>		<p style="background-color: #92d050;"></p>
			<p>1.e.2 Establish a city ordinance that authorizes fees and inspection authority for a pilot inspection program.</p>	<p>Jefferson Billingsley</p>	<p>1/31/2017</p>	
	<p>1.e.3 Develop and implement a self-verification survey for property owners/managers.</p>		<p>Ashley Golden</p>	<p>3/30/2017</p>	<p style="background-color: #92d050;"></p>	
	<p>2a. Identify the City's homelessness mission and create a 5-year plan to address homelessness.</p>	<p>1.e.4 Develop a pilot rental inspection program.</p>	<p>Ashley Golden</p>	<p>6/30/2017</p>		<p style="background-color: #92d050;"></p>
		<p>2.a.1 Conduct a study session with Council on homelessness objectives and present final recommendations of Commission on Homelessness to City Council. Study session should include discussion on regionalized efforts.</p>	<p>Arturo Casillas</p>	<p>7/31/2016</p>	<p style="background-color: #92d050;"></p>	

GOAL	OBJECTIVE	ACTION/TASKS	LEAD STAFF	DUE DATE	STATUS	COMMENTS
<p>2. Address homelessness through the development and implementation of a multi-tiered strategy.</p>	<p>2a. <i>(Continued)</i> Identify the City's homelessness mission and create a 5-year plan to address homelessness</p>	<p>2.a.2 Develop job duties & position analysis for a Homeless Services Coordinator 2.a.3 Return to Council with recommendations for a 10-year plan to address homelessness. Plan proposal should include regionalized efforts with Ventura & Port Hueneme.</p>	<p>Arturo Casillas Arturo Casillas</p>	<p>10/31/2016 3/31/2017</p>	<p style="background-color: #92d050;"></p>	
	<p>3a. Create a renewed focus on establishing a positive outlook and orientation of our City, neighborhoods and overall community.</p>	<p>3.a.1. Produce a video series (30-60 second vignettes) focused on the unique highlights/traditions of Oxnard. 3.a.2. Focus on using social media to establish a positive outlook and spread positive messages of our City.</p>	<p>Delana Gbenekama Delana Gbenekama</p>	<p>6/30/2017 Ongoing</p>		
<p>3. Strengthen neighborhood development, and connect City, community and culture.</p>	<p>3b: Empower and connect our Inter-Neighborhood Council Organizations (INCOs), Community Advisory Groups (CAGs) and Neighborhood Watch Program.</p>	<p>3.b.1 Initiate a "Public Speaker" series via the Community Relations Commission (CRC) to focus on Public Safety and Police/Community Relations</p>	<p>Delana Gbenekama</p>	<p>1/1/2017</p>	<p style="background-color: #92d050;"></p>	

GOAL	OBJECTIVE	ACTION/TASKS	LEAD STAFF	DUE DATE	STATUS	COMMENTS
<p>3. Strengthen neighborhood development, and connect City, community and culture.</p>	<p>3b: <i>(Continued)</i> Empower and connect our Inter-Neighborhood Council Organizations (INCOs), Community Advisory Groups (CAGs) and Neighborhood Watch Program.</p>	<p>3.b.2 Foster increased collaboration with neighborhood councils and neighborhood watch programs.</p>	<p>Delana Gbenekama</p>	<p>1/1/2017</p>		
		<p>3.b.3 Work with Parks and Recreation Commission to establish a “Friends of the Park” program.</p>	<p>Terrel Harrison</p>	<p>6/30/2017</p>		
	<p>3.c. Improve our methods of communicating with residents, businesses and neighborhoods (e.g. leverage social media and tools like Nextdoor).</p>	<p>3.c.1 Develop and roll out a SmartPhone application (3-1-1) as a mobile conduit to the City of Oxnard website.</p>	<p>Keith Brooks</p>	<p>7/1/2016</p>		
	<p>3.d. Discuss CAG goals at respective CAG meetings and develop an action plan for annual implementation</p>	<p>3.d.1 Meet with staff liaisons to discuss staff Liaison’s role, CAG</p>	<p>City Clerk’s office</p>			

GOAL	OBJECTIVE	ACTION/TASKS	LEAD STAFF	DUE DATE	STATUS	COMMENTS
<p>3. Strengthen neighborhood development, and connect City, community and culture.</p>	<p>3.e. Create a pilot revitalization project for Southwinds Neighborhood.</p>	<p>3.d.1 Provide 1-year update to City Council on Southwinds Neighborhood revitalization.</p>	<p>Jeri Williams</p>	<p>9/30/2016</p>		
	<p>3.f. Develop a co-sponsorship policy with criteria that would enable the City to encourage local community events</p>	<p>3.d.2 Develop criteria to select other neighborhoods for neighborhood revitalization projects</p>	<p>Jeri Williams</p>	<p>3/30/2017</p>		
	<p>3.f. (Continued) Develop a co-sponsorship policy with criteria that would enable the City to encourage local community events</p>	<p>3.e.1 Obtain guidance from City Attorney on authority and parameters of a co-sponsorship policy.</p>	<p>Stephen Fischer</p>	<p>12/31/2016</p>		
		<p>3.e.2 Create a community event calendar that would be accessible through the City's website.</p>	<p>Delana Gbenekama</p>	<p>8/31/2016</p>		



ORGANIZATIONAL EFFECTIVENESS STRATEGIC PRIORITY AREA
FY 16/17 and FY 17/18 TWO-YEAR BUSINESS PLAN

Purpose: To strengthen and stabilize the organizational foundation in the areas of Finance, Information Technology, and Human Resources, and improve workforce quality while increasing transparency to the public.

GOAL	OBJECTIVE	ACTION/TASKS	LEAD STAFF	DUE DATE	STATUS	COMMENTS
<p>1. To help foster a healthy and accountable corporate foundation by strengthening the support functions of the organization, which include Finance, Information Technology and Human Resources.</p>	<p>1a. Ensure the 128 recommendations outlined in the organizational assessment are implemented through the 3 phased implementation action plans adopted by Council in July, 2015 and provide periodic reports to Council on the status of the implementation plans.</p>	<p>1.a.1 Quarterly progress report to Council and ensure implementation of the 128 recommendations outlined in the Implementation Action Plan in order of prioritization, 1A, 1B, and 2.</p> <p>1.a.2 Monitor and track that recommendations are implemented by respective departments.</p>	<p>María Hurtado</p> <p>María Hurtado</p>	<p>Priority 1A - 7/21/15 1/05/16</p> <p>Priority 1B – 4/19/16 to 9/6/16</p> <p>Priority 2 – 09/6/16 to 4/17/18</p> <p>Ongoing</p>		

GOAL	OBJECTIVE	ACTION/TASKS	LEAD STAFF	DUE DATE	STATUS	COMMENTS
<p>1. To help foster a healthy and accountable corporate foundation by strengthening the support functions, which include Finance, Information Technology and Human Resources.</p>	<p>1b. Establish an Internal Audit Program to complete performance audits of identified programs to ensure compliance with state and federal law and that Council policy is adhered to.</p>	<p>1.b.1. Complete a Risk Assessment that reviews work processes, capital/asset management, risk management, city management, human resource activities, governance, accounting and financial reporting</p>	<p>CFO</p>	<p>6/1/16</p>		
		<p>1.b.2 Complete Performance Audit for PACC</p>	<p>Chelsea Reynolds</p>	<p>12/31/16</p>		
		<p>1.b.3 Complete Performance Audit for City Corp</p>	<p>Terrel Harrison</p>	<p>12/31/16</p>		
		<p>1.b.4 Complete Performance Audit for Golf Course</p>	<p>Todd Housley</p>	<p>12/31/16</p>		
		<p>1.b.5 Complete Worker's Comp Program Audit</p>	<p>Tabin Cosio</p>	<p>9/30/16</p>		
		<p>1.b.6 Complete Overtime Audit</p>	<p>Tabin Cosio</p>	<p>12/31/16</p>		

GOAL	OBJECTIVE	ACTION/TASKS	LEAD STAFF	DUE DATE	STATUS	COMMENTS
<p>1. To help foster a healthy and accountable corporate foundation by strengthening the support functions, which include Finance, Information Technology and Human Resources.</p>	<p>1c. Develop written procedures to address Internal Control recommendations from Auditor.</p>	<p>1.c.1. Develop an RFP. 1.c.2 Work with expert to develop written procedures, and provide written procedures to Finance Department staff. 1.c.3 Provide assessment and training to ensure staff is informed of, and able to implement procedures.</p>	<p>CFO CFO CFO</p>	<p>9/30/16 12/30/16 12/30/16</p>	<p> </p>	<p> </p>
	<p>1d. Ensure adequate systems are established, reviewed, and updated within the Human Resources Department related to personnel policies and procedures, employee compensation, benefits, recruitments, testing and other human resources related systems.</p>	<p>1.d.1. Develop and implement a Whistleblower Program to provide employees with a safe avenue to report problems. 1.d.2. Complete a class and compensation study. 1.d.3. Review and update employee orientation program. 1.d.4. Create a recruitment system that ensures transparency related to status of vacancies, funding and recruitments.</p>	<p>Stephen Fischer Lisa Yoshimura Lisa Yoshimura Lisa Yoshimura</p>	<p>9/30/2016 6/30/2017 6/30/2016 9/30/2016</p>	<p> </p>	<p> </p>




GOAL	OBJECTIVE	ACTION/TASKS	LEAD STAFF	DUE DATE	STATUS	COMMENTS
<p>1. To help foster a healthy and accountable corporate foundation by strengthening the support functions, which include Finance, Information Technology and Human Resources.</p>	<p>1d. Ensure adequate systems are established, reviewed, and updated within the Human Resources Department related to personnel policies and procedures, employee compensation, benefits, recruitments, testing and other human resources related systems.</p>	<p>1.d.5. Review, revise, and update the City's Personnel policies and procedures and distribute to employees to ensure awareness and compliance.</p> <p>1.d.6 Standardize city-wide on-boarding process.</p>	<p>Tabin Cosio</p> <p>Tabin Cosio</p>	<p>6/30/2018</p> <p>12/31/2016</p>	<p style="background-color: #92d050;"></p>	
<p>2. Increase transparency with Council, community and staff related to the City's budget and financial management processes.</p>	<p>2a. Initiate a priority based budgeting program incorporating departmental performance measures and the Council Strategic priorities.</p>	<p>2.a.1 Develop a minimum of five performance and benchmark measurements for each department.</p> <p>2.a.2 Incorporate two year business plans for each of the four Council strategic priority areas into Budget at high level overview and illustration of progress of the pyramid.</p>	<p>CFO</p> <p>Maria Hurtado</p>	<p>6/30/2016</p> <p>6/30/2016</p>	<p style="background-color: #92d050;"></p>	

GOAL	OBJECTIVE	ACTION/TASKS	LEAD STAFF	DUE DATE	STATUS	COMMENTS
<p>2. Increase transparency with Council, community and staff related to the City's budget and financial management processes.</p>	<p>2b: Prepare Quarterly Budget Updates and have month-end financial reports available via City's Website.</p>	<p>2.b.1 Provide Council with Quarterly Budget Updates on the General Fund and Utilities funds.</p>	<p>CFO</p>	<p>Quarterly</p>		
		<p>2.b.2 Provide and communicate the availability of financial data posting via CPIO and City's website</p>	<p>Delana Gbenekama</p>	<p>Ongoing</p>		
	<p>2.c. Create a standardized template to present financial and other data to the general public</p>	<p>2.c.1 Develop high level but user friendly format to communicate financial information</p>	<p>CFO</p>			
		<p>2.c.2 Develop standardized financial dashboards</p>	<p>CFO</p>	<p>12/31/16</p>		

GOAL	OBJECTIVE	ACTION/TASKS	LEAD STAFF	DUE DATE	STATUS	COMMENTS
<p>3. Focus on creating a culture of learning and talent development that will lead to a quality workforce which meets the needs of our community.</p>	<p>3a: Develop a training program that focuses on strengthening the effectiveness of supervisory/management staff by establishing a common understanding of basic HR, IT, and fiscal policies and procedures.</p>	<p>3.a.1: Create and roll out a module-based training curriculum focused on core competencies for supervisory and managerial staff.</p>	<p>Lisa Yoshimura</p>	<p>6/30/2017</p>		
		<p>3.a.2: Create a master training plan for each department establishing the critical, mandatory, and essential training components for each position with a focus on customer service</p>	<p>Tabin Cosio</p>	<p>10/1/2016</p>		
	<p>3b: Develop a talent development initiative that engages, trains, transforms, and works collaboratively with mid-managers to change the organizational culture into one that focuses on becoming a high performing organization</p>	<p>3.b.1: Identify competencies that are critical for becoming a high performance and quality organization</p>	<p>Lisa Yoshimura</p>	<p>10/1/2016</p>		
		<p>3.b.2: Continued quarterly training on talent development for all departments</p>	<p>Maria Hurtado</p>	<p>Quarterly</p>		
		<p>3.b.3: Revise staff evaluations so they reflect talent development as a performance based category</p>	<p>Tabin Cosio</p>	<p>12/31/2016</p>		

GOAL	OBJECTIVE	ACTION/TASKS	LEAD STAFF	DUE DATE	STATUS	COMMENTS
<p>3. Focus on creating a culture of learning and talent development that will lead to a quality workforce which meets the needs of our community.</p>	<p>3c: Develop an employee recognition program that recognizes talent developers, high performers, and employees that exhibit the values of the organization.</p>	<p>3.c.1: Review and revamp employee recognition program nomination and selection procedures/criteria and committee.</p>	<p>Tabin Cosio</p>	<p>9/30/2016</p>		
		<p>3.c.2: Recognize supervisors and management staff on a quarterly or annual basis for developing talent within their units</p>	<p>Tabin Cosio</p>	<p>9/30/2016</p>		
		<p>3.c.3 Review and revise service awards program.</p>	<p>Lisa Yoshimura</p>	<p>9/30/2016</p>		
	<p>3d: Establish a Leadership Development Team (LDT) with the purpose of identifying and growing internal leaders to fill future vacancies & attract talent into the organization.</p>	<p>3.d.1 Establish LDT participants from each department and assign each participant to the various work groups</p>	<p>Chelsea Reynolds</p>			

GOAL	OBJECTIVE	ACTION/TASKS	LEAD STAFF	DUE DATE	STATUS	COMMENTS
<p>3. Focus on creating a culture of learning and talent development that will lead to a quality workforce which meets the needs of our community.</p>	<p>3d: Establish a Leadership Development Team (LDT) with the purpose of identifying and growing internal leaders to fill future vacancies & attract talent into the organization.</p>	<p>3.d.2 Develop two year action plan based on assessment of organizational needs and identification of internal & external programs</p>	<p>Chelsea Reynolds</p>			
		<p>3.d.3 Market two year action plan to reach out and engage employees</p>	<p>Chelsea Reynolds</p>			
		<p>3.d.4 Execute action plan with support of top management and human resources</p>	<p>Chelsea Reynolds</p>			

 On Schedule and within budget
 Behind schedule or exceeding budget
 Stopped – No Progress



**ECONOMIC DEVELOPMENT STRATEGIC PRIORITY AREA
FY 16/17 and FY 17/18 TWO-YEAR BUSINESS PLAN**

Purpose: To develop and enhance Oxnard's business climate, promote the City's fiscal health, and support economic growth in a manner consistent with the City's unique character.

GOAL	OBJECTIVE	ACTION/TASKS	LEAD STAFF	DUE DATE	STATUS	COMMENTS
1. Create vibrant and economically sustainable commercial, industrial and retail industries throughout the City.	1.a Focus available resources on a comprehensive effort to promote economic activity in Oxnard, including a marketing program that communicates the City's available resources and assets.	1.a.1 Create and implement a City-wide economic development strategy	Kymerly Horner	July 1, 2018		
		1.a.2 Develop a webpage to include a list of commercial, industrial, and retail vacancies citywide to aid companies searching for new locations within the City.	Kymerly Horner	July 1, 2017		
		1.a.3 Create a current list of City and Successor Agency assets available for disposition or for disposition and development	Kymerly Horner	July 1, 2016		
		1.a.4 Work with EDC-VC and the Chamber of Commerce to promote existing mentoring/consulting programs for small businesses	Kymerly Horner	December 1, 2016 / ongoing		

GOAL	OBJECTIVE	ACTION/TASKS	LEAD STAFF	DUE DATE	STATUS	COMMENTS
<p>1. Develop a strong <u>citywide</u> economy which attracts investment, increases the tax base, creates employment opportunities for Oxnard residents, and generates public revenues.</p>	<p>1.a Focus available resources on a comprehensive effort to promote economic activity in Oxnard, including a marketing program that communicates the City's available resources and assets.</p>	<p>1.a.5 Reestablish a retail attraction program for desired national and local retailers</p>	<p>Kymerly Horner</p>	<p>December 1, 2017</p>		
		<p>1.a.6 Host an annual economic summit meeting to create a dialogue with the business community and partners</p>	<p>Kymerly Horner</p>	<p>July 15, 2017 / Ongoing</p>		
		<p>1.a.7 Maintain ongoing business outreach effort and discuss issues affecting the business community. Establish a regular meeting schedule. Assign City liaisons to stakeholders.</p>	<p>Kymerly Horner</p>	<p>Ongoing</p>		
<p>2. Enhance business development throughout the City.</p>	<p>2.a Develop a strong citywide economy which attracts investment, increases the tax base, creates employment opportunities, and generates public revenue.</p>	<p>2.a.1 Update industrial zoning code sections to address current needs</p>	<p>Ashley Golden</p>	<p>December 1, 2016</p>		
		<p>2.a.2 Update the temporary use zoning code and related procedures</p>	<p>Ashley Golden</p>	<p>July 15, 2017</p>		
		<p>2.a.3 Create and implement vacation rental regulation and related procedures</p>	<p>Ashley Golden</p>	<p>July 1, 2016</p>		

GOAL	OBJECTIVE	ACTION/TASKS	LEAD STAFF	DUE DATE	STATUS	COMMENTS
<p>2. Enhance business development.</p>	<p>2.a Develop a strong citywide economy which attracts investment, increases the tax base, creates employment opportunities, and generates public revenue.</p>	<p>2.a.4 Explore infrastructure financing programs (grants, etc.) to help fund infrastructure improvements in the City's industrial areas</p>	<p>Kymerly Horner</p>	<p>August 1, 2016</p>		
		<p>2.b.1 Establish ongoing "A to Z on starting a business" workshop, create a "Starting a New Business in Oxnard" guide booklet, include business startup resources and a checklist of requirements on the City's website</p>	<p>Danielle Navas</p>	<p>October 1, 2016</p>		
	<p>2.b Improve relationships and communication between the City and the business community.</p>	<p>2.b.2 Develop a <i>Business Ambassador</i> effort in which City staff work with new and existing businesses to discuss their needs and interests</p>	<p>Danielle Navas</p>	<p>January 1, 2017</p>		
	<p>2.b.3 Implement scheduled, monthly meetings with new business owners and/or designee to discuss their needs and/or questions. Information collected to be shared with the appropriate department(s) and/or City Council.</p>	<p>Danielle Navas</p>	<p>February 1, 2017</p>			



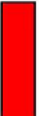
GOAL	OBJECTIVE	ACTION/TASKS	LEAD STAFF	DUE DATE	STATUS	COMMENTS
<p>2. Enhance business development.</p>	<p>2.b Improve relationships and communication between the City and the business community.</p>	<p>2.b.4 Follow up with new businesses after establishment (3 months) to gather their feedback on overall experience. Information collected to be shared with the appropriate department(s) and/or City Council.</p>	<p>Danielle Navas</p>	<p>May 1, 2017</p>		
	<p>2.c Capitalize on historic, cultural and natural resources.</p>	<p>2.c.1 Complete an assessment and inventory of Oxnard's historical, cultural and artistic capital, developing a summit that explores the themes of a "cultural economy" and Oxnard's resources therein. Prepare a strategic plan for promoting and incorporating historical, cultural, and artistic resources in the general economy</p>	<p>Chelsea Reynolds</p>	<p>December 1, 2016</p>		
	<p>2.d Public safety will collaborate with the business community to promote an environment that supports economic development</p>	<p>2.d.1 Beat Coordinators will have made contact with all businesses in their respective areas.</p>	<p>Jason Benites</p>	<p>August 31, 2017</p>		
	<p>2.d.2 Expand crime prevention through environmental design (CPTED) assessments for businesses.</p>	<p>Jason Benites</p>	<p>September 1, 2016</p>			

GOAL	OBJECTIVE	ACTION/TASKS	LEAD STAFF	DUE DATE	STATUS	COMMENTS
2. Enhance business development.	2.d Public safety will collaborate with the business community to promote an environment that supports economic development	2.d.3 Enhance efforts to address vagrancy near commerce centers	Jason Benites	Ongoing		
3. Enhance business retention and attraction.	3.a Implement an economic development plan for attracting and retaining business.	3.a.1 Develop a business attraction and retention plan. Incorporate information collected from 2.b.3 and 2.b.4 (above).	Kymberly Horner	October 1, 2016		
		3.a.2 Conduct a City Council work session to define a shared definition of a "Business Friendly" environment. Include information collected from 2.b.3 and 2.b.4 (above).	Kymberly Horner	August 1, 2016		
		3.a.3 Continue and expand the Business Visitation Program	Kymberly Horner	July 1, 2016		
		3.a.4 Develop a method to survey businesses that close or leave the industrial area to learn from common issues. Share this information with department(s) and/or City Council.	Kymberly Horner	December 1, 2016		

GOAL	OBJECTIVE	ACTION/TASKS	LEAD STAFF	DUE DATE	STATUS	COMMENTS
<p>4. Implement a “one stop shop” effort at the City’s Service Center</p>	<p>4.a Streamline internal process to ensure government efficiencies.</p>	<p>4.a.1 Establish and track building permit plan check turnaround times for all division’s involved in the process</p>	<p>Ashley Golden</p>	<p>December 2016</p>		
		<p>4.a.2 Establish and track planning permit processing timelines</p>	<p>Ashley Golden</p>	<p>December 2016</p>		
		<p>4.a.3 Implement online permitting, bill pay, and inquiry ability for customers for all Service Center activities</p>	<p>Keith Brooks</p>	<p>December 2017</p>		
		<p>4.a.4 Develop a cross-training program to ensure concierge and counter staff is knowledgeable and to implement the <i>One-Stop Shop</i></p>	<p>Tabin Cosio</p>	<p>July 2017</p>		
		<p>4.a.5 Update customer handouts and create “how-to” videos for frequently asked questions related to Service Center activities</p>	<p>Ashley Golden</p>	<p>First Phase: July 2016 Second Phase: Ongoing</p>		
		<p>4.a.6 Update City’s Temporary Use Permit (“TUP”) Process</p>	<p>Ashley Golden</p>	<p>Phase 1: September 2016</p>		

GOAL	OBJECTIVE	ACTION/TASKS	LEAD STAFF	DUE DATE	STATUS	COMMENTS
<p>4. Implement a “one stop shop” effort at the City’s Service Center</p>	<p>4.a Streamline internal process to ensure government efficiencies.</p>	<p>4.a.7 Conduct and/or attend annual customer service trainings for Service Center employees</p>	<p>Lisa Yoshimura</p>	<p>September 2016</p>		
		<p>4.a.8 Establish long term goals, roles and responsibilities between the One-Stop Shop and EDCO.</p>	<p>Kymerly Horner</p>	<p>September 30, 2016</p>		
<p>5. Revitalize Oxnard’s downtown and pursue economic development opportunities.</p>	<p>5.a Develop a vision and plan (with timelines) for downtown revitalization to create a vibrant center for our community, emphasizing cultural arts, diversity and historic assets.</p>	<p>5.a.1 Review the Congress for New Urbanism 2016 Oxnard report, and make recommendations to City Council and Planning Commission</p>	<p>Kymerly Horner</p>	<p>June 30, 2016</p>		
		<p>5.a.2 Identify desired uses for strategic sites and update zoning code if necessary to allow for development of the sites</p>	<p>Kymerly Horner</p>	<p>September 1, 2016</p>		
		<p>5.a.3 Update central business district zoning code, including but not limited to: parking, signage, design guidelines, uses, permit procedures</p>	<p>Ashley Golden</p>	<p>September 2016 – June 2018</p>		
		<p>5.a.4 Modify/Create Downtown Arts, Dining and Entertainment districts that includes modification to existing ordinances and owner-accountability systems</p>	<p>Kymerly Horner</p>	<p>December 1, 2016</p>		

GOAL	OBJECTIVE	ACTION/TASKS	LEAD STAFF	DUE DATE	STATUS	COMMENTS
5. Revitalize Oxnard's downtown and pursue economic development opportunities.	5.a Develop a vision and plan (with timelines) for downtown revitalization to create a vibrant center for our community, emphasizing cultural arts, diversity and historic assets.	5.a.5 Develop a method to survey restaurants and retail businesses that close or leave the Downtown to learn from common issues for correction. Share this information with department(s) and/or City Council.	Kymerly Horner	September 1, 2016		

 On Schedule and within budget
 Behind schedule or exceeding budget
 Stopped – No Progress



**INFRASTRUCTURE AND NATURAL RESOURCES STRATEGIC PRIORITY AREA
FY 16/17 and FY 17/18 TWO-YEAR BUSINESS PLAN**

Purpose: To establish, preserve and improve our infrastructure and natural resources through effective planning, prioritization, and efficient use of available funding.

GOAL	OBJECTIVE	ACTION/TASKS	LEAD STAFF	DUE DATE	STATUS	COMMENTS
1. Ensure Master plans for all City infrastructure are current, synchronized and consistent with the General Plan.	1.a. Complete the Public Works Integrated Master Plan.	1.a.1 Complete Water, Wastewater, and Storm Water master plans	Daniel Rydberg	06/30/16		
		1.a.2 Complete the Pavement Management Plan	Daniel Rydberg	9/30/16		
		1.a.3 Complete the Environmental Resources (ER) Master Plan	Daniel Rydberg	06/30/17		
	1.b. Develop master plans for other City facilities and vehicles.	1.a.4 Complete a city-wide Parks Master Plan	Daniel Rydberg	12/31/16		
		1.b.1 Complete Maintenance Services Master Plans (Parks, Facilities and Fleet) including Americans with Disabilities Act (ADA) plan and Landscape Standards.	Todd Vasquez-Housley	06/30/17		

GOAL	OBJECTIVE	ACTION/TASKS	LEAD STAFF	DUE DATE	STATUS	COMMENTS
2. Develop an asset management program that includes fleet, facilities, parks, streets, alleys, water, wastewater and storm water.	2.a. Develop a City-wide asset management program.	2.a.1. Evaluate current assets and methods for tracking them.	Keith Brooks	06/30/17		
		2.a.2. Identify priorities based on day-to-day operations, critical needs, condition, and use.	Todd Vasquez-Housley	06/30/17		
		2.a.3. Identify short term, midterm, long term projects	Todd Vasquez-Housley	06/30/17		
		2.a.4. Implement a computerized maintenance management system (CMMS) for all City assets.	Todd Vasquez-Housley	06/30/17		
	2.b. Develop an asset management funding plan.	2.b.1. Evaluate Funding Sources for Asset Management	C.F.O.	06/30/17		
		2.b.2. Provide biannual updates on both assets and needs to Council.	C.F.O.	12/31/17		
	2.c. Sell unneeded City assets.	2.c.1. Identify unneeded assets	Daniel Rydberg	06/30/17		
		2.c.2. Begin sales of assets	C.F.O.	06/30/18		

GOAL	OBJECTIVE	ACTION/TASKS	LEAD STAFF	DUE DATE	STATUS	COMMENTS
<p>3. Ensure Funding is adequate to meet the goals of the master plans.</p>	<p>3.a. Maximize funding sources.</p>	<p>3.a.1 Develop a Measure "O" allocation plan that includes infrastructure improvements such as streets, City buildings, parks and other capital needs.</p>	<p>C.F.O.</p>	<p>6/30/17</p>	<p style="background-color: #92d050;"></p>	
		<p>3.a.2 Develop strategies and funding sources for alley maintenance.</p>	<p>C.F.O.</p>	<p>12/30/16</p>		
		<p>3.a.3 Develop strategies and funding sources for storm water program.</p>	<p>C.F.O.</p>	<p>12/30/16</p>	<p style="background-color: #92d050;"></p>	
		<p>3a.4 Apply for grants and loans through Watershed Protection District and State Water Bonds.</p>	<p>C.F.O.</p>	<p>12/30/16</p>		
	<p>3.b. Set rates and fees to fully recover cost.</p>	<p>3b.1. Update fees and charges.</p>	<p>C.F.O.</p>	<p>12/31/16</p>	<p style="background-color: #92d050;"></p>	
	<p>3b.2 Update utility rates</p>	<p>C.F.O.</p>	<p>12/31/16</p>			

GOAL	OBJECTIVE	ACTION/TASKS	LEAD STAFF	DUE DATE	STATUS	COMMENTS
<p>4. Ensure proper construction and maintenance of infrastructure to provide maximum benefit with lowest life cycle cost following CIP plans.</p>		<p>4.a.1: Complete the balance of local street paving projects funded by Measure "O".</p>	<p>Daniel Rydberg</p>	<p>6/30/2017</p>		
	<p>4.a. Implement CIP plans.</p>	<p>4.a.2 Complete plans for Wastewater Treatment Plant urgent needs projects</p>	<p>Daniel Rydberg</p>	<p>6/30/2017</p>		
		<p>4.a.3 Complete plans to expand the Advanced Water Purification Facility (AWPF) production by 50%</p>	<p>Daniel Rydberg</p>	<p>9/30/17</p>		
	<p>4.b. Catch up on deferred maintenance for City facilities.</p>	<p>4.b.1 Coordinate maintenance functions Citywide to increase efficiency.</p>	<p>Todd Vasquez-Housley</p>	<p>12/31/16</p>		
		<p>4.b.2 Perform facility maintenance and equipment replacement per Asset Management Plans.</p>	<p>Todd Vasquez-Housley</p>	<p>12/31/17</p>		

GOAL	OBJECTIVE	ACTION/TASKS	LEAD STAFF	DUE DATE	STATUS	COMMENTS
5. Ensure orderly development and long-range conservation and management of our natural resources and coastal assets.	5.a. Develop and implement a sustainability program.	5.a.1 Combine recycling and water conservation staff and create a Sustainability Manager position.	Daniel Rydberg	07/01/16		
		5.a.2 Develop a coordinated Solid Waste and Wastewater waste to energy plan.	Daniel Rydberg	06/30/17		
		5.a.3 Partner with the Nature Conservancy and Coastal Conservancy to develop the Ormond Beach Wetlands Restoration Plan with a long-term vision to attract tourism and protect.	Ashley Golden	07/31/17		
	5.b. Protect ocean and waterways.	5.b.1 Implement storm water BMPs.	Todd Vasquez-Housley	12/31/17		
		5.b.2 Update our local coastal plan (LCP) to provide orderly and long-range conservation and management of our coastal resources.	Ashley Golden	03/15/17		

On Schedule and within budget
 Behind schedule or exceeding budget
 Stopped – No Progress